



DEPARTMENT OF HEALTH & HUMAN SERVICES

Office of the Secretary
Assistant Secretary for Public Affairs
Washington, D.C. 20201

Request No. 2020-00435-FOIA-OS
Request No. 2020-00316-FOIA-OS
***Jacqueline Stevens v. HHS et al*, Civil No. 22-cv-05072**

November 20, 2023

Ms. Jacqueline Stevens
Northwestern University
Via email: drc@northwestern.edu

Dear Ms. Stevens:

This letter is the 12th interim response to the above-referenced Freedom of Information Act (FOIA) requests submitted to the U.S. Department of Health and Human Services (HHS). Specifically, you requested:

Records tied to the hiring, transfers, and scope of work performed by Lauren Underwood at HHS.

- 1) All position announcements associated with any jobs she held at HHS.
- 2) All reports, memorandums, or analyses she produced, including but not limited to her work on Ebola and other emergency public health matters.
- 3) All travel itineraries.
- 4) All expense reports.

The time frame of this request is January 1, 2010 to January 22, 2017.

For this release, the Department processed 526 pages of potentially responsive records captured in the agency's search. After careful review, we determined 502 pages are not relevant to your request. Four pages were duplicates of documents previously released to you. Twelve pages were released in their entirety and 8 pages were disclosed with portions redacted pursuant to Exemption (b)(6) of the FOIA (5 U.S.C. §§ 552).

FOIA exemption (b)(6) permits a federal agency to withhold information and records about individuals in "personnel and medical files and similar files, the disclosure of which would constitute a clearly unwarranted invasion of personal privacy." The definition of "similar files" has historically been broadly interpreted to include a wide variety of files, and the United States Supreme Court has held that Congress intended the term "similar files" to be interpreted broadly, rather than narrowly. In this case, the information withheld consists of personal or undisclosed email addresses, cell phone numbers and other personal information.

We will continue to review the remaining records as efficiently and expeditiously as possible. Should you have questions or concerns regarding the Department's response and/or the processing of your request, any such issues should be communicated to your legal counsel and Department of Justice Attorney representing the Department in this matter.

Sincerely yours,

Alesia Y. Williams
Director, FOIA Appeals and Litigations
FOI/Privacy Act Division

Enclosure: 20 pages

From:	Goldhaber, Benjamin (OS/ASPR/COO) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=A113FF263048431595248A2B6F99E93E-GOLDHABER, <ben.goldhaber@hhs.gov>
To:	Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
CC:	Weinberger, Collin (OS/ASPR/IO) (CTR) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=641554fc7843407585827af5898d9c26-Weinberger, <Collin.Weinberger@hhs.gov>
Subject:	Re: Cfc
Date:	2015/11/06 13:28:13
Priority:	Normal
Type:	Note

Sure.

From: Underwood, Lauren (HHS/ASPR/IO)
 Sent: Friday, November 6, 2015 1:23:36 PM
 To: Goldhaber, Benjamin (OS/ASPR/COO)
 Cc: Weinberger, Collin (OS/ASPR/IO) (CTR)
 Subject: Cfc

Hi Ben,

Dan missed the point and sent his usual update to Mary and Nicki. I told both to hold off reviewing until we have a chance to finalize our document this afternoon. will you have time this afternoon to review it?

Thanks!

Sender:	Goldhaber, Benjamin (OS/ASPR/COO) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=A113FF263048431595248A2B6F99E93E-GOLDHABER, <ben.goldhaber@hhs.gov>
Recipient:	Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>; Weinberger, Collin (OS/ASPR/IO) (CTR) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=641554fc7843407585827af5898d9c26-Weinberger, <Collin.Weinberger@hhs.gov>
Sent Date:	2015/11/06 13:28:10
Delivered Date:	2015/11/06 13:28:13

From:	Devore, Christopher (OS/ASPR/IO) (CTR) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=030940BFF6034AD69C4FA9CC326C5734-DEVORE, CHR <Christopher.Devore@hhs.gov>
To:	Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
Subject:	RE: printouts
Date:	2016/04/04 08:04:41
Priority:	Normal
Type:	Note

Got it!

From: Underwood, Lauren (HHS/ASPR/IO)
Sent: Monday, April 04, 2016 8:04 AM
To: Devore, Christopher (OS/ASPR/IO) (CTR)
Subject: printouts

Hi Chris,
I'm having trouble printing in O'Neill today – can you bring a printout of the anthrax slides to senior staff?

Thanks!
Lauren

Lauren A. Underwood, RN
Special Assistant to the Assistant Secretary for Preparedness and Response
Office of the Assistant Secretary for Preparedness and Response
U.S. Department of Health & Human Services
Room 639D, Humphrey Building
Phone: 202-205-4246

Sender:	Devore, Christopher (OS/ASPR/IO) (CTR) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=030940BFF6034AD69C4FA9CC326C5734-DEVORE, CHR <Christopher.Devore@hhs.gov>
Recipient:	Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
Sent Date:	2016/04/04 08:04:40
Delivered Date:	2016/04/04 08:04:41

From:	Wharton, Kelsei (OS/IEA) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=F4EE413E4D3B4FA08FA93CA32DBA02F0-WHARTON, KE <Kelsei.Wharton@hhs.gov>
To:	Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
Subject:	RE: Chat
Date:	2016/04/01 12:27:14
Priority:	Normal
Type:	Note

Hey Lauren, I'm in 626F.5 sorry about the confusion.

-----Original Appointment-----

From: Underwood, Lauren (HHS/ASPR/IO)

Sent: Wednesday, March 30, 2016 1:57 PM

To: Underwood, Lauren (HHS/ASPR/IO); Wharton, Kelsei (OS/IEA)

Subject: Chat

When: Friday, April 01, 2016 12:30 PM-1:00 PM (UTC-05:00) Eastern Time (US & Canada).

Where: IEA- 626.5

Sender:	Wharton, Kelsei (OS/IEA) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=F4EE413E4D3B4FA08FA93CA32DBA02F0-WHARTON, KE <Kelsei.Wharton@hhs.gov>
Recipient:	Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
Sent Date:	2016/04/01 12:27:12
Delivered Date:	2016/04/01 12:27:14

From:	Lurie, Nicole (OS/ASPR/IO) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=8EB6325DE6044D8FA04C013E2CF73258-LURIE, NICO <Nicole.Lurie@hhs.gov>
To:	Goldhaber, Benjamin (OS/ASPR/COO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=a113ff263048431595248a2b6f99e93e-Goldhaber, <ben.goldhaber@hhs.gov>; Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>; Moss, Marcille (OS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=4c680a4bb39b46be8ebd457d03aeb5cc-Moss, Marci <Marcille.Moss@hhs.gov>
Subject:	Re: Congressman Pallone
Date:	2016/04/07 12:58:04
Priority:	Normal
Type:	Note

Perfect and sure

From: Goldhaber, Benjamin (OS/ASPR/COO)
Sent: Thursday, April 7, 2016 12:53:02 PM
To: Underwood, Lauren (HHS/ASPR/IO); Lurie, Nicole (OS/ASPR/IO)
Subject: RE: Congressman Pallone

Its courtesy and to give the 5 min drive-by update on successful flint efforts.

From: Underwood, Lauren (HHS/ASPR/IO)
Sent: Thursday, April 07, 2016 12:52 PM
To: Lurie, Nicole (OS/ASPR/IO); Goldhaber, Benjamin (OS/ASPR/COO)
Subject: RE: Congressman Pallone

Yes, he's ranking on the E & C subcommittee on health (one of the hearing sponsors) and hasn't been part of our other Flint briefings.

From: Lurie, Nicole (OS/ASPR/IO)
Sent: Thursday, April 07, 2016 12:48 PM
To: Goldhaber, Benjamin (OS/ASPR/COO); Underwood, Lauren (HHS/ASPR/IO)
Subject: Fw: Congressman Pallone

Is This just courtesy?

From: Moss, Marcille (OS/ASPR/IO)
Sent: Thursday, April 7, 2016 12:37:02 PM
To: Lurie, Nicole (OS/ASPR/IO)
Subject: Congressman Pallone

Nicki – Pallone's office is offering 5:30pm on Tuesday for a call. Ok to confirm? Your last meeting that day as of now is 4:00-4:30 with Kildee.

Sender:	Lurie, Nicole (OS/ASPR/IO) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=8EB6325DE6044D8FA04C013E2CF73258-LURIE, NICO <Nicole.Lurie@hhs.gov>
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Recipient:	Goldhaber, Benjamin (OS/ASPR/COO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=a113ff263048431595248a2b6f99e93e-Goldhaber, <ben.goldhaber@hhs.gov>; Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>; Moss, Marcille (OS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=4c680a4bb39b46be8ebd457d03aeb5cc-Moss, Marci <Marcille.Moss@hhs.gov>
Sent Date:	2016/04/07 12:58:02
Delivered Date:	2016/04/07 12:58:04

From:	Moss, Marcille (OS/ASPR/IO) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=4C680A4BB39B46BE8EBD457D03AEB5CC-MOSS, MARCI <Marcille.Moss@hhs.gov>
To:	Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
CC:	Berge, Kathryn (HHS/ASL) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=d8baabbab9ca4319b84643b11911d01a-Berge, Kath <Kathryn.Berge@hhs.gov>
Subject:	RE: Meeting with Dr. Lurie
Date:	2016/04/06 11:16:06
Priority:	Normal
Type:	Note

Hi. We now have the Amy Pope Zika response meeting tomorrow 3-4pm.

From: Underwood, Lauren (HHS/ASPR/IO)
Sent: Wednesday, April 06, 2016 11:13 AM
To: Moss, Marcille (OS/ASPR/IO)
Cc: Berge, Kathryn (HHS/ASL)
Subject: Fw: Meeting with Dr. Lurie

Marcille
Are we ok to confirm?

Thanks!

From: Chawla, Angeli (Peters) <Angeli_Chawla@peters.senate.gov>
Sent: Wednesday, April 6, 2016 11:08:30 AM
To: Berge, Kathryn (HHS/ASL); Stanski, Anne (Stabenow)
Cc: Underwood, Lauren (HHS/ASPR/IO); Singleton, Sara M. (HHS/ASL); alison.share@mail.house.gov;
Mathis, Greg (Peters); Corbin, Kim (Stabenow)
Subject: RE: Meeting with Dr. Lurie

Hi Katie,

I think we're able to make tomorrow at 3:30pm work for Senator Peters and Senator Stabenow. We weren't able to find a time that worked to do a joint meeting with Congressman Kildee. Is 3:30 still available tomorrow?

Best,
Angeli

From: Berge, Kathryn (HHS/ASL) [<mailto:Kathryn.Berge@hhs.gov>]
Sent: Tuesday, April 05, 2016 10:20 AM
To: Chawla, Angeli (Peters) <Angeli_Chawla@peters.senate.gov>; Brunner, Nathan <Nathan.Brunner@mail.house.gov>; Stanski, Anne (Stabenow) <Anne_Stanski@stabenow.senate.gov>

Cc: Underwood, Lauren (HHS/ASPR/IO) <Lauren.Underwood@hhs.gov>; Singleton, Sara M. (HHS/ASL) <Sara.Singleton@hhs.gov>; alison.share@mail.house.gov; Mathis, Greg (Peters) <Greg.Mathis@peters.senate.gov>; Corbin, Kim (Stabenow) <Kim_Corbin@stabenow.senate.gov>
Subject: Meeting with Dr. Lurie

Good morning,

As you may know, Dr. Nicole Lurie, the Assistant Secretary for Preparedness and Response at HHS, has been asked to testify in front of the House Energy and Commerce Committee next week. We are hoping that your bosses might be able to sit down with her in advance of the hearing to get an update on the coordinated activities currently underway in Flint, MI.

Currently, Dr. Lurie has is available:

4/7 3:30-4:30
4/8 9:30-1:30, 3:00-4:00
4/12 8:00-9:30, 3:30-4:30

I understand that congressional schedules are very difficult so we are more than happy to take meetings jointly or individually. Please feel free to let me know if you have any questions. I look forward to hearing from you.

Best,

Katie Berge
Special Assistant for Discretionary Programs
Office of the Assistant Secretary for Legislation
U.S. Department of Health and Human Services
202-690-6533

Sender:	Moss, Marcille (OS/ASPR/IO) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=4C680A4BB39B46BE8EBD457D03AEB5CC-MOSS, MARCI <Marcille.Moss@hhs.gov>
Recipient:	Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>; Berge, Kathryn (HHS/ASL) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=d8baabbab9ca4319b84643b11911d01a-Berge, Kath <Kathryn.Berge@hhs.gov>
Sent Date:	2016/04/06 11:16:04
Delivered Date:	2016/04/06 11:16:06

From:	Jones, Kamara (OS/ASPA) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=824CED6AFF447F48F351F6612887C04-JONES, KAMA <Kamara.Jones@hhs.gov>
To:	Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
Subject:	RE: NYT Interview Prep
Date:	2016/04/04 13:51:02
Priority:	Normal
Type:	Note

Kevin will be in the prep session. (b)(6) See you soon.

Kamara

-----Original Message-----

From: Underwood, Lauren (HHS/ASPR/IO)
 Sent: Monday, April 04, 2016 9:31 AM
 To: Jones, Kamara (OS/ASPA)
 Subject: Re: NYT Interview Prep

Ok, sounds good. Thanks for this and the prep material!

Lauren

From: Jones, Kamara (OS/ASPA)
 Sent: Monday, April 4, 2016 9:30:06 AM
 To: Underwood, Lauren (HHS/ASPR/IO)
 Subject: RE: NYT Interview Prep

Nope. I know he was free during that time as of Thursday, but there's a chance his schedule might change. Marissa will be there for sure.

-----Original Message-----

From: Underwood, Lauren (HHS/ASPR/IO)
 Sent: Monday, April 04, 2016 8:57 AM
 To: Jones, Kamara (OS/ASPA)
 Subject: NYT Interview Prep

Hi!

Do you know if Kevin is coming to the meeting this afternoon?

Thanks

Lauren

Sender:	Jones, Kamara (OS/ASPA) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=824CED6AFF447F48F351F6612887C04-JONES, KAMA <Kamara.Jones@hhs.gov>
Recipient:	Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
Sent Date:	2016/04/04 13:50:59
Delivered Date:	2016/04/04 13:51:02

From:	Lurie, Nicole (OS/ASPR/IO) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=8EB6325DE6044D8FA04C013E2CF73258-LURIE, NICO <Nicole.Lurie@hhs.gov>
To:	Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
Subject:	Re: Request HHS Speaker for Procurement Roundtable June 2 Forum in DC
Date:	2016/04/04 17:40:15
Priority:	Normal
Type:	Note

I know he would be honored but..I'm find to send all 3

From: Underwood, Lauren (HHS/ASPR/IO)
Sent: Monday, April 4, 2016 5:38:23 PM
To: Lurie, Nicole (OS/ASPR/IO)
Subject: RE: Request HHS Speaker for Procurement Roundtable June 2 Forum in DC

I think he would be so honored to be asked and would enjoy talking with these other panelists... they may have the same communication style! But will send to Schuyler and Joe.

Lauren

From: Lurie, Nicole (OS/ASPR/IO)
Sent: Monday, April 04, 2016 5:36 PM
To: Underwood, Lauren (HHS/ASPR/IO)
Subject: Re: Request HHS Speaker for Procurement Roundtable June 2 Forum in DC

Can you really see Jess doing this? Schuyler or Joe Larsen?

From: Underwood, Lauren (HHS/ASPR/IO)
Sent: Monday, April 4, 2016 5:20:16 PM
To: Lurie, Nicole (OS/ASPR/IO)
Subject: FW: Request HHS Speaker for Procurement Roundtable June 2 Forum in DC

Nicki, ASPA is looking for someone to talk on a panel about innovation and contracting – they are asking for someone from BARDA but based on other attendees I think Jess or Schuyler could be good as well.

Lauren

From: Crawford, Lauren (OS/ASPA)
Sent: Monday, April 04, 2016 4:49 PM
To: Underwood, Lauren (HHS/ASPR/IO)
Subject: FW: Request HHS Speaker for Procurement Roundtable June 2 Forum in DC

Lauren – see the request below for a speaker for a Boeing panel. Who on your team should I be sending this along to and coordinating with?

Thanks friend.

Lauren E. Crawford

Office: 202-690-7048

Mobile: (b)(6)

From: Keeney, Kimberly S [mailto:(b)(6)]
Sent: Monday, April 04, 2016 4:34 PM
To: Crawford, Lauren (OS/ASPA)
Subject: RE: Request HHS Speaker for Procurement Roundtable June 2 Forum in DC

Lauren,

To answer your questions, following is the panel list for the PRT June 2 Forum:

PRT/The Boeing Company/USAF – Mr. Darryl Scott, PRT Director, Boeing Corporate Vice President Contracts, and former Commander Joint Contracting Command Iraq/Afghanistan in Baghdad, Iraq
(Moderator)

DARPA – Mr. Timothy Applegate, Director of Contracts for Defense Advanced Research Projects
(Confirmed)

DARPA – Mr. Scott Ulrey, Deputy Director of Contracts Management (Invited)

DoT – Mr. Harry Palm, Associate Director of Policy, Oversight, and Business Strategies (Invited)

HHS – TBD, likely rep from Biomedical Advanced Research and Development Authority (BARDA), Office of the Assistant Secretary for Preparedness and Response (ASPR) (Invited)

U.S. Chamber of Commerce – Mr. Michael Hendrix, Director Emerging Issues & Research and author “The Power of Prizes, Incentivizing Radical Innovation” **(Confirmed)**

Also from HHS, at the recommendation of another PRT Director, I am seeking a speaker who was involved in or has knowledge of the innovation used after 2001 to develop antidotes for bio chemical attacks. Anthrax was of particular concern during that era. The small bit of research I have been able to do shows congressional funding to HHS and talk of innovative ways to get industry involved in developing needed antidotes.

Thank you for helping me to find who can tell this story of HHS Innovation. I will also call you tomorrow to follow up and if needed try to clarify any answers for you.

Kind regards,

Kimberly

Kimberly Keeney

Chief of Staff for Darryl Scott

Director, Procurement Roundtable

O: 703.647.1450

M: (b)(6)

From: Crawford, Lauren (OS/ASPA) [mailto:Lauren.Crawford@hhs.gov]
Sent: Friday, April 01, 2016 1:05 PM
To: Keeney, Kimberly S <kimberly.s.keeney@boeing.com>
Subject: RE: Request HHS Speaker for Procurement Roundtable June 2 Forum in DC

Kimberly – thank you for reaching out.

Who do you have confirmed for the panel? If there was someone from HHS or one of our operating divisions, can you elaborate a bit more on what you may want them to be able to reflect on or contribute so I can find you the right person?

Thanks again.

Lauren E. Crawford
Office: 202-690-7048
Mobile: (b)(6)

From: Keeney, Kimberly S [mailto:(b)(6)]
Sent: Wednesday, March 30, 2016 12:01 PM
To: Crawford, Lauren (OS/ASPA)
Subject: Request HHS Speaker for Procurement Roundtable June 2 Forum in DC

Ms. Crawford,

Earlier last week, I called asking for assistance in finding a speaker from the U.S. Department of Health and Human Services (HHS) who had knowledge of the innovative strategy HHS has used in recent years to develop medical countermeasures (MCM) for chemical and biological threats. My continued research since your gracious offer to help me find the right contact in HSS leads me to believe the Office of HHS Assistant Secretary for Preparedness and Response (ASPR) may be the direction to go for finding the best representative on this subject.

In organizing a June 2 Forum on the “Nexus of Innovation and Federal Contracting” for the Procurement Roundtable (PRT), I am putting together a panel of five speakers representing agencies from our federal government who are successfully using innovation to advance the procurement of new technology for needed solutions. The PRT June 2 Forum will be held at The George Washington University Law Library in Washington, DC. The schedule is to begin at 8:30 am with an informal coffee to meet PRT members, then move to a moderated panel discussion from 9-11 am. The moderator for the event will be Darryl A. Scott, a PRT Director. Each speaker on the panel will be introduced and given 10-15 minutes to brief their agency’s innovative project and lessons learned then the moderator will have questions for the panel and invite questions from the audience.

The PRT is a nonprofit organization chartered in 1984 by former federal acquisition officials concerned about the economy, efficiency and effectiveness of the federal acquisition system. Its Directors and Officers are private citizens who serve pro bono with the objective of advising and assisting the government in making improvements in federal acquisition. Current PRT Directors include former senior federal government officials from the executive and legislative branches who currently serve as private sector CEOs or senior acquisition officials, university chairman or senior professors, consultants, heads of non-profits and associations, and senior partners, attorneys and officers in major law firms and think tanks.

Thank you for helping me find the best speaker to share HHS’ innovative success in MCM. Hearing the HHS story was specifically requested by members of the PRT.

Your direction is greatly appreciated. I can be reached anytime if you have more questions.

Kind regards,

Kimberly

Kimberly Keeney

Chief of Staff for Darryl Scott

Director, Procurement Roundtable

O: 703.647.1450

M: (b)(6)

Sender:	Lurie, Nicole (OS/ASPR/IO) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=8EB6325DE6044D8FA04C013E2CF73258-LURIE, NICO <Nicole.Lurie@hhs.gov>
Recipient:	Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
Sent Date:	2016/04/04 17:40:12
Delivered Date:	2016/04/04 17:40:15

From:	Singleton, Sara M. (HHS/ASL) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=0CA1F9905A3A49B488865EBD65172F18-SINGLETON, <Sara.Singleton@hhs.gov>
To:	Feldman, Eric (Peters) <Eric_Feldman@peters.senate.gov>; Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>; Goldhaber, Benjamin (OS/ASPR/COO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=a113ff263048431595248a2b6f99e93e-Goldhaber, <ben.goldhaber@hhs.gov>
Subject:	Re: Call with Acting Assistant Secretary for Health DeSalvo
Date:	2016/04/01 18:40:41
Priority:	Normal
Type:	Note

Hi Eric,

We apologize for the delay. If the Senator wants to speak with Dr. Lurie this evening or over the weekend, he can call her on her cell. Or they can speak next week in the windows we offered.

And in the future, you're right, it shouldn't take so long. But if there's something time sensitive, please let us know that as well. We've been in touch with your staff several times over the past couple of weeks, and we weren't aware of the pent up frustration. We try to stay on the ball, but please flag things up if you're not getting what you need. That's what we're here for.

Best,
Sara

From: Feldman, Eric (Peters) <Eric_Feldman@peters.senate.gov>
Sent: Friday, April 1, 2016 4:21:27 PM
To: Underwood, Lauren (HHS/ASPR/IO); Goldhaber, Benjamin (OS/ASPR/COO); Singleton, Sara M. (HHS/ASL)
Subject: FW: Call with Acting Assistant Secretary for Health DeSalvo

Hi Team HHS,

I understand from Greg that you guys have been one of the most communicative and responsive agencies in dealing with our Flint situation. And I want to let you know how much I appreciate that increased coordination between our office and your Department.

But this response time to coordinate a call between a Senator and an Assistant Secretary is completely unacceptable. Senator Peters has Dr. Lurie's cell phone number and if he wishes to request something on Flint or to receive an update from her about the coordinated response from HHS he will call her at his convenience and I would expect that she will return the call in less than two weeks.

If all requests for call to HHS will just get funneled to Dr. Lurie then in the future I don't see any point to request calls. We will just have Senator Peters call Dr. Lurie each time we have a request or question.

If you wish to discuss this matter with me further you can call me on my direct line (b)(6).

Thank you for your attention to this matter,

Eric

Eric Feldman
Chief of Staff
Senator Gary C. Peters
724 Hart Senate Office Building
Washington, D.C. 20510
Office: 202-224-6221

Follow Senator Peters: [cid:image001.jpg@01D02F1B.A78CF640](#)
[cid:image002.jpg@01D02F1B.A78CF640](#) [cid:image003.jpg@01D02F1B.A78CF640](#)

From: Underwood, Lauren (HHS/ASPR/IO) [<mailto:Lauren.Underwood@hhs.gov>]
Sent: Friday, April 01, 2016 3:56 PM
To: Berge, Kathryn (HHS/ASL) <Kathryn.Berge@hhs.gov>; Stephenson, Caitlyn (Peters) <Caitlyn_Stephenson@peters.senate.gov>; Mathis, Greg (Peters) <Greg_Mathis@peters.senate.gov>; Singleton, Sara M. (HHS/ASL) <Sara.Singleton@hhs.gov>; Goldhaber, Benjamin (OS/ASPR/COO) <ben.goldhaber@hhs.gov>
Cc: Shamsuddoha, Brianna (Peters) <Brianna_Shamsuddoha@peters.senate.gov>; Chawla, Angeli (Peters) <Angeli_Chawla@peters.senate.gov>
Subject: RE: Call with Acting Assistant Secretary for Health DeSalvo

Hi Caitlyn,
Dr. Lurie would welcome a call with Senator Peters. She is available next Tuesday 8am -2pm, Thursday 10am -12pm, or Friday 8am – 4pm. Please let us know what time works best.

Thank you,
Lauren Underwood

Lauren A. Underwood, RN
Special Assistant to the Assistant Secretary for Preparedness and Response
Office of the Assistant Secretary for Preparedness and Response
U.S. Department of Health & Human Services
Room 639D, Humphrey Building
Phone: 202-205-4246

From: Berge, Kathryn (HHS/ASL)
Sent: Friday, April 01, 2016 3:39 PM
To: Stephenson, Caitlyn (Peters); Mathis, Greg (Peters); Singleton, Sara M. (HHS/ASL); Goldhaber, Benjamin (OS/ASPR/COO); Underwood, Lauren (HHS/ASPR/IO)
Cc: Shamsuddoha, Brianna (Peters); Chawla, Angeli (Peters)
Subject: RE: Call with Acting Assistant Secretary for Health DeSalvo

Hi Caitlyn,

Please excuse the extended delay in returning your note. I am connecting you here with Lauren Underwood and Ben Goldhaber, Dr. Nicole Lurie's Special Assistant and Chief of Staff respectively. I see from your office's email that you were aiming to speak with Dr. DeSalvo but after a brief conversation

with Greg last week, we thought it might be more appropriate to for the Senator to speak with Dr. Lurie given the centrality of her role in the Flint response.

Lauren will be more than happy to coordinate a call with you between the Senator and Dr. Lurie. Please feel free to reach out to either of us directly if you have any questions.

Thanks!

Katie Berge
Special Assistant for Discretionary Programs
Office of the Assistant Secretary for Legislation
U.S. Department of Health and Human Services
202-690-7450

From: Stephenson, Caitlyn (Peters) [mailto:Caitlyn_Stephenson@peters.senate.gov]
Sent: Friday, March 25, 2016 1:17 PM
To: Mathis, Greg (Peters); Singleton, Sara M. (HHS/ASL); Berge, Kathryn (HHS/ASL)
Cc: Shamsuddoha, Brianna (Peters); Chawla, Angeli (Peters)
Subject: RE: Call with Acting Assistant Secretary for Health DeSalvo

Sara & Kathryn, I wanted to loop back and see if the Secretary would have some time to talk to the Senator next week? Thank you! Caitlyn

From: Mathis, Greg (Peters)
Sent: Thursday, March 17, 2016 10:53 AM
To: Singleton, Sara M. (HHS/ASL) <Sara.Singleton@hhs.gov>; Berge, Kathryn (HHS/ASL) <Kathryn.Berge@hhs.gov>
Cc: Stephenson, Caitlyn (Peters) <Caitlyn_Stephenson@peters.senate.gov>; Shamsuddoha, Brianna (Peters) <Brianna_Shamsuddoha@peters.senate.gov>
Subject: Call with Acting Assistant Secretary for Health DeSalvo

Sara and Kathryn,

Senator Peters would like to schedule a brief call this week with Acting Assistant Secretary for Health DeSalvo to thank her for her involvement in Flint and follow up on the letter he sent to President Obama.

Could you provide some times that may work? I've cc'd two of my colleagues who handle the Senators schedule. Thanks!

Sender:	Singleton, Sara M. (HHS/ASL) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=0CA1F9905A3A49B488865EBD65172F18-SINGLETON, < Sara.Singleton@hhs.gov >
Recipient:	Feldman, Eric (Peters) < Eric_Feldman@peters.senate.gov >; Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 < Lauren.Underwood@hhs.gov >; Goldhaber, Benjamin (OS/ASPR/COO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=a113ff263048431595248a2b6f99e93e-Goldhaber, < ben.goldhaber@hhs.gov >

Sent Date:	2016/04/01 18:40:38
Delivered Date:	2016/04/01 18:40:41

From:	Moss, Marcille (OS/ASPR/IO) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=4C680A4BB39B46BE8EBD457D03AEB5CC-MOSS, MARCI <Marcille.Moss@hhs.gov>
To:	Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
Subject:	RE:
Date:	2016/04/07 13:07:17
Priority:	Normal
Type:	Note

Thanks!

-----Original Message-----

From: Underwood, Lauren (HHS/ASPR/IO)
 Sent: Thursday, April 07, 2016 1:07 PM
 To: Moss, Marcille (OS/ASPR/IO)
 Subject:

NL and Anne reid want to talk today at 230.
 They already verbally confirmed w/ each other.
 Thanks!
 Lauren

Sender:	Moss, Marcille (OS/ASPR/IO) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=4C680A4BB39B46BE8EBD457D03AEB5CC-MOSS, MARCI <Marcille.Moss@hhs.gov>
Recipient:	Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
Sent Date:	2016/04/07 13:07:15
Delivered Date:	2016/04/07 13:07:17

From:	Weinberger, Collin (OS/ASPR/IO) (CTR) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=641554FC7843407585827AF5898D9C26-WEINBERGER, <Collin.Weinberger@hhs.gov>
To:	<Inge.Dierynck@uantwerpen.be>
CC:	Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
Subject:	PREPARE SAB Members Attending Annual Meeting in Madrid
Date:	2016/04/06 11:30:53
Priority:	Normal
Type:	Note

Dear Inge,

I am working with Dr. Lurie on her trip itinerary in advance of the PREPARE summit in Madrid and wanted to ask if you could please advise me of the other members of the PREPARE SAB will be attending the meeting.

Many Thanks,

Collin

Collin Weinberger, MPH
Special Assistant to the Assistant Secretary for Preparedness and Response
GAP Solutions, Inc. (GAPSi)
Office of the Assistant Secretary for Preparedness and Response (ASPR)
U.S. Department of Health and Human Services
Office: (202) 205-5243
Blackberry: (b)(6)
Email: Collin.Weinberger@hhs.gov

Sender:	Weinberger, Collin (OS/ASPR/IO) (CTR) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=641554FC7843407585827AF5898D9C26-WEINBERGER, <Collin.Weinberger@hhs.gov>
Recipient:	<Inge.Dierynck@uantwerpen.be>; Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
Sent Date:	2016/04/06 11:30:51
Delivered Date:	2016/04/06 11:30:53

From:	Evans, Stacey (HRSA) <SEvans@hrsa.gov>
To:	Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
CC:	<(b)(6)>
Subject:	RE:
Date:	2016/04/06 08:29:42
Priority:	Normal
Type:	Note

Hi Lauren,

Thanks for checking in Soror! Yes things are as busy as usual ☺ Miss seeing you as well. Maybe we can coordinate a time to have dinner or brunch when you are in town.

I am not sure about Boule, I have not received an invitation yet, but I can certainly reach out to her and ask to put you on the list of invitees if that works.

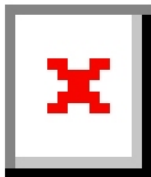
Let's stay in touch!

Respectfully,

S~

"None of us is as smart as all of us together" Ken Blanchard~

Stacey Evans, PhD
Commander, United States Public Health Service (USPHS),
Deputy Director, Division of Community HIV/AIDS Programs (DCHAP)
Health Resources and Services Administration (HRSA)
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[cid:image001.png@01D16313.4A34FC90](#)

TARGET Center – Tools for the Ryan White Community: <http://www.careacttarget.org/>

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From: Underwood, Lauren (HHS/ASPR/IO)
Sent: Monday, March 28, 2016 11:51 AM
To: Evans, Stacey (HRSA)
Cc: (b)(6)
Subject:

Stacey,
I've missed seeing you on our weekly trips to Flint, and I hope all is well on your end. Wanted to follow up with you on Boule – have all the invitees for the initiation been confirmed or might there be room for me to participate? I don't know STA well but would be happy to attend and support.

Copied my personal email here just so we can take this conversation offline.

Sisterly,
Lauren

Lauren A. Underwood, RN
Special Assistant to the Assistant Secretary for Preparedness and Response
Office of the Assistant Secretary for Preparedness and Response
U.S. Department of Health & Human Services
Room 639D, Humphrey Building
Phone: 202-205-4246

Sender:	Evans, Stacey (HRSA) <SEvans@hrsa.gov>
Recipient:	Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>; <underwood.lauren@gmail.com>
Sent Date:	2016/04/06 08:29:34
Delivered Date:	2016/04/06 08:29:42