



**DEPARTMENT OF HEALTH & HUMAN SERVICES**

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Office of the Secretary  
Assistant Secretary for Public Affairs  
Washington, D.C. 20201

**Request No. 2020-00435-FOIA-OS**  
**Request No. 2020-00316-FOIA-OS**  
***Jacqueline Stevens v. HHS et al*, Civil No. 22-cv-05072**

May 20, 2024

Ms. Jacqueline Stevens  
Northwestern University  
Via email: [drc@northwestern.edu](mailto:drc@northwestern.edu)

Dear Ms. Stevens:

This letter is the 18th interim response to the above-referenced Freedom of Information Act (FOIA) requests submitted to the U.S. Department of Health and Human Services (HHS). Specifically, you requested:

Records tied to the hiring, transfers, and scope of work performed by Lauren Underwood at HHS.

- 1) All position announcements associated with any jobs she held at HHS.
- 2) All reports, memorandums, or analyses she produced, including but not limited to her work on Ebola and other emergency public health matters.
- 3) All travel itineraries.
- 4) All expense reports.

The time frame of this request is January 1, 2010 to January 22, 2017.

For this release, the Department processed 544 pages of potentially responsive records captured in the agency's search. After careful review, we determined 512 were not relevant to your request. Ten pages were duplicates of travel records previously released to you. Nineteen pages are released in their entirety and 3 pages are disclosed with portions redacted pursuant to Exemption (b)(6) of the FOIA (5 U.S.C. §§ 552).

FOIA exemption (b)(6) permits a federal agency to withhold information and records about individuals in "personnel and medical files and similar files, the disclosure of which would constitute a clearly unwarranted invasion of personal privacy." The definition of "similar files" has historically been broadly interpreted to include a wide variety of files, and the United States Supreme Court has held that Congress intended the term "similar files" to be interpreted broadly, rather than narrowly.

We have analyzed these records and find they meet the threshold requirements of this exemption. Additionally, we reviewed and weighed the public interest in disclosure of this information against the privacy interest in nondisclosure and determined the privacy interest outweighs the public's interest in disclosure.

We will continue to review the remaining records as efficiently and expeditiously as possible consistent with our available resources and the Order of the Court. Should you have questions or concerns regarding the Department's response and/or the processing of your request, any such issues should be communicated to your legal counsel and the Department of Justice Attorney representing the Department in this matter.

Sincerely yours,

Alesia Y. Williams  
Director, FOIA Appeals and Litigations  
FOI/Privacy Acts Division

Enclosures: 22 pages

<b>From:</b>	Lurie, Nicole (OS/ASPR/IO) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=8EB6325DE6044D8FA04C013E2CF73258-LURIE, NICO <Nicole.Lurie@hhs.gov>
<b>To:</b>	Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
<b>Subject:</b>	Re: Today's Deadlines -- 04.05.16
<b>Date:</b>	2016/04/05 18:03:38
<b>Due Date:</b>	2016/04/04 20:00:00
<b>Priority:</b>	Normal
<b>Type:</b>	Note

Can you do something short. I was thinking of if we talked today it was going to be cancelled

**From:** Underwood, Lauren (HHS/ASPR/IO)  
**Sent:** Tuesday, April 5, 2016 6:00:35 PM  
**To:** Lurie, Nicole (OS/ASPR/IO)  
**Subject:** RE: Today's Deadlines -- 04.05.16

Apparently we were supposed to put together some read ahead paper for Thursday. I told him we could do an agenda but I needed to talk with you first.

Were there any items that you wanted to cover specifically? Here's what I've come up with:

1. Progress towards water optimization
2. Update on lead exposure and rash investigations
3. Planning for recovery

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**From:** Lurie, Nicole (OS/ASPR/IO)  
**Sent:** Tuesday, April 05, 2016 5:52 PM  
**To:** Zachau Walker, Michael (OS/IOS); Underwood, Lauren (HHS/ASPR/IO); Reid, Anne (HHS/IOS)  
**Cc:** Alvarez, Kathryn (HHS/IOS)  
**Subject:** Re: Today's Deadlines -- 04.05.16

What are. You referring to?

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**From:** Zachau Walker, Michael (OS/IOS)  
**Sent:** Tuesday, April 5, 2016 5:42:02 PM  
**To:** Lurie, Nicole (OS/ASPR/IO); Underwood, Lauren (HHS/ASPR/IO); Reid, Anne (HHS/IOS)  
**Cc:** Alvarez, Kathryn (HHS/IOS)  
**Subject:** FW: Today's Deadlines -- 04.05.16

Hi there – any update on the flint update meeting memo/agenda? Thanks

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**From:** Zachau Walker, Michael (OS/IOS)  
**Sent:** Tuesday, April 05, 2016 7:25 AM  
**To:** Alvarez, Kathryn (HHS/IOS); Cheatham, Tina (OS/IOS); Macdonald, Amber (OS/ASPA); Chiglinsky, Brian (OS/ASPA); Cohen, Mandy K. (CMS/OA); Seshamani, Meena (HHS/OHCR); Bernstein, Sonya (OS/IOS); Barson, Emily (HHS/IEA); Lurie, Nicole (OS/ASPR/IO); Herr, Julie (OS/IOS); Klimczak, Kate (HHS/ASFR)  
**Cc:** SLT; O'Connell, Dawn (HHS/IOS); Herr, Julie (OS/IOS); Bernstein, Sonya (OS/IOS); Gyles, Lynda

(HHS/IOS); Alvarez, Kathryn (HHS/IOS); Spector, Hope (HHS/IOS); Shannon, Ben (OS/IOS); Haile Coombs, Sarah (OS/IOS); Valverde, Madhura (HHS/IOS); Robinson, Wilma (HHS/IOS); Cheatham, Tina (OS/IOS); Pojman, Natalie (HHS/IOS); Kasaraneni, Sarika (HHS/OHCR); Duncan, Levi (OS/OHCR); Barson, Emily (HHS/IEA); Botticella, Angela (OS/IEA); Martin, Nick (OS/IEA); Wasiniewska, Karolina (OS/IEA); Hampton, Kasey (OS/ASPA); Griffis, Kevin (OS/ASPA); Crawford, Lauren (OS/ASPA); Padilla, Marissa (OS/ASPA); Watkins, Lisa W. (CMS/OA); Crooks, Chelsea (OS/IOS); OS-IO-Counselors

**Subject:** Today's Deadlines -- 04.05.16

Below are today's deadlines. All materials are due at noon. Items in red are overdue, yellow are TBC/TBD, and green have been received. Thanks.

Due	Subject	Event Da
Mon, Apr 04	Secretary King Meeting 1 Pager (Major Collaborations Points and OE Involvement)	
Tue, Apr 05	CFC Reception Memo	
Tue, Apr 05	CFC Reception Final Remarks	
Tue, Apr 05	Internal ACA: High-Cost Drugs Follow-up Memo	
Tue, Apr 05	Final Arkansas Trip Memo (any addenda)	
Tue, Apr 05	Biweekly Counselors Meeting Memo	
Tue, Apr 05	Harvard Women's Law Association Students Meeting Memo	
Tue, Apr 05	Gov Hassan (NH) Call Memo	
Tue, Apr 05	USDOJ Meeting Memo	
Tue, Apr 05	Flint Update Meeting Memo	
Tue, Apr 05	NGA Executive Director Drop By 1 pager	
Tue, Apr 05	NYC/NAN Remarks Outline with overview included	
Tue, Apr 05	Invite Doc	
Wed, Apr 06	Senate LHHS QFRs to SMB	
Wed, Apr 06	4H Award Breakfast Draft Remarks	

<b>Sender:</b>	Lurie, Nicole (OS/ASPR/IO) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=8EB6325DE6044D8FA04C013E2CF73258-LURIE, NICO <Nicole.Lurie@hhs.gov>
<b>Recipient:</b>	Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
<b>Sent Date:</b>	2016/04/05 18:03:36
<b>Delivered Date:</b>	2016/04/05 18:03:38

<b>From:</b>	Evaluation Only. Created with Aspose.HTML. Copyright 2013-2020 Aspose Pty Ltd.UP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=USERDCAC6ABD <Michael.Vineyard@HHS.GOV>
<b>To:</b>	Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
<b>CC:</b>	Moss, Marcille (OS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=4c680a4bb39b46be8ebd457d03aeb5cc-Moss, Marci <Marcille.Moss@hhs.gov>
<b>Subject:</b>	Re: Chatted with Nicki about Repatriation
<b>Date:</b>	2016/04/05 18:04:17
<b>Priority:</b>	Normal
<b>Type:</b>	Note

Thanks for connecting us  
Mike

Michael Vineyard, Deputy OEM

On Apr 5, 2016, at 17:15, Underwood, Lauren (HHS/ASPR/IO)  
<[Lauren.Underwood@hhs.gov](mailto:Lauren.Underwood@hhs.gov)>wrote:

She asked you to call her cell if you're free (b)(6).

Thanks  
Lauren

**Lauren A. Underwood, RN**

Special Assistant to the Assistant Secretary for Preparedness and Response  
Office of the Assistant Secretary for Preparedness and Response  
U.S. Department of Health & Human Services  
Room 639D, Humphrey Building  
Phone: 202-205-4246

<b>Sender:</b>	Vineyard, Michael (OS/ASPR/OEM) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=USERDCAC6ABD <Michael.Vineyard@HHS.GOV>
<b>Recipient:</b>	Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>; Moss, Marcille (OS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=4c680a4bb39b46be8ebd457d03aeb5cc-Moss, Marci <Marcille.Moss@hhs.gov>
<b>Sent Date:</b>	2016/04/05 18:04:15
<b>Delivered Date:</b>	2016/04/05 18:04:17

<b>From:</b>	Evaluation Only. Created with Aspose.HTML. Copyright 2013-2020 Aspose Pty Ltd.IBOHF23SPDLT)/CN=RECIPIENTS/CN=USER0804E047 <Don.Boyce@hhs.gov>
<b>To:</b>	Maxine Murray <mmurray@cityofflint.com>; Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
<b>Subject:</b>	RE: Meeting request
<b>Date:</b>	2016/04/07 08:42:17
<b>Priority:</b>	Normal
<b>Type:</b>	Note

Hi Maxine. Thanks for the response and information. It's unfortunate that I will miss the Mayor this round, but am looking forward to meeting Mr. Branch. I'm connected directly with him. Much appreciate, Don

**From:** Maxine Murray [mailto:mmurray@cityofflint.com]  
**Sent:** Thursday, April 7, 2016 8:33 AM  
**To:** Underwood, Lauren (HHS/ASPR/IO) <Lauren.Underwood@hhs.gov>  
**Cc:** Boyce, Don (OS/ASPR/OEM) <Don.Boyce@hhs.gov>  
**Subject:** Re: Meeting request

Hi Lauren,

Dr. Lurie is scheduled for 1:30 pm Friday, April 15th in the Mayor's office conference room. Good afternoon Mr. Boyce, I am looking forward to meeting you. Mayor Weaver is traveling on Thursday and will not return to the office until Monday so will be unable to meet with you on Friday, April 8th. Her Chief of Staff, Steve Branch, will be in the office, shall I arrange a meeting with him?

Maxine

On Tue, Apr 5, 2016 at 5:49 PM, Underwood, Lauren (HHS/ASPR/IO) <[Lauren.Underwood@hhs.gov](mailto:Lauren.Underwood@hhs.gov)> wrote:  
Hi Ms. Murray,  
Thanks so much – both times work well for Dr. Lurie.

I also want to introduce you to Don Boyce. He is Dr. Lurie's deputy for emergency management and is travelling to Flint on her behalf this week. Don would like to meet with the Mayor on Thursday if she has any time available. I've copied him here to coordinate with you directly.

Thanks!  
Lauren

**From:** Maxine Murray [mailto:mmurray@cityofflint.com]  
**Sent:** Tuesday, April 05, 2016 12:43 PM  
**To:** Underwood, Lauren (HHS/ASPR/IO); Michelle Dunwoody  
**Subject:** Re: Meeting request

Hi Lauren,

I am looking at 1:00 or 1:30 pm on Friday the 15th. What works for Dr. Lurie.

Maxine

On Tue, Apr 5, 2016 at 10:24 AM, Underwood, Lauren (HHS/ASPR/IO)

<[Lauren.Underwood@hhs.gov](mailto:Lauren.Underwood@hhs.gov)>wrote:

Hi Ms. Murray,

Just following up – is Mayor Weaver in town/available to meet on April 15? Dr. Lurie would like to make sure to meet with the Mayor on our next trip.

Thank you,  
Lauren Underwood

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**From:** Underwood, Lauren (HHS/ASPR/IO)  
**Sent:** Wednesday, March 30, 2016 8:50 PM  
**To:** '[mmurray@cityofflint.com](mailto:mmurray@cityofflint.com)'  
**Subject:** Meeting request

Hi Ms. Murray,

It was so lovely seeing you yesterday! Dr. Lurie is already planning her next trip – we're looking at April 15. Will Mayor Weaver be in town? Dr. Lurie wants to make sure they able to meet in person on this next visit.

Thank you,  
Lauren Underwood

**Lauren A. Underwood, RN**

Special Assistant to the Assistant Secretary for Preparedness and Response  
Office of the Assistant Secretary for Preparedness and Response  
U.S. Department of Health & Human Services  
Room 639D, Humphrey Building  
Phone: 202-205-4246

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Maxine Murray  
Executive Assistant to  
Dr. Karen W. Weaver, Mayor  
City of Flint  
1101 S. Saginaw Street  
Flint, MI 48502  
810.237.2035 Telephone  
810.766.7218 Fax

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Maxine Murray  
Executive Assistant to  
Dr. Karen W. Weaver, Mayor  
City of Flint  
1101 S. Saginaw Street  
Flint, MI 48502  
810.237.2035 Telephone  
810.766.7218 Fax

<b>Sender:</b>	Boyce, Don (OS/ASPR/OEM) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=USER0804E047 <Don.Boyce@hhs.gov>
<b>Recipient:</b>	Maxine Murray <mmurray@cityofflint.com>; Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
<b>Sent Date:</b>	2016/04/07 08:42:16
<b>Delivered Date:</b>	2016/04/07 08:42:17



<b>From:</b>	Shankman, Rob (OS/ASPR/OEM) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=USER7D089792 <Robert.Shankman@HHS.GOV>
<b>To:</b>	Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>; Nurthen, Nancy (OS/ASPR/OEM) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=f7ec99ef115a41e0bfa8143a6163995-Nurthen, Na <Nancy.Nurthen@hhs.gov>
<b>CC:</b>	Donato, Darrin (OS/ASPR/OPP) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=cb26cc0a104c4493860a49a8cab39911-Donato, Dar <Darrin.Donato@hhs.gov>
<b>Subject:</b>	Re: GeoHealth
<b>Date:</b>	2016/04/04 07:07:52
<b>Priority:</b>	Normal
<b>Type:</b>	Note

Just as an FYI, we have never received an account request for Restricted Data Access from Charles Rath, Kameron Baumgardner, or Nicole Ferrini. Not sure where/how or to what they applied but we have no record of this. However most (if not all) of the demographic data we have is publicly available and they do NOT need a restricted data access account to access or use this data.

Rob

***Robert M. Shankman, GISP***

Department of Health & Human Services  
Assistant Secretary for Preparedness and Response (ASPR)  
Office of Emergency Management (OEM)  
GIS Team Lead  
GeoHEALTH Program Coordinator  
Division of Fusion Senior GIS Analyst  
O'Neill Federal Building, 200 C Street SW  
Washington, DC 20024

<http://GeoHEALTH.hhs.gov>  
[GeoHEALTH@hhs.gov](mailto:GeoHEALTH@hhs.gov)

202-205-4748

**From:** Underwood, Lauren (HHS/ASPR/IO)  
**Sent:** Friday, April 1, 2016 6:29 PM  
**To:** Nurthen, Nancy (OS/ASPR/OEM); Shankman, Rob (OS/ASPR/OEM)  
**Cc:** Donato, Darrin (OS/ASPR/OPP)  
**Subject:** RE: GeoHealth

Hi Nancy,  
Glad to hear the city had similar GIS capability. Charles Rath and Kameron Baumgardner mentioned to me that they applied for a GeoHealth login yesterday – but if Nicole has an account they should just work with the city. Please let me know if I should follow up with Charles and Kameron on this, or if you and Nicole successfully connected.

Thanks,  
Lauren

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**From:** Nurthen, Nancy (OS/ASPR/OEM)  
**Sent:** Friday, April 01, 2016 11:01 AM  
**To:** Underwood, Lauren (HHS/ASPR/IO); Shankman, Rob (OS/ASPR/OEM)  
**Cc:** Donato, Darrin (OS/ASPR/OPP)  
**Subject:** Re: GeoHealth

Hi Lauren,

We were working with El Paso and had a couple conference calls on GeoHEALTH. I think one of the last conversations either included or referenced El Paso's GIS team, but it died out as the impression was that their GIS team could do what was needed. We reached out to them once or twice after, but did not get a response.

Regarding the note that they applied yesterday- I'm not sure what this refers to; we did not get account requests from them. I will reach out to Nicole, who I coordinated with initially, to determine what they are looking to do.

Thanks,  
Nancy

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**From:** Underwood, Lauren (HHS/ASPR/IO)  
**Sent:** Friday, April 1, 2016 9:55 AM  
**To:** Nurthen, Nancy (OS/ASPR/OEM); Shankman, Rob (OS/ASPR/OEM)  
**Cc:** Donato, Darrin (OS/ASPR/OPP)  
**Subject:** GeoHealth

Hi Nancy and Rob,  
Our partners at 100 Resilient Cities reached out on behalf of their partners in El Paso Texas. They're working on a resilience initiative and are focused on a poor neighborhood called Chamizal. Their contractor is pulling together data and wanted to access GeoHealth. They applied yesterday—you may have seen applications from Charles Rath, Kameron Baumgardner, or Nicole Ferrini.

Thanks so much,  
Lauren Underwood

**Lauren A. Underwood, RN**  
Special Assistant to the Assistant Secretary for Preparedness and Response  
Office of the Assistant Secretary for Preparedness and Response  
U.S. Department of Health & Human Services  
Room 639D, Humphrey Building  
Phone: 202-205-4246

**Sender:** Shankman, Rob (OS/ASPR/OEM) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP

	(FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=USER7D089792 <Robert.Shankman@HHS.GOV>
<b>Recipient:</b>	Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>; Nurthen, Nancy (OS/ASPR/OEM) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=f7ec99ef115a41e0bfba8143a6163995-Nurthen, Na <Nancy.Nurthen@hhs.gov>; Donato, Darrin (OS/ASPR/OPP) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=cb26cc0a104c4493860a49a8cab39911-Donato, Dar <Darrin.Donato@hhs.gov>
<b>Sent Date:</b>	2016/04/04 07:07:50
<b>Delivered Date:</b>	2016/04/04 07:07:52

<b>From:</b>	Berge, Kathryn (HHS/ASL) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=D8BAABBAB9CA4319B84643B11911D01A-BERGE, KATH <Kathryn.Berge@hhs.gov>
<b>To:</b>	Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
<b>Subject:</b>	RE: Meeting with Dr. Lurie
<b>Date:</b>	2016/04/06 14:29:17
<b>Priority:</b>	Normal
<b>Type:</b>	Note

Roger. Thx!

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**From:** Underwood, Lauren (HHS/ASPR/IO)  
**Sent:** Wednesday, April 06, 2016 2:28 PM  
**To:** Berge, Kathryn (HHS/ASL)  
**Subject:** RE: Meeting with Dr. Lurie

Things are shifting so Nicki is available basically all day on Friday.

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**From:** Berge, Kathryn (HHS/ASL)  
**Sent:** Wednesday, April 06, 2016 1:36 PM  
**To:** Underwood, Lauren (HHS/ASPR/IO)  
**Subject:** RE: Meeting with Dr. Lurie

I won't share now proactively just now but will discuss with Angeli if the windows we provided are not helpful. BUT thanks for flagging

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**From:** Underwood, Lauren (HHS/ASPR/IO)  
**Sent:** Wednesday, April 06, 2016 1:30 PM  
**To:** Berge, Kathryn (HHS/ASL)  
**Subject:** RE: Meeting with Dr. Lurie

Marcille says you can definitely proactively share these new times if they make our schedule shifts more palatable...  
 THANKS for your patience ☺

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**From:** Underwood, Lauren (HHS/ASPR/IO)  
**Sent:** Wednesday, April 06, 2016 1:29 PM  
**To:** Berge, Kathryn (HHS/ASL)  
**Subject:** RE: Meeting with Dr. Lurie

FYI, Marcille says we can expand the times in case they come back outside of the range you shared:

- 4/8 7:30-1:30, 3:00-4:00
- 4/11 1:00-5:00
- 4/12 7:30-3:30 (or until 3:45 if they're meeting in the same building as Kildee)

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**From:** Berge, Kathryn (HHS/ASL)  
**Sent:** Wednesday, April 06, 2016 1:27 PM  
**To:** Chawla, Angeli (Peters); Stanski, Anne (Stabenow)  
**Cc:** Underwood, Lauren (HHS/ASPR/IO); Singleton, Sara M. (HHS/ASL); Mathis, Greg (Peters); Corbin, Kim (Stabenow)  
**Subject:** RE: Meeting with Dr. Lurie

Hi Angeli –

I apologize for the delay. We have been going back and forth internally on a scheduling issue and we now cannot make 3:30pm tomorrow work. I very much appreciate your efforts to wrangle two congressional schedules (as a former scheduler) but the meeting that has sprung up on Dr. Lurie's calendar is not one that is at our discretion to move. I am so sorry.

I can however offer the times below.

4/8 9:30-1:30, 3:00-4:00  
4/12 8:00-9:30

Please let me know if there is anything that works within those windows for your offices. Again, thank you for your consideration.

Best,

Katie

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**From:** Chawla, Angeli (Peters) [[mailto:Angeli\\_Chawla@peters.senate.gov](mailto:Angeli_Chawla@peters.senate.gov)]  
**Sent:** Wednesday, April 06, 2016 11:09 AM  
**To:** Berge, Kathryn (HHS/ASL); Stanski, Anne (Stabenow)  
**Cc:** Underwood, Lauren (HHS/ASPR/IO); Singleton, Sara M. (HHS/ASL); [alison.share@mail.house.gov](mailto:alison.share@mail.house.gov); Mathis, Greg (Peters); Corbin, Kim (Stabenow)  
**Subject:** RE: Meeting with Dr. Lurie

Hi Katie,

I think we're able to make tomorrow at 3:30pm work for Senator Peters and Senator Stabenow. We weren't able to find a time that worked to do a joint meeting with Congressman Kildee. Is 3:30 still available tomorrow?

Best,  
Angeli

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**From:** Berge, Kathryn (HHS/ASL) [<mailto:Kathryn.Berge@hhs.gov>]  
**Sent:** Tuesday, April 05, 2016 10:20 AM  
**To:** Chawla, Angeli (Peters) <[Angeli\\_Chawla@peters.senate.gov](mailto:Angeli_Chawla@peters.senate.gov)>; Brunner, Nathan <[Nathan.Brunner@mail.house.gov](mailto:Nathan.Brunner@mail.house.gov)>; Stanski, Anne (Stabenow) <[Anne\\_Stanski@stabenow.senate.gov](mailto:Anne_Stanski@stabenow.senate.gov)>  
**Cc:** Underwood, Lauren (HHS/ASPR/IO) <[Lauren.Underwood@hhs.gov](mailto:Lauren.Underwood@hhs.gov)>; Singleton, Sara M. (HHS/ASL) <[Sara.Singleton@hhs.gov](mailto:Sara.Singleton@hhs.gov)>; [alison.share@mail.house.gov](mailto:alison.share@mail.house.gov); Mathis, Greg (Peters)

<[Greg.Mathis@peters.senate.gov](mailto:Greg.Mathis@peters.senate.gov)>; Corbin, Kim (Stabenow) <[Kim\\_Corbin@stabenow.senate.gov](mailto:Kim_Corbin@stabenow.senate.gov)>

**Subject:** Meeting with Dr. Lurie

Good morning,

As you may know, Dr. Nicole Lurie, the Assistant Secretary for Preparedness and Response at HHS, has been asked to testify in front of the House Energy and Commerce Committee next week. We are hoping that your bosses might be able to sit down with her in advance of the hearing to get an update on the coordinated activities currently underway in Flint, MI.

Currently, Dr. Lurie has is available:

4/7 3:30-4:30  
4/8 9:30-1:30, 3:00-4:00  
4/12 8:00-9:30, 3:30-4:30

I understand that congressional schedules are very difficult so we are more than happy to take meetings jointly or individually. Please feel free to let me know if you have any questions. I look forward to hearing from you.

Best,

Katie Berge  
Special Assistant for Discretionary Programs  
Office of the Assistant Secretary for Legislation  
U.S. Department of Health and Human Services  
202-690-6533

<b>Sender:</b>	Berge, Kathryn (HHS/ASL) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=D8BAABBAB9CA4319B84643B11911D01A-BERGE, KATH <Kathryn.Berge@hhs.gov>
<b>Recipient:</b>	Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
<b>Sent Date:</b>	2016/04/06 14:29:15
<b>Delivered Date:</b>	2016/04/06 14:29:17

<b>From:</b>	Devore, Christopher (OS/ASPR/IO) (CTR) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=030940BFF6034AD69C4FA9CC326C5734-DEVORE, CHR <Christopher.Devore@hhs.gov>
<b>To:</b>	Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
<b>Subject:</b>	RE: Flint congressional overview
<b>Date:</b>	2016/04/05 11:20:27
<b>Priority:</b>	Normal
<b>Type:</b>	Note

Its ready

---

**From:** Underwood, Lauren (HHS/ASPR/IO)  
**Sent:** Tuesday, April 05, 2016 11:19 AM  
**To:** Devore, Christopher (OS/ASPR/IO) (CTR)  
**Subject:** Re: Flint congressional overview

Let me know and I'll come grab it

---

**From:** Underwood, Lauren (HHS/ASPR/IO)  
**Sent:** Tuesday, April 5, 2016 11:18:40 AM  
**To:** Devore, Christopher (OS/ASPR/IO) (CTR)  
**Subject:** Fw: Flint congressional overview

Can you print a copy of this please?

---

**From:** Kane, Elleen (OS/ASPR/COO)  
**Sent:** Tuesday, March 22, 2016 3:34:00 PM  
**To:** Underwood, Lauren (HHS/ASPR/IO)  
**Subject:** Flint congressional overview

Here ya go

<b>Sender:</b>	Devore, Christopher (OS/ASPR/IO) (CTR) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=030940BFF6034AD69C4FA9CC326C5734-DEVORE, CHR <Christopher.Devore@hhs.gov>
<b>Recipient:</b>	Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
<b>Sent Date:</b>	2016/04/05 11:20:25
<b>Delivered Date:</b>	2016/04/05 11:20:27

<b>From:</b>	Goldhaber, Benjamin (OS/ASPR/COO) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=A113FF263048431595248A2B6F99E93E-GOLDHABER, <ben.goldhaber@hhs.gov>
<b>To:</b>	Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>; Kane, Elleen (OS/ASPR/COO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user25dbd6c7 <Elleen.Kane@hhs.gov>; Michael, Gretchen (OS/ASPR/COO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=0632b4526d6447b5af26552afde05c33-Michael, Gr <Gretchen.Michael@hhs.gov>
<b>Subject:</b>	Re: Flint congressional overview
<b>Date:</b>	2016/04/05 11:32:05
<b>Priority:</b>	Normal
<b>Type:</b>	Note

EK - I thought you built a more recent (than 3/7) version already, no?

**From:** Underwood, Lauren (HHS/ASPR/IO)  
**Sent:** Tuesday, April 5, 2016 11:27:03 AM  
**To:** Kane, Elleen (OS/ASPR/COO); Michael, Gretchen (OS/ASPR/COO)  
**Cc:** Goldhaber, Benjamin (OS/ASPR/COO)  
**Subject:** Re: Flint congressional overview

Hi,

Can we update this document? Nicki is preparing a series of congressional briefings ahead of her hearing next week and there are a few numbers and new updates we should include here.

Thanks!

Lauren

**From:** Kane, Elleen (OS/ASPR/COO)  
**Sent:** Tuesday, March 22, 2016 3:34:00 PM  
**To:** Underwood, Lauren (HHS/ASPR/IO)  
**Subject:** Flint congressional overview

Here ya go

<b>Sender:</b>	Goldhaber, Benjamin (OS/ASPR/COO) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=A113FF263048431595248A2B6F99E93E-GOLDHABER, <ben.goldhaber@hhs.gov>
<b>Recipient:</b>	Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>; Kane, Elleen (OS/ASPR/COO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user25dbd6c7 <Elleen.Kane@hhs.gov>; Michael, Gretchen (OS/ASPR/COO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=0632b4526d6447b5af26552afde05c33-Michael, Gr <Gretchen.Michael@hhs.gov>
<b>Sent Date:</b>	2016/04/05 11:32:04
<b>Delivered Date:</b>	2016/04/05 11:32:05



<b>From:</b>	Hughes, Dora <dhughes@sidley.com>
<b>To:</b>	Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
<b>Subject:</b>	RE: Quick question
<b>Date:</b>	2016/04/06 20:05:16
<b>Priority:</b>	Normal
<b>Type:</b>	Note

Ok....

Is this to help with an individual or a group? Do they have to have any particular background? And crisis counselor is different than mediator to me, which do you mean? Feel free to call me at home tonight at (b)(6) if a phone call makes sense.

**DORA HUGHES**  
Senior Policy Advisor

**SIDLEY AUSTIN LLP**  
+1 202 736 8653  
[dhughes@sidley.com](mailto:dhughes@sidley.com)

---

**From:** Underwood, Lauren (HHS/ASPR/IO) [mailto:Lauren.Underwood@hhs.gov]  
**Sent:** Wednesday, April 06, 2016 5:54 PM  
**To:** Hughes, Dora  
**Subject:** Quick question

Hi Dora,  
Hi! Hope you're well :) I'm Looking for an African American crisis counselor/mediator for a work issue. Looking to talk with the person tomorrow or Friday for an engagement late next week. If you know anyone please send them my way. Thank you!!

**Lauren A. Underwood, RN**  
Special Assistant to the Assistant Secretary for Preparedness and Response  
Office of the Assistant Secretary for Preparedness and Response  
U.S. Department of Health & Human Services  
Room 639D, Humphrey Building  
Phone: 202-205-4246

\*\*\*\*\*  
\*\*\*\*\*

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\*\*\*\*\*  
\*\*\*\*\*

<b>Sender:</b>	Hughes, Dora <dhughes@sidley.com>
<b>Recipient:</b>	Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
<b>Sent Date:</b>	2016/04/06 20:05:02
<b>Delivered Date:</b>	2016/04/06 20:05:16

<b>From:</b>	Michael, Gretchen (OS/ASPR/COO) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=0632B4526D6447B5AF26552AFDE05C33-MICHAEL, GR <Gretchen.Michael@hhs.gov>
<b>To:</b>	Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>; Padilla, Marissa (OS/ASPA) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=873be94cd7b2481db78f92471dd5432c-Padilla, Ma <Marissa.Padilla@hhs.gov>; Jones, Kamara (OS/ASPA) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=824ced6afff447f48f351f6612887c04-Jones, Kama <Kamara.Jones@hhs.gov>
<b>Subject:</b>	RE: Scheduling Flint Rash Events
<b>Date:</b>	2016/07/05 12:12:14
<b>Priority:</b>	Normal
<b>Type:</b>	Note

I will follow up with CDC/ATSDR about timing and availability for briefing.

### Gretchen Michael, JD

Director of Communications  
Office of the Assistant Secretary for Preparedness and Response  
U.S. Department of Health and Human Services

200 C Street, SW  
Room 12J07  
Washington, DC 20201  
202-205-8114 office

(b)(6) cell



ASPR Logo sig.png

---

**From:** Underwood, Lauren (HHS/ASPR/IO)  
**Sent:** Tuesday, July 05, 2016 10:33 AM  
**To:** Padilla, Marissa (OS/ASPA); Michael, Gretchen (OS/ASPR/COO); Jones, Kamara (OS/ASPA)  
**Subject:** RE: Scheduling Flint Rash Events

I think she and Nicki have discussed in an abstract sense.

---

**From:** Padilla, Marissa (OS/ASPA)  
**Sent:** Tuesday, July 05, 2016 10:32 AM  
**To:** Underwood, Lauren (HHS/ASPR/IO); Michael, Gretchen (OS/ASPR/COO); Jones, Kamara (OS/ASPA)  
**Subject:** RE: Scheduling Flint Rash Events

Ok. And Kathleen is, even with the good news blitz going on during that time?

---

**From:** Underwood, Lauren (HHS/ASPR/IO)  
**Sent:** Tuesday, July 05, 2016 10:31 AM  
**To:** Padilla, Marissa (OS/ASPA); Michael, Gretchen (OS/ASPR/COO); Jones, Kamara (OS/ASPA)  
**Subject:** RE: Scheduling Flint Rash Events

I haven't. Nicki and Anne Schuchat have been chatting and Anne is on board with this timeline...

---

**From:** Padilla, Marissa (OS/ASPA)  
**Sent:** Tuesday, July 05, 2016 10:31 AM  
**To:** Underwood, Lauren (HHS/ASPR/IO); Michael, Gretchen (OS/ASPR/COO); Jones, Kamara (OS/ASPA)  
**Subject:** RE: Scheduling Flint Rash Events

Have we seen a draft of the report?

---

**From:** Underwood, Lauren (HHS/ASPR/IO)  
**Sent:** Tuesday, July 05, 2016 9:58 AM  
**To:** Michael, Gretchen (OS/ASPR/COO); Jones, Kamara (OS/ASPA); Padilla, Marissa (OS/ASPA)  
**Subject:** Scheduling Flint Rash Events

Hi,  
I'd like to start engaging with the Mayor and Governor's offices to find a time to do the rash briefing. Do you have any strong feelings re: days of the week during July 18-22? I will also check in with Kathleen – would you be able to touch base with CDC re their availability to travel to Flint to brief?

Same thing with the week of 7/25 for the public announcement. Gretchen flagged a potential conflict with the democratic convention, so please let us know if you think that impacts our ability to effectively share this information.

Thanks,  
Lauren

**Lauren A. Underwood, RN**  
Special Assistant to the Assistant Secretary for Preparedness and Response  
Office of the Assistant Secretary for Preparedness and Response  
U.S. Department of Health & Human Services  
Room 639D, Humphrey Building  
Phone: 202-205-4246

<b>Sender:</b>	Michael, Gretchen (OS/ASPR/COO) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=0632B4526D6447B5AF26552AFDE05C33-MICHAEL, GR <Gretchen.Michael@hhs.gov>
<b>Recipient:</b>	Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>; Padilla, Marissa (OS/ASPA) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=873be94cd7b2481db78f92471dd5432c-Padilla, Ma <Marissa.Padilla@hhs.gov>; Jones, Kamara (OS/ASPA) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=824ced6afff447f48f351f6612887c04-Jones, Kama <Kamara.Jones@hhs.gov>
<b>Sent Date:</b>	2016/07/05 12:12:13
<b>Delivered Date:</b>	2016/07/05 12:12:14

<b>From:</b>	Aiken, Matthew (OS/ASPR/OEM) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=USERA4BADF3B <Matthew.Aiken@hhs.gov>
<b>To:</b>	Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
<b>Subject:</b>	RE: Michigan Medicaid Numbers?
<b>Date:</b>	2016/07/07 11:10:34
<b>Priority:</b>	Normal
<b>Type:</b>	Note

Hello Lauren,

Let me check to see in one of the inboxes if there is any relevant information you requested. Please standby...

Matthew

---

**From:** Underwood, Lauren (HHS/ASPR/IO)  
**Sent:** Thursday, July 07, 2016 11:09 AM  
**To:** Aiken, Matthew (OS/ASPR/OEM)  
**Subject:** Michigan Medicaid Numbers?

Hi Matthew,

Hope you're well! Has the state sent their updated Medicaid enrollment numbers yet? Need to report up to SMB today (I know it's a day early), wondering if you have any intel you can share. Thanks!

Lauren

**Lauren A. Underwood, RN**  
Special Assistant to the Assistant Secretary for Preparedness and Response  
Office of the Assistant Secretary for Preparedness and Response  
U.S. Department of Health & Human Services  
Room 639D, Humphrey Building  
Phone: 202-205-4246

<b>Sender:</b>	Aiken, Matthew (OS/ASPR/OEM) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=USERA4BADF3B <Matthew.Aiken@hhs.gov>
<b>Recipient:</b>	Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
<b>Sent Date:</b>	2016/07/07 11:10:33
<b>Delivered Date:</b>	2016/07/07 11:10:34

<b>From:</b>	Devore, Christopher (OS/ASPR/IO) (CTR) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=030940BFF6034AD69C4FA9CC326C5734-DEVORE, CHR <Christopher.Devore@hhs.gov>
<b>To:</b>	Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>; Goldhaber, Benjamin (OS/ASPR/COO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=a113ff263048431595248a2b6f99e93e-Goldhaber, <ben.goldhaber@hhs.gov>
<b>Subject:</b>	Re: ASPR Briefing FY 2016 Expedited Funding Review Pilot
<b>Date:</b>	2016/07/01 16:25:17
<b>Priority:</b>	Normal
<b>Type:</b>	Note

Haven't seen it.

**From:** Underwood, Lauren (HHS/ASPR/IO)  
**Sent:** Friday, July 1, 2016 4:20:59 PM  
**To:** Goldhaber, Benjamin (OS/ASPR/COO)  
**Cc:** Devore, Christopher (OS/ASPR/IO) (CTR)  
**Subject:** Re: ASPR Briefing FY 2016 Expedited Funding Review Pilot

Not that I saw. + Chris

**From:** Goldhaber, Benjamin (OS/ASPR/COO)  
**Sent:** Friday, July 1, 2016 3:04:54 PM  
**To:** Underwood, Lauren (HHS/ASPR/IO)  
**Subject:** RE: ASPR Briefing FY 2016 Expedited Funding Review Pilot

Did she sign package?

---

**From:** Lurie, Nicole (OS/ASPR/IO)  
**Sent:** Friday, July 01, 2016 3:01 PM  
**To:** Goldhaber, Benjamin (OS/ASPR/COO); Underwood, Lauren (HHS/ASPR/IO)  
**Subject:** Re: ASPR Briefing FY 2016 Expedited Funding Review Pilot

Pls let barda know

---

**From:** Goldhaber, Benjamin (OS/ASPR/COO)  
**Sent:** Friday, July 1, 2016 12:17:41 PM  
**To:** Lurie, Nicole (OS/ASPR/IO); Underwood, Lauren (HHS/ASPR/IO)  
**Subject:** RE: ASPR Briefing FY 2016 Expedited Funding Review Pilot

(apparently this got hung up in "sent")

Yup – missed the earlier thread. Short answer - the IT proposal needs to go through the ITIRB (ASPR's IT PHEMCE). It's got pretty big implications on NextGen IT, particularly as they're proposing it with 5 option years. Really, we should be maintaining steady-state IT until the cross-ASPR nextgen team can finish the report with recommended path forward.

---

**From:** Lurie, Nicole (OS/ASPR/IO)  
**Sent:** Wednesday, June 29, 2016 9:12 AM  
**To:** Goldhaber, Benjamin (OS/ASPR/COO); Underwood, Lauren (HHS/ASPR/IO)  
**Subject:** RE: ASPR Briefing FY 2016 Expedited Funding Review Pilot

Recall we agreed to expedite actions under a certain dollar amount. It was sent up last week and didn't get to me, so I asked yesterday to see it so they could move.

Nicole Lurie MD MSPH  
Assistant Secretary for Preparedness and Response  
Rear Admiral, US Public Health Service  
Department of Health and Human Services  
200 Independence Ave SW  
Washington, DC  
202 205 2882

---

**From:** Goldhaber, Benjamin (OS/ASPR/COO)  
**Sent:** Wednesday, June 29, 2016 8:44 AM  
**To:** Underwood, Lauren (HHS/ASPR/IO)  
**Cc:** Lurie, Nicole (OS/ASPR/IO)  
**Subject:** RE: ASPR Briefing FY 2016 Expedited Funding Review Pilot

Why is this going out of the review process? LU – how did you get this?  
Confirming staff-level discussions on the IT aspect. Real issue would be size of investment and alignment to nextgen.

---

**From:** Underwood, Lauren (HHS/ASPR/IO)  
**Sent:** Tuesday, June 28, 2016 12:15 PM  
**To:** Lurie, Nicole (OS/ASPR/IO)  
**Cc:** Goldhaber, Benjamin (OS/ASPR/COO)  
**Subject:** ASPR Briefing FY 2016 Expedited Funding Review Pilot

Nicki,  
Here are the materials that BARDA provided -- the slides correspond with the descriptions in the memo. Please let us know if you would like to be briefed on these items.

Thanks  
Lauren

**Lauren A. Underwood, RN**  
Special Assistant to the Assistant Secretary for Preparedness and Response  
Office of the Assistant Secretary for Preparedness and Response  
U.S. Department of Health & Human Services  
Room 639D, Humphrey Building  
Phone: 202-205-4246

<b>Sender:</b>	Devore, Christopher (OS/ASPR/IO) (CTR) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=030940BFF6034AD69C4FA9CC326C5734-DEVORE, CHR <Christopher.Devore@hhs.gov>
<b>Recipient:</b>	Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group

	(FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>; Goldhaber, Benjamin (OS/ASPR/COO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=a113ff263048431595248a2b6f99e93e-Goldhaber, <ben.goldhaber@hhs.gov>
<b>Sent Date:</b>	2016/07/01 16:25:16
<b>Delivered Date:</b>	2016/07/01 16:25:17