



DEPARTMENT OF HEALTH & HUMAN SERVICES

Office of the Secretary
Assistant Secretary for Public Affairs
Washington, D.C. 20201

Litigation No: 2024-cv-05072/Jacqueline Stevens
HHS Case No: 2020-00435-FOIA-OS

August 20, 2024

Ms. Jacqueline Stevens
Northwestern University
Political Science Department
601 University Place
Evanston, IL 60208
Sent via email: drc@northwestern.edu

Dear Ms. Stevens:

This letter is the 21st interim response to your Freedom of Information Act (FOIA) request submitted to the U.S. Department of Health and Human Services. Specifically, you requested the following records:

Records tied to the hiring, transfers, and scope of work performed by Lauren Underwood at HHS.

- 1) All position announcements associated with any jobs she held at HHS.
- 2) All reports, memorandums, or analyses she produced, including but not limited to her work on Ebola and other emergency public health matters.
- 3) All travel itineraries.
- 4) All expense reports.

The time frame of this request is January 1, 2010 to January 22, 2017.

For this release, the Department reviewed 552 pages of records potentially responsive to your FOIA request. Of these pages, we are releasing 13 pages in their entirety, while releasing 15 pages in part, with portions redacted, pursuant to Exemption 6 of the FOIA (5 U.S.C. §552 (b)(6)). Further, we deemed 524 pages unresponsive to your request.

FOIA exemption (b)(6) permits a federal agency to withhold information and records about individuals in “personnel and medical files and similar files, the disclosure of which would constitute a clearly unwarranted invasion of personal privacy.” The definition of “similar files” has historically been broadly interpreted to include a wide variety of files, and the United States Supreme Court has held that Congress intended the term “similar files” to be interpreted broadly, rather than narrowly. I have analyzed these records and find they meet the threshold requirement of this exemption. Additionally, we have reviewed and weighed the public interest in disclosure of this information against the privacy interest in nondisclosure and found that the privacy interest outweighs the public’s interest in disclosure. In this case, the redacted information

consisted of undisclosed cell phone numbers, account information and other unpublished information.

For all exemptions applied, we have found that it is reasonably foreseeable that disclosure would harm an interest protected by one or more of the exemptions to the FOIA's general rule of disclosure and/or that disclosure is prohibited by law.

We will continue to review the remaining records as efficiently and expeditiously as possible, consistent with the terms of the joint status report and our available resources. Should you have questions or concerns regarding the Department's response and/or the processing of your request, any such issues should be communicated to your legal counsel and Department of Justice Attorney representing the Department in this matter.

Sincerely,

Alesia Y. Williams
Director, FOIA Appeals and Litigation
FOI/Privacy Acts Division

Enclosures: 28 pages

From:	Lurie, Nicole (OS/ASPR/IO) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=8EB6325DE6044D8FA04C013E2CF73258-LURIE, NICO <Nicole.Lurie@hhs.gov>
To:	Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
Subject:	RE: ppt
Date:	2016/07/06 13:15:50
Priority:	Normal
Type:	Note

I recall the first time we met her she gave us all a great talk. I thought I had the slides but cant find them

Nicole Lurie MD MSPH
Assistant Secretary for Preparedness and Response
Rear Admiral, US Public Health Service
Department of Health and Human Services
200 Independence Ave SW
Washington, DC
202 205 2882

From: Underwood, Lauren (HHS/ASPR/IO)
Sent: Wednesday, July 06, 2016 11:10 AM
To: Lurie, Nicole (OS/ASPR/IO)
Subject: RE: ppt

Here's all I found – she briefly discusses stress on page 3

From: Lurie, Nicole (OS/ASPR/IO)
Sent: Wednesday, July 06, 2016 9:53 AM
To: Underwood, Lauren (HHS/ASPR/IO)
Subject: ppt

Do you recall a ppt presentation that dr mona did on the situation and toxic stress, and do you have an ecopy?

Nicole Lurie MD MSPH
Assistant Secretary for Preparedness and Response
Rear Admiral, US Public Health Service
Department of Health and Human Services
200 Independence Ave SW
Washington, DC
202 205 2882

Sender:	Lurie, Nicole (OS/ASPR/IO) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=8EB6325DE6044D8FA04C013E2CF73258-LURIE, NICO <Nicole.Lurie@hhs.gov>
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Recipient:	Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
Sent Date:	2016/07/06 13:15:48
Delivered Date:	2016/07/06 13:15:50

From:	Pereira, Esmeralda (OS/ASPR/OEM) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=USER32D79DEB <esmeralda.pereira@hhs.gov>
To:	Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
Subject:	RE: flights
Date:	2016/07/05 15:26:02
Priority:	Normal
Type:	Note

Awesome, thanks!

Esmeralda Pereira
Office: 202-205-0065
Cell: (b)(6)
esmeralda.pereira@hhs.gov
www.PHE.gov/recovery

From: Underwood, Lauren (HHS/ASPR/IO)
Sent: Tuesday, July 05, 2016 3:10 PM
To: Pereira, Esmeralda (OS/ASPR/OEM)
Subject: flights

www.theflightdeal.com

You can sign up for a daily email so you don't have to check the site...

Lauren A. Underwood, RN
Special Assistant to the Assistant Secretary for Preparedness and Response
Office of the Assistant Secretary for Preparedness and Response
U.S. Department of Health & Human Services
Room 639D, Humphrey Building
Phone: 202-205-4246

Sender:	Pereira, Esmeralda (OS/ASPR/OEM) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=USER32D79DEB <esmeralda.pereira@hhs.gov>
Recipient:	Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
Sent Date:	2016/07/05 15:26:01
Delivered Date:	2016/07/05 15:26:02

From:	Lutzky, Amy (CMS/CMCS) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=BCE7E713594941B8B07E63421A6EBB2C-L3X3 <Amy.Lutzky@cms.hhs.gov>
To:	Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
Subject:	RE: CMS Meeting on Lead in December
Date:	2016/10/31 20:11:57
Priority:	Normal
Type:	Note

Thanks Lauren!

From: Underwood, Lauren (HHS/ASPR/IO)
Sent: Monday, October 31, 2016 6:09 PM
To: Barry, Meg (CMS/CMCS) <meg.barry@cms.hhs.gov>; Lutzky, Amy (CMS/CMCS) <Amy.Lutzky@cms.hhs.gov>
Subject: Re: CMS Meeting on Lead in December

Hi Meg,
Sorry for the delay and thanks for the opportunity to take a look. No flags on my end and we're glad this is being finalized!!

Lauren

From: Barry, Meg (CMS/CMCS)
Sent: Monday, October 31, 2016 3:47:53 PM
To: Lutzky, Amy (CMS/CMCS); Underwood, Lauren (HHS/ASPR/IO)
Subject: RE: CMS Meeting on Lead in December

Hi Lauren,

Just checking in on the status of ASPR's comments. Sorry to pester you, but we are being asked to finalize the state's proposal tomorrow so they can submit the SPA later this week.

Meg

Meg Barry | 410-786-1536 (office) | (b)(6) (cell) | meg.barry@cms.hhs.gov

From: Lutzky, Amy (CMS/CMCS)
Sent: Monday, October 31, 2016 11:57 AM
To: Underwood, Lauren (HHS/ASPR/IO) <Lauren.Underwood@hhs.gov>
Cc: Barry, Meg (CMS/CMCS) <meg.barry@cms.hhs.gov>
Subject: RE: CMS Meeting on Lead in December

Thanks Lauren! (b)(6) but please cc Meg Barry.

From: Underwood, Lauren (HHS/ASPR/IO)
Sent: Monday, October 31, 2016 11:51 AM
To: Lutzky, Amy (CMS/CMCS) <Amy.Lutzky@cms.hhs.gov>
Subject: Re: CMS Meeting on Lead in December

Hi Amy, so sorry for the delay - we'll finish up our review today!

From: Lutzky, Amy (CMS/CMCS)
Sent: Sunday, October 30, 2016 9:58:27 PM
To: Underwood, Lauren (HHS/ASPR/IO)
Cc: Barry, Meg (CMS/CMCS)
Subject: RE: CMS Meeting on Lead in December

Hi Lauren, I just wanted to circle back with you. Does ASPR have any comments on Michigan's last draft?

From: Lutzky, Amy (CMS/CMCS)
Sent: Saturday, October 22, 2016 5:58 PM
To: Underwood, Lauren (HHS/ASPR/IO) <Lauren.Underwood@hhs.gov>
Cc: Barry, Meg (CMS/CMCS) <meg.barry@cms.hhs.gov>
Subject: RE: CMS Meeting on Lead in December

Hi Lauren,
I heard yesterday afternoon that Michigan is working towards submitting an official SPA at the end of next week.

Attached is the most recent version of the proposal that we have. We would greatly getting ASPR feedback (particularly on the criteria used for homes outside of Flint and the proposed metrics). If possible, it would be great to get feedback by Wednesday in case there are areas that we can press the state on including in their official SPA submission.

Apologies for requesting such a quick turnaround. There has been a lot of "hurry up and wait" with this proposal but it does sound like the state is now actively working on getting us a SPA in the next week.

From: Underwood, Lauren (HHS/ASPR/IO)
Sent: Friday, October 21, 2016 1:42 PM
To: Lutzky, Amy (CMS/CMCS) <Amy.Lutzky@cms.hhs.gov>; Garbarczyk, Elizabeth K. (CMS/CMCS) <Elizabeth.Garbarczyk@cms.hhs.gov>
Subject: RE: CMS Meeting on Lead in December

Hi Amy,
That's great news about the updated proposal – let me know if we can continue to be helpful. Would also appreciate any information you have about the lead meeting, if there's one being planned. Thank you!
Lauren

From: Lutzky, Amy (CMS/CMCS)
Sent: Thursday, October 20, 2016 3:29 PM
To: Garbarczyk, Elizabeth K. (CMS/CMCS); Underwood, Lauren (HHS/ASPR/IO)
Subject: RE: CMS Meeting on Lead in December

Hi Lauren, Michigan has given us an updated proposal on its HSI and it is much closer to our expectations than their initial draft that they submitted several months ago. We are now working closely with Michigan to clarify a few areas, but anticipate that the state will be submitting the official SPA soon.

I'm not sure about a lead meeting in December, but can check with others to see if something is in the works.

-Amy

From: Garbarczyk, Elizabeth K. (CMS/CMCS)
Sent: Thursday, October 20, 2016 1:30 PM
To: Underwood, Lauren (HHS/ASPR/IO) <Lauren.Underwood@hhs.gov>; Lutzky, Amy (CMS/CMCS) <Amy.Lutzky@cms.hhs.gov>
Subject: RE: CMS Meeting on Lead in December

Hi, Lauren,

I am working on the CMS Zika grants & have been a bit out of the loop on Flint. I am looping in Amy, who can give you information on the HSI status.

Amy, if you do not know about a potential lead meeting in December, let me know because I can check in with a few other people in CMS for that.

Elizabeth

From: Underwood, Lauren (HHS/ASPR/IO)
Sent: Thursday, October 20, 2016 1:25 PM
To: Garbarczyk, Elizabeth K. (CMS/CMCS) <Elizabeth.Garbarczyk@cms.hhs.gov>
Subject: CMS Meeting on Lead in December

Hi Elizabeth,
We heard that CMS was planning a meeting on Lead in December – do you have any details? And any news on the HSI?

Thanks
Lauren

Lauren A. Underwood, RN
Senior Advisor
Office of the Assistant Secretary for Preparedness and Response
U.S. Department of Health & Human Services
Room 639D, Humphrey Building
Phone: 202-205-4246

Sender:	Lutzky, Amy (CMS/CMCS) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=BCE7E713594941B8B07E63421A6EBB2C-L3X3 <Amy.Lutzky@cms.hhs.gov>
Recipient:	Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
Sent Date:	2016/10/31 20:11:57

From:	Lurie, Nicole (OS/ASPR/IO) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=8EB6325DE6044D8FA04C013E2CF73258-LURIE, NICO <Nicole.Lurie@hhs.gov>
To:	Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
Subject:	RE: Water Source Briefing
Date:	2016/07/06 13:17:31
Priority:	Normal
Type:	Note

Got it. Thanks

Nicole Lurie MD MSPH
Assistant Secretary for Preparedness and Response
Rear Admiral, US Public Health Service
Department of Health and Human Services
200 Independence Ave SW
Washington, DC
202 205 2882

From: Underwood, Lauren (HHS/ASPR/IO)
Sent: Wednesday, July 06, 2016 1:16 PM
To: Lurie, Nicole (OS/ASPR/IO)
Subject: RE: Water Source Briefing

They are different. See slide 6. The \$7 mil a year is a bond payment for KWA. The 3 mile pipeline also costs \$7 million – the state will pay \$4.2 million and the county has pledged \$200k to help with engineering costs. There is no identified funding source for the remaining \$2.6 million, but the EPA thinks the county will help pay once the city makes its KWA bond payment.

From: Lurie, Nicole (OS/ASPR/IO)
Sent: Wednesday, July 06, 2016 1:14 PM
To: Underwood, Lauren (HHS/ASPR/IO)
Subject: RE: Water Source Briefing

So, is the 7m for the 3 mile pipeline this summer different than the 7m a year for 28 year bond payment? Or is it the first installment?

Nicole Lurie MD MSPH
Assistant Secretary for Preparedness and Response
Rear Admiral, US Public Health Service
Department of Health and Human Services
200 Independence Ave SW
Washington, DC
202 205 2882

From: Underwood, Lauren (HHS/ASPR/IO)
Sent: Wednesday, July 06, 2016 11:46 AM
To: Lurie, Nicole (OS/ASPR/IO)
Subject: Water Source Briefing

Nicki,

This morning's conversation was led by Cynthia Giles, Associate Administrator at EPA Office of Enforcement. She was accompanied by two engineers and Nitin was also there. The full presentation is attached. Here are a few notes to help follow along:

- **Slide 2:** the blue line is the water currently flowing from Detroit. The Genesee County treatment water plant is being built in the red/pink area. Lake Huron is not pictured on the map but it would be on the far right side. Lake Huron is the source for both the Detroit water and KWA.
- **Slide 4:** the 9 mile portion of the pipeline was sold back in 2014 (Detroit water)
- **Slide 5:** Mayor Weaver confirmed that option 3 is off the table due to \$7 million annual bond payment for KWA. Additional factors include that they sold the pipe and the prohibitive cost of the Detroit water.
- **Slide 6:** The three mile pipeline will allow the City of Flint to begin to process KWA water in the treatment plant while the residents still receive Detroit water.
- **Slide 10:** Genesee County expects their water plant will be operational in September 2017. Genesee County will need full-time use of the 9 mile pipeline at that time.

Other notes:

- The city has an RFP out to find a contractor who will explore options to decrease the size of the city's water distribution system.
- The City of Flint has begun working to build the 3 mile pipeline – this work is not fully paid for. The total estimated cost is \$7 million. The state is paying a little more than \$4 million. EPA thinks the ~\$3 million difference may be paid by the county once the City pays this year's \$7 million KWA bond payment.
- The city needs to decide between these options as soon as possible. EPA meets with the state and city to discuss these issues regularly, but its usually staff from the water plant and sometimes representatives from the City Attorney's office attend. They haven't directly engaged with the Mayor or her close advisors.
- EPA wasn't aware of anyone from the MI Delegation having been briefed about this decision or the cost implications.

Thanks!
Lauren

Lauren A. Underwood, RN

Special Assistant to the Assistant Secretary for Preparedness and Response
Office of the Assistant Secretary for Preparedness and Response
U.S. Department of Health & Human Services
Room 639D, Humphrey Building
Phone: 202-205-4246

Sender:	Lurie, Nicole (OS/ASPR/IO) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=8EB6325DE6044D8FA04C013E2CF73258-LURIE, NICO <Nicole.Lurie@hhs.gov>
Recipient:	Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
Sent Date:	2016/07/06 13:17:29
Delivered Date:	2016/07/06 13:17:31

From:	Harvey, Melissa (OS/ASPR/IO) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=USERCB0FF869 <Melissa.Harvey@hhs.gov>
To:	Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
Subject:	RE: availability between 2-3:30pm on Thurs
Date:	2016/11/01 15:43:47
Priority:	Normal
Type:	Note

Thanks—will send finals sometime late tomorrow/thurs morning.

From: Underwood, Lauren (HHS/ASPR/IO)
Sent: Tuesday, November 01, 2016 3:43 PM
To: Harvey, Melissa (OS/ASPR/IO)
Subject: RE: availability between 2-3:30pm on Thurs

Absolutely.

From: Harvey, Melissa (OS/ASPR/IO)
Sent: Tuesday, November 01, 2016 3:42 PM
To: Underwood, Lauren (HHS/ASPR/IO)
Subject: availability between 2-3:30pm on Thurs

We are going to need to have a bunch of emails sent from NL's account on Thurs, probably between 2-3:30pm. Are you able to do this if we send the "to" addresses and the exact email text?

Sender:	Harvey, Melissa (OS/ASPR/IO) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=USERCB0FF869 <Melissa.Harvey@hhs.gov>
Recipient:	Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
Sent Date:	2016/11/01 15:43:46
Delivered Date:	2016/11/01 15:43:47

From:	Pereira, Esmeralda (OS/ASPR/OEM) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=USER32D79DEB <esmeralda.pereira@hhs.gov>
To:	Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
Subject:	RE: revised spreadsheet.
Date:	2016/07/05 15:29:32
Priority:	Normal
Type:	Note

Got it, thanks!

Esmeralda Pereira
Office: 202-205-0065
Cell: (b)(6)
esmeralda.pereira@hhs.gov
www.PHE.gov/recovery

From: Underwood, Lauren (HHS/ASPR/IO)
Sent: Tuesday, July 05, 2016 3:11 PM
To: Pereira, Esmeralda (OS/ASPR/OEM)
Subject: revised spreadsheet.

Thanks!

Lauren A. Underwood, RN
Special Assistant to the Assistant Secretary for Preparedness and Response
Office of the Assistant Secretary for Preparedness and Response
U.S. Department of Health & Human Services
Room 639D, Humphrey Building
Phone: 202-205-4246

Sender:	Pereira, Esmeralda (OS/ASPR/OEM) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=USER32D79DEB <esmeralda.pereira@hhs.gov>
Recipient:	Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
Sent Date:	2016/07/05 15:29:30
Delivered Date:	2016/07/05 15:29:32

From:	Callahan, Victoria (OS/ASPR/IO) (CTR) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=95162CB185624A6EBE5FADF08484C141-CALLANHAN, <Victoria.Callahan@hhs.gov>
To:	Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
Subject:	Re: Here's Your Gogo Receipt - Check Out Your Purchase Details! - Order #046382817TPDA
Date:	2016/10/31 20:16:35
Priority:	Normal
Type:	Note

Perfect thank you !

Victoria Callahan
 Executive Assistant to the Assistant Secretary for Preparedness and Response
 GAP Solutions, inc.

U.S. Department of Health and Human Services (HHS)
 Office of the Secretary (OS)
 Office of the Assistant Secretary for Preparedness and Response (ASPR)
 Immediate Office (IO)
 Direct: 202-205-3572
 Mobile: (b)(6)
 Email: Victoria.Callahan@hhs.gov

On: 31 October 2016 18:15, "Underwood, Lauren (HHS/ASPR/IO)"
 <Lauren.Underwood@hhs.gov>wrote:
 Wifi receipt. Thanks!

From: Lauren Underwood [mailto:(b)(6)]
Sent: Monday, October 31, 2016 6:13 PM
To: Underwood, Lauren (HHS/ASPR/IO) <Lauren.Underwood@hhs.gov>
Subject: Fw: Here's Your Gogo Receipt - Check Out Your Purchase Details! - Order # (b)(6)

From: Gogo <gogo@e.gogoair.com>
Sent: Monday, October 31, 2016 4:56 PM
To: (b)(6)
Subject: Here's Your Gogo Receipt - Check Out Your Purchase Details! - Order # (b)(6)

Purchase Details - Order #046382817TPDA
 To ensure you receive emails from Gogo, add gogo@e.gogoair.com to your email address book.



[Gogo](#)

Thanks for your purchase!

You can view your purchase history at any time by visiting [My Account](#). For more information about Gogo, visit our [Privacy Policy](#) and [Terms of Use](#).

Receipt Info

Customer: lauren underwood

Email Address:

Order #:

Date: 10/31/2016 5:55 PM EDT

Product	Quantity	Price
30-Minute Pass	1	\$4.95

Payment Info

Payment Type: VISA

Payment Info: 0942

Tax : \$0.00

Total: \$4.95

How to get online, in air.



Turn on your Wifi enabled



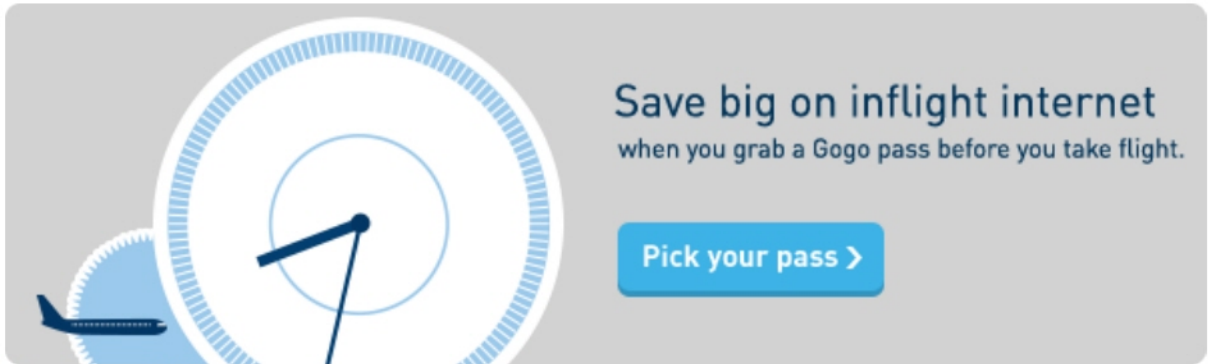
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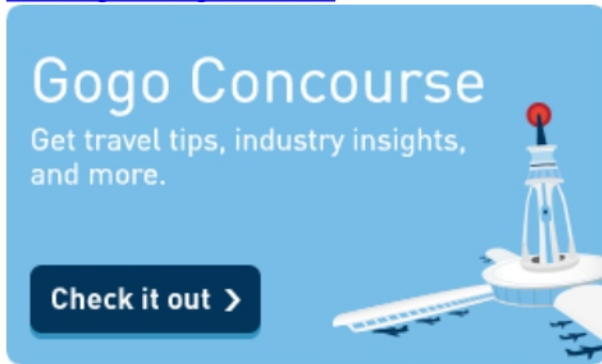


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The banner features a large white clock face with a blue hand pointing to the right, set against a grey background. A small blue airplane is flying in the lower-left corner of the clock area.

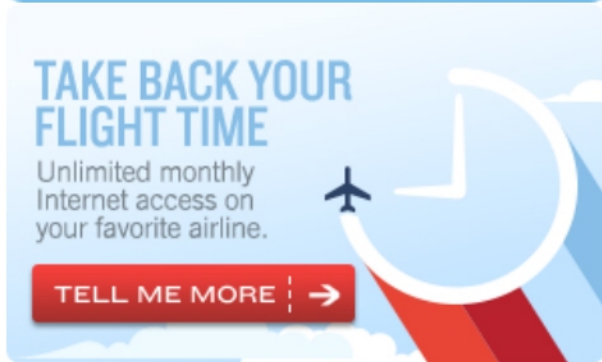
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Sender:	Callahan, Victoria (OS/ASPR/IO) (CTR) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=95162CB185624A6EBE5FADF08484C141-CALLANHAN, <Victoria.Callahan@hhs.gov>
Recipient:	Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
Sent Date:	2016/10/31 20:16:35

From:	Devore, Christopher (OS/ASPR/IO) (CTR) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=030940BFF6034AD69C4FA9CC326C5734-DEVORE, CHR <Christopher.Devore@hhs.gov>
To:	Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
Subject:	RE: Do you have contacts at BIO and Paul Allen Foundation
Date:	2016/07/01 11:49:45
Priority:	Normal
Type:	Note

Phyllis Arthur is still at BIO
Office: (202) 962-6664

Checking on Paul Allen Foundation

From: Underwood, Lauren (HHS/ASPR/IO)
Sent: Friday, July 01, 2016 11:45 AM
To: Devore, Christopher (OS/ASPR/IO) (CTR)
Subject: Fw: Do you have contacts at BIO and Paul Allen Foundation

Can you pull Nicki's contacts at these groups?

From: Michael, Gretchen (OS/ASPR/COO)
Sent: Friday, July 1, 2016 11:44:06 AM
To: Underwood, Lauren (HHS/ASPR/IO)
Subject: Do you have contacts at BIO and Paul Allen Foundation

Is Phillis Arthur still at BIO?

Gretchen Michael
ESF- 15 Lead
Unified Coordination Group (UCG)
Flint Water Crisis

202-205-8114

(b)(6)



cid:image001.png@01CCFC4D.92F36DD0

Sender:	Devore, Christopher (OS/ASPR/IO) (CTR) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=030940BFF6034AD69C4FA9CC326C5734-DEVORE, CHR <Christopher.Devore@hhs.gov>
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Recipient:	Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
Sent Date:	2016/07/01 11:49:43
Delivered Date:	2016/07/01 11:49:45

From:	Lurie, Nicole (OS/ASPR/IO) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=8EB6325DE6044D8FA04C013E2CF73258-LURIE, NICO <Nicole.Lurie@hhs.gov>
To:	Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
Subject:	RE: AA Mediators/Counselors
Date:	2016/04/07 19:58:45
Priority:	Normal
Type:	Note

Super helpful. We'll see how this goes.

Nicole Lurie MD MSPH
Assistant Secretary for Preparedness and Response
Rear Admiral, US Public Health Service
Department of Health and Human Services
200 Independence Ave SW
Washington, DC
202 205 2882

From: Underwood, Lauren (HHS/ASPR/IO)
Sent: Thursday, April 07, 2016 12:13 PM
To: Lurie, Nicole (OS/ASPR/IO)
Subject: AA Mediators/Counselors

Referrals came through trusted sources. Michael Lewis was referred from a very experienced dem political strategist who took his mediation class at Harvard Law School. Wellington Davis and Nicole Freeman were referred by Dora. Shane Perrault was referred from a conservative political strategist and I talked with him briefly last night. Details on everyone are below.

Dora also suggested Marian Urquilla from Living Cities but I don't really see the connection to what we're looking for...

Michael Lewis, Esq
http://www.jamsadr.com/Lewis/Business_Commercial/

(b)(6)

Michael Lewis, a pioneer of and expert in the Alternative Dispute Resolution (ADR) field, has been mediating and arbitrating a variety of complex disputes for several decades. Mr. Lewis has been called-upon to share his resolution skills as a trainer in the U.S. and overseas. In addition, he has presented on a wide range of ADR topics to local, state, and federal courts; leading law firms; legal associations; Fortune 500 companies; and government agencies. He is a member of the CPR Panel of Distinguished Neutrals; is part of a panel that resolves complaints against Members of Congress and others under the Congressional Accountability Act of 1995; serves on a panel that mediates disputes involving the U.S. EPA; and has significant international experience, including the seven years he resided in India and Thailand. Before joining JAMS in 2004, Mr. Lewis was an owner and Managing Partner of ADR Associates LLC. Prior to practicing ADR full-time in the 1970s, Mr. Lewis studied at the U.S. Department of State's Foreign Service Institute and served as a Foreign Service Officer in Asia. He is a widely recognized leader in the dispute resolution field, having his mediation skills featured on a television show produced by the American Law Institute and the ABA on instructional videotapes.

Wellington Davis, Jr.

(resume attached)

Cell: (b)(6)

A labor mediator who ran the NJ State Board of Mediation. Referred by Dora Hughes.

Nicole Sherard-Freeman

<https://www.linkedin.com/in/nicolesherardfreeman>

She is a consultant who facilitates meetings and is based in Detroit. Referred by Dora Hughes.

Shane Perrault, PhD

<http://africanamericanmarriagecounseling.com/>

Cell: (b)(6)

A DC based psychologist and marital counselor who apparently works with a lot of black DC area power couples. Not an official mediator but would work as a consultant for us to deftly navigate the space to facilitate communication.

Lauren A. Underwood, RN

Special Assistant to the Assistant Secretary for Preparedness and Response

Office of the Assistant Secretary for Preparedness and Response

U.S. Department of Health & Human Services

Room 639D, Humphrey Building

Phone: 202-205-4246

Sender:	Lurie, Nicole (OS/ASPR/IO) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=8EB6325DE6044D8FA04C013E2CF73258-LURIE, NICO <Nicole.Lurie@hhs.gov>
Recipient:	Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
Sent Date:	2016/04/07 19:58:43
Delivered Date:	2016/04/07 19:58:45

From:	Pereira, Esmeralda (OS/ASPR/OEM) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=USER32D79DEB <esmeralda.pereira@hhs.gov>
To:	Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
Subject:	RE: Good to go with a discussion on metrics?
Date:	2016/07/05 09:37:10
Priority:	Normal
Type:	Note

Cool, thanks!

Esmeralda Pereira
Office: 202-205-0065
Cell: (b)(6)
esmeralda.pereira@hhs.gov
www.PHE.gov/recovery

From: Underwood, Lauren (HHS/ASPR/IO)
Sent: Tuesday, July 05, 2016 9:37 AM
To: Pereira, Esmeralda (OS/ASPR/OEM)
Subject: RE: Good to go with a discussion on metrics?

I need to update the spreadsheet. Doing it now! Had been waiting for KD to review and approve...

From: Pereira, Esmeralda (OS/ASPR/OEM)
Sent: Tuesday, July 05, 2016 9:22 AM
To: Underwood, Lauren (HHS/ASPR/IO)
Subject: Good to go with a discussion on metrics?

Esmeralda Pereira
Office: 202-205-0065
Cell: (b)(6)
esmeralda.pereira@hhs.gov
www.PHE.gov/recovery

From: Pereira, Esmeralda (OS/ASPR/OEM)
Sent: Tuesday, July 05, 2016 7:55 AM
To: Lurie, Nicole (OS/ASPR/IO); Underwood, Lauren (HHS/ASPR/IO); DeSalvo, Karen (OS/ONC); Harris, Andrea (OS/OASH); Goldhaber, Benjamin (OS/ASPR/COO); Boyce, Don (OS/ASPR/OEM)
Subject: Flint - For Review - Draft DLG Agenda

Good morning – apologies for the short notice; meant to send this out over the weekend but was away from a computer. We have a Flint DLG this afternoon. Below and attached is the draft agenda. The only item that is new is the metrics piece. I’m not sure if that is ready for discussion with the larger group. If it is, I will also send out the attached spreadsheet as well.

Thank you,
Esmeralda

Agenda		
1	Outreach Activities <ul style="list-style-type: none"> Update from the Regional Director 	5mins
2	Priority 1: Provide immediate access to safe water <ul style="list-style-type: none"> No critical developments 	0mins
3	Priority 2: Support long-term safety of and confidence in the water supply <ul style="list-style-type: none"> Rash investigation report 	5mins
4	Priority 3: Understand and address immediate health needs, particularly for children and pregnant women who have had lead exposure, including effective risk communication to residents of Flint and actions to address behavioral health needs of the community <ul style="list-style-type: none"> CASPER assessment report 	5mins
5	Priority 4: Monitor and mitigate long-term effects of lead on the health of affected people <ul style="list-style-type: none"> Metrics Lead abatement Medicaid enrollment 	10mins
6	Additional Items or Issues <ul style="list-style-type: none"> Reminder – submit information for OGC Other items or issues 	5mins
7	Next Steps <ul style="list-style-type: none"> Next meeting – in two weeks, July 19th, 2:30-3:00 	

Esmeralda Pereira
Office: 202-205-0065
Cell: (b)(6)
esmeralda.pereira@hhs.gov
www.PHE.gov/recovery

Sender:	Pereira, Esmeralda (OS/ASPR/OEM) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=USER32D79DEB <esmeralda.pereira@hhs.gov>
Recipient:	Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>

Sent Date: 2016/07/05 09:37:10

From:	Watson, Jannelle <(b)(6)>
To:	Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>; Patel, Rohan <(b)(6)>
Subject:	RE: distress call
Date:	2016/07/01 12:14:14
Priority:	Normal
Type:	Note

Can we do this before 3:00PM? Anytime work for Tara before that time.

Regards,
Jannelle

From: McGuinness, Tara
Sent: Friday, July 1, 2016 12:11 PM
To: Underwood, Lauren (HHS/ASPR/IO) <Lauren.Underwood@hhs.gov>; Patel, Rohan <Rohan_Patel@who.eop.gov>
Cc: Watson, Jannelle <(b)(6)>
Subject: RE: distress call

Happy to make this work.

From: Underwood, Lauren (HHS/ASPR/IO) [<mailto:Lauren.Underwood@hhs.gov>]
Sent: Friday, July 1, 2016 12:08 PM
To: McGuinness, Tara <(b)(6)>; Patel, Rohan <(b)(6)>
Cc: Watson, Jannelle <(b)(6)>
Subject: Re: distress call

Hi,
Picking up this thread, can we set up a call as soon as possible this afternoon? What times work best on your end?

Thanks
Lauren Underwood

From: McGuinness, Tara <(b)(6)>
Sent: Thursday, June 30, 2016 9:00:59 PM
To: Lurie, Nicole (OS/ASPR/IO); Patel, Rohan
Cc: Underwood, Lauren (HHS/ASPR/IO); Watson, Jannelle
Subject: Re: distress call

Sure.

Sent from my BlackBerry 10 smartphone on the Verizon Wireless 4G LTE network.

From: Lurie, Nicole (OS/ASPR/IO)
Sent: Thursday, June 30, 2016 8:48 PM
To: Patel, Rohan; McGuinness, Tara
Cc: Underwood, Lauren (HHS/ASPR/IO)
Subject: distress call

I got quite a distress call tonight from the state. Can we chat briefly in the am so I can catch up on your end? ty

Nicole Lurie MD MSPH
Assistant Secretary for Preparedness and Response
Rear Admiral, US Public Health Service
Department of Health and Human Services
200 Independence Ave SW
Washington, DC
202 205 2882

Sender:	Watson, Jannelle <(b)(6)>
Recipient:	Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>; Patel, Rohan <(b)(6)>
Sent Date:	2016/07/01 12:12:54
Delivered Date:	2016/07/01 12:14:14

From:	Pereira, Esmeralda (OS/ASPR/OEM) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=USER32D79DEB <esmeralda.pereira@hhs.gov>
To:	Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
Subject:	RE: Good to go with a discussion on metrics?
Date:	2016/07/05 09:46:40
Priority:	Normal
Type:	Note

Copy, thanks!

Esmeralda Pereira
Office: 202-205-0065
Cell: (b)(6)
esmeralda.pereira@hhs.gov
www.PHE.gov/recovery

From: Underwood, Lauren (HHS/ASPR/IO)
Sent: Tuesday, July 05, 2016 9:46 AM
To: Pereira, Esmeralda (OS/ASPR/OEM)
Subject: RE: Good to go with a discussion on metrics?

Updated spreadsheet. Thanks!

From: Underwood, Lauren (HHS/ASPR/IO)
Sent: Tuesday, July 05, 2016 9:37 AM
To: Pereira, Esmeralda (OS/ASPR/OEM)
Subject: RE: Good to go with a discussion on metrics?

I need to update the spreadsheet. Doing it now! Had been waiting for KD to review and approve...

From: Pereira, Esmeralda (OS/ASPR/OEM)
Sent: Tuesday, July 05, 2016 9:22 AM
To: Underwood, Lauren (HHS/ASPR/IO)
Subject: Good to go with a discussion on metrics?

Esmeralda Pereira
Office: 202-205-0065
Cell: (b)(6)
esmeralda.pereira@hhs.gov
www.PHE.gov/recovery

From: Pereira, Esmeralda (OS/ASPR/OEM)
Sent: Tuesday, July 05, 2016 7:55 AM
To: Lurie, Nicole (OS/ASPR/IO); Underwood, Lauren (HHS/ASPR/IO); DeSalvo, Karen (OS/ONC); Harris,

Andrea (OS/OASH); Goldhaber, Benjamin (OS/ASPR/COO); Boyce, Don (OS/ASPR/OEM)
Subject: Flint - For Review - Draft DLG Agenda

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Thank you,
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Agenda		
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esmeralda.pereira@hhs.gov

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Sender:	Pereira, Esmeralda (OS/ASPR/OEM) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=USER32D79DEB <esmeralda.pereira@hhs.gov>
Recipient:	Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
Sent Date:	2016/07/05 09:46:39
Delivered Date:	2016/07/05 09:46:40

From:	Weinberger, Collin (OS/ASPR/IO) (CTR) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=641554FC7843407585827AF5898D9C26-WEINBERGER, <Collin.Weinberger@hhs.gov>
To:	Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
Subject:	RE: NL HHH?
Date:	2016/11/03 13:34:07
Priority:	Normal
Type:	Note

Thanks!

From: Underwood, Lauren (HHS/ASPR/IO)
Sent: Thursday, November 3, 2016 1:33 PM
To: Weinberger, Collin (OS/ASPR/IO) (CTR) <Collin.Weinberger@hhs.gov>
Subject: RE: NL HHH?

She went to talk w Jewel, but I think she knows to come back...

From: Weinberger, Collin (OS/ASPR/IO) (CTR)
Sent: Thursday, November 03, 2016 1:21 PM
To: Underwood, Lauren (HHS/ASPR/IO)
Subject: NL HHH?

Hi!

Is NL at the office? If so, can you please remind her that to come back to GHSI by 2 for this NAPAPI Secretariat transition meeting?

Thanks!

Sender:	Weinberger, Collin (OS/ASPR/IO) (CTR) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=641554FC7843407585827AF5898D9C26-WEINBERGER, <Collin.Weinberger@hhs.gov>
Recipient:	Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
Sent Date:	2016/11/03 13:34:06
Delivered Date:	2016/11/03 13:34:07