BRENNEKE DECLARATION EXHIBIT K FILED UNDER SEAL

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UNITED STATES DISTRI WESTERN DISTRICT OF W	
STATE OF WASHINGTON,)
)
Plaintiff,)
vs.) CIVIL ACTION NO.
THE GEO GROVE THE) 3:17-cv-05806-RJB
THE GEO GROUP, INC.,)
Defendant.)
)
UGOCHUKWU GOODLUCK NWAUZOR,)
FERNANDO AGUIRRE-URBINA,)
<pre>individually and on behalf of all those similarly situated,</pre>)
3.1 0.1020 2.111.101.17 2.1010.0001,)
Plaintiffs,)
vs.) CIVIL ACTION NO.) 17-cv-05769-RJB
.)
THE GEO GROUP, INC., a Florida)
corporation,)
Defendant.)
VIDEO-RECORDED VIDEOCONFERENCE D	EPOSITION UPON ORAL
BRIAN R. EVAN	IS
(CONTAINS CONFIDENTIAL TESTIMONY	SUBJECT TO PROTECTIVE
ORDER AND FOR ATTORNEYS'	EYES ONLY)
12:03 P.M. ED)T
JUNE 11, 202	
28 ELEUPHERA DR	
BOYNTON BEACH, FL	ORIDA
REPORTED BY: JUDY BONICELLI, CSR,	RPR, CCR 2322
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1	I'm hearing Andrea. I don't know if others are hearing
2	her, but I can hear her fine.
3	MS. WILKE: breaking up on my end.
4	MS. MELL: I got none of it.
5	THE WITNESS: I heard most of it. It
6	does break up a little sometimes, but I am hearing most
7	of what she's asking.
8	MS. MELL: Well, I need it repeated
9	because I didn't get it.
10	BY MS. BRENNEKE:
11	Q. What I'm asking, you, Mr. Evans, is have you
12	ever conducted an analysis of what financial benefit
13	detainee labor provides to GEO and its bottom line?
14	MS. MELL: Object to the form.
15	THE WITNESS: I don't believe so. I
16	think in connection with these lawsuits, there has been
17	an evaluation of what it would cost the government if
18	they were to change the program. But I'm not sure if
19	that's was part of the is, you know, privileged
20	or whatnot, but there was some analysis done at some
21	point regarding, you know, advising the government on
22	the cost of what the labor would look like,
23	potentially, if it was all done by civilian employees.
24	But that's not an analysis of the benefit to
25	the GEO Group. That's just an analysis of what the
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additional amount of funds would be that the government would have to pay. And I'm not really sure if it was even that. It may have been more to calculate what the government could owe us, we believe, if the Court decided unfavorably against us, because we have a claim -- we believe, under the laws against the federal government for implementing their program. BY MS. BRENNEKE:

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- Can you say more about that?
- No, I think it is just that straightforward. If for some reason the plaintiffs are successful in their claim, then we're going to make a claim against the federal government for whatever we have to ostensibly reimburse the participants in the Voluntary Work Program for whatever wage, you know, is determined to be the appropriate amount or whatever the damages are. That is going to be a requirement that the government pay us.

And then ultimately we'll modify our contract and they'll pay us on a prospective basis for all of those people being employed as regular civilian employees and we'll charge them additional cost, profit, for that fee.

- So if --Ο.
- Α. So I think just to be clear, whatever

1 (Ms. Mell left the teleconference.) 2 BY MS. BRENNEKE: 3 Q. So what was the mechanism by which you evaluated what it would cost to comply with the minimum 4 5 wage or the wage determinations, which is the prevailing wage in Washington? How did you go about 6 7 that analysis? I don't remember. I mean just note you asked 8 9 if we had ever done something like that and I do recall 10 a process some time ago, I'm not sure exactly, you 11 know, two or three years, maybe, where we did evaluate 12 at least on one contractor too. And again, I don't 13 recall exactly which facility it was, what it would 14 look like to staff with, you know, civilian labor. 15 O. Do you have access to those records of what 16 the analysis was and what the cost would be to staff at the prevailing wage rates? 17 18 Α. I do not. 19 Do you recall whether that was for one 2.0 facility or multiple facilities --21 THE REPORTER: This is the court 22 reporter. You -- I got, "Do you recall whether that 23 was for one facility or multiple facilities." 24 BY MS. BRENNEKE: 25 Q. -- for compliance with prevailing wage rates? Page 106

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A. I believe it was -- as I said before, it was done in part of the process to make the federal government aware of the issue and the potential cost ramifications to them. So it may have been for a number of facilities so that we could illustrate to them the potential cost ramifications to the government in total.

I think our view was if the decision from the State Court or from the -- in the State of Washington is sustained, that all the way up to Supreme Court, then it's going to change the federal contracting and it's going to have a cost beyond just the contract in Washington. So I think it was a relatively large number and because it encompassed many facilities, I don't recall if it was strictly an annual amount in a prospective basis or if it was strictly, this is, you know, what we could potentially be coming to you for a historical amount at a single facility. But that was the construct of what I remember that type of analysis being done for.

Q. How much was it that you determined would be required to comply with prevailing wage rates or the work done by detaining workers in the Washington facility?

MS. SCHEFFEY: Object to form.

1 THE WITNESS: I don't remember, 2 honestly, the exact annual amount. BY MS. BRENNEKE: 3 4 Q. Do you have a general recollection of how much 5 that was? MS. SCHEFFEY: Object to form. 6 7 THE WITNESS: I really don't. I would be guessing. I mean in my position as a CFO, I can 8 9 guess pretty good at numbers, but it would be a guess 10 and I don't think it is appropriate for me to guess at 11 this. 12 BY MS. BRENNEKE: 13 I would agree that a guess isn't good but an 14 approximation, since we don't have the actual 15 documents, is appropriate. So what would be an approximate amount be per year? 16 17 MS. SCHEFFEY: I'm going to object to 18 form and I'm also going to say that a lot of this was 19 discussed by the witness as being part of the 2.0 discussion of these lawsuits. I imagine it's 21 privileged and I think you're getting into privileged 22 content here. THE WITNESS: You know, I would guess 23 24 four to seven million dollars might be a reasonable 25 range for a facility that size. In that location, the Page 108

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1	wage determinations in that area are relatively high,
2	at least for the detention officers. You saw that in
3	2014, I think we looked, it was like \$23 an hour. But
4	obviously, the positions that these people would be
5	the job descriptions that they would be meeting would
6	not be detention officers, so I just don't know what
7	the wage would be. But I still think it would be, you
8	know, higher than, you know in that 10 to \$14 an hour
9	range, so I'm guessing, you know, multiple millions of
10	dollars, maybe four to six million might be a
11	reasonable range.
12	BY MS. BRENNEKE:
13	Q. So the part you would take would be to look at
14	what the prevailing wages are for each category of work
15	that the detainee workers are performing
16	THE REPORTER: I'm sorry. This is the
17	court reporter. I did not get that. There was an
18	interruption.
19	MS. BRENNEKE: What part did you get.
20	THE REPORTER: "The part you would take
21	would be to look at what the prevailing wages are for
22	each category of work that the detainee workers are
23	performing"
24	MS. BRENNEKE: And multiply that by the
25	hours of that work; is that correct?
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1 MS. SCHEFFEY: And I'm going to object 2 to form and object that that is vague. THE WITNESS: So do you want me to try 3 4 to answer? 5 BY MS. BRENNEKE: 6 Ο. Yes. Α. And my answer to that was, I would say Okay. The way we would do that analysis is we would look 8 9 at what the different job functions are that need to be 10 completed, for instance food service worker or maybe 11 somebody working in the laundry. Those, I believe, would have job descriptions in the Department of Labor 12 13 Wage Determination Analysis. They have, you know, 14 hundreds of different jobs codes and job descriptions. 15 So we would match up the work description, the job code, and then we would, you know, apply that to, you 16 17 know, we would have to calculate how many people we would need to do those different -- different tasks. 18 19 But I don't think that that would compare to the 2.0 voluntary work program because the voluntary work 21 program isn't managed to sort of maximize the 22 workforce. You know, it's managed to maximize 23 participation, so there is arguably, I believe, a lot 24 more people working in the voluntary or participating 25 in the voluntary work program than would be necessary Page 110

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if you were doing the work with regular civilian workers who work, you know, 8-hour days or 8-hour shifts.

Many of them don't work, you know, a full shift. They're working two to four hours or something like that and you may have many more people working to complete certain tasks than you would if you were paying regular employees, again, because there are two different objectives. One would be from the perspective of a regular workforce-type environment versus one whose main focus, I believe, is to get people active in doing stuff and the facility and the government is evaluating us on how many people are participating, how robust is the program.

Q. So in order to complete the work that the detainee workers are now completing, if you were to hire full-time employees, what you're saying is you would imagine there would be some efficiencies and you would have to hire FTEs for somewhere less than the amount of hours that the detainee workers are working; is that right?

MS. SCHEFFEY: Object to form and I believe you're testifying, Counsel, if you could rephrase that as a question.

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1 BY MS. BRENNEKE: 2 Ο. Is that right was the question. Yeah, I believe we would have -- we would use 3 less hours to get the work done, so that would be less 4 5 people and less hours worked. How many FTEs or how many hours worked by 6 7 full-time employees would be necessary to replace the detainee workers and the work they do at the Northwest 8 9 Detention Center? 10 MS. SCHEFFEY: Object to form. 11 THE WITNESS: That I don't know. BY MS. BRENNEKE: 12 13 Q. Was that part of the analysis that you 14 conducted? MS. SCHEFFEY: Object to form and also 15 16 object that it misstates prior testimony. I don't 17 believe he said he conducted an analysis. THE WITNESS: Yeah, I reviewed some work 18 19 that was done in that vein and I think that, you know, 2.0 it would have been done from the perspective as I 21 described more of just how much would it take to get it 22 done. I don't know if they would have even looked to 23 the Voluntary Work Program to see what they were doing. 24 It would just be more like, all right this is an 25 institutional setting, it's a thousand or 1,500 bed Page 112

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1 facility, you have a kitchen that's so big, you need to feed so many meals, you have so much laundry to process 2 3 or whatever the other areas are that the Voluntary Work 4 Program covers, and you would just evaluate this is the 5 work that needs to be done, what do we think we need to do that, sort of exclusive of what really happens over 6 7 what the VWP. Because as I said, you know, we just know that 8 9 those tasks are going to be completed by participants 10 in the VWP and I think generally speaking we have more people volunteering for the work than we need to 11 12 actually do the work. So it's not really an 13 efficiently designed program from a worker or a labor 14 management perspective because it's about the participant level and the robustness of the number of 15 16 people participating in the program. 17 BY MS. BRENNEKE: 18 Q. All right. Who was it that conducted the analysis of how many full-time employees would need to 19 be hired to complete the work currently done by the 20 detainee workers at the Northwest Detention Center? 21 22 MS. SCHEFFEY: Object to form. 23 THE WITNESS: I honestly don't know who 24 the specific people that who did it. 25

1	BY MS. BRENNEKE:
2	Q. Do you have any records of that work or the
3	underlying assumptions they made? Is that available
4	for GEO?
5	MS. SCHEFFEY: Object to form.
6	THE WITNESS: I do not. I don't know if
7	that is retained or where it's retained, if we still
8	have that.
9	BY MS. BRENNEKE:
10	Q. Was that work done on a regional level, a
11	corporate level, or the facility level?
12	MS. SCHEFFEY: Object to form.
13	THE WITNESS: It probably involved, you
14	know, all of those different levels of, you know,
15	people with different subject matter expertise
16	calculating or building up that kind of analysis.
17	(Previously marked Exhibit 365 introduced.)
18	BY MS. BRENNEKE:
19	Q. I'm going to have you take a look at a
20	document that has previously been marked as 365. Could
21	you please pull that up?
22	A. Yeah, I got to log back in, which takes me a
23	minute here. 365. 365 Scott?
24	Q. Yes.
25	A. Okay. It's a letter?
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	3

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1	Q. It's a letter, yeah. I'm going to yeah,
2	it's a letter. That's a letter dated May 30th, 2018,
3	to Deputy Director Peter Edge at ICE.
4	Do you see that?
5	A. Yes. It's a one-page letter.
6	Q. And it was signed, apparently, by the Chairman
7	and CEO of GEO; is that correct?
8	A. Yes.
9	Q. And that's the formal corporate GEO
10	headquarter logo and stationery; is that right?
11	A. Yes. Although that is our prior address.
12	We've since moved to the address that I gave earlier.
13	Q. Okay. The reason I'm asking is because the
14	address I mean the signature is blocked out. Who
15	would the chairman and CEO have been who signed that
16	letter?
17	A. That would be George Zoley.
18	Q. Who is the current Chair and CEO?
19	A. Yes.
20	Q. Did you review this document before it was
21	sent?
22	A. I'm sorry, the first part broke up.
23	Q. Yeah, have you seen this document before, this
24	letter?
25	A. Yes. This is, I believe, what I was referring
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1 to earlier when I said we provided some analysis to 2. TCE. And so in the letter it says that there have 3 been -- there have been cases brought regarding the 4 5 violation of state minimum wage laws filed by class 6 actions lawsuits and by the State of Washington and it 7 includes, as you say, in Tacoma, Washington, for the detainees. 8 9 Do you see that? In the first paragraph? 10 11 MS. SCHEFFEY: Object to form. 12 THE WITNESS: Sorry. 13 BY MS. BRENNEKE: And then down below it -- before that big 14 15 blocked-out section in the middle, it says, "We have 16 conducted an estimation of the costs necessary to 17 achieve compliance with the plaintiffs." 18 Do you see that? 19 Yes. Α. 20 And is that where there had been information 2.1 about what costs GEO, and you're saying possibly ICE, 22 to comply with the Minimum Wage Acts in Washington 23 State and the other states? MS. SCHEFFEY: Object to form. 2.4 2.5 THE WITNESS: Yes, as I said, and I Page 116

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don't recall how many facilities, it was just these specific or if, as I said before, it was for -- if we included all ICE facilities. And it was -- it was from our perspective, to let them know what costs they would be incurring if the plaintiffs were to prevail, as I said before. It wasn't from our perspective that we would bear these costs alone.

So this letter was sent -- it has two

So this letter was sent -- it has two components. The first component is to request an equitable adjustment for the significant amount of legal defense costs that we were incurring as a result of these lawsuits, in effect, defending the government's policy. So we believed at the time that we were going to push for an equitable adjustment for those costs. And this was the initial formal request for that, and then this other piece is informational, as I described, to make ICE aware of the potential value of what was being brought forward here by plaintiffs to the government.

BY MS. BRENNEKE:

2.0

- Q. And by that, the value of the labor that you would need to be paying for at the minimum wage level or the prevailing wage level?
- MS. SCHEFFEY: Object to form and again I'd ask you to stop testifying.

1 You may answer. 2 THE WITNESS: No, the value that the 3 government is going to have to pay to have their policy changed, if it's changed by the Courts or they change 4 5 it, whatever, but the change in the policy to no longer have a Voluntary Work Program, what it would cost at a 6 7 certain number of facilities. As I said, I don't know if it's just the four listed here or the three listed 8 9 here or all of the ICE facilities. 10 BY MS. BRENNEKE: 11 And just to be clear that we're talking about 12 the same thing, if the policy changed, that would mean 13 paying for the work that is currently done in the 14 Voluntary Work Program for a dollar a day, it would 15 mean paying that work to be done at minimum wage or 16 prevailing wage, correct? 17 MS. SCHEFFEY: Object to form. 18 THE WITNESS: To probably -- mean a wage 19 determination. 2.0 BY MS. BRENNEKE: 21 That's the prevailing wage? 22 Α. Yes. 23 MS. SCHEFFEY: Object to form. 24 It may have been done both THE WITNESS: 25 ways, I don't recall. Page 118

1 REPORTER'S CERTIFICATE 2 I, JUDY BONICELLI, the undersigned Certified 3 Court Reporter, pursuant to RCW 5.28.010 authorized to 4 5 administer oaths and affirmations in and for the State of Washington, do hereby certify: 6 7 That the sworn testimony and/or proceedings, a transcript of which is attached, was given before me at 8 the time and place stated therein; that any and/or all 9 10 witness(es) were duly sworn to testify to the truth; that the sworn testimony and/or proceedings were by me 11 12 stenographically recorded and transcribed under my supervision, to the best of my ability; that the 13 14 foregoing transcript contains a full, true, and 15 accurate record of all the sworn testimony and/or 16 proceedings given and occurring at the time and place 17 stated in the transcript; that I am in no way related 18 to any party to the matter, nor to any counsel, nor do 19 I have any financial interest in the event of the 20 cause. 21 WITNESS MY HAND and DIGITAL SIGNATURE this 24th 22 day of June 2020. 23 Judy Bonicelli 24 JUDY BONICELLI, RPR, CCR 25 Washington Certified Court Reporter, CCR 2322