



DEPARTMENT OF HEALTH & HUMAN SERVICES

Office of the Secretary
Assistant Secretary for Public Affairs
Washington, D.C. 20201

Litigation No: 2024-cv-05072/Jacqueline Stevens
HHS Case No: 2020-00435-FOIA-OS

December 18, 2024

Ms. Jacqueline Stevens
Northwestern University
Political Science Department
601 University Place
Evanston, IL 60208
Sent via email: drc@northwestern.edu

Dear Ms. Stevens:

This letter is the twenty-fifth interim response to your Freedom of Information Act (FOIA) request submitted to the U.S. Department of Health and Human Services, Office of the Secretary FOIA Office. Specifically, you requested the following records:

Records tied to the hiring, transfers, and scope of work performed by Lauren Underwood at HHS.

- 1) All position announcements associated with any jobs she held at HHS.
- 2) All reports, memorandums, or analyses she produced, including but not limited to her work on Ebola and other emergency public health matters.
- 3) All travel itineraries.
- 4) All expense reports.

The time frame of this request is January 1, 2010 to January 22, 2017.

For this twenty-fifth release, the Department reviewed 771 pages of records potentially responsive to your FOIA request. Of these 771 pages, we are releasing 90 pages in their entirety, while releasing 33 pages in part, with portions redacted, pursuant to Exemption 6 of the FOIA (5 U.S.C. §552 (b)(6)). We have also deemed 648 pages unresponsive to your request.

FOIA exemption (b)(6) permits a federal agency to withhold information and records about individuals in “personnel and medical files and similar files, the disclosure of which would constitute a clearly unwarranted invasion of personal privacy.” The definition of “similar files” has historically been broadly interpreted to include a wide variety of files, and the United States Supreme Court has held that Congress intended the term "similar files" to be interpreted broadly, rather than narrowly. I have analyzed these records and find they meet the threshold requirement of this exemption. Additionally, we have reviewed and weighed the public interest in disclosure of this information against the privacy interest in nondisclosure and found that the privacy interest outweighs the public’s interest in disclosure. Under this exemption, the records being

withheld consist of phone numbers.

We will continue to review the remaining records as efficiently and expeditiously as possible, consistent with the terms of the joint status report and our available resources. Should you have questions or concerns regarding the Department's response and/or the processing of your request, any such issues should be communicated to your legal counsel and Department of Justice Attorney representing the Department in this matter.

Sincerely,

For Alesia Y. Williams
Director, FOIA Appeals and Litigations
FOI/Privacy Act Division

Enclosures: 123 pages

From:	Thornton, Cody R. (HHS/ASPR) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=95C6126D2F9A4C1FB1174B59B0C3DC19-THORNTON, C <Cody.Thornton@hhs.gov>
To:	Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>; Moss, Marcille (OS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=4c680a4bb39b46be8ebd457d03aeb5cc-Moss, Marci <Marcille.Moss@hhs.gov>; Weinberger, Collin (OS/ASPR/IO) (CTR) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=641554fc7843407585827af5898d9c26-Weinberger, <Collin.Weinberger@hhs.gov>
Subject:	RE: ASPR All Hands Meeting
Date:	2017/01/06 15:32:23
Priority:	Normal
Type:	Note

Hi Marcille, Lauren and Collin,

Would Dr. Lurie like to present ASPR Offices with their CFC awards from last year and this year? Arwenthia was going to work on getting it into the agenda and Arwenthia is helping print all the certificates for presentation.

Respectfully,

Cody Thornton, MPH, MBA
 LCDR, United States Public Health Service
 International Health Regulations Program Manager
 Division of International Health Security

HHS | Assistant Secretary for Preparedness & Response
 Office of Policy and Planning

Thomas P. O'Neil Bldg
 200 C st, Office 14G26
 Washington, DC 20024
 Office: 202-690-7707 | Cell: (b)(6)

"Fortune favors the prepared mind" – Louis Pasteur

USPHS - "Protecting, Promoting, and Advancing the Health and Safety of the Nation" <http://usphs.gov>

NOTICE: This communication contains information intended for the addressees only, in the conduct of official business of the federal government, and which may be exempt from mandatory disclosure under the Freedom of Information Act U.S.C 552.

From: Lurie, Nicole (OS/ASPR/IO) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=8EB6325DE6044D8FA04C013E2CF73258-LURIE, NICO <Nicole.Lurie@hhs.gov>
To: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
Subject: RE: PLE PII Talking point
Date: 2017/01/06 10:07:03
Priority: Normal
Type: Note

Pls send to Jarel and Natalie

From: Underwood, Lauren (HHS/ASPR/IO)
Sent: Friday, January 06, 2017 9:55 AM
To: Lurie, Nicole (OS/ASPR/IO)
Subject: PLE PII Talking point

Nicki,
Just got the TP from ASA/OCIO:

- If a cyber incident includes personally identifiable information (PII) from an HHS program, the HHS Privacy Incident Response Team (HHS PIRT) manages response efforts, assists the impacted program in identifying the risks to the PII, and approves any proposed remediation steps to protect the personal privacy of the public or prevent further incidents.

Lauren A. Underwood, RN
Senior Advisor
Office of the Assistant Secretary for Preparedness and Response
U.S. Department of Health & Human Services
Room 639D, Humphrey Building
Phone: 202-205-4246

Sender: Lurie, Nicole (OS/ASPR/IO) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=8EB6325DE6044D8FA04C013E2CF73258-LURIE, NICO <Nicole.Lurie@hhs.gov>
Recipient: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
Sent Date: 2017/01/06 10:07:03

From: Kane, Eileen (OS/ASPR/COO) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=USER25DBD6C7 <Eileen.Kane@hhs.gov>
Harvey, Melissa (OS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=usercb0ff869 <Melissa.Harvey@hhs.gov>;
Weinberger, Collin (OS/ASPR/IO) (CTR) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=641554fc7843407585827af5898d9c26-Weinberger, <Collin.Weinberger@hhs.gov>;
To: Schafer, Julie (OS/ASPR/BARDA) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=ec4bf7c2147f4c7d815ac96873618f47-Schafer, Ju <Julie.Schafer@hhs.gov>
CC: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>

Subject: RE: Updated Tick Tock for BARDA Announcement

Date: 2016/11/04 14:37:42

Priority: Normal

Type: Note

Clarification – it's the 11 a.m. for the stakeholder email, not 1 a.m.

From: Harvey, Melissa (OS/ASPR/IO)
Sent: Friday, November 04, 2016 2:33 PM
To: Weinberger, Collin (OS/ASPR/IO) (CTR); Schafer, Julie (OS/ASPR/BARDA); Kane, Eileen (OS/ASPR/COO)
Cc: Underwood, Lauren (HHS/ASPR/IO)
Subject: RE: Updated Tick Tock for BARDA Announcement

We are back to this time line...final!

Monday:

8:30 a.m. NL announcement at senior staff meeting
8:45 a.m. Email to BARDA Staff (NL)
9:00 a.m. Email ASPR wide (NL)
9:30 a.m. NL email to PHEMCE colleagues, NSC
10:00 a.m. Announcement is posted on PHE.gov (Comms)
10:30 a.m. NL email to key Hill members and staff - Serina
1:00 a.m. ASPR email to external stakeholders – AMCG, Comms

Tuesday:

10 a.m. Notification to trade press; home town news; alma mater

From: Weinberger, Collin (OS/ASPR/IO) (CTR)
Sent: Friday, November 04, 2016 2:11 PM
To: Harvey, Melissa (OS/ASPR/IO); Lurie, Nicole (OS/ASPR/IO)
Cc: Underwood, Lauren (HHS/ASPR/IO)
Subject: Re: Updated Tick Tock for BARDA Announcement

Yes, Lauren and/or I will send the BARDA, ASPR, and PHEMCE emails on NL's behalf.

From: Harvey, Melissa (OS/ASPR/IO)
Sent: Friday, November 4, 2016 2:06:53 PM
To: Lurie, Nicole (OS/ASPR/IO)
Cc: Weinberger, Collin (OS/ASPR/IO) (CTR); Underwood, Lauren (HHS/ASPR/IO)
Subject: Updated Tick Tock for BARDA Announcement

Nicki, does the below work for you? If so, Lauren or Collin, would one of you be able to send out the BARDA, ASPR, and PHEMCE emails from Nicki's account according to the timeline below? I will send the language for the three separate emails and PHEMCE distro list shortly.

Best,
Melissa

Monday:

8:30 a.m. NL announcement at senior staff meeting
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10:00 a.m. Announcement is posted on PHE.gov (Comms)
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1:00 a.m. ASPR email to external stakeholders – AMCG, Comms

Tuesday:

10 a.m. Notification to trade press; home town news; alma mater

Sender: Kane, Eileen (OS/ASPR/COO) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=USER25DBD6C7 <Eileen.Kane@hhs.gov>
Harvey, Melissa (OS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=usercb0ff869 <Melissa.Harvey@hhs.gov>;
Weinberger, Collin (OS/ASPR/IO) (CTR) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=641554fc7843407585827af5898d9c26-Weinberger, <Collin.Weinberger@hhs.gov>;
Recipient: Schafer, Julie (OS/ASPR/BARDA) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=ec4bf7c2147f4c7d815ac96873618f47-Schafer, Ju <Julie.Schafer@hhs.gov>;
Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
Sent Date: 2016/11/04 14:37:42

From: Dibari, Emily (OS/IOS) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=0FAD3688ADD542A1A1849CCB2059B0C0-DIBARI, EMI <Emily.Dibari@hhs.gov>
To: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
Subject: RE: ACTION NEEDED BY 4 PM TODAY: Close Hold: Chicago Farewell Event
Date: 2017/01/03 13:06:53
Priority: Normal
Type: Note

Good Morning, You were in the list of alternates. I also heard this event was open to the public. Please let me know if you have any additional questions. Thank you! Emily

From: Underwood, Lauren (HHS/ASPR/IO)
Sent: Tuesday, January 03, 2017 11:19 AM
To: Dibari, Emily (OS/IOS)
Subject: RE: ACTION NEEDED BY 4 PM TODAY: Close Hold: Chicago Farewell Event

Hi Emily,
Just following up before booking a flight. Were you able to submit my name? Haven't seen anything come through my personal email. Thanks!!

Lauren

From: Underwood, Lauren (HHS/ASPR/IO)
Sent: Friday, December 30, 2016 5:54 PM
To: Dibari, Emily (OS/IOS)
Subject: Re: ACTION NEEDED BY 4 PM TODAY: Close Hold: Chicago Farewell Event

Its Underwood.lauren@gmail.com
Thank you!

From: Dibari, Emily (OS/IOS)
Sent: Friday, December 30, 2016 4:16:26 PM
To: Underwood, Lauren (HHS/ASPR/IO)
Subject: RE: ACTION NEEDED BY 4 PM TODAY: Close Hold: Chicago Farewell Event

What is your personal email?

From: Underwood, Lauren (HHS/ASPR/IO)
Sent: Friday, December 30, 2016 1:09 PM
To: Dibari, Emily (OS/IOS)
Subject: Re: ACTION NEEDED BY 4 PM TODAY: Close Hold: Chicago Farewell Event

Hi Emily,
If tickets are still available I would like to attend.

Thanks
Lauren Underwood

From: Dibari, Emily (OS/IOS)
Sent: Friday, December 30, 2016 12:03:39 PM
To: OS - Political Staff
Subject: ACTION NEEDED BY 4 PM TODAY: Close Hold: Chicago Farewell Event

Good Afternoon,

The President will travel to Chicago, IL on **Tuesday, January 10th 2017** for his final trip as President, where he will deliver a farewell address to an audience of supporters at McCormick Place. We have been given a very small allotment of tickets to the event. This event will be first come, first serve. Please note that appointees will be responsible for their own transit and accommodations.

If you would like to attend, please send me your personal email no later than today at 4 PM.

Unfortunately, we are not able to accommodate requests after 4 PM today.

After you express interest to me, I will confirm I received your email and let you know if our allotment has been reached. The first week in January, you will receive an invite directly at the personal email address you provide, along with further information regarding arrival instructions.

While this event will eventually be open to the public, it is currently **close hold**. Please refrain from widely circulating specific information on this event until it becomes public on January 2nd, 2017.

To reiterate, no official invitations for this event can or will be sent until after the media advisory is released on January 2nd, 2017.

If you have any questions, please let me know.

Thank you!
Emily DiBari

Sender: Dibari, Emily (OS/IOS) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=0FAD3688ADD542A1A1849CCB2059B0C0-DIBARI, EMI <Emily.Dibari@hhs.gov>
Recipient: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
Sent Date: 2017/01/03 13:06:53

From: Libert, Thomas (OS/ASPR/OFPA) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=8A4DEB4EA6EB4132B0611663952365C8-LIBERT, THO <Thomas.Libert@hhs.gov>

Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>;
To: Vandegrift, Serina (OS/ASPR/COO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user15bbc95c <Serina.Vandegrift@hhs.gov>;
Cischke, Erica (OS/ASPR/OFPA) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=35b439f7fd5647ee87b491c3f680a063-Cischke, Er <Erica.Cischke@hhs.gov>

Subject: Re: Flint Lead Pipe Bill: Water Infrastructure Improvements for the Nation (WIIN) Act

Date: 2017/01/03 06:31:14

Priority: Normal

Type: Note

Good morning-

We will work through our contacts to attempt to get an answer to your question Lauren.

Thank you,

Tom

From: Underwood, Lauren (HHS/ASPR/IO)

Sent: Monday, January 2, 2017 7:34:46 PM

To: Vandegrift, Serina (OS/ASPR/COO); Libert, Thomas (OS/ASPR/OFPA); Cischke, Erica (OS/ASPR/OFPA)

Subject: RE: Flint Lead Pipe Bill: Water Infrastructure Improvements for the Nation (WIIN) Act

Hi,

The text of the bill says:

SEC. 2204. OTHER LEAD PROGRAMS.

(a) CHILDHOOD LEAD POISONING PREVENTION PROGRAM.—In addition to amounts made available through the Prevention and Public Health Fund established under section 4002 of [Public Law 111–148 \(42 U.S.C. 300u-11\)](#) to carry out section 317A of the Public Health Service Act ([42 U.S.C. 247b-1](#)), there are authorized to be appropriated for the period of fiscal years 2017 and 2018, \$15,000,000 for carrying out such section 317A.

So my question is whether paragraph 2 in the response to Rep. Capps is still valid – or does this \$15 million enable CDC to expand the program?

Thanks Lauren

From: Vandegrift, Serina (OS/ASPR/COO)

Sent: Friday, December 30, 2016 2:29 PM

To: Libert, Thomas (OS/ASPR/OFPA) <Thomas.Libert@hhs.gov>; Cischke, Erica (OS/ASPR/OFPA) <Erica.Cischke@hhs.gov>

Cc: Underwood, Lauren (HHS/ASPR/IO) <Lauren.Underwood@hhs.gov>

Subject: RE: Flint Lead Pipe Bill: Water Infrastructure Improvements for the Nation (WIIN) Act

+ Lauren who is asking on behalf of IO

Serina N. Vandegrift, MA, JD, LLM
Director, Legislation & Exec Sec
Office of the Assistant Secretary for
Preparedness and Response
U.S. Department of Health and Human Services
(O) 202-205-0050
(BB) (b)(6)

From: Libert, Thomas (OS/ASPR/OFPA)
Sent: Friday, December 30, 2016 1:59 PM
To: Cischke, Erica (OS/ASPR/OFPA)
Cc: Vandegrift, Serina (OS/ASPR/COO)
Subject: Fw: Flint Lead Pipe Bill: Water Infrastructure Improvements for the Nation (WIIN) Act

Any chance you've had an visibility on Flint funding coming out of the Dec CR? I am not aware of anything in that portfolio nor recall anything from team meetings.

Thank you,
Tom

From: Vandegrift, Serina (OS/ASPR/COO)
Sent: Friday, December 30, 2016 1:52 PM
To: Shabelski, Alexandra (OS/ASPR/OFPA); Eisemann, Darla (OS/ASPR/OFPA); Petillo, Jay (OS/ASPR/OFPA); Libert, Thomas (OS/ASPR/OFPA)
Cc: Underwood, Lauren (HHS/ASPR/IO); ASPR Legislation (OS/ASPR)
Subject: RE: Flint Lead Pipe Bill: Water Infrastructure Improvements for the Nation (WIIN) Act

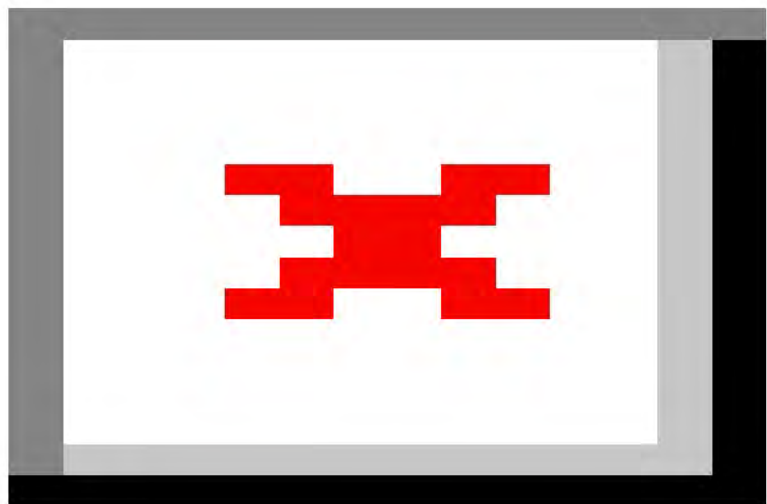
+ Tom

Serina N. Vandegrift, MA, JD, LLM
Director, Legislation & Exec Sec
Office of the Assistant Secretary for
Preparedness and Response
U.S. Department of Health and Human Services
(O) 202-205-0050
(BB) (b)(6)

From: Vandegrift, Serina (OS/ASPR/COO)
Sent: Friday, December 30, 2016 1:52 PM
To: 'Shabelski, Alexandra (OS/ASPR/OFPA) (Alexandra.Shabelski@hhs.gov)'; Eisemann, Darla (OS/ASPR/OFPA); Petillo, Jay (OS/ASPR/OFPA)
Cc: Underwood, Lauren (HHS/ASPR/IO); ASPR Legislation (OS/ASPR)
Subject: FW: Flint Lead Pipe Bill: Water Infrastructure Improvements for the Nation (WIIN) Act
Importance: High

Darla,

We need confirmation on the Flint funding. Lauren wants to know how much money went to CDC to address the issue in Flint. We have to get a QFR package to the Hill today as tomorrow is the last day of this Congress. Question #2 below addresses that but we need to confirm it and no one from CDC leg is available to take my calls. Can you assist in locating the Flint breakdown from the CR that I reference below? Not sure if your office put out anything regarding the Flint monies but below is all I found.



Sincerely,
Serina

Serina N. Vandegrift, MA, JD, LLM
Director, Legislation & Exec Sec
Office of the Assistant Secretary for
Preparedness and Response
U.S. Department of Health and Human Services
(O) 202-205-0050

(BB) (b)(6)

From: Vandegrift, Serina (OS/ASPR/COO)

Sent: Monday, December 12, 2016 5:30 PM

To: Lurie, Nicole (OS/ASPR/IO); Hovagimian, Seta (OS/ASPR/COO); Gabriel, Edward (OS/ASPR/IO); Korch, George (OS/ASPR/IO); Harvey, Melissa (OS/ASPR/IO); Boyce, Don (OS/ASPR/OEM); Fantinato, Jessica (OS/ASPR/OEM); Vineyard, Michael (OS/ASPR/OEM); Scarbrough, Jess (OS/ASPR/AMCG); Eldridge, Schuyler (OS/ASPR/AMCG); Bright, Rick (OS/ASPR/BARDA); Hatchett, Richard (OS/ASPR/BARDA); Schafer, Julie (OS/ASPR/BARDA); Oxner, Julie (OS/ASPR/OEM); Herrmann, Jack (HHS/ASPR/OPP); Phillips, Sally (HHS/ASPR/OPP); Petillo, Jay (OS/ASPR/OFPA); Shabelski, Alexandra (OS/ASPR/OFPA); Michael, Gretchen (OS/ASPR/COO); Kane, Elleen (OS/ASPR/COO); Underwood, Lauren (HHS/ASPR/IO); 'Sherman, Susan (HHS/OGC) (Susan.Sherman@HHS.GOV)'

Cc: ASPR Legislation (OS/ASPR)

Subject: RE: Flint Lead Pipe Bill: Water Infrastructure Improvements for the Nation (WIIN) Act

Yes, you should be excited there is an appropriation. The appropriation for \$170 M for Flint was in the CR (HR 2028) wh/the President signed on Saturday night. After the CR passed, several other bills were considered that night and WIIN passed Sunday at about 1 AM - it has to be signed by the President.

Sincerely,
Serina

Serina N. Vandegrift, MA, JD, LLM
Director, Legislation & Exec Sec
Office of the Assistant Secretary for
Preparedness and Response
U.S. Department of Health and Human Services
(O) 202-205-0050

(BB) (b)(6)

From: Lurie, Nicole (OS/ASPR/IO)

Sent: Monday, December 12, 2016 5:17 PM

To: Hovagimian, Seta (OS/ASPR/COO); Vandegrift, Serina (OS/ASPR/COO); Gabriel, Edward (OS/ASPR/IO); Korch, George (OS/ASPR/IO); Harvey, Melissa (OS/ASPR/IO); Boyce, Don (OS/ASPR/OEM); Fantinato, Jessica (OS/ASPR/OEM); Vineyard, Michael (OS/ASPR/OEM); Scarbrough, Jess (OS/ASPR/AMCG); Eldridge, Schuyler (OS/ASPR/AMCG); Bright, Rick (OS/ASPR/BARDA); Hatchett, Richard (OS/ASPR/BARDA); Schafer, Julie (OS/ASPR/BARDA); Oxner, Julie (OS/ASPR/OEM); Herrmann, Jack (HHS/ASPR/OPP); Phillips, Sally (HHS/ASPR/OPP); Petillo, Jay (OS/ASPR/OFPA); Shabelski, Alexandra (OS/ASPR/OFPA); Michael, Gretchen (OS/ASPR/COO); Kane, Elleen (OS/ASPR/COO); Underwood, Lauren (HHS/ASPR/IO)

Cc: ASPR Legislation (OS/ASPR)

Subject: RE: Flint Lead Pipe Bill: Water Infrastructure Improvements for the Nation (WIIN) Act

Thank you. So both the house and senate past WIIN which does the registry and pipe replacement and the president will sign? Does S612 have a counterpart in the house or an appropriation?

Should I be excited that there is really money?

Thanks again

Nicole Lurie MD MSPH
Assistant Secretary for Preparedness and Response

Rear Admiral, US Public Health Service
Department of Health and Human Services
200 Independence Ave SW
Washington, DC
202 205 2882

From: Hovagimian, Seta (OS/ASPR/COO)

Sent: Monday, December 12, 2016 5:13 PM

To: Lurie, Nicole (OS/ASPR/IO); Vandegrift, Serina (OS/ASPR/COO); Gabriel, Edward (OS/ASPR/IO); Korch, George (OS/ASPR/IO); Harvey, Melissa (OS/ASPR/IO); Boyce, Don (OS/ASPR/OEM); Fantinato, Jessica (OS/ASPR/OEM); Vineyard, Michael (OS/ASPR/OEM); Scarbrough, Jess (OS/ASPR/AMCG); Eldridge, Schuyler (OS/ASPR/AMCG); Bright, Rick (OS/ASPR/BARDA); Hatchett, Richard (OS/ASPR/BARDA); Schafer, Julie (OS/ASPR/BARDA); Oxner, Julie (OS/ASPR/OEM); Herrmann, Jack (HHS/ASPR/OPP); Phillips, Sally (HHS/ASPR/OPP); Petillo, Jay (OS/ASPR/OFPA); Shabelski, Alexandra (OS/ASPR/OFPA); Michael, Gretchen (OS/ASPR/COO); Kane, Elleen (OS/ASPR/COO); Underwood, Lauren (HHS/ASPR/IO)

Cc: ASPR Legislation (OS/ASPR)

Subject: RE: Flint Lead Pipe Bill: Water Infrastructure Improvements for the Nation (WIIN) Act

Dr. Lurie,

Here are the responses to your questions:

- \$170 million in funds were appropriated to the city of Flint with the passage of H.R. 2028, Further Continuing and Security Assistance Appropriations Act, 2017. It was signed by the President on December 10. The Bloomberg article was published a few days before the bill was passed.
- S.612, The Water Infrastructure Improvements for the Nation Act, would authorize \$100 million to EPA to provide capitalization grants to eligible states for water infrastructure projects through the Drinking Water State Revolving Fund. To be eligible, states must have received a federal emergency declaration relating to public health threats associated with lead or other contaminants in drinking water provided by a public water system. Since the city of Flint received an emergency declaration, it would be eligible for the funds. To receive the funds, the state of Michigan would have to submit a plan to EPA that outlines its intended use of the funds, description of projects, estimated costs, etc. The attachment provides more detailed eligibility information.

If you have any additional questions, please let us know.

Thanks,

Seta

Seta Hovagimian
Legislative Analyst
Office of the Assistant Secretary for Preparedness and Response
U.S. Department of Health and Human Services
Phone: (202) 205-8189

Email: seta.hovagimian@hhs.gov

From: Lurie, Nicole (OS/ASPR/IO)

Sent: Monday, December 12, 2016 1:57 PM

To: Vandegrift, Serina (OS/ASPR/COO); Gabriel, Edward (OS/ASPR/IO); Korch, George (OS/ASPR/IO); Harvey, Melissa (OS/ASPR/IO); Boyce, Don (OS/ASPR/OEM); Fantinato, Jessica (OS/ASPR/OEM); Vineyard, Michael (OS/ASPR/OEM); Scarbrough, Jess (OS/ASPR/AMCG); Eldridge, Schuyler (OS/ASPR/AMCG); Bright, Rick (OS/ASPR/BARDA); Hatchett, Richard (OS/ASPR/BARDA); Schafer, Julie (OS/ASPR/BARDA); Oxner, Julie (OS/ASPR/OEM); Herrmann, Jack (HHS/ASPR/OPP); Phillips, Sally (HHS/ASPR/OPP); Petillo, Jay (OS/ASPR/OFPA); Shabelski, Alexandra (OS/ASPR/OFPA); Michael, Gretchen (OS/ASPR/COO); Kane, Elleen (OS/ASPR/COO); Underwood, Lauren (HHS/ASPR/IO)

Cc: ASPR Legislation (OS/ASPR)

Subject: RE: Flint Lead Pipe Bill: Water Infrastructure Improvements for the Nation (WIIN) Act

So, As I read this Bloomberg article, it doesn't sound like funds are yet appropriated for Flint. Im I correct? And as I read this, once Flint is LCR compliant they are no longer eligible. Can you please try to get more details/information for me thanks

Nicole Lurie MD MSPH
Assistant Secretary for Preparedness and Response
Rear Admiral, US Public Health Service
Department of Health and Human Services
200 Independence Ave SW
Washington, DC
202 205 2882

From: Vandegrift, Serina (OS/ASPR/COO)

Sent: Monday, December 12, 2016 12:52 PM

To: Lurie, Nicole (OS/ASPR/IO); Gabriel, Edward (OS/ASPR/IO); Korch, George (OS/ASPR/IO); Harvey, Melissa (OS/ASPR/IO); Boyce, Don (OS/ASPR/OEM); Fantinato, Jessica (OS/ASPR/OEM); Vineyard, Michael (OS/ASPR/OEM); Scarbrough, Jess (OS/ASPR/AMCG); Eldridge, Schuyler (OS/ASPR/AMCG); Bright, Rick (OS/ASPR/BARDA); Hatchett, Richard (OS/ASPR/BARDA); Schafer, Julie (OS/ASPR/BARDA); Oxner, Julie (OS/ASPR/OEM); Herrmann, Jack (HHS/ASPR/OPP); Phillips, Sally (HHS/ASPR/OPP); Petillo, Jay (OS/ASPR/OFPA); Shabelski, Alexandra (OS/ASPR/OFPA); Michael, Gretchen (OS/ASPR/COO); Kane, Elleen (OS/ASPR/COO)

Cc: ASPR Legislation (OS/ASPR)

Subject: Flint Lead Pipe Bill: Water Infrastructure Improvements for the Nation (WIIN) Act

In follow up to this morning's senior staff meeting, both the House and Senate (Saturday night) passed the Flint "pipe" bill. The bill is on its way to the President for signature.

S.612, the Water Infrastructure Improvements for the Nation Act (WIIN Act), passed the House 360-61 on a December 8 and passed the Senate 78-21 on December 10.

The bill would authorize an emergency infrastructure program for drinking water projects, lead pipe removal, contamination testing, and lead poisoning monitoring. It would authorize \$100 million for the EPA's Drinking Water State Revolving Fund, which communities (like Flint) that have received a federal emergency declaration can access; \$20 million in funding to activate at least \$200 million in

low-interest loans to upgrade water infrastructure; \$50 million for health programs to address the health care needs of children with lead exposure; authority for the State of Michigan to forgive past debts on Drinking Water State Revolving Fund loans; and a requirement that EPA warn the public within 24 hours of high lead levels in drinking water if a state fails to do so.

H.R. 2028, Further Continuing and Security Assistance Appropriations Act, 2017, passed on December 9, would authorize the \$170 million in funding to address lead contamination in Flint.

Please let me know if you have any questions.

For a more comprehensive analysis of the bill, please see the following Bloomberg article.

Sincerely,
Serina

BGOV Bill Summary: Amendment to S. 612, Water Projects & Flint, published on 12/06/2016
By Adam Schank

(Bloomberg Government) The [U.S. Army Corps of Engineers](#) would be authorized to initiate 30 water-related infrastructure projects under the [House amendment](#) to [S. 612](#).

The projects would include increasing port capacity, improving coastal and inland navigation, ecosystem restoration, as well as hurricane and flood mitigation. The measure, known as the Water Infrastructure Improvements for the Nation Act (WIIN), or the Water Resources Development Act (WRDA), would also expand the available uses for the Harbor Maintenance Trust Fund, clarify drone use by the Corps, and permit nonfederal project sponsors to conduct more project activities.

The legislation would authorize -- but not provide funds for -- a new [Environmental Protection Agency](#) emergency infrastructure program for drinking water projects, lead pipe removal, contamination testing and lead poisoning monitoring programs. These provisions were included to address the lead contamination crisis in the Flint, Michigan. The short-term government funding measure unveiled by House appropriators and slated for floor action this week would provide the \$170 million.

The Senate's WRDA measure would have provided \$270 million in funding for various programs to address the contamination crisis, while the House measure would have authorized \$170 million.

While the measure has more in common with the Senate's lead contamination elements, it omits a variety of provisions related to ecosystem, navigation projects and funding. The measure also contains language that would allow states to assume responsibility for the oversight of coal waste storage facilities.

The House amendment contains provisions to address drought conditions in the West, primarily in California. Neither the House nor the Senate included similar provisions, and the language represents an agreement between two Californians, House Majority Leader [Kevin McCarthy](#), a Republican, and Democratic Senator [Dianne Feinstein](#). The state's other senator, Democrat [Barbara Boxer](#), has opposed the inclusion of the language.

While the Congressional Budget office hasn't issued a full cost estimate for the measure, [it projected](#) that the measure's changes to mandatory spending and revenue would reduce the deficit by a net \$581 million. That amount would result from allowing early repayment of reclamation contracts and other changes. The estimate doesn't cover the bill's discretionary effects, which would depend on appropriations action.

WRDA BACKGROUND

The Corps operates and maintains 13,000 miles of commercial ship channels and 12,000 miles of commercial inland waterways, which serve 41 states, according to the [report on the Senate-passed WRDA bill](#) from the [Senate Environment and Public Works Committee](#).

The measure follows the 2014 Water Resources Reform and Development Act (WRRDA), [Public Law 113-121](#), which addressed a number of longstanding problems, such as funding for the [Olmsted Locks and Dam](#) on the Ohio River, deauthorizing previously approved projects and allowing additional funding to be spent from the Harbor Maintenance Trust Fund (see [BGOV Bill Summary](#)).

The changes made in the 2014 law were intended to facilitate the consideration of water infrastructure legislation about every two years, as it had done until 2000, according to a [February 2016 report](#) from the Congressional Research Service. The 2014 law was the first since 2007.

LEAD CONTAMINATION & DRINKING WATER

The legislation would authorize \$100 million for the Environmental Protection Agency's Drinking Water State Revolving Fund for additional capitalization grants to assist public water systems subject to an emergency declaration for lead or other contaminants.

The EPA would also establish a grant program to help small and disadvantaged communities comply with safe drinking water requirements. The measure would authorize \$60 million annually from fiscal 2017 through 2021.

To qualify, a community would have to lack household drinking water or wastewater services or be served by a public water system that violates or exceeds contaminant level or treatment requirements.

Before a project could be initiated, the EPA would have to enter into a cost-sharing agreement with one or more nonfederal entities that would have to:

-- Pay at least 45 percent of the project costs, which could include services, materials, supplies or other in-kind contributions.

-- Provide any required land easements, rights-of-way and relocations necessary to complete the project.

-- Pay 100 percent of any operation or maintenance costs.

The measure would also authorize \$60 million annually from fiscal 2017 through 2021 for a new grant program to help states, municipal governments or water management agencies remove lead service lines. Funds could be used to remove lead pipes and fixtures from private property. Recipients would have to cover at least 20 percent of the project's cost.

Notification & Prevention

The EPA would be required to provide public notice to a community with a lead level in drinking water that exceeds standards within 24 hours of receiving notice that a state or local water agency hasn't provided the notice.

The EPA would have to create a strategic plan with a local water system operator to provide targeted outreach to those affected by lead contamination.

The legislation would authorize the following amounts for other clean water and drinking water programs:

-- \$20 million annually from fiscal 2017 through 2021 for EPA grants to states for voluntary school and childcare water testing programs.

-- \$17.5 million annually for fiscal 2017 through 2021 for grants to states for a voluntary lead exposure registry and \$2.5 million each of those years for a related advisory committee.

-- \$15 million total for fiscal 2017 and 2018 for a childhood lead poisoning prevention program at the Health and Human Services Department.

-- \$15 million for fiscal 2017 and 2018 for the Health Resources and Services Administration's [Healthy Start Initiative](#).

The measure would separately authorize \$10 million annually from fiscal 2017 through 2021 for technical assistance to aid the development of innovation water and other new technologies.

Made in U.S.

The House amendment would bar the use of funds from the state revolving loan funds in fiscal 2017 for water system projects, unless all the iron and steel products -- such as manhole covers, pipes, tanks, valves and structural steel -- used are produced in the U.S.

The measure would also require a report on the value of foreign manufactured articles purchased using procurement funds.

Other Drinking Water Provisions

The measure would express the sense of Congress that \$20 million should be appropriated for the [Water Infrastructure Finance and Innovation Act](#) (WIFIA) and that eligible projects should include those to address drinking water systems contaminated with lead or other materials.

The measure would clarify projects eligible for assistance under WIFIA could use in-kind contributions and costs incurred before a loan toward the 51 percent cost share a recipient must provide.

The measure would require the EPA to establish a technology clearinghouse for innovative and cost-saving drinking water delivery systems.

Technical assistance for small water systems would be extended through fiscal 2021.

PROJECT AUTHORIZATIONS AND MANAGEMENT

The legislation would authorize 30 specific projects of various types and modify other existing authorizations.

Selected projects are drawn from reports issued by the Corps that identify the need and benefits of a proposed project, its construction cost and any operations and maintenance requirements. The projects with the largest authorizations include:

-- \$3.16 billion, with a \$2.05 billion federal cost share, for hurricane and storm risk reduction along the southwest coast of Louisiana.

-- \$1.98 billion, with a federal cost share of \$933.1 million, for ecosystem restoration in the central Everglades, Florida.

-- \$1.6 billion, with a \$890 million federal cost share, for flood risk management on the American River in California.

-- \$1.42 billion, with a \$373.4 million federal cost share, for flood risk reduction and ecosystem restoration on the Los Angeles River in California.

-- \$1.21 billion, with a \$788.9 million federal cost share, for flood risk reduction in West Sacramento, California.

-- \$743.8 million, with a \$483.5 million cost share hurricane and storm risk reduction on the west shore of Lake Pontchartrain in Louisiana.

-- \$502.7 million, with a \$231.2 million federal cost share, for navigation improvements at the Charleston Harbor in South Carolina.

The measure would also authorize \$2.69 billion for navigation improvements on the upper Ohio River in Pennsylvania. The project would be jointly funded by money from the general fund and the Inland Waterways Trust Fund.

The Corps would be authorized to undertake 30 new project feasibility studies. It would also have to conduct coastal studies along the North and South Atlantic coastal area, the Texas coast, as well as the Upper Mississippi and Illinois rivers.

The Corps could increase a previously approved project's authorization to facilitate its completion. To be eligible for the increase, a project would have to receive more than \$4 million in federal funds and provided funding would have to be greater than 80 percent of the project's total authorization. The measure would authorize \$50 million annually from fiscal 2017 through 2021 for this purpose.

The Corps would be required to identify for possible deauthorization \$10 billion in previously authorized projects that are no longer feasible. That list would be

subject to public comment and consultation, then submitted to Congress. It would take effect unless Congress passed a joint resolution disapproving the final list. The Corps would be allowed to initiate work on a project element or segment without a new start if the project has received construction funds in the previous six years.

Non-federal Participation

The Corps could provide technical assistance to a nonfederal project sponsor conducting its own feasibility study; accept donated materials and services for projects; and establish partnerships with nonfederal entities to address backlog maintenance at project locations.

The measure would also:

- Authorize the Corps to assume maintenance dredging costs if it would reduce the cost of maintaining a channel.
- Allow states to combine federal funds for a multistate project.
- Direct the Corps to establish a pilot program to allow commercial operators remove sediment from federally operated reservoirs.
- Permit nonfederal entities to request that the Corps review proposals to increase water supplies by modifying a water resource project, changing how a project is managed or providing access to water released from a project. Entities making a request would be responsible for 100 percent of the related costs.
- Direct the Corps to count the value of in-kind contributions to a nonfederal project sponsor when calculating the credit of a nonfederal project sponsor for cost-sharing purposes.
- Prioritize flood risk reduction projects if there is a local partnership agreement and there has been a loss of life from a flood event.
- Establish a process to allow a nonfederal sponsor of an ecosystem restoration project to cease maintenance or other activities 10 years after completion.
- Allow the Corps to operate fish hatcheries to restore endangered species. Nonfederal entities would be responsible for the associated management costs.
- Require the Corps to ensure local and regional partners are consulted for projects under the National Levee Safety Program.

Electronic Permitting

The Corps would have to create an electronic permitting system for standard, joint federal and state, and emergency permits, as well as letters of permission and requests for judicial determinations and preconstruction notifications.

The system would have to include an interactive assistance guide for applicants and allow them to determine the status of their application.

All permit decision records would have to be maintained for at least five years.

The system would have to be available within two years of enactment.

The Corps would also have to publish online all information related to project planning, design, operation and maintenance. Confidential data couldn't be shared.

HARBORS & NAVIGATION

Harbor Maintenance Trust Fund

The Harbor Maintenance Trust Fund is used to finance projects to support the operation and maintenance of U.S. ports and collects revenue from taxes on waterborne cargo and cruise ship passengers.

Current law sets a “target resource amount” that must be spent from the trust fund each year.

If the target resource amount from the Harbor Maintenance Trust Fund is less than in the previous fiscal year, the measure would stipulate that the amount available would be the lesser of:

- 103 percent of the previous year’s amount; or
- 100 percent of the total amount of harbor maintenance taxes received in the previous fiscal year.

The measure also would permanently authorize the use of the Harbor Maintenance Trust Fund for emerging projects and modify the funding prioritization to require that at least 10 percent be used for emerging projects, and no more than 90 percent of funds for high- and moderate-use projects. Current law requires a 10 percent and 90 percent allocation, respectively.

Donor Ports

The measure would reduce to \$5 million, from \$15 million, the amount of harbor taxes a port has to collect to qualify as a donor port, which are ports that collect a large amount of harbor maintenance taxes without receiving a significant portion of that money from the trust fund.

A new category of “medium-sized donor port” would be established covering harbors that:

- Collect more than \$5 million but less than \$15 million per year;
- Receive less than 25 percent of those funds back from the trust fund during the previous five fiscal years; and
- Are in a state where more than 2 million shipping containers were loaded or unloaded in 2012.

The change would effectively allow more ports to use funds for payments to shippers and environmental remediation projects, such as dredging.

The legislation would extend the \$50 million annual authorization for projects at donor and energy ports through fiscal 2020.

The Corps’ authority to provide additional funding for donor ports or energy transfer ports would also be extended through fiscal 2025.

The measure would clarify that the Corps has the authority to maintain federal harbors of refuge, regardless of a related project authorization specifically including such activities.

Other Harbor & Navigation Provisions

The Corps would have to create an inventory of all federal breakwaters and jetties protecting U.S. harbors, and assess their structural condition.

The Corps would establish a pilot program to facilitate beneficial uses of dredged material, such as for public safety, storm repair or ecosystem restoration. It would have to establish the program within 90 days of enactment and carry out 10 projects. Regional teams would be created to identify and help implement the projects. The Corps would also have to consider the potential use of sediment from non-U.S. sources.

The measure would expand the Corps' dredging authority to allow the removal of debris adjacent to a federal channel that could negatively affect navigation. The measure would increase the amount authorized for that purpose to \$5 million annually from \$1 million.

HIGH-HAZARD DAM REPAIR

The bill would authorize the following amounts to support repair projects at dams that are considered to be high hazard:

- \$10 million in fiscal 2017 and 2018.
- \$25 million in fiscal 2019.
- \$40 million in fiscal 2020.
- \$60 million in fiscal 2021 through 2026.

The Federal Emergency Management Agency would manage the new program. Grants amounts would be capped at 12.5 percent of the funds made available or \$7.5 million, whichever is less. Grantees would be subject to a 35 percent cost-sharing requirement.

Eligible projects would include the repair or removal of a hazardous dam. Projects would have to participate in all applicable federal flood insurance programs and have a hazard mitigation plan in place for the flood plain or area protected by the dam.

The measure would also allow nonfederal operators of Corps dam projects to enter into rehabilitation project agreements to improve those facilities. They would be subject to a 35 percent construction cost share and would have to assume all continuing costs. Federal costs for a rehab project under this provision would be capped at \$10 million. The measure would authorize \$10 million annually from fiscal 2017 through 2026 for the rehab projects.

CALIFORNIA WATER

The measure would direct the Interior and Commerce departments to maximize the quantity of water supply provided to agricultural, municipal and industrial contractors from the [Central Valley Project](#) in California.

The measure would allow Bureau of Reclamation service contractors in western states to repay or prepay contract costs associated with a water service or water project construction agreement. The contractor and Interior Department would have to reach a mutually agreeable arrangement for repayment or prepayment.

The provision would reduce mandatory spending by \$635 million from fiscal 2017 through 2026, according to CBO.

The measure would direct \$335 million of the receipts generated through the prepayment of contracts to the “Reclamation Storage Account” that would be used to support the construction of water storage projects.

The measure would stipulate that the supply requirements would sunset five years after enactment.

Maximizing Supplies

The departments would also have to manage the flow in the Old and Middle rivers to maximize supplies to the greatest extent allowed under the biological opinion governing the management of fish species within the Central Valley. If the departments aren’t able to maximize supplies, they would have to document in writing any “significant facts” related to that determination, near-term forecasts for required species salvage activities and any state law requirements.

The measure would also direct the departments to allow additional flows to capture peak flows from “storm events” to increase supplies in the valley.

If the implementation of the legislation leads to state regulatory changes that result in water supply losses among local contractors and users, then additional waters would be used to offset those supply losses. No action to offset water supply losses could indirectly reduce other user’s water rights.

The measure would authorize \$15 million to facilitate endangered species monitoring and improved science within the project area.

Agricultural Water Supplies

The legislation would require that agricultural water service contractors in the Sacramento River Watershed receive at least 100 percent of their contract amount for irrigation in a “wet” year, an “above normal” year, or a “below normal” year preceded by one of the previous two categories.

Contractors would receive at least 50 percent of their contract amount in a “dry” year, so long as it isn’t preceded by another dry year.

The measure wouldn’t affect the required allocations or water shortage policies related to municipal users or municipal and industrial contracts.

The legislation also would prohibit the allocations from resulting in involuntary reductions to water users in the Central Valley Project’s Friant Division.

Storage, Desalination & Reuse Projects

The bill would make 50 percent of funds paid or prepaid under for a federally owned water storage project in a reclamation state. Arizona, California, Colorado, Idaho, Kansas, Montana, Nebraska, Nevada, New Mexico, North Dakota, Oklahoma, Oregon, South Dakota, Texas, Utah, Washington, and Wyoming would be classified as reclamation states under the measure.

The bill would authorize the Interior Department to expand a dam project if it is feasible and would result in increased storage capacity. The department could

contribute as much as 25 percent of the cost of a state-led storage project, if the governor of the state requests federal participation.

The measure would authorize \$335 million to assist states in the expansion of storage projects. To receive funding under this program, a project would have to be specifically identified in subsequent appropriations legislation and be deemed feasible by the Interior Department before Jan. 1, 2021.

The measure would also authorize the following amounts that would remain available until expended:

- An additional \$100 million for water management improvement programs, with the stipulation that \$50 million be used for the development of water resources on the Upper Colorado River.

- \$50 million for grants to support water recycling and reuse projects.

- \$30 million for desalination projects that could be eligible for a federal cost share of 25 percent. Desalination projects would be subject to the same appropriations requirements as supported storage projects.

Pilot Project

The Interior and Commerce departments would have to coordinate with state agencies to implement a pilot project to test the opening of cross channel gates within the Sacramento-San Joaquin Delta to maximize water flow while protecting migrating salmonids, which collectively refers to salmon, trout and similar species.

After the project is completed the departments would have to evaluate the results and report to Congress. If the pilot met the goals of increasing supplies and maintain water quality, the departments would have to evaluate any proposal to increase the water supplies in the San Joaquin River through the sale, transfer or exchange of water rights from an agency to divert water from the river or its tributaries.

The Central Valley Project would have to adopt a one-to-one inflow to export ratio within the project, unless the departments find the changes in supply will negatively affect salmonids.

If water supplies can be increased, all related permit decisions would be made within 60 days of receiving a completed application. The Interior Department could extend that time if it is determined that a greater environmental review is needed.

Decisions regarding rights transfers would have to be completed within 30 days.

Drought Requests

The departments would have convene a meeting of relevant agency staff within seven days of receiving a request from the governor of California relating to operational changes of a federal or federally approved project to increase water supplies to address emergency drought conditions. Decisions would have to be issued within 10 days of the meeting.

The Corps would have to review reservoir water control manuals to determine whether an update is necessary to improve the use of a reservoir.

Consultation Requirements

The Commerce and Interior Departments would have to ensure that state and local agencies have routine and continuing opportunities to discuss and submit information during the development of any biological assessment that could affect water delivery.

The departments would have to hold quarterly stakeholder meetings during any action to update a biological opinion for managing a salmonid population or other endangered species within the project area.

Other California Provisions

The measure would require the Bureau of Reclamation to implement water storage and use plans for supplies under the Draft Plan of Operations for New Melones Reservoir. Water made available from the reservoir would have to comply with existing water rights and state law.

The Bureau of Reclamation would be required to provide compensation to a marina, recreational facility operator, or other water dependent business that is adversely affected by a new or modified water project. The bureau would also have to compensate nonfederal hydropower operators if a project reduced generating capacity.

Those operators would also have to be provided the right of first refusal to maintain replacement generating facilities at the new or modified project site. If they accept the right, they would be treated as the licensee of the project.

The Interior Department would have to use the best available data to facilitate "real-time" monitoring of delta smelt populations. The department, in consultation with state authorities, would have to conduct annual surveys at the appropriate time of year and use the results to minimize the need for species salvage activities, to preserve populations, while maximizing water availability. The measure would authorize \$15 million for the Commerce Department to conduct those activities and others that would benefit endangered species.

The measure would also require the Interior and Commerce departments, along with other government agencies and interested parties, to create a pilot program to reduce invasive species populations within the Sacramento and San Joaquin Rivers and their tributaries and the Sacramento-San Joaquin River Delta.

The measure would also remove the striped bass from the list of protected fish populations, because of its predation of endangered fish.

OTHER REGIONAL PROGRAMS & PROVISIONS

The bill would authorize \$300 million annually from fiscal 2017 through 2021 for the [Great Lakes Restoration Initiative](#).

The measure would also direct the Corps to use 10 percent of the priority funds from the Harbor Maintenance Trust Fund for Great Lakes Navigation Projects. The measure would repeal the Great Lakes Fishery and Restoration Initiative. The Great Lakes Fish and Wildlife Restoration Program would be reauthorized at the reduced level of \$6 million for fiscal 2016 through 2021. The program's previous authorization of \$14 million expired in 2012.

The Lake Tahoe Restoration Project would be authorized to receive \$415 million over a seven-year period.

The Denali Commission would be reauthorized at an annual level of \$15 million from fiscal 2017 through fiscal 2021. The commission is a federal-state partnership that supports economic development in Alaska. The measure would also prohibit undisclosed conflicts of interest for commission members, with a maximum two-year prison sentence and \$10,000 fine for anyone who violates the ban.

A Columbia River Basin Restoration Program involving Oregon and Washington state would be established at the EPA and authorized to provide grants to reduce pollution, improve water quality and protect habitats.

The legislation would establish a grant program for restoration projects in the Delaware River basin. Federal costs under the program would be capped at 50 percent of a project.

The Tennessee Valley Authority could approve the use of a floating cabin -- a watercraft designed for occupation rather than navigation -- in a TVA dam or reservoir. The agency would also be authorized to collect fees from cabin owners and prohibit the construction of new cabins.

TRIBAL PROGRAMS &RELATED PROVISIONS

The measure would establish a "High-Hazard Indian Dam Safety Deferred Maintenance Fund" within the Treasury and deposit \$22.8 million annually from fiscal 2017 through 2023. The spending of the deposited amounts, and any accrued interest, would be subject to appropriation.

The measure would establish a similar fund for low-hazard dams that would receive \$10 million annually from fiscal 2017 through 2023.

Amounts from either fund could be used for repair projects at dams and related infrastructure. A single high-hazard dam project couldn't receive more than \$10 million during any period of three consecutive years. The funds would terminate Sept. 30, 2023.

The measure would also establish a pilot flood plain mapping and construction program for tribal lands.

Irrigation Fund

A new "Indian Irrigation Fund" would be established within the Treasury. The measure would deposit \$35 million annually from fiscal 2017 through 2021 in the fund and the spending of that money and any accrued interest would be subject to appropriation. The fund would terminate after fiscal 2021.

Amounts could be used to address deferred maintenance needs of tribal water storage and irrigation projects. Individual projects couldn't receive more than \$15 million during a period of three consecutive years.

Water Rights & Lands Provisions

The measure would authorize and ratify a water rights settlement between the U.S., Montana and the Blackfoot Tribe. The measure would authorize a total of \$421 million to implement that agreement. Funds would be authorized for deferred maintenance, irrigations systems, dams and other projects [identified in the agreement](#).

The legislation would also ratify:

-- A settlement agreement between the Pechanga Tribe, the federal government and several local water districts in southern California. As part of the agreement the measure would funds for four account, the largest of which would be \$17.9 million for a delivery capacity account.

-- An agreement between the La Jolla, Rincon, San Pasqual, Pauma and Pala bands and the federal government along with two local entities -- the city of Escondido and the Vista Irrigation district -- which are also located in southern California.

-- A water rights agreement between the Chickasaw Nation, Choctaw Nation and Oklahoma.

The measure would also authorize the following land transfers:

-- Roughly 34 acres of federal land in Northern California would be taken into trust for the Tule River Indian Tribe.

-- Two parcels totaling about 80 acres of federal land in the Stanislaus National Forest near Yosemite National Park in Northern California would be taken into trust for the Tuolumne Band of Me-Wuk Indians.

-- Four parcels totaling slightly more than 85 acres would be taken into trust for the Morongo Band of Mission Indians in southern California.

COAL WASTE MANAGEMENT

The measure would allow states to run programs to regulate coal ash, or coal combustion residuals, as the byproduct of burning coal for electricity generation.

The measure would essentially preempt an EPA rule finalized in 2014 that established technical requirements for coal ash surface storage facilities. The EPA rule was partially developed in response to a 2008 spill in Kingston, Tennessee, where a breach covered about 300 acres of forest land, flooded two rivers and forced the evacuation of a nearby neighborhood. Other spills, including a Feb. 2, 2014, spill in Eden, North Carolina, have increased scrutiny of the management of power plant waste.

Under the proposal, states would notify the EPA of a permitting program or other system for regulating coal waste within their jurisdiction. The EPA would have to approve state programs within 180 days of submission and review approved

state programs at least once every 12 years, within three years of revising program criteria, or within one year of a significant spill.

The measure would require that a state be allowed to correct its plan if the EPA determines it is deficient. The EPA would have to review state programs at least every five years.

OTHER PROVISIONS

The bill would require the Corps to designate a coordinator within the secretary's office responsible for creating a policy for the use of unmanned aircraft systems, or drones, in support of civil works projects or emergency response.

The measure would also:

-- Direct the EPA to use existing funds to pay eligible claims submitted by a state, tribe or local government for costs relating to the August 2015 Colorado Gold King Mine spill that released 3 million gallons of contaminated water. The measure would also authorize \$4 million annually from fiscal 2017 through 2021 for the EPA to monitor the water quality of contaminated rivers.

-- Reauthorize the Corps' estuary habitat restoration program at an annual level of \$35 million from fiscal 2017 through 2021 for several agencies to provide assistance for restoration projects.

-- Modify the capacity for above-ground fuel storage tanks on farms that are required to have a spill response plan under EPA rules. The response plan requirement wouldn't apply to farms with an individual tank capacity of less than 1,000 gallons or aggregate capacity of less than 2,500 gallons.

-- Require the Navy to provide Congress with annual reports for the next four years on the groundwater contamination of [a facility in Bethpage, New York](#), operated by the Navy and [Northrop Grumman Corp.](#)

-- Require the Transportation Department to notify Congress at least three days before announcing grant awards and other financial assistance.

-- Require an interagency task force to issue guidance for the establishment of environmental banks to protect [coastal wetlands in Louisiana](#). The measure would bar the creation of banks after 10 years.

-- Encourage each Corps district to enter into an arrangement with local youth service and conservation corps to perform appropriate projects.

-- Repatriate the [Kennewick Man](#)'s 9,000-year-old remains to American Indian tribes determined to be descendants. His remains were found on Corps property in Washington state.

-- Allow the Corps to use its own funding to dispose of munitions that wash up in project areas.

-- Allow nonfederal entities to operate Corps [recreational areas](#) by collecting and spending user fees. The provision would allow closed parks to reopen.

-- Facilitate the sharing of international best practices that could benefit Corps operations and U.S. water infrastructure.

- Limit the federal cost share for recreational features at an ecosystem project to 10 percent.
- Permit local officials to request the imposition of no-wake zones in federal navigational channels.
- Establish a pilot program through fiscal 2022 to carry out at least 10 ice jam prevention and mitigation projects.
- Create an assessment program to determine the structural integrity of Corps projects after a national disaster or risks presented by sea level rise.
- Direct the Corps to undertake additional mitigation at project sites to facilitate fish passage. Project funds could be used for preconstruction engineering.
- Bar the Corps from collecting payment or other considerations for easements related to broadband, electricity or telephone services at project sites.
- Require a study of the use of innovative materials in future infrastructure projects.
- Authorize an additional \$40 million for Chesapeake Bay oyster restoration.

BUSINESS EFFECTS

Authorizing new water infrastructure projects would benefit construction companies, equipment manufacturers, and domestic and international shipping companies. Firms using inland waterway transportation and shipping, including agricultural producers, energy companies and retail groups, would also be affected because updating and repairing waterways could reduce shipping delays and increase shipping capacity.

Construction and materials companies such as [Granite Construction Inc.](#) and [NCI Building Systems Inc.](#) could benefit from new construction projects and additional project financing options.

Harbor maintenance projects and additional dredging could benefit shipping companies such as [Maersk Inc.](#) and [Orion Group Holdings Inc.](#)

PREVIOUS ACTION

The Senate passed its WRDA measure, [S. 2848](#), on Sept. 15 by a vote of 95-3 (see [BGOV Bill Summary](#)).

The House passed its measure, [H.R. 5303](#), on Sept. 28 by a vote of 399-25 (see [BGOV Bill Summary](#)).

As passed by the Senate on May 21, 2015, the bill being used as the vehicle for the compromise would have designated a federal facility in Laredo, Texas as the "George P. Kazen Federal Building and United States Courthouse."

The amendment posted by the House Rules Committee omits that language.

PROSPECTS

The House will consider the measure as soon as Dec. 8 under a closed rule that would automatically approve the substitute and prohibit other amendments. A simple majority would be required for passage, and the measure will probably obtain that level of support.

It isn't clear if the inclusion of the California drought provisions would erode support in the Senate, particularly given Boxer's objection to the drought language. Sixty votes would be needed to obtain cloture on the legislation, and Democrats haven't indicated that they would provide enough support to overcome that threshold.

The White House hasn't issued a statement of administration policy on the compromise legislation.

Sender: Libert, Thomas (OS/ASPR/OFPA) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=8A4DEB4EA6EB4132B0611663952365C8-LIBERT, THO <Thomas.Libert@hhs.gov>

Recipient: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>; Vandegrift, Serina (OS/ASPR/COO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user15bbc95c <Serina.Vandegrift@hhs.gov>; Cischke, Erica (OS/ASPR/OFPA) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=35b439f7fd5647ee87b491c3f680a063-Cischke, Er <Erica.Cischke@hhs.gov>

Sent Date: 2017/01/03 06:31:12

Delivered Date: 2017/01/03 06:31:14

How do you plan to improve surveillance mechanisms to identify in real-time other communities with similar health and environmental risks early on, and prevent another crisis in the future?

The Childhood Lead Poisoning Prevention Program provides an active surveillance system for 29 states, the District of Columbia, and five cities to collect data on individual children so appropriate public health services can be provided. The lead program data are used by state and local lead programs to track children with elevated blood lead levels and focus on areas of high need. The lead program surveillance data is also used by state decision makers to target resources for intervention.

CDC estimates that with additional resources, it could expand to the Childhood Lead Poisoning Prevention Program to all 50 states, major cities and other localities with grant amounts that would allow for more rigorous follow-up testing and case management. Surveillance data could also be expanded to collect data at local level. A nationwide Childhood Lead Poisoning Prevention Program would enable jurisdictions to conduct robust surveillance of blood lead levels in children. If expanded, CDC would emphasize prevention and would target high-risk areas through blood lead surveillance efforts to reduce or eliminate lead sources before children are exposed.

From: Harvey, Melissa (OS/ASPR/IO) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=USERCB0FF869 <Melissa.Harvey@hhs.gov>
To: Moss, Marcille (OS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=4c680a4bb39b46be8ebd457d03aeb5cc-Moss, Marci <Marcille.Moss@hhs.gov>; Michael, Gretchen (OS/ASPR/COO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=0632b4526d6447b5af26552afde05c33-Michael, Gr <Gretchen.Michael@hhs.gov>
CC: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
Subject: RE: All hands timing - Jan 12
Date: 2017/01/04 12:51:16
Priority: Normal
Type: Note

How about both?

From: Moss, Marcille (OS/ASPR/IO)
Sent: Wednesday, January 04, 2017 12:47 PM
To: Harvey, Melissa (OS/ASPR/IO); Michael, Gretchen (OS/ASPR/COO)
Cc: Underwood, Lauren (HHS/ASPR/IO)
Subject: RE: All hands timing - Jan 12

So we can block 1:30-3:15 (1:30-2:45 for the meeting and 2:45-3:15 for the reception). Are we framing the reception as a farewell to Nicki or/and a celebration of accomplishments?

From: Harvey, Melissa (OS/ASPR/IO)
Sent: Wednesday, January 04, 2017 12:41 PM
To: Moss, Marcille (OS/ASPR/IO); Michael, Gretchen (OS/ASPR/COO)
Cc: Underwood, Lauren (HHS/ASPR/IO)
Subject: RE: All hands timing - Jan 12

I think we are going to need at least 75 minutes, if not 90. If SMB comes, we will need time for that, and I think NL will want at least 45 min. There are also two other topics on the agenda.

From: Moss, Marcille (OS/ASPR/IO)
Sent: Wednesday, January 04, 2017 12:19 PM
To: Harvey, Melissa (OS/ASPR/IO); Michael, Gretchen (OS/ASPR/COO)
Cc: Underwood, Lauren (HHS/ASPR/IO)
Subject: All hands timing - Jan 12

Hi. We can confirm Nicki for a 1:30 start for the all hands meeting next Thursday. The question is whether we need 90 minutes, or if 60 works? We wanted to check in with you on that based on the proposed agenda. For now I will hold 1:30-2:30 for the meeting and 2:30-3:00 for the reception.

Thanks,
MM

Marcille Moss
Office of the Assistant Secretary for Preparedness and Response
US Department of Health & Human Services
202.205.2882

Sender: Harvey, Melissa (OS/ASPR/IO) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=USERCB0FF869 <Melissa.Harvey@hhs.gov>

Moss, Marcille (OS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=4c680a4bb39b46be8ebd457d03aeb5cc-Moss, Marci <Marcille.Moss@hhs.gov>;

Recipient: Michael, Gretchen (OS/ASPR/COO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=0632b4526d6447b5af26552afde05c33-Michael, Gr <Gretchen.Michael@hhs.gov>;

Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=user263e5598 <Lauren.Underwood@hhs.gov>

Sent Date: 2017/01/04 12:51:16

From: Mackay, Thomas (OS/ASPR/OEM) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=USER2E5F70D8 <Thomas.Mackay@hhs.gov>
To: Lurie, Nicole (OS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=8eb6325de6044d8fa04c013e2cf73258-Lurie, Nico <Nicole.Lurie@hhs.gov>; Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
CC: Gabriel, Edward (OS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=c0277d5e0faa47648f48dc4784390b4d-Gabriel, Ed <Edward.Gabriel@hhs.gov>
Subject: Re: Transition exercise.docx
Date: 2017/01/07 16:04:52
Priority: Normal
Type: Note

Dr Lurie -- will do, I am on my way home and will look at it as soon as I can get to my computer. I've asked about yesterday and haven't heard back. v/r Tom

From: Lurie, Nicole (OS/ASPR/IO)
Sent: Saturday, January 7, 2017 2:13:40 PM
To: Mackay, Thomas (OS/ASPR/OEM); Underwood, Lauren (HHS/ASPR/IO)
Cc: Gabriel, Edward (OS/ASPR/IO)
Subject: Transition exercise.docx

Hi Tom-

Not sure if you heard anything from your friends yet about yesterday's exercise. Attached is a DRAFT memo for SMB's prep. Please let me know if there is anything I need to add or change. I'll plan to send to Tom/Tony for comments after that

Thanks

Sender: Mackay, Thomas (OS/ASPR/OEM) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=USER2E5F70D8 <Thomas.Mackay@hhs.gov>
Recipient: Lurie, Nicole (OS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=8eb6325de6044d8fa04c013e2cf73258-Lurie, Nico <Nicole.Lurie@hhs.gov>; Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>; Gabriel, Edward (OS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=c0277d5e0faa47648f48dc4784390b4d-Gabriel, Ed <Edward.Gabriel@hhs.gov>
Sent Date: 2017/01/07 16:04:52

From: Avis <avis@e.avis.com>

To: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>

Subject: Avis Rent A Car: Reservation Modify | UNDERWOOD | Pick-up date: 01/11/2017

Date: 2017/01/05 17:09:55

Priority: Normal

Type: Note

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Add avis@e.avis.com to your Address Book.

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Thank you LAUREN, your car has been modified.

Pick up:

Wed Jan 11, 2017 at 11:00 AM

Drop off:

Wed Jan 11, 2017 at 09:00 PM

Your Confirmation Number:

10664230US3

[Modify/Cancel This Reservation](#)

Your Car



Ford Focus or similar
Mileage: Unlimited

Estimated Total:

\$114

Base Rate:	\$93
Rental Options:	\$0
Protections/Coverages:	\$0
Surcharges/Fees:	\$14
Concession Recovery Fee (11.11%) :	\$10
Customer Facility Charge	\$3
3.00/rental:	\$3
Energy Recovery Fee .60/day:	\$0

Vehicle License Fee .84/day: \$0
Taxes: \$0

[View complete summary of charges](#)

Location Information

Pick Up Location

Flint/Bishop Intl Airport,FNT
3425 West Bristol Road
Flint, MI 48507 US
(1) 810-234-7855
Sun 9:00 AM - 12:00 AM; Mon - Fri
7:00 AM - 12:00 AM; Sat 9:00 AM -
11:00 PM

Drop Off Location

Detroit Metropolitan Airport,DTW
295 Lucas Drive
Detroit, MI 48242 US
(1) 734-942-3450
Sun - Sat open 24 hrs

Helpful Tips

- Please bring your valid driver's license when you pick up the vehicle. If your driver's license is not issued in the US, then you must present your passport in addition to your driver's license.
- This location offers after hours key drop service. Please contact the location for additional details.
- A credit card is required in order to pick up the vehicle. Avis accepts most major credit cards. At the time of the rental, we will request an authorization (hold) on your credit card for the estimated rental charges.
- If you are planning to use a debit card, please read our [debit card terms and conditions](#) for more information about the use of these types of cards.
- If you have any questions in advance of your vehicle pick up, please call 1-800-633-3469
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Thank you for not smoking. Avis maintains a 100% smoke-free fleet.

Sender: Avis <avis@e.avis.com>

Recipient: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>

Sent Date: 2017/01/05 17:09:03

Delivered Date: 2017/01/05 17:09:55

Message Flags: Unread

From: Concur Travel <TravelWizard@concur.com>

Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>; <christopher.devore@hhs.gov>; Gutierrez, Felipe (OS/ASPR/COO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user630ca552 <Felipe.Gutierrez@hhs.gov>; ASPRRoutineTravel (HHS/ASPR) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=70200a08dfd94228b3f53629775eb388-ASPRRoutine <ASPRRoutineTravel@hhs.gov>;

To: ASPRRoutineTravel (HHS/ASPR) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=70200a08dfd94228b3f53629775eb388-ASPRRoutine <ASPRRoutineTravel@hhs.gov>; Gutierrez, Felipe (OS/ASPR/COO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user630ca552 <Felipe.Gutierrez@hhs.gov>; Callahan, Victoria (OS/ASPR/IO) (CTR) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=95162cb185624a6ebe5fadf08484c141-Callanhan, <Victoria.Callahan@hhs.gov>; Gutierrez, Felipe (OS/ASPR/COO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user630ca552 <Felipe.Gutierrez@hhs.gov>

Subject: Concur Itinerary 01/11/2017: FLINT WATER CRISIS RESPONSE (N3XCJF)

Date: 2017/01/03 13:11:29

Priority: Normal

Type: Note

Trip Overview

Trip Name: Flint Water Crisis Response

Start Date: January 11, 2017

End Date: January 11, 2017

Created: January 03, 2017, Felipe Gutierrez (Modified: January 03, 2017)

Description: Travel to Flint, MI in response to the Water Contamination Response. Airfare charged to the CBA. Rental vehicle booked outside CGE and charged to the IBA. First bag fee, airport parking, and taxi tdy authorized. Apply all costs to CAN 1991004.

Agency Record Locator: N3XCJF

Passengers: Lauren.Ashley Underwood

Total Estimated Cost: \$364.40 USD

Important: Reservations must be approved and ticketed no later than: 01/09/2017 10:10 AM Eastern
The trip will be automatically cancelled if it is not approved before the deadline.

Agency Name: DTI - ASPR

Reservations

Wednesday, January 11, 2017



Flight Washington, DC (DCA) to Detroit, MI (DTW)

Delta 4174

OPERATED BY ENDEAVOR AIR DBA DELTA CONNECTION

Departure: 12:10 PM

Seat: 15B

Ronald Reagan National Arpt (DCA)

Terminal: B

Duration: 1 hour, 36 minutes

Nonstop

Confirmation: HO2YH8

Status: **Confirmed**

Arrival: 01:46 PM

Detroit Wayne County Arpt (DTW)

Terminal:EM

Additional Details

Aircraft: Canadair 900

Distance: 404 miles

E-Ticket

Emissions: 173.7 lbs CO₂

Cabin: Economy (L)

Meal: No Meal Served



Flight Detroit, MI (DTW) to Washington, DC (DCA)

Delta 1721

Departure: 08:32 PM

Seat:28C

Detroit Wayne County Arpt (DTW)

Terminal:EM

Duration: 1 hour, 43 minutes

Nonstop

Confirmation: HO2YH8

Status: **Confirmed**

Arrival: 10:15 PM

Ronald Reagan National Arpt (DCA)

Terminal:B

Additional Details

Aircraft: Douglas MD-90

Distance: 404 miles

E-Ticket

Emissions: 173.7 lbs CO₂

Cabin: Economy (L)

Meal: No Meal Served

Total Estimated Cost

Air

Airfare quoted amount: \$312.56 USD

Taxes and fees: \$51.84 USD

Total Estimated Cost: \$364.40 USD

TICKET NOT YET ISSUED. AIRFARE QUOTED IN ITINERARY IS NOT GUARANTEED UNTIL TICKETS ARE ISSUED.

Remarks

U05/XOD/35*C73
OLB-HHS ASPR
U89/338B1256782
U22/HHSPANC
U25/0014102934

Sender: Concur Travel <TravelWizard@concurolutions.com>

Recipient: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>;

<christopher.devore@hhs.gov>;
Gutierrez, Felipe (OS/ASPR/COO) /o=ExchangeLabs/ou=Exchange Administrative Group
(FYDIBOHF23SPDLT)/cn=Recipients/cn=user630ca552 <Felipe.Gutierrez@hhs.gov>;
ASPRRoutineTravel (HHS/ASPR) /o=ExchangeLabs/ou=Exchange Administrative Group
(FYDIBOHF23SPDLT)/cn=Recipients/cn=70200a08dfd94228b3f53629775eb388-ASPRRoutine
<ASPRRoutineTravel@hhs.gov>;
ASPRRoutineTravel (HHS/ASPR) /o=ExchangeLabs/ou=Exchange Administrative Group
(FYDIBOHF23SPDLT)/cn=Recipients/cn=70200a08dfd94228b3f53629775eb388-ASPRRoutine
<ASPRRoutineTravel@hhs.gov>;
Gutierrez, Felipe (OS/ASPR/COO) /o=ExchangeLabs/ou=Exchange Administrative Group
(FYDIBOHF23SPDLT)/cn=Recipients/cn=user630ca552 <Felipe.Gutierrez@hhs.gov>;
Callahan, Victoria (OS/ASPR/IO) (CTR) /o=ExchangeLabs/ou=Exchange Administrative Group
(FYDIBOHF23SPDLT)/cn=Recipients/cn=95162cb185624a6ebe5fadf08484c141-Callanhan,
<Victoria.Callahan@hhs.gov>;
Gutierrez, Felipe (OS/ASPR/COO) /o=ExchangeLabs/ou=Exchange Administrative Group
(FYDIBOHF23SPDLT)/cn=Recipients/cn=user630ca552 <Felipe.Gutierrez@hhs.gov>

Sent Date: 2017/01/03 13:10:01

Delivered Date: 2017/01/03 13:11:29

Subject: Flight# DL4174 from DCA -> DTW\n (1 hour and 36 mins.)

Trip Overview

Trip Name: Flint Water Crisis Response
Start Date: January 11, 2017
End Date: January 11, 2017
Created: January 03, 2017, Felipe Gutierrez (Modified: January 03, 2017)
Description: Travel to Flint, MI in response to the Water Contamination Response. Airfare charged to the CBA. Rental vehicle booked outside CGE and charged to the IBA. First bag fee, airport parking, and taxi tdy authorized. Apply all costs to CAN 1991004.
Agency Record Locator: N3XCJF
Passengers: Lauren.Ashley Underwood
Total Estimated Cost: \$ 364.40 USD
Important: Reservations must be approved and ticketed no later than: 01/09/2017 10:10 AM Eastern
The trip will be automatically cancelled if it is not approved before the deadline.
Agency Name: DTI - ASPR

Reservations

Wednesday, January 11, 2017

Flight Washington, DC (DCA) to Detroit, MI (DTW)

Delta 4174
OPERATED BY ENDEAVOR AIR DBA DELTA CONNECTION

Departure: 12:10 PM
Seat: 15B
Ronald Reagan National Arpt (DCA)
Terminal: B
Duration: 1 hour, 36 minutes
Nonstop
Arrival: 01:46 PM
Detroit Wayne County Arpt (DTW)
Terminal: EM
Confirmation: HO2YH8
Status: Confirmed
Aircraft: Canadair 900
Distance: 404 miles
E-Ticket
Emissions: 173.7 lbs CO 2
Cabin: Economy (L)
Meal: No Meal Served

Flight Detroit, MI (DTW) to Washington, DC (DCA)

Delta 1721

Departure: 08:32 PM

Seat: 28C
Detroit Wayne County Arpt (DTW)
Terminal: EM
Duration: 1 hour, 43 minutes
Nonstop
Arrival: 10:15 PM
Ronald Reagan National Arpt (DCA)
Terminal: B
Confirmation: HO2YH8
Status: Confirmed
Aircraft: Douglas MD-90
Distance: 404 miles
E-Ticket
Emissions: 173.7 lbs CO 2
Cabin: Economy (L)
Meal: No Meal Served

Total Estimated Cost

~~~~~

Air  
Airfare quoted amount: \$ 312.56 USD  
Taxes and fees: \$ 51.84 USD  
Total Estimated Cost: \$ 364.40 USD

TICKET NOT YET ISSUED. AIRFARE QUOTED IN ITINERARY IS NOT GUARANTEED UNTIL TICKETS ARE ISSUED.

Remarks

~~~~~

U05/XOD/35*C73
OLB-HHS ASPR
U89/338B1256782
U22/HHSPANC
U25/0014102934

Subject: Flight# DL1721 from DTW -> DCA\n (1 hour and 43 mins.)

Trip Overview

Trip Name: Flint Water Crisis Response
Start Date: January 11, 2017
End Date: January 11, 2017
Created: January 03, 2017, Felipe Gutierrez (Modified: January 03, 2017)
Description: Travel to Flint, MI in response to the Water Contamination Response. Airfare charged to the CBA. Rental vehicle booked outside CGE and charged to the IBA. First bag fee, airport parking, and taxi tdy authorized. Apply all costs to CAN 1991004.
Agency Record Locator: N3XCJF
Passengers: Lauren.Ashley Underwood
Total Estimated Cost: \$ 364.40 USD
Important: Reservations must be approved and ticketed no later than: 01/09/2017 10:10 AM Eastern
The trip will be automatically cancelled if it is not approved before the deadline.
Agency Name: DTI - ASPR

Reservations

Wednesday, January 11, 2017

Flight Washington, DC (DCA) to Detroit, MI (DTW)

Delta 4174
OPERATED BY ENDEAVOR AIR DBA DELTA CONNECTION

Departure: 12:10 PM
Seat: 15B
Ronald Reagan National Arpt (DCA)
Terminal: B
Duration: 1 hour, 36 minutes
Nonstop
Arrival: 01:46 PM
Detroit Wayne County Arpt (DTW)
Terminal: EM
Confirmation: HO2YH8
Status: Confirmed
Aircraft: Canadair 900
Distance: 404 miles
E-Ticket
Emissions: 173.7 lbs CO 2
Cabin: Economy (L)
Meal: No Meal Served

Flight Detroit, MI (DTW) to Washington, DC (DCA)

Delta 1721

Departure: 08:32 PM

Seat: 28C
Detroit Wayne County Arpt (DTW)
Terminal: EM
Duration: 1 hour, 43 minutes
Nonstop
Arrival: 10:15 PM
Ronald Reagan National Arpt (DCA)
Terminal: B
Confirmation: HO2YH8
Status: Confirmed
Aircraft: Douglas MD-90
Distance: 404 miles
E-Ticket
Emissions: 173.7 lbs CO 2
Cabin: Economy (L)
Meal: No Meal Served

Total Estimated Cost

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Air  
Airfare quoted amount: \$ 312.56 USD  
Taxes and fees: \$ 51.84 USD  
Total Estimated Cost: \$ 364.40 USD

TICKET NOT YET ISSUED. AIRFARE QUOTED IN ITINERARY IS NOT GUARANTEED UNTIL TICKETS ARE ISSUED.

Remarks

~~~~~

U05/XOD/35*C73
OLB-HHS ASPR
U89/338B1256782
U22/HHSPANC
U25/0014102934

From: Weinberger, Collin (OS/ASPR/IO) (CTR) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=641554FC7843407585827AF5898D9C26-WEINBERGER, <Collin.Weinberger@hhs.gov>

To: Lurie, Nicole (OS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=8eb6325de6044d8fa04c013e2cf73258-Lurie, Nico <Nicole.Lurie@hhs.gov>

CC: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>; Moss, Marcille (OS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=4c680a4bb39b46be8ebd457d03aeb5cc-Moss, Marci <Marcille.Moss@hhs.gov>; Callahan, Victoria (OS/ASPR/IO) (CTR) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=95162cb185624a6ebe5fadf08484c141-Callahan, <Victoria.Callahan@hhs.gov>

Subject: Re: Schedule and Materials for Tomorrow

Date: 2017/01/03 07:33:31

Priority: Normal

Type: Note

Hi Nicki,

There was no senior staff on the calendar.

Collin

From: Lurie, Nicole (OS/ASPR/IO)
Sent: Monday, January 2, 2017 7:20:44 PM
To: Weinberger, Collin (OS/ASPR/IO) (CTR)
Cc: Underwood, Lauren (HHS/ASPR/IO); Moss, Marcille (OS/ASPR/IO); Callahan, Victoria (OS/ASPR/IO) (CTR)
Subject: Re: Schedule and Materials for Tomorrow

Thanks. Is there sr stff tmrw?

From: Weinberger, Collin (OS/ASPR/IO) (CTR)
Sent: Monday, January 2, 2017 7:00:18 PM
To: Lurie, Nicole (OS/ASPR/IO)
Cc: Underwood, Lauren (HHS/ASPR/IO); Moss, Marcille (OS/ASPR/IO); Callahan, Victoria (OS/ASPR/IO) (CTR)
Subject: Schedule and Materials for Tomorrow

Hi Nicki,

Happy new year! Hope you had a great long weekend. Here's what is coming up tomorrow:

7:45-8:45a—Breakfast with Helen and Shami
10:00-11:00a—Weekly meeting with George
11:00a-12:00p—Leremy Colf
12:00-1:00p—Next Steps with Sylvia Trent-Adams
1:00-1:45p—HPP Monthly
2:00-2:30p—UCG Biweekly check-in

2:30-3:00p—[Tentative time] Weekly call with Steve Redd

Collin Weinberger, MPH
Special Assistant to the Assistant Secretary for Preparedness and Response
GAP Solutions, Inc. (GAPSi)
Office of the Assistant Secretary for Preparedness and Response (ASPR)
U.S. Department of Health and Human Services
Office: (202) 205-5243
Blackberry: (b)(6)
Email: Collin.Weinberger@hhs.gov

Sender: Weinberger, Collin (OS/ASPR/IO) (CTR) /o=EXCHANGELABS/ou=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/cn=RECIPIENTS/CN=641554FC7843407585827AF5898D9C26-WEINBERGER, <Collin.Weinberger@hhs.gov>

Lurie, Nicole (OS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=8eb6325de6044d8fa04c013e2cf73258-Lurie, Nico <Nicole.Lurie@hhs.gov>;

Recipient: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>;
Moss, Marcille (OS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=4c680a4bb39b46be8ebd457d03aeb5cc-Moss, Marci <Marcille.Moss@hhs.gov>;
Callahan, Victoria (OS/ASPR/IO) (CTR) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=95162cb185624a6ebe5fadf08484c141-Callanhan, <Victoria.Callahan@hhs.gov>

Sent Date: 2017/01/03 07:33:29

Delivered Date: 2017/01/03 07:33:31

From: Vandegrift, Serina (OS/ASPR/COO) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=USER15BBC95C <Serina.Vandegrift@hhs.gov>
To: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
Subject: RE: ASPR QFR on Flint and Dec CR
Date: 2017/01/05 11:44:04
Priority: Normal
Type: Note

Looks great, thanks! Folder heading your way shortly.

Serina N. Vandegrift, MA, JD, LLM
Director, Legislation & Exec Sec
Office of the Assistant Secretary for
Preparedness and Response
U.S. Department of Health and Human Services
(O) 202-205-0050
(BB) 202-407-2238

From: Underwood, Lauren (HHS/ASPR/IO)
Sent: Thursday, January 05, 2017 11:40 AM
To: Vandegrift, Serina (OS/ASPR/COO)
Subject: RE: ASPR QFR on Flint and Dec CR

Revised cover letter – look ok to you?

From: Underwood, Lauren (HHS/ASPR/IO)
Sent: Thursday, January 05, 2017 11:37 AM
To: Osborne, Jonathan (OS/ASPR/COO); Vandegrift, Serina (OS/ASPR/COO)
Subject: RE: ASPR QFR on Flint and Dec CR

How do you plan to improve surveillance mechanisms to identify in real-time other communities with similar health and environmental risks early on, and prevent another crisis in the future?

Response: The Childhood Lead Poisoning Prevention Program provides an active surveillance system for 29 states, the District of Columbia, and five cities to collect data on individual children so appropriate public health services can be provided. The lead program data are used by state and local lead programs to track children with elevated blood lead levels and focus on areas of high need. The lead program surveillance data is also used by state decision makers to target resources for intervention.

An expanded nationwide Childhood Lead Poisoning Prevention Program will enable jurisdictions to conduct robust surveillance of blood lead levels in children. CDC emphasizes prevention and **is working to** target high-risk areas through blood lead surveillance efforts to reduce or eliminate lead sources before children are exposed.

From: Osborne, Jonathan (OS/ASPR/COO)
Sent: Wednesday, January 04, 2017 2:06 PM
To: Underwood, Lauren (HHS/ASPR/IO)
Cc: Vandegrift, Serina (OS/ASPR/COO)
Subject: RE: ASPR QFR on Flint and Dec CR

Eric with CDC got back to me and said the program could expand beyond the 29 states, District of Columbia, and five cities thanks to the additional funding. However, this expansion would not happen for several months after a new Funding Opportunity Announcement has been published. Regardless, it will not expand to all 50 states.

After reviewing the text of the WIIN Act, the legislation does not specify how or the extent to which the program can or should expand. It recognizes the existing program and simply authorizes additional funding.

Does that answer your questions?

Thanks,
Jonathan

From: Underwood, Lauren (HHS/ASPR/IO)
Sent: Tuesday, January 03, 2017 2:57 PM
To: Osborne, Jonathan (OS/ASPR/COO)
Cc: Vandegrift, Serina (OS/ASPR/COO)
Subject: RE: ASPR QFR on Flint and Dec CR

Sure – but does the new funding expand the program beyond those states and cities? The previous answer implies additional funds could expand the program...

From: Osborne, Jonathan (OS/ASPR/COO)
Sent: Tuesday, January 03, 2017 2:55 PM
To: Underwood, Lauren (HHS/ASPR/IO)
Cc: Vandegrift, Serina (OS/ASPR/COO)
Subject: RE: ASPR QFR on Flint and Dec CR

Lauren,

As a potential quick fix, by changing the tense of some words and removing others, we can imply that funding passed without deviating too far from the time period of the hearing. What do you think? This way I can get this off to ASL and OMB for a quick review instead of having them process new material.

Thank you,
Jonathan Osborne
Legislative Analyst
202-619-2980

How do you plan to improve surveillance mechanisms to identify in real-time other communities with similar health and environmental risks early on, and prevent another crisis in the future?

Response: The Childhood Lead Poisoning Prevention Program provides an active surveillance system for 29 states, the District of Columbia, and five cities to collect data on individual children so appropriate public health services can be provided. The lead program data are used by state and local lead programs to track children with elevated blood lead levels and focus on areas of high need. The lead program surveillance data is also used by state decision makers to target resources for intervention.

A nationwide Childhood Lead Poisoning Prevention Program will enable jurisdictions to conduct robust surveillance of blood lead levels in children. CDC emphasizes prevention and will work to target high-risk areas through blood lead surveillance efforts to reduce or eliminate lead sources before children are exposed.

Previously:

How do you plan to improve surveillance mechanisms to identify in real-time other communities with similar health and environmental risks early on, and prevent another crisis in the future?

Response: The Childhood Lead Poisoning Prevention Program provides an active surveillance system for 29 states, the District of Columbia, and five cities to collect data on individual children so appropriate public health services can be provided. The lead program data are used by state and local lead programs to track children with elevated blood lead levels and focus on areas of high need. The lead program surveillance data is also used by state decision makers to target resources for intervention.

Existing resources support only the CDC Childhood Lead Poisoning Prevention Program in 29 states, Washington, DC, and five cities. A nationwide Childhood Lead Poisoning Prevention Program would enable jurisdictions to conduct robust surveillance of blood lead levels in children. If additional resources were appropriated, CDC would emphasize prevention and would target high-risk areas through blood lead surveillance efforts to reduce or eliminate lead sources before children are exposed.

From: Underwood, Lauren (HHS/ASPR/IO)
Sent: Tuesday, January 3, 2017 9:26:37 AM
To: Vandegrift, Serina (OS/ASPR/COO)
Subject: RE: ASPR QFR on Flint and Dec CR

Serina,

I don't think this is right – EPA and other HHS responses in the QFR are past the date of the hearing. Please call me if you can discuss. 202-205-4246. Thanks!

Lauren

From: Libert, Thomas (OS/ASPR/OFPA)
Sent: Tuesday, January 3, 2017 9:23 AM
To: Underwood, Lauren (HHS/ASPR/IO) <Lauren.Underwood@hhs.gov>; Vandegrift, Serina (OS/ASPR/COO) <Serina.Vandegrift@hhs.gov>
Cc: Shabelski, Alexandra (OS/ASPR/OFPA) <Alexandra.Shabelski@hhs.gov>; Cischke, Erica (OS/ASPR/OFPA) <Erica.Cischke@hhs.gov>
Subject: FW: ASPR QFR on Flint and Dec CR

CDC indicates the paragraph is accurate as of the date of the hearing and recommends not revising. Please see chain.

From: Wortman, Eric (CDC/OD/CDCWO) [<mailto:ltr3@cdc.gov>]
Sent: Tuesday, January 03, 2017 9:17 AM
To: Richman, Karyn (CDC/OD/CDCWO); Libert, Thomas (OS/ASPR/OFPA)
Cc: Shabelski, Alexandra (OS/ASPR/OFPA); Cischke, Erica (OS/ASPR/OFPA); Blackmore, Rebecca (HHS/ASFR)
Subject: RE: ASPR QFR on Flint and Dec CR

Thanks, Karyn and hi, Tom –

The paragraph is accurate as of the date of the hearing and doesn't need any other edits.

For background, the \$15 million will allow some limited expansion of the program but not expansion to all 50 states.

Eric

Eric Wortman
CDC Washington
Phone: 202-245-0616

From: Richman, Karyn (CDC/OD/CDCWO)
Sent: Tuesday, January 03, 2017 9:09 AM
To: Libert, Thomas (OS/ASPR/OFPA) <Thomas.Libert@hhs.gov>
Cc: Shabelski, Alexandra (OS/ASPR/OFPA) <Alexandra.Shabelski@hhs.gov>; Cischke, Erica (OS/ASPR/OFPA) <Erica.Cischke@hhs.gov>; Blackmore, Rebecca (HHS/ASFR) <Rebecca.Blackmore@hhs.gov>; Wortman, Eric (CDC/OD/CDCWO) <ltr3@cdc.gov>
Subject: RE: ASPR QFR on Flint and Dec CR

Hi Tom,

While the funding provided in the CR will allow CDC to expand the program, if the QFR is dated from a hearing before that time, it should not be updated to reflect the passage of the appropriation.

I'll let Eric weigh in on whether anything else in the paragraph would need editing for any other reason.

Thanks

Karyn

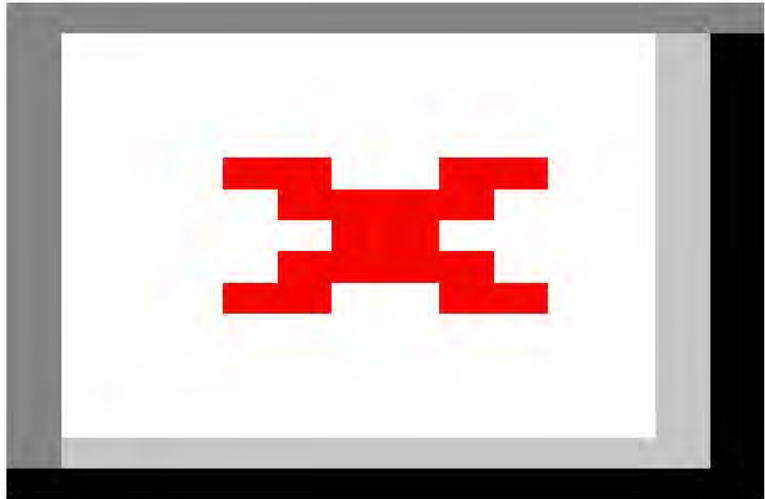
From: Libert, Thomas (OS/ASPR/OFPA)
Sent: Tuesday, January 03, 2017 8:52 AM
To: Richman, Karyn (CDC/OD/CDCWO) <ygn7@cdc.gov>
Cc: Shabelski, Alexandra (OS/ASPR/OFPA) <Alexandra.Shabelski@hhs.gov>; Cischke, Erica (OS/ASPR/OFPA) <Erica.Cischke@hhs.gov>; Blackmore, Rebecca (HHS/ASFR) <Rebecca.Blackmore@hhs.gov>
Subject: ASPR QFR on Flint and Dec CR

Karyn-

Apologies for emailing directly but with the holiday out of office notices ASPR has had difficulty completing this QFR. We are writing a response and ASPR/IO needs confirmation that the 2nd paragraph of the draft response below is accurate in light of the \$15M that was appropriated for the Childhood Lead Poisoning Prevention Program. The specific question ASPR/IO is asking is: Whether paragraph 2 in the response to Rep. Capps is still valid – or does this \$15 million enable CDC to expand the program?

Any help in obtaining confirmation or directing me to the correct person is greatly appreciated. Thank you!

The draft QFR and answer is:



cid:image001.png@01D262AA.739DA7C0

Thomas Libert, MS MPP
Congressional Liaison Specialist
HHS/ASPR/FPA
Ph: 202.205.4444 BB: 202.713.0623
Email: thomas.libert@hhs.gov

Sender: Vandegrift, Serina (OS/ASPR/COO) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=USER15BBC95C <Serina.Vandegrift@hhs.gov>

Recipient: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>

Sent Date: 2017/01/05 11:44:03

Delivered Date: 2017/01/05 11:44:04

Evaluation Only. Created with Aspose.HTML. Copyright 2013-2020 Aspose Pty
From: Ltd.YDIBOHF23SPDLT)/CN=RECIPIENTS/CN=8EB6325DE6044D8FA04C013E2CF73258-LURIE, NICO
<Nicole.Lurie@hhs.gov>

To: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group
(FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
Weinberger, Collin (OS/ASPR/IO) (CTR) /o=ExchangeLabs/ou=Exchange Administrative Group
(FYDIBOHF23SPDLT)/cn=Recipients/cn=641554fc7843407585827af5898d9c26-Weinberger,
<Collin.Weinberger@hhs.gov>;
CC: Callahan, Victoria (OS/ASPR/IO) (CTR) /o=ExchangeLabs/ou=Exchange Administrative Group
(FYDIBOHF23SPDLT)/cn=Recipients/cn=95162cb185624a6ebe5fadf08484c141-Callahan,
<Victoria.Callahan@hhs.gov>;
Moss, Marcille (OS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group
(FYDIBOHF23SPDLT)/cn=Recipients/cn=4c680a4bb39b46be8ebd457d03aeb5cc-Moss, Marci
<Marcille.Moss@hhs.gov>

Subject: Re: Schedule and Material for Tomorrow

Date: 2016/11/06 21:14:50

Due Date: 2016/11/06 16:16:39

Priority: Normal

Type: Note

Thanks. It still has some typos and misplaced terms-we can ask Mike to fix it after the meeting I guess

On Nov 6, 2016, at 9:06 PM, Underwood, Lauren (HHS/ASPR/IO)
<Lauren.Underwood@hhs.gov>wrote:

Hi Nicki,

Attached is the repatriation MOU. Mike V says that he does not think 6 months will be enough time, but ultimately doesn't know how long the work will take. He prefers to keep the flexibility to have the detailee for the year but is ok with keeping their language as written here if they're willing to work with us and renew the detail as needed.

Thanks

Lauren

From: Weinberger, Collin (OS/ASPR/IO) (CTR)
Sent: Sunday, November 6, 2016 8:16:17 PM
To: Lurie, Nicole (OS/ASPR/IO)
Cc: Underwood, Lauren (HHS/ASPR/IO); Callahan, Victoria (OS/ASPR/IO) (CTR); Moss, Marcille (OS/ASPR/IO)
Subject: Re: Schedule and Material for Tomorrow

Reaching out to Don and Mike V to get it (haven't been copied on email threads with the paper).

Collin Weinberger, MPH
Special Assistant to the Assistant Secretary for Preparedness and Response
GAP Solutions, Inc. (GAPSi)
Office of the Assistant Secretary for Preparedness and Response (ASPR)
U.S. Department of Health and Human Services
Office: (202) 205-5243
Blackberry: (b)(6)
Email: Collin.Weinberger@hhs.gov

From: Lurie, Nicole (OS/ASPR/IO)

Sent: Sunday, November 6, 2016 8:12:28 PM

To: Weinberger, Collin (OS/ASPR/IO) (CTR)

Cc: Underwood, Lauren (HHS/ASPR/IO); Callahan, Victoria (OS/ASPR/IO) (CTR); Moss, Marcille (OS/ASPR/IO)

Subject: RE: Schedule and Material for Tomorrow

What I don't have is the repatriation paper, and I need it. Can you please send it ty

Nicole Lurie MD MSPH
Assistant Secretary for Preparedness and Response
Rear Admiral, US Public Health Service
Department of Health and Human Services
200 Independence Ave SW
Washington, DC
202 205 2882

From: Weinberger, Collin (OS/ASPR/IO) (CTR)

Sent: Sunday, November 06, 2016 8:12 PM

To: Lurie, Nicole (OS/ASPR/IO)

Cc: Underwood, Lauren (HHS/ASPR/IO); Callahan, Victoria (OS/ASPR/IO) (CTR); Moss, Marcille (OS/ASPR/IO)

Subject: Schedule and Material for Tomorrow

Hi Nicki,

I hope you had a great weekend. Here's what is coming up tomorrow:

7:30-8:00a--Biweekly with George Korch

8:00-8:30a--Call with Kent Key

8:30-9:00a--ASPR Senior Staff

9:00-9:30a--ASPR Zika Coordination (updated tracker attached)

9:30-10:15a--Repatriation Discussion

10:30-11:00a--Public Health 3.0: Discussion on Accreditation (2 pager attached)
11:00-11:45a--Monthly BARDA Program Briefing (agenda and slides attached)
12:00-12:45p--Zika DLG (agenda attached)
1:00-2:00p--Drive to FDA
2:00-2:45p--ASPR FDA Ebola Discussion (George Korch, Richard Hatchett, and Rick Bright in person; Gary has a conflict)
2:00-2:30p--[FYSA] UCG Daily Check in
2:45-3:45p--Meeting with Rick Bright

Collin Weinberger, MPH
Special Assistant to the Assistant Secretary for Preparedness and Response
GAP Solutions, Inc. (GAPSi)
Office of the Assistant Secretary for Preparedness and Response (ASPR)
U.S. Department of Health and Human Services
Office: (202) 205-5243
Blackberry: (b)(6)
Email: Collin.Weinberger@hhs.gov

<DRAFT Repatriation MOU ASPR ACF_161025 ASPR Additional Language.docx>

Sender: Lurie, Nicole (OS/ASPR/IO) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=8EB6325DE6044D8FA04C013E2CF73258-LURIE, NICO <Nicole.Lurie@hhs.gov>

Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>;
Weinberger, Collin (OS/ASPR/IO) (CTR) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=641554fc7843407585827af5898d9c26-Weinberger, <Collin.Weinberger@hhs.gov>;
Recipient: Callahan, Victoria (OS/ASPR/IO) (CTR) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=95162cb185624a6ebe5fadf08484c141-Callanhan, <Victoria.Callahan@hhs.gov>;
Moss, Marcille (OS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=4c680a4bb39b46be8ebd457d03aeb5cc-Moss, Marci <Marcille.Moss@hhs.gov>

Sent Date: 2016/11/06 21:14:49

Delivered Date: 2016/11/06 21:14:50

From: Harvey, Melissa (OS/ASPR/IO) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=USERCB0FF869 <Melissa.Harvey@hhs.gov>

To: Michael, Gretchen (OS/ASPR/COO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=0632b4526d6447b5af26552afde05c33-Michael, Gr <Gretchen.Michael@hhs.gov>;
Moss, Marcille (OS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=4c680a4bb39b46be8ebd457d03aeb5cc-Moss, Marci <Marcille.Moss@hhs.gov>

CC: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>

Subject: RE: All hands timing - Jan 12

Date: 2017/01/04 12:53:36

Priority: Normal

Type: Note

Perfect—I will let the external folks know that the reception will start at 2:45.

From: Michael, Gretchen (OS/ASPR/COO)
Sent: Wednesday, January 04, 2017 12:52 PM
To: Moss, Marcille (OS/ASPR/IO); Harvey, Melissa (OS/ASPR/IO)
Cc: Underwood, Lauren (HHS/ASPR/IO)
Subject: RE: All hands timing - Jan 12

My vote is both – celebrate ASPR's accomplishment.

Gretchen Michael, JD

Acting Chief Operating Officer (COO)
Office of the Assistant Secretary for Preparedness and Response
U.S. Department of Health and Human Services

200 C Street, SW
Room 12J07
Washington, DC 20201
202-205-8114 office



ASPR Logo sig.png

From: Moss, Marcille (OS/ASPR/IO)
Sent: Wednesday, January 04, 2017 12:47 PM
To: Harvey, Melissa (OS/ASPR/IO); Michael, Gretchen (OS/ASPR/COO)
Cc: Underwood, Lauren (HHS/ASPR/IO)
Subject: RE: All hands timing - Jan 12

So we can block 1:30-3:15 (1:30-2:45 for the meeting and 2:45-3:15 for the reception). Are we framing the reception as a farewell to Nicki or/and a celebration of accomplishments?

From: Harvey, Melissa (OS/ASPR/IO)
Sent: Wednesday, January 04, 2017 12:41 PM
To: Moss, Marcille (OS/ASPR/IO); Michael, Gretchen (OS/ASPR/COO)
Cc: Underwood, Lauren (HHS/ASPR/IO)
Subject: RE: All hands timing - Jan 12

I think we are going to need at least 75 minutes, if not 90. If SMB comes, we will need time for that, and I think NL will want at least 45 min. There are also two other topics on the agenda.

From: Moss, Marcille (OS/ASPR/IO)
Sent: Wednesday, January 04, 2017 12:19 PM
To: Harvey, Melissa (OS/ASPR/IO); Michael, Gretchen (OS/ASPR/COO)
Cc: Underwood, Lauren (HHS/ASPR/IO)
Subject: All hands timing - Jan 12

Hi. We can confirm Nicki for a 1:30 start for the all hands meeting next Thursday. The question is whether we need 90 minutes, or if 60 works? We wanted to check in with you on that based on the proposed agenda. For now I will hold 1:30-2:30 for the meeting and 2:30-3:00 for the reception.

Thanks,
MM

Marcille Moss
Office of the Assistant Secretary for Preparedness and Response
US Department of Health & Human Services
202.205.2882

Sender: Harvey, Melissa (OS/ASPR/IO) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=USERCB0FF869 <Melissa.Harvey@hhs.gov>
Michael, Gretchen (OS/ASPR/COO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=0632b4526d6447b5af26552afde05c33-Michael, Gr <Gretchen.Michael@hhs.gov>;

Recipient: Moss, Marcille (OS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=4c680a4bb39b46be8ebd457d03aeb5cc-Moss, Marci <Marcille.Moss@hhs.gov>;
Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>

Sent Date: 2017/01/04 12:53:35
Delivered Date: 2017/01/04 12:53:36

From: Korch, George (OS/ASPR/IO) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=USER46532518 <George.Korch@hhs.gov>
To: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
Subject: RE: Oem monthly meeting
Date: 2017/01/07 11:17:29
Priority: Normal
Type: Note

Hi Lauren,

It was not, and I think I was in the EEC pre-brief at the time anyway. Thanks for the info though.

All the best, and have a great weekend.

George

-----Original Message-----

From: Underwood, Lauren (HHS/ASPR/IO)
Sent: Friday, January 06, 2017 10:50 AM
To: Korch, George (OS/ASPR/IO)
Subject: Oem monthly meeting

Hi George,

We're having an OEM monthly meeting now in Elm if you're available. Not sure if this meeting was on your calendar. Thanks!!
Lauren

Sender: Korch, George (OS/ASPR/IO) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=USER46532518 <George.Korch@hhs.gov>
Recipient: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
Sent Date: 2017/01/07 11:17:28
Delivered Date: 2017/01/07 11:17:29

From: Smith, Christopher (HHS/ASPA) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=USER5746400F <Christopher.Smith@HHS.GOV>
To: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
Subject: RE: Departure Photos with the Secretary and HHS44 Event Thursday, January 5th at 6 PM
Date: 2017/01/04 15:53:27
Priority: Normal
Type: Note

Me too!

From: Underwood, Lauren (HHS/ASPR/IO)
Sent: Wednesday, January 04, 2017 3:53 PM
To: Smith, Christopher (HHS/ASPA)
Subject: RE: Departure Photos with the Secretary and HHS44 Event Thursday, January 5th at 6 PM

??????

Hopefully they reach out to you soon!

From: Smith, Christopher (HHS/ASPA)
Sent: Wednesday, January 04, 2017 3:50 PM
To: Underwood, Lauren (HHS/ASPR/IO)
Subject: RE: Departure Photos with the Secretary and HHS44 Event Thursday, January 5th at 6 PM

Sweet! Who's taking the photos??

Chris

From: Underwood, Lauren (HHS/ASPR/IO)
Sent: Wednesday, January 04, 2017 3:24 PM
To: Smith, Christopher (HHS/ASPA)
Subject: Fw: Departure Photos with the Secretary and HHS44 Event Thursday, January 5th at 6 PM

See you tomorrow!

From: Dibari, Emily (OS/IOS)
Sent: Wednesday, January 4, 2017 3:22:25 PM
To: OS - Political Staff
Subject: Departure Photos with the Secretary and HHS44 Event Thursday, January 5th at 6 PM

Good Afternoon,

Tomorrow after the all politicals meeting, the Secretary will take departure photos with appointees who have not yet had a chance to take their photo with her.

We look forward to seeing everyone at the HHS44 reception tomorrow night! Details below. Please let me know if you have any questions.

Best,

Emily

From: Emily DiBari [[mailto:e\(b\)\(6\)@gmail.com](mailto:e(b)(6)@gmail.com)]

Sent: Wednesday, January 04, 2017 12:22 PM

To: Dibari, Emily (OS/IOS)

Subject: Fwd: HHS44 Event Thursday, January 5th at 6 PM at Bourbon, 2321 18th Street NW

----- Forwarded message -----

From: **Emily DiBari** <[e\(b\)\(6\)@gmail.com](mailto:e(b)(6)@gmail.com)>

Date: Thu, Dec 29, 2016 at 11:24 AM

Subject: HHS44 Event Thursday, January 5th at 6 PM at Bourbon, 2321 18th Street NW

To: [e\(b\)\(6\)@gmail.com](mailto:e(b)(6)@gmail.com)

Good Morning,

We look forward to seeing you next Thursday at 6 PM at Bourbon, 2321 18th Street NW on the 2nd floor. Please let me know if someone is not receiving these invitations. I am happy to add them to the list.

Best,

Emily

HHS 44 Happy Hour

**with Secretary Burwell &
Secretary Sebelius**

Thursday, January 5th at 6 PM

Bourbon, 2nd Floor, 2321 18th St NW, Washington, DC

Please email (b)(6) [@gmail.com](mailto:_____@gmail.com) with any questions.

Sender: Smith, Christopher (HHS/ASPA) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=USER5746400F <Christopher.Smith@HHS.GOV>

Recipient: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>

Sent Date: 2017/01/04 15:53:27

From: Olsen, Matthew (OS/ASA/OCIO/OIS) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=43CD493CE3E94231A2A8EE96B09BBBF7-OLSEN, MATT <Matthew.Olsen@hhs.gov>
To: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
Subject: RE: PLE Question
Date: 2017/01/06 09:14:29
Priority: Normal
Type: Note

Ok, in case I don't hear back, here is my proposed content added on page 7. Let me know if you have any questions or need additional material.

Matthew Olsen
HHS Privacy Director
Office: 202-205-3802
BB (b)(6)

From: Underwood, Lauren (HHS/ASPR/IO)
Sent: Friday, January 06, 2017 9:13 AM
To: Olsen, Matthew (OS/ASA/OCIO/OIS)
Subject: RE: PLE Question

Hi Matt,
Thank you – we need something by 11am at the latest.

From: Olsen, Matthew (OS/ASA/OCIO/OIS)
Sent: Friday, January 06, 2017 8:52 AM
To: Underwood, Lauren (HHS/ASPR/IO); Fantinato, Jessica (OS/ASPR/OEM)
Subject: RE: PLE Question

Lauren,

I have a proposed bullet drafted, just trying to have Beth take a look to make sure she is ok with it. Is there a timeframe you need this within?

Matthew Olsen
HHS Privacy Director
Office: 202-205-3802
BB (b)(6)

From: Underwood, Lauren (HHS/ASPR/IO)
Sent: Thursday, January 05, 2017 12:50 PM
To: Olsen, Matthew (OS/ASA/OCIO/OIS); Fantinato, Jessica (OS/ASPR/OEM)
Subject: RE: PLE Question

Hi Matt,

Thanks so much for your help. Here's our current draft document – the cyber section is on page 7.

Lauren

From: Olsen, Matthew (OS/ASA/OCIO/OIS)
Sent: Thursday, January 05, 2017 12:00 PM
To: Underwood, Lauren (HHS/ASPR/IO); Fantinato, Jessica (OS/ASPR/OEM)
Subject: RE: PLE Question

Good afternoon Lauren and Jessica,

Glad to help out with this ask. Is there an existing document my team can work from in order to provide content that meshes? In the alternative, do you have an idea of how much material you need? Glad to also chat briefly by phone if that would help.

Matt

Matthew Olsen
HHS Privacy Director
Office: 202-205-3802
BB: (b)(6)

From: Killoran, Beth (OS/ASA/OCIO)
Sent: Thursday, January 05, 2017 11:55 AM
To: Underwood, Lauren (HHS/ASPR/IO); Olsen, Matthew (OS/ASA/OCIO/OIS)
Cc: Fantinato, Jessica (OS/ASPR/OEM)
Subject: RE: PLE Question

Matt,

Can you please reach out regarding the request below?

Regards,

Beth Killoran, Chief Information Officer
U.S. Department of Health and Human Services
200 Independence Avenue, S.W. 330E
Washington, D.C. 20201
Office: (202) 690-6162

From: Underwood, Lauren (HHS/ASPR/IO)
Sent: Thursday, January 05, 2017 11:52 AM
To: Killoran, Beth (OS/ASA/OCIO)
Cc: Fantinato, Jessica (OS/ASPR/OEM)
Subject: RE: PLE Question

Hi Beth,

We are pulling together briefing material for the upcoming principals exercise and need help with a talking point related to HHS responsibilities during a cyber incident – what do we do about PII? The briefing

material will be in a script format, so would love a talking point that Dr. Wakefield and Secretary Burwell could read from directly. Thanks so much!

Lauren

From: LaPan, Jarel (HHS/IOS)
Sent: Thursday, January 05, 2017 8:40 AM
To: Underwood, Lauren (HHS/ASPR/IO)
Cc: Fantinato, Jessica (OS/ASPR/OEM)
Subject: Re: PLE Question

Good morning,

Beth killoran is the poc. I emailed her yesterday w the heads up so hopefully she can turn something around quickly.

Thanks for pulling this all together
Jarel

From: Underwood, Lauren (HHS/ASPR/IO)
Sent: Thursday, January 5, 2017 8:22:52 AM
To: LaPan, Jarel (HHS/IOS)
Cc: Fantinato, Jessica (OS/ASPR/OEM)
Subject: PLE Question

Hi Jarel,
Do you have a POC in OCIO who we can connect with to pull together a talking point on HHS responsibilities related to personally identifiable information in a cyber incident?

Thanks,
Lauren

Lauren A. Underwood, RN
Senior Advisor
Office of the Assistant Secretary for Preparedness and Response
U.S. Department of Health & Human Services
Room 639D, Humphrey Building
Phone: 202-205-4246

Sender: Olsen, Matthew (OS/ASA/OCIO/OIS) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=43CD493CE3E94231A2A8EE96B09BBBF7-OLSEN, MATT <Matthew.Olsen@hhs.gov>
Recipient: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
Sent Date: 2017/01/06 09:14:28
Delivered Date: 2017/01/06 09:14:29

From: Callahan, Victoria (OS/ASPR/IO) (CTR) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=95162CB185624A6EBE5FADF08484C141-CALLANHAN, <Victoria.Callahan@hhs.gov>

To: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>

Subject: RE: Flights for Flint

Date: 2017/01/03 12:26:58

Priority: Normal

Type: Note

On it !

Victoria Callahan
Executive Assistant to the Assistant Secretary for Preparedness and Response
GAP Solutions, inc.

U.S. Department of Health and Human Services (HHS)
Office of the Secretary (OS)
Office of the Assistant Secretary for Preparedness and Response (ASPR)
Immediate Office (IO)
Direct: 202-205-3572
Mobile: 202-868-9486
Email: Victoria.Callahan@hhs.gov

From: Underwood, Lauren (HHS/ASPR/IO)
Sent: Tuesday, January 03, 2017 12:27 PM
To: Callahan, Victoria (OS/ASPR/IO) (CTR)
Cc: Moss, Marcille (OS/ASPR/IO)
Subject: Flights for Flint

Hi Victoria,
Can you ask travel to book these flights?

\$224



https://www.gstatic.com/flights/airline_logos/35px/DL.png

Washington (DCA) to Detroit (DTW) — Wed, Jan 11

Delta 4174

Dep: 12:10 pmArr: 1:46 p

OPERATED BY ENDEAVOR AIR DBA DELTA CONNECTION

\$224



https://www.gstatic.com/flights/airline_logos/35px/DL.png

Detroit (DTW) to Washington (DCA) — Wed, Jan 11

Delta 1721Dep: 8:32 pmArr: 10:15 pm1h 43mMD-90Economy (

Lauren A. Underwood, RN

Senior Advisor

Office of the Assistant Secretary for Preparedness and Response

U.S. Department of Health & Human Services

Room 639D, Humphrey Building

Phone: 202-205-4246

Sender: Callahan, Victoria (OS/ASPR/IO) (CTR) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=95162CB185624A6EBE5FADF08484C141-CALLANHAN, <Victoria.Callahan@hhs.gov>

Recipient: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>

Sent Date: 2017/01/03 12:26:58

From: Moss, Marcille (OS/ASPR/IO) /o=EXCHANGELABS/ou=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/cn=RECIPIENTS/cn=4C680A4BB39B46BE8EBD457D03AEB5CC-MOSS, MARCI <Marcille.Moss@hhs.gov>

To: Harvey, Melissa (OS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=usercb0ff869 <Melissa.Harvey@hhs.gov>; Michael, Gretchen (OS/ASPR/COO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=0632b4526d6447b5af26552afde05c33-Michael, Gr <Gretchen.Michael@hhs.gov>; Ford-Barnes, Arwenithia (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=d533abc24cbe44b79f6fddc6b08737a6-Ford-Barnes <Arwenithia.FordBarnes@hhs.gov>; Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>

CC: DeVore, Adam (OS/ASPR/COO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=483450c7af4b4e5cbcd93f1f4159a4f6-Devore, Ada <Adam.DeVore@hhs.gov>; Stephan, Briana (OS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=usera42ca911 <Briana.Stephan@hhs.gov>; Weinberger, Collin (OS/ASPR/IO) (CTR) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=641554fc7843407585827af5898d9c26-Weinberger, <Collin.Weinberger@hhs.gov>; Radebach, Mary (OS/ASPR/COO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=7ffb094807d34e158112d51b6b5c0589-Radebach, M <Mary.Radebach@hhs.gov>; Geels, Joni (OS/ASPR/COO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=09c49aff1ef4492bab3fb0676f8257ab-Geels, Joni <Joni.Geels@hhs.gov>

Subject: RE: ASPR ALL HANDS...??

Date: 2017/01/04 12:40:55

Priority: Normal

Type: Note

I can just include that in the save-the-date so both are on everyone's calendars.

From: Harvey, Melissa (OS/ASPR/IO)
Sent: Wednesday, January 04, 2017 12:37 PM
To: Michael, Gretchen (OS/ASPR/COO); Ford-Barnes, Arwenithia (HHS/ASPR/IO); Underwood, Lauren (HHS/ASPR/IO)
Cc: DeVore, Adam (OS/ASPR/COO); Stephan, Briana (OS/ASPR/IO); Weinberger, Collin (OS/ASPR/IO) (CTR); Radebach, Mary (OS/ASPR/COO); Moss, Marcille (OS/ASPR/IO); Geels, Joni (OS/ASPR/COO)
Subject: RE: ASPR ALL HANDS...??

I can then reply all to let folks know there will be a reception afterward.

From: Michael, Gretchen (OS/ASPR/COO)
Sent: Wednesday, January 04, 2017 12:15 PM
To: Ford-Barnes, Arwenithia (HHS/ASPR/IO); Harvey, Melissa (OS/ASPR/IO); Underwood, Lauren (HHS/ASPR/IO)
Cc: DeVore, Adam (OS/ASPR/COO); Stephan, Briana (OS/ASPR/IO); Weinberger, Collin (OS/ASPR/IO) (CTR); Radebach, Mary (OS/ASPR/COO); Moss, Marcille (OS/ASPR/IO); Geels, Joni (OS/ASPR/COO)
Subject: RE: ASPR ALL HANDS...??

And Joni.

ASPR Colleagues,

Now that we are all back from the holidays, I wanted to take an opportunity to have one last all staff meeting with you. We've done a lot of great work together that I think we need to highlight and celebrate. Please join me in the O'Neill lower level conference center on Thursday, January 12, at **XXX time**. Call in information will be provided for our employees outside the DC area.

Best, Nicki

If it's not a farewell meeting:

ASPR Colleagues,

Now that we are all back from the holidays, I wanted to host an all staff meeting with you so we can celebrate our successes from 2016 and set a path forward for 2017. Please join me in the O'Neill lower level conference center on Thursday, January 12, at **XXX time**. Call in information will be provided for our employees outside the DC area.

Best, Nicki

Gretchen Michael, JD

Acting Chief Operating Officer (COO)
Office of the Assistant Secretary for Preparedness and Response
U.S. Department of Health and Human Services

200 C Street, SW
Room 12J07
Washington, DC 20201
202-205-8114 office



ASPR Logo sig.png

From: Ford-Barnes, Arwenitha (HHS/ASPR/IO)
Sent: Wednesday, January 04, 2017 9:06 AM
To: Harvey, Melissa (OS/ASPR/IO); Underwood, Lauren (HHS/ASPR/IO); Michael, Gretchen (OS/ASPR/COO)
Cc: DeVore, Adam (OS/ASPR/COO); Stephan, Briana (OS/ASPR/IO); Weinberger, Collin (OS/ASPR/IO) (CTR); Radebach, Mary (OS/ASPR/COO); Moss, Marcille (OS/ASPR/IO)
Subject: RE: ASPR ALL HANDS...??

Good morning everyone,

As you probably know Dr. Lurie has chosen Thursday, January 12th for the All Hands. Mary and I are working on securing the entire three rooms + a couple more - as well we are working with Ed Busse/Facilities and IT on audio/chairs etc.

COMMS can you get something to Marcille by COB to send out, 'SAVE THE DATE' wording. *This is next week.*

Ok - I will bow out now and let you guys take over... Mary I will touch base with you later to make sure we are in sink.

Happy Wednesday

ARWENTHIA FORD-BARNES

Executive Assistant to Edward Gabriel
Principal Deputy Assistant Secretary/ASPR

arwenthia.fordbarnes@hhs.gov

Office: 202-205-8905

NEW CELL #



1670_1_wandtattoo_happy_new_year[1]

From: Radebach, Mary (OS/ASPR/COO)
Sent: Tuesday, January 03, 2017 5:08 PM
To: Ford-Barnes, Arwenthia (HHS/ASPR/IO); Moss, Marcille (OS/ASPR/IO); Harvey, Melissa (OS/ASPR/IO); Underwood, Lauren (HHS/ASPR/IO); Michael, Gretchen (OS/ASPR/COO)
Cc: DeVore, Adam (OS/ASPR/COO); Stephan, Briana (OS/ASPR/IO); Weinberger, Collin (OS/ASPR/IO) (CTR)
Subject: RE: ASPR ALL HANDS...??

Dear all,

Room Reservations Status Update: I've reserved Dogwood and Holly from 11-4pm on 01/12 and Magnolia from 10-1 and 2-4pm on 01/12.

I'm working with Edward Busse and Facilities to move a meeting from 1-2 in Magnolia to Elm.

From: Ford-Barnes, Arwenithia (HHS/ASPR/IO)

Sent: Tuesday, January 03, 2017 2:48 PM

To: Moss, Marcille (OS/ASPR/IO); Radebach, Mary (OS/ASPR/COO); Harvey, Melissa (OS/ASPR/IO); Underwood, Lauren (HHS/ASPR/IO); Michael, Gretchen (OS/ASPR/COO)

Cc: DeVore, Adam (OS/ASPR/COO); Stephan, Briana (OS/ASPR/IO); Weinberger, Collin (OS/ASPR/IO) (CTR)

Subject: RE: ASPR ALL HANDS...??

Thanks so much Mary, sooo we are ok to have it Monday, Jan 9th in the afternoon. The 12th is still up in the air as of this hour/ HR has that room reserved (Cheryl S. McElroy, PMO Director - HR Solutions, Office of Human Resources) – stay tuned.

We have an ASPR Calendar meeting at 3pm today....hope to have more info if she is going to Flint or not.

Once confirmed by IO (or not) I will make sure IT and facilities/Busse/chairs/tables etc., are ready to support – and will assist as needed with the farewell festivities – as for the agenda/speakers etc., we/I will leave to the powers at be on this email :o).

Any thing else?

ARWENTHIA FORD-BARNES

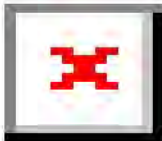
Executive Assistant to Edward Gabriel

Principal Deputy Assistant Secretary/ASPR

arwenithia.fordbarnes@hhs.gov

Office: 202-205-8905

NEW CELL # (b)(6)



1670_1_wandtattoo_happy_new_year[1]

From: Moss, Marcille (OS/ASPR/IO)

Sent: Tuesday, January 03, 2017 9:34 AM

To: Radebach, Mary (OS/ASPR/COO); Ford-Barnes, Arwenithia (HHS/ASPR/IO); Harvey, Melissa (OS/ASPR/IO); Underwood, Lauren (HHS/ASPR/IO); Michael, Gretchen (OS/ASPR/COO)
Cc: DeVore, Adam (OS/ASPR/COO); Stephan, Briana (OS/ASPR/IO); Weinberger, Collin (OS/ASPR/IO) (CTR)
Subject: RE: ASPR ALL HANDS...??

We have a back-up room ready to go in HHH for the science and preparedness meeting for the afternoon on January 9 if that date is confirmed for the all hands. George is the chair or co-chair of that science and preparedness meeting. Not sure whether he is critical to the all hands?

From: Radebach, Mary (OS/ASPR/COO)
Sent: Tuesday, January 03, 2017 8:51 AM
To: Ford-Barnes, Arwenithia (HHS/ASPR/IO); Harvey, Melissa (OS/ASPR/IO); Underwood, Lauren (HHS/ASPR/IO); Michael, Gretchen (OS/ASPR/COO); Moss, Marcille (OS/ASPR/IO)
Cc: DeVore, Adam (OS/ASPR/COO); Stephan, Briana (OS/ASPR/IO); Weinberger, Collin (OS/ASPR/IO) (CTR)
Subject: RE: ASPR ALL HANDS...??

Arwenithia,
I have Cedar and Holly from 10-5pm. There's a reservation under Science Preparedness and Response in Willow and Birch from 12-6pm on Monday, January 9. Let me know if you want to try and clear this or go for 01/12. The Office of Human Resources HR Solutions has all three rooms all day on 01/12. I'll talk to Kim/Denielle to figure out the POC.

Mary Radebach

Management Analyst
COO, Division of Communications
HHS/ASPR/COO (CTR), GAP Solutions Inc.
Department of Health and Human Services (HHS)
Office of the Assistant Secretary for Preparedness and Response (ASPR)
200 C Street SW, Washington DC 20024
O'Neill Building, 12F11
Office: 202-692-4605 | BB: (b)(6)
Mary.Radebach@hhs.gov

From: Ford-Barnes, Arwenithia (HHS/ASPR/IO)
Sent: Tuesday, January 03, 2017 8:34 AM
To: Harvey, Melissa (OS/ASPR/IO); Underwood, Lauren (HHS/ASPR/IO); Michael, Gretchen (OS/ASPR/COO); Radebach, Mary (OS/ASPR/COO); Moss, Marcille (OS/ASPR/IO)
Cc: DeVore, Adam (OS/ASPR/COO); Stephan, Briana (OS/ASPR/IO); Weinberger, Collin (OS/ASPR/IO) (CTR)
Subject: ASPR ALL HANDS...??
Importance: High

Hello my friends....

There was talk to move to Jan 9th which is next Monday...that is if we could find out/move whomever had all three rooms....any update?

ARWENTHIA FORD-BARNES

Executive Assistant to Edward Gabriel
Principal Deputy Assistant Secretary/ASPR
arwenthia.fordbarnes@hhs.gov

Office: 202-205-8905

NEW CELL # (b)(6)



1670_1_wandtattoo_happy_new_year[1]

From: Harvey, Melissa (OS/ASPR/IO)
Sent: Thursday, December 22, 2016 11:17 AM
To: Ford-Barnes, Arwenthia (HHS/ASPR/IO); Underwood, Lauren (HHS/ASPR/IO); Michael, Gretchen (OS/ASPR/COO); Radebach, Mary (OS/ASPR/COO); Moss, Marcille (OS/ASPR/IO)
Cc: DeVore, Adam (OS/ASPR/COO); Stephan, Briana (OS/ASPR/IO); Weinberger, Collin (OS/ASPR/IO) (CTR)
Subject: RE: 800 for ASPR All Hand- January 13, 2017

It will have to be before the 13th, not the week of the 16th.

From: Ford-Barnes, Arwenthia (HHS/ASPR/IO)
Sent: Thursday, December 22, 2016 10:55 AM
To: Harvey, Melissa (OS/ASPR/IO); Underwood, Lauren (HHS/ASPR/IO); Michael, Gretchen (OS/ASPR/COO); Radebach, Mary (OS/ASPR/COO); Moss, Marcille (OS/ASPR/IO)
Cc: DeVore, Adam (OS/ASPR/COO); Stephan, Briana (OS/ASPR/IO); Weinberger, Collin (OS/ASPR/IO) (CTR)
Subject: RE: 800 for ASPR All Hand- January 13, 2017

Ok thanks Melissa... just to be on the safe side...I will not cancel January 13thjust yet – as we know things could change.

The week of Jan 16 is cutting it close I guess – should Marcille send me date the week of Jan 16th that work for NL and/or Ed please...

I will check with PSC again

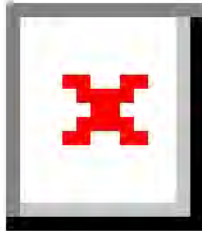
ARWENTHIA FORD-BARNES

Executive Assistant to Edward Gabriel
Principal Deputy Assistant Secretary/ASPR

arwenthia.fordbarnes@hhs.gov

Office: 202-205-8905

NEW CELL # (b)(6)



merry_christmas_by_pamonk-d8acqc0[1]

From: Harvey, Melissa (OS/ASPR/IO)
Sent: Thursday, December 22, 2016 9:24 AM
To: Underwood, Lauren (HHS/ASPR/IO); Ford-Barnes, Arwenthia (HHS/ASPR/IO); Michael, Gretchen (OS/ASPR/COO); Radebach, Mary (OS/ASPR/COO); Moss, Marcille (OS/ASPR/IO)
Cc: DeVore, Adam (OS/ASPR/COO); Stephan, Briana (OS/ASPR/IO); Weinberger, Collin (OS/ASPR/IO) (CTR)
Subject: Re: 800 for ASPR All Hand- January 13, 2017

It turns out we might have a problem. If NL gets the invite to the PLE, it is the same time as the all hands is scheduled for. Plus, the Secretary will also be at the PLE and unable to attend the all-hands. AFB is looking for another date/time.

From: Underwood, Lauren (HHS/ASPR/IO)
Sent: Thursday, December 22, 2016 9:14:32 AM
To: Ford-Barnes, Arwenthia (HHS/ASPR/IO); Michael, Gretchen (OS/ASPR/COO); Radebach, Mary (OS/ASPR/COO); Moss, Marcille (OS/ASPR/IO); Harvey, Melissa (OS/ASPR/IO)
Cc: DeVore, Adam (OS/ASPR/COO); Stephan, Briana (OS/ASPR/IO); Weinberger, Collin (OS/ASPR/IO) (CTR)
Subject: RE: 800 for ASPR All Hands - January 13, 2017

Hi,
What time is the actual meeting? And what time do we want the Secretary there?

Thanks
Lauren

From: Ford-Barnes, Arwenithia (HHS/ASPR/IO)
Sent: Thursday, December 22, 2016 9:12 AM
To: Michael, Gretchen (OS/ASPR/COO); Radebach, Mary (OS/ASPR/COO); Moss, Marcille (OS/ASPR/IO); Harvey, Melissa (OS/ASPR/IO)
Cc: DeVore, Adam (OS/ASPR/COO); Stephan, Briana (OS/ASPR/IO); Underwood, Lauren (HHS/ASPR/IO); Weinberger, Collin (OS/ASPR/IO) (CTR)
Subject: RE: 800 for ASPR All Hands - January 13, 2017

Good morning everyone – to confirm we have 800/Humphrey for Friday, January 13, 2017.

I asked to change our set up time to 11:30am. Clayton Austin/Duc and team will need some extra time to make sure/audio + slides deck (if any) are working properly. Still no confirmation if we can set up the chairs ourselves – will stop by facilities later today and see them personally – wish me luck.

What else if I may ask do you need for the set up – I leave the program contents up you. BTW I did tell them that an invitation for Sec Burwell to attend has been requested.

Happy Thursday



ASPR: ASPR All
Hands Meeting
(Arwenithia Ford
Barnes)
Confirmation
Number: 146014



<https://GovSpace.gsa.gov/images/email/manageicon.png>

<https://GovSpace.gsa.gov/images/email/logo.png>

Reservation Summary for **Spencer Atwell**

The reservation below has been created

https://GovSpace.gsa.gov/images/email/equipment_sm.png

https://GovSpace.gsa.gov/images/email/services_sm.png

g

g

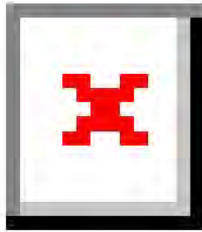
Reservation Details					
Room	Floor	Facility	Start Date/Time	End Date/Time	Sta
800	8	Hubert H. Humphrey Building	13 January 2017 12:00 PM, EST	13 January 2017 03:00 PM, EST	Ac

ARWENTHIA FORD-BARNES
Executive Assistant to Edward Gabriel

Principal Deputy Assistant Secretary/ASPR
arwenthia.fordbarnes@hhs.gov

Office: 202-205-8905

NEW CELL # (b)(6)



merry_christmas_by_pamonk-d8acqc0[1]

From: Michael, Gretchen (OS/ASPR/COO)
Sent: Tuesday, December 20, 2016 9:56 AM
To: Ford-Barnes, Arwenthia (HHS/ASPR/IO); Radebach, Mary (OS/ASPR/COO); Moss, Marcille (OS/ASPR/IO); Harvey, Melissa (OS/ASPR/IO)
Cc: DeVore, Adam (OS/ASPR/COO); Stephan, Briana (OS/ASPR/IO)
Subject: RE: 800 for ASPR All Hands - January 13, 2017

And can we set them up if they leave the chairs?

Gretchen Michael, JD

Acting Chief Operating Officer (COO)
Office of the Assistant Secretary for Preparedness and Response
U.S. Department of Health and Human Services

200 C Street, SW
Room 12J07
Washington, DC 20201
202-205-8114 office



ASPR Logo sig.png

From: Ford-Barnes, Arwenthia (HHS/ASPR/IO)
Sent: Tuesday, December 20, 2016 9:28 AM
To: Radebach, Mary (OS/ASPR/COO); Moss, Marcille (OS/ASPR/IO); Harvey, Melissa (OS/ASPR/IO);

Michael, Gretchen (OS/ASPR/COO)

Cc: DeVore, Adam (OS/ASPR/COO); Stephan, Briana (OS/ASPR/IO)

Subject: 800 for ASPR All Hands - January 13, 2017

Good morning –

Just spoke to PSC for 25 minutes about 800. Good news yes, I have reserved 800 for January 13th from 12noon (set up) to 3pm.

BUT, here's our dilemma...the way PSC works:

ASA has their holiday event January 12th (the day before) with a setup of only 28 chairs. PSC can only provide us with the set up (chairs) that the 'previous' party has, which is ASA.

Because PSC does the set up (chairs/AV etc.,) for the entire building - **they cannot and will not** guarantee adding 72 more chairs for our All Hands. I was trying to negotiate for them to add 72 more which = 100. I emphasized that our event doesn't happen until 12noon for set....you mean you can't set up 72 more chairs the morning of from 8am to 12noon. They said no. I said if the Secretary or Dep Sec were to be there could you do it....they yes.....laughed.....The room holds 135.

Thoughts....

ARWENTHIA FORD-BARNES

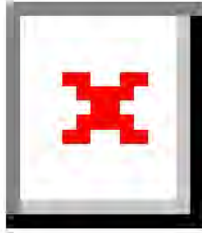
Executive Assistant to Edward Gabriel

Principal Deputy Assistant Secretary/ASPR

arwenthia.fordbarnes@hhs.gov

Office: 202-205-8905

NEW CELL # (b)(6)



merry_christmas_by_pamonk-d8acqc0[1]

From: Ford-Barnes, Arwenthia (HHS/ASPR/IO)

Sent: Sunday, December 18, 2016 9:22 PM

To: Radebach, Mary (OS/ASPR/COO); Moss, Marcille (OS/ASPR/IO); Harvey, Melissa (OS/ASPR/IO); Michael, Gretchen (OS/ASPR/COO)

Cc: DeVore, Adam (OS/ASPR/COO)

Subject: RE: Checking on All Hands-

Good evening - I will check on 800 tomorrow for the week/date mentioned

(We can explore 1:30-3:30 on 1/12, or an afternoon option on 1/13.)

Good night

ARWENTHIA FORD-BARNES

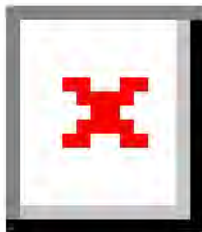
Executive Assistant to Edward Gabriel

Principal Deputy Assistant Secretary/ASPR

arwenthia.fordbarnes@hhs.gov

Office: 202-205-8905

NEW CELL #



merry_christmas_by_pamonk-d8acqc0[1]

From: Radebach, Mary (OS/ASPR/COO)
Sent: Friday, December 16, 2016 3:05 PM
To: Moss, Marcille (OS/ASPR/IO); Harvey, Melissa (OS/ASPR/IO); Michael, Gretchen (OS/ASPR/COO); Ford-Barnes, Arwenithia (HHS/ASPR/IO)
Cc: DeVore, Adam (OS/ASPR/COO)
Subject: RE: Checking on All Hands-

Marcille,

On 01/12 there's a Human Resources-HR Solutions meeting 7:30-5:30 in Willow/Birch/Cedar. The POC isn't listed, but I've emailed Denielle Ashby to find out.

From: Moss, Marcille (OS/ASPR/IO)
Sent: Friday, December 16, 2016 2:47 PM
To: Harvey, Melissa (OS/ASPR/IO); Radebach, Mary (OS/ASPR/COO); Michael, Gretchen (OS/ASPR/COO); Ford-Barnes, Arwenithia (HHS/ASPR/IO)
Cc: DeVore, Adam (OS/ASPR/COO)
Subject: RE: Checking on All Hands-

We can explore 1:30-3:30 on 1/12, or an afternoon option on 1/13.

From: Harvey, Melissa (OS/ASPR/IO)
Sent: Friday, December 16, 2016 2:36 PM
To: Radebach, Mary (OS/ASPR/COO); Michael, Gretchen (OS/ASPR/COO); Ford-Barnes, Arwenithia (HHS/ASPR/IO); Moss, Marcille (OS/ASPR/IO)
Cc: DeVore, Adam (OS/ASPR/COO)
Subject: RE: Checking on All Hands-

It doesn't work for a bulk of OEM—We have a national webinar planned that has already been advertised.

From: Radebach, Mary (OS/ASPR/COO)
Sent: Friday, December 16, 2016 2:34 PM
To: Harvey, Melissa (OS/ASPR/IO); Michael, Gretchen (OS/ASPR/COO); Ford-Barnes, Arwenithia (HHS/ASPR/IO); Moss, Marcille (OS/ASPR/IO)
Cc: DeVore, Adam (OS/ASPR/COO)
Subject: RE: Checking on All Hands-

Melissa,

Does the afternoon of Wednesday, January 11th still work?

Mary Radebach

Management Analyst

COO, Division of Communications

HHS/ASPR/COO (CTR), GAP Solutions Inc.

Department of Health and Human Services (HHS)

Office of the Assistant Secretary for Preparedness and Response (ASPR)

200 C Street SW, Washington DC 20024

O'Neill Building, 12F11

Office: 202-692-4605 | BB: (b)(6)

Mary.Radebach@hhs.gov

From: Harvey, Melissa (OS/ASPR/IO)
Sent: Friday, December 16, 2016 2:28 PM
To: Michael, Gretchen (OS/ASPR/COO); Radebach, Mary (OS/ASPR/COO); Ford-Barnes, Arwenithia (HHS/ASPR/IO); Moss, Marcille (OS/ASPR/IO)
Cc: DeVore, Adam (OS/ASPR/COO)
Subject: RE: Checking on All Hands-

Hi all,

Any thoughts about a date? I think we need to nail this down fairly soon.

Thanks!

Melissa

From: Michael, Gretchen (OS/ASPR/COO)
Sent: Tuesday, December 13, 2016 1:08 PM
To: Harvey, Melissa (OS/ASPR/IO); Radebach, Mary (OS/ASPR/COO); Ford-Barnes, Arwenithia (HHS/ASPR/IO); Moss, Marcille (OS/ASPR/IO)
Cc: DeVore, Adam (OS/ASPR/COO)
Subject: RE: Checking on All Hands-

I spoke to NL this morning – we will be looking for an after noon time.

Gretchen Michael, JD

Acting Chief Operating Officer (COO)
Office of the Assistant Secretary for Preparedness and Response
U.S. Department of Health and Human Services

200 C Street, SW
Room 12J07
Washington, DC 20201
202-205-8114 office



ASPR Logo sig.png

From: Harvey, Melissa (OS/ASPR/IO)
Sent: Tuesday, December 13, 2016 1:05 PM
To: Radebach, Mary (OS/ASPR/COO); Ford-Barnes, Arwenithia (HHS/ASPR/IO); Moss, Marcille (OS/ASPR/IO); Michael, Gretchen (OS/ASPR/COO)

Cc: DeVore, Adam (OS/ASPR/COO)
Subject: RE: Checking on All Hands-

Many in ASPR will want to be on that webinar, so I don't think we should have them conflict.

From: Radebach, Mary (OS/ASPR/COO)
Sent: Monday, December 12, 2016 3:51 PM
To: Ford-Barnes, Arwenithia (HHS/ASPR/IO); Moss, Marcille (OS/ASPR/IO); Michael, Gretchen (OS/ASPR/COO)
Cc: Harvey, Melissa (OS/ASPR/IO); DeVore, Adam (OS/ASPR/COO)
Subject: RE: Checking on All Hands-

All,
Willow, Cedar, Birch and Holly have been booked for 01/09/17 10am-12pm.

Wednesday, January 11, ASPR TRACIE: HPP Capabilities Webinar is in Willow/Birch from 12-5. If the Wednesday time slot works better for the All Hands, I can work on finding an alternative for the Webinar. Please let me know.

Mary Radebach

Management Analyst
COO, Division of Communications
HHS/ASPR/COO (CTR), GAP Solutions Inc.
Department of Health and Human Services (HHS)
Office of the Assistant Secretary for Preparedness and Response (ASPR)
200 C Street SW, Washington DC 20024
O'Neill Building, 12F11
Office: 202-692-4605 | BB: (b)(6)
Mary.Radebach@hhs.gov

From: Ford-Barnes, Arwenithia (HHS/ASPR/IO)
Sent: Monday, December 12, 2016 3:40 PM
To: Moss, Marcille (OS/ASPR/IO); Michael, Gretchen (OS/ASPR/COO)
Cc: Harvey, Melissa (OS/ASPR/IO); DeVore, Adam (OS/ASPR/COO); Radebach, Mary (OS/ASPR/COO)
Subject: RE: Checking on All Hands-

All,

Cohen Auditorium is booked the entire week of Jan 9 – 13th.

ARWENTHIA FORD-BARNES

Executive Assistant to Edward Gabriel
Principal Deputy Assistant Secretary/ASPR
arwenithia.fordbarnes@hhs.gov
Office: 202-205-8905

NEW CELL # (b)(6)

Every thought you produce, anything you say, any action you do, it bears your signature.

From: Ford-Barnes, Arwenithia (HHS/ASPR/IO)
Sent: Monday, December 12, 2016 1:50 PM
To: Moss, Marcille (OS/ASPR/IO); Michael, Gretchen (OS/ASPR/COO)
Cc: Harvey, Melissa (OS/ASPR/IO); DeVore, Adam (OS/ASPR/COO); Radebach, Mary (OS/ASPR/COO)
Subject: RE: Checking on All Hands

It should take place in the afternoon – for the west coast folks.

ARWENTHIA FORD-BARNES

Executive Assistant to Edward Gabriel
Principal Deputy Assistant Secretary/ASPR
arwenithia.fordbarnes@hhs.gov

Office: 202-205-8905

NEW CELL # (b)(6)

Every thought you produce, anything you say, any action you do, it bears your signature.

From: Moss, Marcille (OS/ASPR/IO)
Sent: Monday, December 12, 2016 1:26 PM
To: Michael, Gretchen (OS/ASPR/COO)
Cc: Harvey, Melissa (OS/ASPR/IO); DeVore, Adam (OS/ASPR/COO); Radebach, Mary (OS/ASPR/COO); Ford-Barnes, Arwenithia (HHS/ASPR/IO)
Subject: RE: Checking on All Hands

Hi. Best times for NL early that week are 10am-12pm on 1/9 or 1-3pm on 1/11.

From: Lurie, Nicole (OS/ASPR/IO)
Sent: Monday, December 12, 2016 10:53 AM
To: Michael, Gretchen (OS/ASPR/COO)
Cc: Harvey, Melissa (OS/ASPR/IO); Gabriel, Edward (OS/ASPR/IO); DeVore, Adam (OS/ASPR/COO); Radebach, Mary (OS/ASPR/COO); Moss, Marcille (OS/ASPR/IO); Ford-Barnes, Arwenithia (HHS/ASPR/IO); Underwood, Lauren (HHS/ASPR/IO); Weinberger, Collin (OS/ASPR/IO) (CTR)
Subject: RE: Checking on All Hands

This is something that I wanted to chat with you about as well. Lets do early that week.

Nicole Lurie, MD, MSPH
Assistant Secretary for Preparedness and Response

Rear Admiral, U.S. Public Health Service
200 Independence Ave., SW - Room 638G
Washington, D.C. 20201
(202) 205-2882
(202) 690-6512 (fax)
nicole.lurie@hhs.gov

From: Michael, Gretchen (OS/ASPR/COO)
Sent: Monday, December 12, 2016 10:32 AM
To: Lurie, Nicole (OS/ASPR/IO)
Cc: Harvey, Melissa (OS/ASPR/IO); Gabriel, Edward (OS/ASPR/IO); DeVore, Adam (OS/ASPR/COO); Radebach, Mary (OS/ASPR/COO); Moss, Marcille (OS/ASPR/IO); Ford-Barnes, Arwenthia (HHS/ASPR/IO)
Subject: Checking on All Hands

Hi Nicki –

I expect you will want to have a final ASPR All-Hands meeting before the inauguration. This could be an opportunity to talk all the good work and showcase anything you want to focus on. Given the holiday party and leave time -- this would be most feasible the week of January 9th.

What do you think?

Gretchen

Gretchen Michael, JD

Acting Chief Operating Officer (COO)
Office of the Assistant Secretary for Preparedness and Response
U.S. Department of Health and Human Services

200 C Street, SW
Room 12J07
Washington, DC 20201
202-205-8114 office



ASPR Logo sig.png

Sender: Moss, Marcille (OS/ASPR/IO) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=4C680A4BB39B46BE8EBD457D03AEB5CC-MOSS, MARCI <Marcille.Moss@hhs.gov>
Harvey, Melissa (OS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=usercb0ff869 <Melissa.Harvey@hhs.gov>;
Recipient: Michael, Gretchen (OS/ASPR/COO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=0632b4526d6447b5af26552afde05c33-Michael, Gr <Gretchen.Michael@hhs.gov>;
Ford-Barnes, Arwenthia (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=d533abc24cbe44b79f6fddc6b08737a6-Ford-Barnes

<Arwenthia.FordBarnes@hhs.gov>;
Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group
(FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>;
DeVore, Adam (OS/ASPR/COO) /o=ExchangeLabs/ou=Exchange Administrative Group
(FYDIBOHF23SPDLT)/cn=Recipients/cn=483450c7af4b4e5cbed93f1f4159a4f6-Devore, Ada
<Adam.DeVore@hhs.gov>;
Stephan, Briana (OS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group
(FYDIBOHF23SPDLT)/cn=Recipients/cn=usera42ca911 <Briana.Stephan@hhs.gov>;
Weinberger, Collin (OS/ASPR/IO) (CTR) /o=ExchangeLabs/ou=Exchange Administrative Group
(FYDIBOHF23SPDLT)/cn=Recipients/cn=641554fc7843407585827af5898d9c26-Weinberger,
<Collin.Weinberger@hhs.gov>;
Radebach, Mary (OS/ASPR/COO) /o=ExchangeLabs/ou=Exchange Administrative Group
(FYDIBOHF23SPDLT)/cn=Recipients/cn=7ffb094807d34e158112d51b6b5c0589-Radebach, M
<Mary.Radebach@hhs.gov>;
Geels, Joni (OS/ASPR/COO) /o=ExchangeLabs/ou=Exchange Administrative Group
(FYDIBOHF23SPDLT)/cn=Recipients/cn=09c49aff1ef4492bab3fb0676f8257ab-Geels, Joni
<Joni.Geels@hhs.gov>

Sent Date: 2017/01/04 12:40:54

Delivered Date: 2017/01/04 12:40:55

From: <do-not-reply@concurolutions.com>
To: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
Subject: ConcurGov Correspondence
Date: 2017/01/05 10:59:59
Priority: Normal
Type: Note

TMNOTIFY.LTR

01/05/17

LAUREN ASHLEY. UNDERWOOD
HHSPANC
LAUREN.UNDERWOOD@HHS.GOV

This letter is to notify you that your CGE Auth named TRIP008AH4 was just stamped APPROVED by Hailwood, Brandon James.

To view the current status of your document please access the document summary page and note the pending routing actions listed.

You may access CGE by logging into AMS at <https://ams.hhs.gov/amsLogin/SimpleLogin.jsp> and clicking on the E-Travel link under Open Access.

Sender: <do-not-reply@concurolutions.com>
Recipient: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
Sent Date: 2017/01/05 10:59:02
Delivered Date: 2017/01/05 10:59:59

Evaluation Only. Created with Aspose.HTML. Copyright 2013-2020 Aspose Pty
From: Ltd.FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=4C680A4BB39B46BE8EBD457D03AEB5CC-MOSS, MARCI <Marcille.Moss@hhs.gov>
To: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
Subject: Fw: Call with Dr. Lurie
Date: 2017/01/06 09:33:03
Priority: Normal
Type: Note

Hi. Does Nicki still need Steve Branch?

From: Steve Branch <sbranch@cityofflint.com>
Sent: Friday, January 6, 2017 9:31:05 AM
To: Moss, Marcille (OS/ASPR/IO)
Subject: Re: Call with Dr. Lurie

Hello I'm am currently out off the office. I can take a call with Dr. Lurie. What time will she be available?

On Thu, Jan 5, 2017 at 1:38 PM, Moss, Marcille (OS/ASPR/IO) <Marcille.Moss@hhs.gov> wrote:

Hi Steve,

Do you have a few minutes today to speak with Nicki?

Thank you,

Marcille

Marcille Moss

Office of the Assistant Secretary for Preparedness and Response

US Department of Health & Human Services

202.205.2882

--

Steve Branch, Chief of Staff
City of Flint - Mayor's Office
1101 South Saginaw Street
Flint, Michigan 48502
Direct Line: (810) 237-2022
Email: sbranch@cityofflint.com

Sender: Moss, Marcille (OS/ASPR/IO) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=4C680A4BB39B46BE8EBD457D03AEB5CC-MOSS, MARCI <Marcille.Moss@hhs.gov>

Recipient: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>

Sent Date: 2017/01/06 09:33:03

From:	Weinberger, Collin (OS/ASPR/IO) (CTR) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=641554FC7843407585827AF5898D9C26-WEINBERGER, <Collin.Weinberger@hhs.gov>
To:	Lurie, Nicole (OS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=8eb6325de6044d8fa04c013e2cf73258-Lurie, Nico <Nicole.Lurie@hhs.gov>; Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
Subject:	RE: did you have comments on the memo to the next aspr
Date:	2017/01/03 18:03:45
Priority:	Normal
Type:	Note

Hi Nicki,

Attached is a version with both my and Lauren's edits. As I mentioned in my previous email, I was planning to draft a science preparedness section, which I can add in tomorrow morning if you would like.

Best,
Collin

From: Lurie, Nicole (OS/ASPR/IO)
Sent: Tuesday, January 3, 2017 5:42 PM
To: Weinberger, Collin (OS/ASPR/IO) (CTR); Underwood, Lauren (HHS/ASPR/IO)
Subject: RE: did you have comments on the memo to the next aspr

Pls send version w both your edits

Nicole Lurie MD MSPH
Assistant Secretary for Preparedness and Response
Rear Admiral, US Public Health Service
Department of Health and Human Services
200 Independence Ave SW
Washington, DC
202 205 2882

From: Weinberger, Collin (OS/ASPR/IO) (CTR)
Sent: Tuesday, January 03, 2017 5:25 PM
To: Lurie, Nicole (OS/ASPR/IO); Underwood, Lauren (HHS/ASPR/IO)
Subject: Re: did you have comments on the memo to the next aspr

Yes, Lauren and I were both working on it and I think I have the latest version with both our edits. I was going to draft a paragraph or two on science preparedness in addition to my other edits, but can pass it back to you when I get home if you do not want to wait.

Collin

From: Lurie, Nicole (OS/ASPR/IO)
Sent: Tuesday, January 3, 2017 5:17:35 PM
To: Underwood, Lauren (HHS/ASPR/IO); Weinberger, Collin (OS/ASPR/IO) (CTR)
Subject: did you have comments on the memo to the next aspr

Nicole Lurie MD MSPH
Assistant Secretary for Preparedness and Response
Rear Admiral, US Public Health Service
Department of Health and Human Services
200 Independence Ave SW
Washington, DC
202 205 2882

Sender: Weinberger, Collin (OS/ASPR/IO) (CTR) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=641554FC7843407585827AF5898D9C26-WEINBERGER, <Collin.Weinberger@hhs.gov>

Recipient: Lurie, Nicole (OS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=8eb6325de6044d8fa04c013e2cf73258-Lurie, Nico <Nicole.Lurie@hhs.gov>; Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>

Sent Date: 2017/01/03 18:03:44

Delivered Date: 2017/01/03 18:03:45

(b)(5)

(b)(5)

(b)(6)

(b)(5)

01

(b)(5).

(b)(5)

(b)(5)

From: Vandegrift, Serina (OS/ASPR/COO) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=USER15BBC95C <Serina.Vandegrift@hhs.gov>
To: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
Subject: call?
Date: 2017/01/05 11:01:22
Due Date: 2017/01/04 19:00:00
Priority: Normal
Type: Note

I was out sick the last couple of days. Do you have a few minutes to discuss the Flint QFRs.

Serina N. Vandegrift, MA, JD, LLM
Director, Legislation & Exec Sec
Office of the Assistant Secretary for
Preparedness and Response
U.S. Department of Health and Human Services
(O) 202-205-0050
(BB) (b)(6)

Sender: Vandegrift, Serina (OS/ASPR/COO) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=USER15BBC95C <Serina.Vandegrift@hhs.gov>
Recipient: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
Sent Date: 2017/01/05 11:01:21
Delivered Date: 2017/01/05 11:01:22

From: Weinberger, Collin (OS/ASPR/IO) (CTR) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=641554FC7843407585827AF5898D9C26-WEINBERGER, <Collin.Weinberger@hhs.gov>
To: Lurie, Nicole (OS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=8eb6325de6044d8fa04c013e2cf73258-Lurie, Nico <Nicole.Lurie@hhs.gov>; Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
Subject: Re: group farewell letters--for Monday
Date: 2017/01/07 15:14:48
Priority: Normal
Type: Note

Will do.

From: Lurie, Nicole (OS/ASPR/IO)
Sent: Saturday, January 7, 2017 2:21:23 PM
To: Underwood, Lauren (HHS/ASPR/IO); Weinberger, Collin (OS/ASPR/IO) (CTR)
Subject: group farewell letters--for Monday

I'd like to be able to send thank you notes to a number of groups. Can you please work with the relevant parties to get the email addresses, hopefully in a way I can cut/paste into the To: line

NACCD-charlotte should have
NPRSB-charlotte
PHEMCE-dave howell
GHSI-maria julia
NACCHO preparedness leaderships and ED-jack/sally
ASTHO/NEMA group
Preparedness forum
I already reached out to ASTHO
If there are others you think I am missing, please let me know and help out.
Thanks a bunch—this is weird

Nicole Lurie MD MSPH
Assistant Secretary for Preparedness and Response
Rear Admiral, US Public Health Service
Department of Health and Human Services
200 Independence Ave SW
Washington, DC
202 205 2882

Sender: Weinberger, Collin (OS/ASPR/IO) (CTR) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=641554FC7843407585827AF5898D9C26-WEINBERGER, <Collin.Weinberger@hhs.gov>
Recipient: Lurie, Nicole (OS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=8eb6325de6044d8fa04c013e2cf73258-Lurie, Nico <Nicole.Lurie@hhs.gov>; Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group

(FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>

Sent Date: 2017/01/07 15:14:47

Delivered Date: 2017/01/07 15:14:48

From: Lurie, Nicole (OS/ASPR/IO) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=8EB6325DE6044D8FA04C013E2CF73258-LURIE, NICO <Nicole.Lurie@hhs.gov>

To: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>

Subject: Re: basic answers for exercise questions

Date: 2017/01/05 16:17:58

Priority: Normal

Type: Note

Pls send to steve redd and tony

From: Underwood, Lauren (HHS/ASPR/IO)

Sent: Thursday, January 5, 2017 4:17:01 PM

To: Lurie, Nicole (OS/ASPR/IO)

Subject: RE: basic answers for exercise questions

Looks good – I cleaned it up a little. Do you want me to send to Carmen at CDC?

Lauren

From: Lurie, Nicole (OS/ASPR/IO)

Sent: Thursday, January 05, 2017 3:57 PM

To: Underwood, Lauren (HHS/ASPR/IO)

Subject: basic answers for exercise questions

Sender: Lurie, Nicole (OS/ASPR/IO) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=8EB6325DE6044D8FA04C013E2CF73258-LURIE, NICO <Nicole.Lurie@hhs.gov>

Recipient: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>

Sent Date: 2017/01/05 16:17:58

From: Grantham, Nancy <Grantham.Nancy@epa.gov>
To: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>; Michael, Gretchen (OS/ASPR/COO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=0632b4526d6447b5af26552afde05c33-Michael, Gr <Gretchen.Michael@hhs.gov>; Jones, Kamara (OS/ASPA) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=824ced6afff447f48f351f6612887c04-Jones, Kama <Kamara.Jones@hhs.gov>
Subject: FW: Talking with EPA comms about town hall next week
Date: 2017/01/06 09:41:38
Priority: Normal
Type: Note

Also .. is dr.lurie planning to be there? Thanks ng

Nancy Grantham
Office of Public Affairs
US Environmental Protection Agency
202-564-6879 (desk)

(b)(6) [\(mobile\)](#)

From: Kelley, Jeff
Sent: Friday, January 06, 2017 9:36 AM
To: Brown, Tiffany (DEQ) <BrownT22@michigan.gov>
Cc: Connors, Sandra <Connors.Sandra@epa.gov>; Nowotarski, Allison <nowotarski.allison@epa.gov>; Rowan, Anne <rowan.anne@epa.gov>; Grantham, Nancy <Grantham.Nancy@epa.gov>
Subject: RE: Talking with EPA comms about town hall next week

Tiffany, here's the language we've been using to describe the summit:

On January 10, EPA will host the third Flint data summit. It is an invitation-only meeting. The summit is not a decision-making meeting and there's no attempt to come up with any consensus opinions. It is an opportunity for scientists who are studying Flint's drinking water to compare notes and discuss their conclusions about the state of the water system's recovery. The data and analyses will be shared with the public at a number of forums, beginning with the Flint Water Town Hall on Jan. 11.

Note that we're saying that no decisions will be made at the meeting, but that scientist's conclusions will be discussed.

Jeff Kelley
Director, Office of External Communications
U.S. EPA Region 5
ph: 312-353-1159

From: Brown, Tiffany (DEQ) [<mailto:BrownT22@michigan.gov>]
Sent: Friday, January 06, 2017 8:28 AM
To: Grantham, Nancy <Grantham.Nancy@epa.gov>
Cc: Connors, Sandra <Connors.Sandra@epa.gov>; Kelley, Jeff <kelley.jeff@epa.gov>; Nowotarski, Allison <nowotarski.allison@epa.gov>
Subject: Re: Talking with EPA comms about town hall next week

DRAFT release attached.

From: Grantham, Nancy <Grantham.Nancy@epa.gov>
Sent: Thursday, January 5, 2017 4:05 PM
To: Brown, Tiffany (DEQ)
Cc: Connors, Sandra; Kelley, Jeff; Nowotarski, Allison
Subject: Re: Talking with EPA comms about town hall next week

How about 915 est? We will send scheduler with call in number - thx ng

Sent from my iPhone

>On Jan 5, 2017, at 2:52 PM, Brown, Tiffany (DEQ) <BrownT22@michigan.gov>wrote:

>

>Sure. Would sometime between 9:15 and 10 a.m. tomorrow work?

>

>Sent from my iPhone

>

>>On Jan 5, 2017, at 3:49 PM, Grantham, Nancy <Grantham.Nancy@epa.gov>wrote:

>>

>>Hi Tiffany-

>>

>>Hope you are well. Would you have time tomorrow to

>>discuss the comms for the upcoming town hall?

>>

>>Thx

>>

>>Nancy Grantham

>>

>>

>>Sent from my iPhone

Sender: Grantham, Nancy <Grantham.Nancy@epa.gov>

Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>; Michael, Gretchen (OS/ASPR/COO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=0632b4526d6447b5af26552afde05c33-Michael, Gr <Gretchen.Michael@hhs.gov>; Jones, Kamara (OS/ASPA) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=824ced6afff447f48f351f6612887c04-Jones, Kama <Kamara.Jones@hhs.gov>

Sent Date: 2017/01/06 09:41:07

Delivered Date: 2017/01/06 09:41:38

From: Lurie, Nicole (OS/ASPR/IO) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=8EB6325DE6044D8FA04C013E2CF73258-LURIE, NICO <Nicole.Lurie@hhs.gov>

To: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>; Weinberger, Collin (OS/ASPR/IO) (CTR) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=641554fc7843407585827af5898d9c26-Weinberger, <Collin.Weinberger@hhs.gov>

Subject: next aspr.docx

Date: 2017/01/02 11:24:27

Priority: Normal

Type: Note

Attached is as far as I've gotten with this transition memo—would appreciate your feedback as well as your additions. I'd like to be able to share a draft or sections with a couple of key people later this week. Hope you had a good weekend off

n

Sender: Lurie, Nicole (OS/ASPR/IO) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=8EB6325DE6044D8FA04C013E2CF73258-LURIE, NICO <Nicole.Lurie@hhs.gov>

Recipient: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>; Weinberger, Collin (OS/ASPR/IO) (CTR) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=641554fc7843407585827af5898d9c26-Weinberger, <Collin.Weinberger@hhs.gov>

Sent Date: 2017/01/02 11:24:25

Delivered Date: 2017/01/02 11:24:27

Significant issues going forward:

- 1) Response fund and HHS as Lead Federal Agency- For disasters involving natural disasters, the Stafford Act is activated, and the HHS component of the response is funded through mission assignments from FEMA. However, other responses, such as those in response to an environmental disaster (e.g. Deepwater Horizon Oil Spill) or a nuclear disaster (e.g. a nuclear power plant accident) operate under separate authorities. When it comes to infectious disease or other public health emergencies, there is NO funding available to respond, or to prevent crises from becoming emergencies. For ASPR and BARDA, it means that we have difficulty getting a jump start on diagnostic test or countermeasure development, resulting in delays in bringing countermeasures to bear on a situation in time to be helpful. It also means that if HHS is designated as the lead federal agency, it may need to use internal funding to request and receive help from other agencies, including FEMA. In these instances, response may require the Secretary to reprogram funds. The need for a response fund was widely recognized after the Ebola response, and legislation has been proposed. PAHPRA reauthorization may also be an appropriate place to address authorization for such a fund.

Following the Ebola response, the National Security Council and the Biological Incident Annex to the National Response Framework codified the construct of a Lead Federal Agency (LFA) for non-Stafford related responses. The LFA is expected to lead the response, with the potential for infrastructure support from FEMA (which must be reimbursed). This construct has been tested twice—for the Flint Water Crisis and for the Puerto Rico Zika response. Lessons learned include the need for a template MOU with FEMA that outlines the mutual expectations regarding what each entity will do. The most challenging area has been in coordinating public outreach and legislative interactions for all of the non-HHS departments and agencies involved in the response; HHS/ASPA has not had that capability, and FEMA has had limited capability to sufficiently speak to the public health issues.

- 2) PHEMCE-The Public Health Emergency Medical Countermeasure Enterprise, first envisioned as a coordinating structure for biodefense countermeasures, has matured substantially since its inception. It is a robust system with well-defined coordination, governance and decisionmaking systems, and has become the day-to-day system through which countermeasures are developed. It has served increasing well as the coordinating structure for diagnostic test and countermeasure development for emerging diseases, including Ebola and Zika. Developing and sustaining the attention and involvement of leadership of the relevant departments and agencies during steady state countermeasure development should remain a personal priority of the ASPR, not only to ensure countermeasure development for CBRN products moves swiftly, but so the system functions smoothly in emergency response. PHEMCE issues and responsibilities are often separate from, though closely related to BARDA issues. I would recommend early engagement with the CDC, NIH/NIAID, BARDA and FDA directors, in particular. The lead for the PHEMCE, Dr. Korch, is outstanding, and can fill you in.
- 3) Sustainable funding for flu and PBS-Project Bioshield moved from a 5 year appropriation to annual funding, which thus far has not kept pace with the authorized amount. Industry partners

need a reliable signal regarding what the federal government intends to purchase. While this is laid out in the PHEMCE Strategy and Implementation plan and the Multiyear Budget, appropriations need to follow. In addition, much of the pandemic preparedness activity was funded with a no-year funds, which have now been expended. Maintaining pandemic preparedness, including the commitments for warm-base manufacturing, development of universal flu vaccine and new antivirals, need future, reliable funding.

- 4) Cures Act implementation-There are several preparedness provisions in the Cures Act. Among the most exciting is authority to develop and/or use a strategic investor for medical countermeasure development. We've sought this authority for several years, and meanwhile implemented something similar in developing CARB-X for new antimicrobials. This is a terrific opportunity to creative leverage federal investments to bring private sector investors into the MCM space.
- 5) HPP-The Hospital Preparedness Program has transformed from a program focusing on preparedness of individual hospitals to one that seeks to prepare all of the entities in the healthcare system through funding healthcare coalitions in communities rather than individual facilities. With the new 5-year funding cycle this year, the capabilities required are more focused, emphasizing response and ability to surge. The program has also limited the overhead that states can retain (vs passing on to healthcare community) to 18%; this is not popular with state health departments. Going forward, it will be important to remember that the private sector healthcare system, and the publicly-funded public health system are pretty different, and while they need to collaborate, require very different expertise and preparedness/response capabilities, and funding.
- 6) Maintaining program integrity-BARDA and its programs are central to national and global health security, and must be protected from both perceived and real breaches in integrity. We have sought and gained many efficiencies in contracting, reducing contracting times from roughly 320 to 120 days. However, there are further opportunities for gaining efficiency and reducing confusion with our industry partners. At the same time, we have focused on good stewardship of taxpayer dollars, which means that our contracts and grants team must remain free of real or perceived influence in entering into agreements with industry partners. Given the magnitude of funds involved, it could be easy to get on a slippery slope that could compromise the integrity of the program. We have put in place a system of checks and balances, and a decision-gate structure; ultimately, the ASPR needs to have careful eyes on activities in this sphere, and to ensure accountability for use of taxpayer funds.

Response gains to sustain

ASPR has implemented a host of programs and procedures to improve response, several of which could be considered in the post-Katrina context and have been used successfully in other contexts. I highlight several below.

- 1) Geohealth/Fusion- A frequent problem in the disaster context is ensuring sufficient situational awareness relevant to the situation at hand. It is particularly important to rapidly be able to characterize the population that is affected by a disaster, their demographics (e.g. children,

elderly), social vulnerability (e.g. income, education, vulnerability index), and the languages they speak. This enables us to best match response assets to community needs. The SOC now operates a Geohealth platform that can circle an area on a map and provide this information within minutes. In addition, the platform, operated by the Fusion group in OEM, maps other healthcare and community assets and vulnerabilities, ranging from hospitals, clinics and nursing homes, and other critical infrastructure to dams that are at risk of failure and the vulnerable critical infrastructure behind them. Fusion also aggressively monitors social media, giving us a jump start on responding to community needs and concerns

- 2) EmPOWER- In almost every natural disaster, people with special needs, such as those with electrically dependent medical equipment, those on dialysis, or homebound elderly would end up in hospitals, emergency departments, or special needs shelters when they lost electricity. Typically, state and local health departments were taken by surprise and had not planned for them. ASPR, in collaboration with CMS, runs a program known as EmPOWER, through which pre-adjudicated Medicare claims are used to identify beneficiaries with special medical needs. Data are about 94% accurate, and are updated quarterly. Because most people who are disabled are also on Medicare, we estimate that this covers about 85% of the at-risk population with these needs, with the exception of dialysis patients, 99+% of whom are in Medicare. ASPR maintains a publicly facing, zip-code level website of these individuals for community planning purposes. However, in advance of a disaster, a public health authority can request personally identified information for search and rescue or other life-saving purposes, provided they can HIPAA protect it. This capability has been used in several recent responses.
- 3) Prepositioning NDMS- Depending on the nature of a disaster, Disaster Medical Assistance Teams would typically arrive 24-72 hours after request. Now, for notice events such as hurricanes, we typically pre-deploy NDMS assets to somewhere proximal where the event is expected to occur. That enables us to get to a scene quickly, avoids additional challenges with road and airport closures, etc, and helps address immediate healthcare surge needs. In addition, high-performing DMAT team members are pre-identified for rapid response, have go-bags with them, and are ready to deploy immediately.
- 4) Behavioral health-Behavioral health needs have been an important feature in every disaster, both for first responders and for the affected populations. Indeed, behavioral health issues surface in all situations, even if simply rampant epidemics of fear that make people sick and drive them to seek care. Early provision of behavioral health support and psychological first aid is intended to prevent a significant part of the population from developing mental illness, and to stabilize those who are struggling with behavioral health issues. There is now a behavioral health CONOPS in place to ensure that behavioral health considerations are coordinated and addressed with each disaster. At a minimum, a Disaster Distress Help Line, formed as an outcome of the Deepwater Horizon oil spill and run by SAMHSA is promoted. Several times in mass casualty events, including the Sandy Hook shooting, the Boston Marathon bombing, and the San Bernadino terrorist shootings, we have deployed a behavioral health response team. Typically, I have reached out to the relevant state health officer to offer support immediately after the event, and have funded these responses with the OEM no-notice/special event response fund, as they are not expensive and make a huge difference. Both the Sandy Hook and

Boston after-action reviews termed the deployment of a behavioral health team a best practice. Increasingly, states are developing behavioral health plans and what is needed is a little technical assistance for a stunned community to figure out what to do, rather than a full-blown response, but that differs with the event.

- 5) ASPR/HHS processes for managing emergencies- It is likely that 'something' will happen in the first 6 months you are in this position. ASPR has statutory authority and responsibility to lead and coordinate response to emergencies. There are a number of tools and decision-making processes available for your use. Typically, ASPR's *coordinating* role runs in the background for any event for which more than 2 HHS components are involved, even as other agencies such as CDC, FDA or SAMHSA run their *operational* responses. Our experience has consistently been that this role is essential to minimize gaps in response, hiccups in public communication and to optimize coordination and resource use. For these responses, the Disaster Leadership Group is activated to pull together senior decisionmakers across the department to coordinate activities and provide policy advice. ASPR's operational role is more prominent through activation of the Secretary's Operation Center, when deployments of NDMS or PHS are involved, and when department-level senior leadership briefings are needed by the interagency or the White House. In many events, the Secretary will typically want to know what resources are available to help states and communities. OEM maintains a compendium of such programs and resources.

Other

- 1) Flint
- 2) PAHPRA reauthorization
- 3) Organization and evolution of ASPR
- 4) International work and the Global Health Security Initiative-Although one of the best ways to protect the homeland is through detecting and stopping threats before they get here, I will confess that one of the things I was most skeptical of when I came to ASPR was our collaboration in the Global Health Security Initiative. Started by the Bush administration, this is an initiative of the health ministers of G7 countries plus Mexico to collaborate on preparedness and response. The network is very close and unlike any other international forum, conversation is open and unscripted. The initiative has supported outstanding scientific collaboration among the US and counterparts, and the Senior Officials group is a terrific 'go to' network of people in similar positions facing similar challenges. There is not infrequently expertise in one of these countries that is limited in the US (e.g. radiation physicists and measurement experts during Fukushima). Not only do we commit to never catching someone off guard, but the collective brainstorming and problem solving is tremendously helpful. Further, the group has developed numerous model tools and practices, ranging from a shared early alerting and reporting platform to agreements and procedures for moving samples or vaccines across international borders during public health emergencies. [The Global Health Security **Agenda**—similar name, different purpose and countries—operationally seeks to strengthen infectious disease preparedness of less developed countries. ASPR has coordinated the joint external evaluation of US government-wide preparedness, conducted in this past year.]

- 5) Ebola AAR-We asked an external, independent committee to review the Department's response to Ebola, and their recommendations are public. We have posted a report on our progress in making needed changes in response to their report, however, there are additional items that need to get across the finish line.

Opportunities you may wish to pursue

DME-In addition to the work to develop EmPOWER, an additional approach to building resilience for people with electricity- or oxygen dependent medical equipment is to get that equipment to send signal when it is getting into trouble, e.g. losing power. We worked with a private-sector innovation fellow to develop a prototype device, and in the process discovered that each equipment manufacturer had proprietary methods through which their devices communicated, making the development of a monitoring market very challenging. We worked with the National Institute of Standards and Technology (NIST), and after a long process, there is now an IEEE standard for communication for durable medical equipment. ASPR has good opportunities to further the development of a monitoring market, if you are interested.

Improvements to EmPOWER- EmPOWER has been a very helpful tool in planning and response. However, the underlying CMS data does not contain phone contact information. With increases in cell phone use, reverse directories are of increasingly limited use. One state did some just-in-time experimentation during Hurricane Matthew, and it seems that there may be good potential to efficiently reach people who may need help in a disaster situation. There are likely exciting opportunities to partner with private sector phone and internet providers to make telephone contact data available to state/local health departments for life-threatening emergencies in HIPAA compliant ways.

Pharmacy- We have been working in partnership with chain pharmacies to ensure prescription availability during emergencies. CVS now sends texts/emails in advance of major storms to remind people to pick up refills; this is associated with a 9% increase in prescription refills for medicines like anti-seizure medicines. There are good opportunities to scale this across other pharmacy partners. Greg Margolis and his group are working on this, but it may need a push

Facebook-We have worked intermittently with Facebook on issues related to preparedness and response; some of those efforts led to the launch of Facebook's Safety Check, through which people at a disaster or mass casualty scene can declare themselves to be alive and ok. Facebook has been working through their own thresholds for activation, but are willing to activate with a call from the ASPR or the SOC. You may wish to codify the processes for doing this.

From: Lurie, Nicole (OS/ASPR/IO) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=8EB6325DE6044D8FA04C013E2CF73258-LURIE, NICO <Nicole.Lurie@hhs.gov>

To: Harvey, Melissa (OS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=usercb0ff869 <Melissa.Harvey@hhs.gov>

Weinberger, Collin (OS/ASPR/IO) (CTR) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=641554fc7843407585827af5898d9c26-Weinberger, <Collin.Weinberger@hhs.gov>;

CC: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>; Gabriel, Edward (OS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=c0277d5e0faa47648f48dc4784390b4d-Gabriel, Ed <Edward.Gabriel@hhs.gov>

Subject: Re: Updated Tick Tock for BARDA Announcement

Date: 2016/11/04 14:19:56

Priority: Normal

Type: Note

Perfect

From: Harvey, Melissa (OS/ASPR/IO)
Sent: Friday, November 4, 2016 2:17:53 PM
To: Lurie, Nicole (OS/ASPR/IO)
Cc: Weinberger, Collin (OS/ASPR/IO) (CTR); Underwood, Lauren (HHS/ASPR/IO); Gabriel, Edward (OS/ASPR/IO)
Subject: RE: Updated Tick Tock for BARDA Announcement

How about BARDA at 9:30 and the rest moves from there?

From: Lurie, Nicole (OS/ASPR/IO)
Sent: Friday, November 04, 2016 2:12 PM
To: Harvey, Melissa (OS/ASPR/IO)
Cc: Weinberger, Collin (OS/ASPR/IO) (CTR); Underwood, Lauren (HHS/ASPR/IO); Gabriel, Edward (OS/ASPR/IO)
Subject: Re: Updated Tick Tock for BARDA Announcement

Would suggest we start this after or during zika coordination

From: Harvey, Melissa (OS/ASPR/IO)
Sent: Friday, November 4, 2016 2:06:53 PM
To: Lurie, Nicole (OS/ASPR/IO)
Cc: Weinberger, Collin (OS/ASPR/IO) (CTR); Underwood, Lauren (HHS/ASPR/IO)
Subject: Updated Tick Tock for BARDA Announcement

Nicki, does the below work for you? If so, Lauren or Collin, would one of you be able to send out the BARDA, ASPR, and PHEMCE emails from Nicki's account according to the timeline below? I will send the language for the three separate emails and PHEMCE distro list shortly.

Best,
Melissa

Monday:

8:30 a.m. NL announcement at senior staff meeting
8:45 a.m. Email to BARDA Staff (NL)
9:00 a.m. Email ASPR wide (NL)
9:30 a.m. NL email to PHEMCE colleagues, NSC
10:00 a.m. Announcement is posted on PHE.gov (Comms)
10:30 a.m. NL email to key Hill members and staff - Serina
1:00 a.m. ASPR email to external stakeholders – AMCG, Comms

Tuesday:

10 a.m. Notification to trade press; home town news; alma mater

Sender: Lurie, Nicole (OS/ASPR/IO) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=8EB6325DE6044D8FA04C013E2CF73258-LURIE, NICO <Nicole.Lurie@hhs.gov>

Recipient: Harvey, Melissa (OS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=usercb0ff869 <Melissa.Harvey@hhs.gov>; Weinberger, Collin (OS/ASPR/IO) (CTR) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=641554fc7843407585827af5898d9c26-Weinberger, <Collin.Weinberger@hhs.gov>; Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>; Gabriel, Edward (OS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=c0277d5e0faa47648f48dc4784390b4d-Gabriel, Ed <Edward.Gabriel@hhs.gov>

Sent Date: 2016/11/04 14:19:55

Delivered Date: 2016/11/04 14:19:56

From:	Finne, Kristen (OS/ASPR/OPP) /o=EXCHANGELABS/ou=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/cn=RECIPIENTS/cn=12134683F939476EBB34530DC798DC3D-FINNE, KRIS <Kristen.Finne@hhs.gov>
To:	Lurie, Nicole (OS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=8eb6325de6044d8fa04c013e2cf73258-Lurie, Nico <Nicole.Lurie@hhs.gov>; Kelman, Jeffrey A. (CMS/CM) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=3f3941d04bfb47e3b4cd7295855ccef2-K244 <Jeffrey.Kelman@cms.hhs.gov>
CC:	Worrall, Chris M. (CMS/CM) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=055acf13dd82411b8458ae43d748edd6-W132 <chris.worrall@cms.hhs.gov>; Chu, Steve (CMS/CM) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=6746c5b0f9b4479f98c4ed4f6b1a8403-CM1T <steve.chu@cms.hhs.gov>; Horowitz, David (HHS/OGC) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=b64ebddd63c4a0d861fc3dcfa96786f-David Horow <David.Horowitz@hhs.gov>; Sherman, Susan (HHS/OGC) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user161a2a33 <Susan.Sherman@HHS.GOV>; Egan, Lynn (HHS/OGC) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=5154ce2b4065457b97cc70eb4a25aafb-Egan, Lynn <Lynn.Egan@HHS.GOV>; Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>; Weinberger, Collin (OS/ASPR/IO) (CTR) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=641554fc7843407585827af5898d9c26-Weinberger, <Collin.Weinberger@hhs.gov>; Phillips, Sally (HHS/ASPR/OPP) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=5d6ce8134846423cb83b5b28464edb60-Phillips, S <Sally.Phillips@hhs.gov>; Herrmann, Jack (HHS/ASPR/OPP) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=bebe389042ba411496b284f678ce7247-Herrmann, Ja <John.Herrmann@hhs.gov>; Boyce, Don (OS/ASPR/OEM) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user0804e047 <Don.Boyce@hhs.gov>; Vineyard, Michael (OS/ASPR/OEM) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=userdcac6abd <Michael.Vineyard@HHS.GOV>; Fantinato, Jessica (OS/ASPR/OEM) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user3285333c <Jessica.Fantinato@hhs.gov>
Subject:	RE: Status Update- Michigan Flint emPOWER Dataset Closure Extension Request
Date:	2017/01/04 12:47:09
Importance:	High
Priority:	Urgent
Type:	Note

Hi Drs. Kelman and Lurie,

Happy New Year! We have good news! OGC (David, Susan, Lynn) had a call with Michigan Department of Health and Human Services counsel and determined that the data was not directly subject to the hold and thus the DUA can be closed. MDHHS counsel indicated that they would approve the DUA closure once they received formal documentation outlining HHS' argument to ensure they have it for their records if a question were to arise in the future. Susan is working with Lynn to draft the letter that will come from CMS and will send it to us for a quick review before finalizing it and officially submitting it to

MDHHS counsel. I will reinitiate the DUA closure process with the MDHHS Preparedness Director upon OGC's submission to MDHHS counsel.

Given the concerns raised, Chris and I will also be reviewing the DUA addendum with Lynn and Susan and will work to add additional language for protective measures and or others that may be needed.

Susan is also reviewing PHS authorities to determine if there are other protections that we might be able to use or in their absence we will explore developing a legislative proposal for the A19 process and ASPR's reauthorization in 2018.

Thanks in advance for all your leadership and support on this matter. As always, please feel free to call or email me with any additional questions.

Sincerely,

Kristen

Kristen Finne
Program Manager, HHS emPOWER Initiative
Senior Policy Analyst, HHS/ASPR/OPP/ Division of Healthcare System Policy
Office: 202-691-2013 **NEW Cell:** (b)(6)
Email: kristen.finne@hhs.gov and Web: www.phe.gov/empowermap

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-----Original Appointment-----

From: Moss, Marcille (OS/ASPR/IO) **On Behalf Of** Lurie, Nicole (OS/ASPR/IO)

Sent: Friday, December 02, 2016 8:25 AM

To: Lurie, Nicole (OS/ASPR/IO); Horowitz, David (HHS/OGC); Sherman, Susan (HHS/OGC); Egan, Lynn (HHS/OGC); Kelman, Jeffrey A. (CMS/CM); Worrall, Chris M. (CMS/CM); Finne, Kristen (OS/ASPR/OPP); Underwood, Lauren (HHS/ASPR/IO); Weinberger, Collin (OS/ASPR/IO) (CTR)

Subject: ASPR/CMS/OGC Internal Discussion re: Michigan Flint emPOWER Dataset Closure Extension Request

When: Friday, December 02, 2016 11:30 AM-12:15 PM (UTC-05:00) Eastern Time (US & Canada).

Where: Dr. Lurie's Humphrey office - 639D // Dial-in: 866.803.2047, Passcode: 2879792#

(Dial-in details added -12/2/16, 8:25am)

<< File: MI_DHHS_DUA_50076_FlintWater_DisclosDocs_01152016.pdf >> << Message: RE: Meeting re: Flint Michigan HHS emPOWER Outreach Response Outreach Dataset (#50076) >>

Finne, Kristen (OS/ASPR/OPP) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP
Sender: (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=12134683F939476EBB34530DC798DC3D-FINNE, KRIS
<Kristen.Finne@hhs.gov>

Lurie, Nicole (OS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=8eb6325de6044d8fa04c013e2cf73258-Lurie, Nico <Nicole.Lurie@hhs.gov>;
Kelman, Jeffrey A. (CMS/CM) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=3f3941d04bfb47e3b4cd7295855ccef2-K244 <Jeffrey.Kelman@cms.hhs.gov>;
Worrall, Chris M. (CMS/CM) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=055acf13dd82411b8458ae43d748edd6-W132 <chris.worrall@cms.hhs.gov>;
Chu, Steve (CMS/CM) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=6746c5b0f9b4479f98c4ed4f6b1a8403-CM1T <steve.chu@cms.hhs.gov>;
Horowitz, David (HHS/OGC) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=b64ebbdd63c4a0d861fc3dcfa96786f-David Horow <David.Horowitz@hhs.gov>;
Sherman, Susan (HHS/OGC) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user161a2a33 <Susan.Sherman@HHS.GOV>;
Egan, Lynn (HHS/OGC) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=5154ce2b4065457b97cc70eb4a25aafb-Egan, Lynn <Lynn.Egan@HHS.GOV>;
Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>;
Weinberger, Collin (OS/ASPR/IO) (CTR) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=641554fc7843407585827af5898d9c26-Weinberger, <Collin.Weinberger@hhs.gov>;
Phillips, Sally (HHS/ASPR/OPP) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=5d6ce8134846423cb83b5b28464edb60-Phillips, S <Sally.Phillips@hhs.gov>;
Herrmann, Jack (HHS/ASPR/OPP) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=bebe389042ba411496b284f678ce7247-Herrmann, Ja <John.Herrmann@hhs.gov>;
Boyce, Don (OS/ASPR/OEM) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user0804e047 <Don.Boyce@hhs.gov>;
Vineyard, Michael (OS/ASPR/OEM) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=userdcac6abd <Michael.Vineyard@HHS.GOV>;
Fantinato, Jessica (OS/ASPR/OEM) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user3285333c <Jessica.Fantinato@hhs.gov>

Recipient:

Sent Date: 2017/01/04 12:47:08

Delivered Date: 2017/01/04 12:47:09

From: Dibari, Emily (OS/IOS) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=0FAD3688ADD542A1A1849CCB2059B0C0-DIBARI, EMI <Emily.Dibari@hhs.gov>
To: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
Subject: RE: ACTION NEEDED BY 4 PM TODAY: Close Hold: Chicago Farewell Event
Date: 2017/01/03 12:48:07
Priority: Normal
Type: Note

Good Afternoon, you were on the alternate list. I believe the event is also open to the public. You may still receive an invite since you were submitted on the alternate list. Please let me know if you have any questions. Thank you! Emily

From: Underwood, Lauren (HHS/ASPR/IO)
Sent: Tuesday, January 03, 2017 11:19 AM
To: Dibari, Emily (OS/IOS)
Subject: RE: ACTION NEEDED BY 4 PM TODAY: Close Hold: Chicago Farewell Event

Hi Emily,
Just following up before booking a flight. Were you able to submit my name? Haven't seen anything come through my personal email. Thanks!!

Lauren

From: Underwood, Lauren (HHS/ASPR/IO)
Sent: Friday, December 30, 2016 5:54 PM
To: Dibari, Emily (OS/IOS)
Subject: Re: ACTION NEEDED BY 4 PM TODAY: Close Hold: Chicago Farewell Event

Its (b)(6) @gmail.com
Thank you!

From: Dibari, Emily (OS/IOS)
Sent: Friday, December 30, 2016 4:16:26 PM
To: Underwood, Lauren (HHS/ASPR/IO)
Subject: RE: ACTION NEEDED BY 4 PM TODAY: Close Hold: Chicago Farewell Event

What is your personal email?

From: Underwood, Lauren (HHS/ASPR/IO)
Sent: Friday, December 30, 2016 1:09 PM
To: Dibari, Emily (OS/IOS)
Subject: Re: ACTION NEEDED BY 4 PM TODAY: Close Hold: Chicago Farewell Event

Hi Emily,
If tickets are still available I would like to attend.

Thanks

Lauren Underwood

From: Dibari, Emily (OS/IOS)

Sent: Friday, December 30, 2016 12:03:39 PM

To: OS - Political Staff

Subject: ACTION NEEDED BY 4 PM TODAY: Close Hold: Chicago Farewell Event

Good Afternoon,

The President will travel to Chicago, IL on **Tuesday, January 10th 2017** for his final trip as President, where he will deliver a farewell address to an audience of supporters at McCormick Place. We have been given a very small allotment of tickets to the event. This event will be first come, first serve. Please note that appointees will be responsible for their own transit and accommodations.

If you would like to attend, please send me your personal email no later than today at 4 PM.

Unfortunately, we are not able to accommodate requests after 4 PM today.

After you express interest to me, I will confirm I received your email and let you know if our allotment has been reached. The first week in January, you will receive an invite directly at the personal email address you provide, along with further information regarding arrival instructions.

While this event will eventually be open to the public, it is currently **close hold**. Please refrain from widely circulating specific information on this event until it becomes public on January 2nd, 2017.

To reiterate, no official invitations for this event can or will be sent until after the media advisory is released on January 2nd, 2017.

If you have any questions, please let me know.

Thank you!

Emily DiBari

Sender: Dibari, Emily (OS/IOS) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=0FAD3688ADD542A1A1849CCB2059B0C0-DIBARI, EMI <Emily.Dibari@hhs.gov>

Recipient: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>

Sent Date: 2017/01/03 12:48:07

From: Meckes, Madeline (OS/ASPR/COO) (CTR) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=29B6F1B2AB5341A88FEE24FF98A5C11B-MECKES, MAD <Madeline.Meckes@hhs.gov>

To: Weinberger, Collin (OS/ASPR/IO) (CTR) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=641554fc7843407585827af5898d9c26-Weinberger, <Collin.Weinberger@hhs.gov>;

Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>

Subject: RE: Question--AABB, ABC...joint letter

Date: 2016/11/07 11:00:41

Priority: Normal

Type: Note

Attached. I think she may be saying she's uncomfortable with us promising this assessment?

From: Weinberger, Collin (OS/ASPR/IO) (CTR)

Sent: Monday, November 07, 2016 10:56 AM

To: Meckes, Madeline (OS/ASPR/COO) (CTR); Underwood, Lauren (HHS/ASPR/IO)

Subject: Re: Question--AABB, ABC...joint letter

I think the note is from Dr. Lurie. I can try to help decode which sentence it is if you scan and send or bring it back over.

From: Meckes, Madeline (OS/ASPR/COO) (CTR)

Sent: Monday, November 7, 2016 10:50:22 AM

To: Underwood, Lauren (HHS/ASPR/IO); Weinberger, Collin (OS/ASPR/IO) (CTR)

Subject: RE: Question--AABB, ABC...joint letter

Got it. I must have misunderstood. Maybe Dr. Lurie reviewed? Kind of looks like her handwriting...

From: Underwood, Lauren (HHS/ASPR/IO)

Sent: Monday, November 07, 2016 10:50 AM

To: Meckes, Madeline (OS/ASPR/COO) (CTR); Weinberger, Collin (OS/ASPR/IO) (CTR)

Subject: Re: Question--AABB, ABC...joint letter

Hi Maddie,

I didn't review this letter + Collin

From: Meckes, Madeline (OS/ASPR/COO) (CTR)

Sent: Monday, November 7, 2016 10:48:38 AM

To: Underwood, Lauren (HHS/ASPR/IO)

Subject: Question--AABB, ABC...joint letter

Lauren,

Victoria just brought back the folder for the response to AABB, ABC, and the Red Cross. Quick question about your comments. You said you're "not comfortable with this sentence," but I'm

not exactly sure which sentence you're referring to. Attached is the soft copy. Would you mind letting me know which sentence it is, and I will address it?

Guessing it is: "However, ASPR plans to assess the real financial impact of the guidance. This assessment will account for any increased charges to hospitals for recovery costs and identify any gaps in cost recovery that may impair the centers' ability to sustain normal functions."

Any help would be appreciated. Thanks!

-Maddie

Sender: Meckes, Madeline (OS/ASPR/COO) (CTR) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=29B6F1B2AB5341A88FEE24FF98A5C11B-MECKES, MAD <Madeline.Meckes@hhs.gov>

Recipient: Weinberger, Collin (OS/ASPR/IO) (CTR) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=641554fc7843407585827af5898d9c26-Weinberger, <Collin.Weinberger@hhs.gov>; Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>

Sent Date: 2016/11/07 11:00:41

Message Flags: Unread

From: Cunningham, Rebecca <stroh@med.umich.edu>
Evaluation Only. Created with Aspose.HTML. Copyright 2013-2020 Aspose Pty Ltd.
To: (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>;
Debra Furr-Holden <Debra.Furr-Holden@hc.msu.edu>
Subject: Re: follow up
Date: 2017/01/03 21:51:46
Due Date: 2017/01/03 19:00:00
Priority: Normal
Type: Note

Dear Lauren,

Thank you for the update. I will plan to attend at least by phone and will try as I am able to attend in person.
Happy new year!

rc

From: "Underwood, Lauren (HHS/ASPR/IO)" <Lauren.Underwood@hhs.gov>
Date: Tuesday, January 3, 2017 at 3:29 PM
To: Rebecca Cunningham <stroh@med.umich.edu>, Debra Furr-Holden <Debra.Furr-Holden@hc.msu.edu>
Subject: RE: follow up

Hi,

Happy new year!! We've talked with CDC and are now ready to confirm a meeting on January 11 – Dr. Cunningham, I'm sorry about this date and know you may not be able to attend. Dr. Furr-Holden, are you available? We're looking at a late afternoon meeting, between 4 and 6pm, in Flint. We will invite Mona and Kirk Smith to attend as well.

Thank you,
Lauren Underwood

From: Cunningham, Rebecca [<mailto:stroh@med.umich.edu>]
Sent: Thursday, December 22, 2016 5:33 PM
To: Underwood, Lauren (HHS/ASPR/IO)
Cc: Debra Furr-Holden
Subject: Re: follow up

Hi. If I can vote the 16 th.
But I understand there are many voices.
Thank you for update.
Rc

Sent from my iPhone
Please excuse syntax errors and typos.

On Dec 22, 2016, at 5:05 PM, Underwood, Lauren (HHS/ASPR/IO) <Lauren.Underwood@hhs.gov>wrote:

Hi,
Meeting is still on, working to pin down options for days... It had been jan 11 or 16 but is now in flux.
We're chatting w CDC tomorrow and hope to have more solid information. So sorry for the delay!

Lauren

From: Cunningham, Rebecca <stroh@med.umich.edu>
Sent: Thursday, December 22, 2016 3:01:54 PM
To: Lurie, Nicole (OS/ASPR/IO)
Cc: Underwood, Lauren (HHS/ASPR/IO); Debra Furr-Holden
Subject: follow up

Dear Dr. Lurie,

I wanted to follow up with you after last weeks chat.

Debra and I met with Mona and her former Dean Aron Sousa. It was a good talk and we learned that they don't have a good sense of what the HFRCC does so I think it was less clear for them how we would work together.

Our HFRCC Board is putting together a plan for collaboration that builds on the extensive network of Flint-based researchers we've engaged and also capitalizes on our and our collective partners expertise in longitudinal data collection in Flint.

In addition, we have a community dialogue planned for tonight night where we will get feedback from the community on what they'd like to see with the registry. While Mona and her group have done a good job at pulling many pieces together, I think there is some tangible and important ways we can work together to have the registry be great and reflective of the strengths and input of multiple stakeholders.

Thanks for nudging us towards each other and I will send a sketch of a possible collaboration in advance of the January meeting.

Lauren – i have not seen any follow up regarding scheduling of that meeting re first or second week etc? Please let me know if I missed it.

Happy Holidays to both of you—

RC

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Sender: Cunningham, Rebecca <stroh@med.umich.edu>
Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group
Recipient: (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>;
Debra Furr-Holden <Debra.Furr-Holden@hc.msu.edu>
Sent Date: 2017/01/03 21:51:41
Delivered Date: 2017/01/03 21:51:46

From: Fantinato, Jessica (OS/ASPR/OEM) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=USER3285333C <Jessica.Fantinato@hhs.gov>

To: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>; Vineyard, Michael (OS/ASPR/OEM) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=userdcac6abd <Michael.Vineyard@HHS.GOV>

Subject: RE: DC Meeting 1/6/17 -- materials attached

Date: 2017/01/03 12:52:07

Priority: Normal

Type: Note

Lauren-

Tom is definitely the right lead for this, and Mike and I are already involved. We have already talked to him about who he can/should be working with to get the appropriate info together (COOP, cyber, HPP, etc.)

What additional assistance do you need?

Jessica

Jessica Fantinato
HHS-ASPR-OEM
202-205-0714

From: Underwood, Lauren (HHS/ASPR/IO)
Sent: Tuesday, January 03, 2017 12:48 PM
To: Fantinato, Jessica (OS/ASPR/OEM); Vineyard, Michael (OS/ASPR/OEM)
Subject: FW: DC Meeting 1/6/17 -- materials attached

Hi – saw Don was out... would appreciate your thoughts on this. thanks!

From: Underwood, Lauren (HHS/ASPR/IO)
Sent: Tuesday, January 03, 2017 12:46 PM
To: Boyce, Don (OS/ASPR/OEM)
Subject: FW: DC Meeting 1/6/17 -- materials attached

Don,

FYI – I talked w Tom MacKay about this request and he said he'd help, but wondering who else we can/should pull in from OEM. We're on the hook for a memo for the Secretary within the week and Nicki needs to brief Mary on the exercise tomorrow.

Thanks
Lauren

From: LaPan, Jarel (HHS/IOS)
Sent: Tuesday, January 03, 2017 12:15 PM
To: Lurie, Nicole (OS/ASPR/IO); Villar, Carmen S. (CDC/OD/OCS); Hawkins, Jamar (HHS/OS); Pojman, Natalie (HHS/IOS); Underwood, Lauren (HHS/ASPR/IO); Harvey, Melissa (OS/ASPR/IO); Cochran, Norris (HHS/ASFR); Conrad, Patricia (NIH/NIAID) [E]; Moss, Marcille (OS/ASPR/IO); Kroop, Seth

(CDC/OD/OCS); O'Connell, Dawn (HHS/IOS)
Subject: DC Meeting 1/6/17 -- materials attached

Hi all,

There will be a Deputies Committee meeting in Preparation for the Transition Principal Level Exercise (PLE) on **Friday, January 6, 2017, from 4:00 - 5:30 p.m.** in the White House Situation Room. Given that the Secretary is planning to attend the PLE on the 13th, it is assumed that Mary should attend this DC on Friday, with an ASPR & CDC +1 if approved.

The purpose of this meeting is to provide an overview of the PLE, discuss the PLE agenda and materials, and help Deputies prepare their Principals to participate in the PLE (Meeting agenda is attached at Tab A).

Natalie will be in touch to find a time to brief Mary on Wed or Thurs. In the meantime, we also need to start preparing a briefing doc for the Secretary (due 1/11). ASPR, can you take the lead for putting the baseline doc together with input from CDC and NIH?

Please feel free to add others to this email chain as necessary, and let me know if others have info that changes any of our planning. Thanks in advance for the help.

Happy New Year!

Jarel

From: Hawkins, Jamar (HHS/OS)
Sent: Friday, December 30, 2016 11:43 PM
To: LaPan, Jarel (HHS/IOS)
Cc: Pojman, Natalie (HHS/IOS); O'Connell, Dawn (HHS/IOS); Valverde, Madhura (HHS/IOS); Robinson, Wilma (HHS/IOS); Malliou, Ekaterini (OS/IOS)
Subject: *DC Meeting* 1/6/17 -- eWASH: WH0116

Jarel:

Attached is the announcement for the DC meeting leading to the Principals Level Exercise on Jan. 13. HHS is on the agenda to discuss pandemic response (along with CDC). I took care of alerting CDC and NIH to the *Principals Level Exercise*, but I have not alerted them about this meeting. Please let me know if I need to alert CDC separately.

There will be a **Deputies Committee meeting in Preparation for the Transition Principal Level Exercise (PLE) on Friday, January 6, 2017, from 4:00 - 5:30 p.m. in the White House Situation Room.** An agenda is attached at Tab A. The purpose of this meeting is to provide an overview of the PLE, discuss the PLE agenda and materials, and help Deputies prepare their Principals to participate in the PLE. The PLE is the second exercise in the Presidential Transition Exercise Series, and it is scheduled for current and incoming Principals on Friday, January 13, 2017, from 12:30 - 3:30 p.m. in Room 350 of the Eisenhower Executive Office Building.

From: eWash-WHSR [<mailto:eWash-WHSR@nss.eop.gov>]
Sent: Friday, December 30, 2016 11:21 PM
To: eWash-Energy (IOC@doe.gov); eWASH-Joint Chiefs of Staff; ewash@state.gov; Dept of Defense - Secretary of Defense Cables; Dept of Justice - Justice Command Center; Malliou, Ekaterini (OS/IOS); OS HHSExecSec; Hawkins, Jamar (HHS/OS); Valverde, Madhura (HHS/IOS); eWash-Energy;

CommCenterStaff@hq.dhs.gov; martin.johnc@epa.gov; williams.steven@epa.gov; DNI-Executive-Secretariat@dni.gov; DNIwatch@dni.gov; ic4@dni.gov; Office of the Director for National Intelligence - National Counter Terrorism Center (NCTC); Marmo, Frank (FBI.GOV); Dept of Justice - Federal Bureau of Investigation Strategic Intelligence Operations Center; opsctrsdogroup@ucia.gov; USAID; eWASH-Joint Chiefs of Staff; JS.njoic.deputybattlecaptain.npe.asc@mail.mil

Cc: eWash-WHSR

Subject: eWASH: WH0116

CLASSIFICATION: UNCLASSIFIED

FROM:	<u>NSC</u>	PH:	<u>(202) 456-9425</u>	ROOM:	<u>5013</u>
SUBJECT:	<u>Agenda and Background for 6 January DC Meeting on Principal Level Transition Exercise Preparation</u>		PAGES:	<u>107</u>	

PLEASE DELIVER TO:

<u>LOCATION</u>	<u>DELIVER TO</u>	<u>ROOM</u>	<u>PHONE</u>
STATE	EXECUTIVE SECRETARY		
DEFENSE	EXECUTIVE SECRETARY		
JUSTICE	ASSOCIATE DEPUTY ATTORNEY GENERAL		
HHS	EXECUTIVE SECRETARY		
ENERGY	DEPUTY CHIEF OF STAFF		
DHS	EXECUTIVE SECRETARY		
EPA	DIRECTOR, OFFICE OF EXECUTIVE SECRETARIAT		

DNI	EXECUTIVE SECRETARY		
NCTC	EXECUTIVE SECRETARY		
FBI	CHIEF OF STAFF		
CIA	EXECUTIVE SECRETARY		
USAID	EXECUTIVE SECRETARY		
JCS	SPECIAL ASSISTANT FOR INTERAGENCY AFFAIRS (J-5)		

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URGENT: Please deliver to Deputies. Thank you.

Sender: Fantinato, Jessica (OS/ASPR/OEM) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=USER3285333C <Jessica.Fantinato@hhs.gov>

Recipient: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>; Vineyard, Michael (OS/ASPR/OEM) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=userdcac6abd <Michael.Vineyard@HHS.GOV>

Sent Date: 2017/01/03 12:52:07

From: Fantinato, Jessica (OS/ASPR/OEM) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=USER3285333C <Jessica.Fantinato@hhs.gov>
To: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
Subject: Fw: ACTION: EM - PPD-44 Domestic Incident Response TASKS (18/19/20/22) - (Approved 7 Nov) NLT 30-120 Days
Date: 2017/01/04 12:47:43
Priority: Normal
Type: Note

From: Vineyard, Michael (OS/ASPR/OEM)

Sent: Tuesday, November 15, 2016 1:18:32 PM

To: Brannman, Shayne (OS/ASPR/OEM); Curren, Stephen (OS/ASPR/OEM); Fantinato, Jessica (OS/ASPR/OEM); Fitzgerald, Denis (OS/ASPR/OEM); Hannah, Jennifer (OS/ASPR/OEM); Harper, Victor (OS/ASPR/OEM); Harvey, Melissa (OS/ASPR/IO); Horahan, Kevin (OS/ASPR/OEM); Knickerbocker, Deborah (HHS/ASPR/OEM); Lamana, Joseph (OS/ASPR/OEM); Leinberger, Thomas (OS/ASPR/OEM); Mackay, Thomas (OS/ASPR/OEM); Miller, Ronald (OS/ASPR/OEM); Nurthen, Nancy (OS/ASPR/OEM); Oxner, Julie (OS/ASPR/OEM); Pereira, Esmeralda (OS/ASPR/OEM); Ray Gorrie, Jennifer (HHS/OGC); Todd, Nickol (OS/ASPR/OEM); Wolken, Mark (OS/ASPR)

Subject: ACTION: EM - PPD-44 Domestic Incident Response TASKS (18/19/20/22) - (Approved 7 Nov) NLT 30-120 Days

All

LFA Domestic Incident Response Policy – what will be PPD44

FYI

Mike

Deputy Director
Office of Emergency Management
HHS/OS/ASPR
Office 202 205-8157
Blackberry (b)(6)

HSDN - michael.vineyard@dhs.sgov.gov
After hours/SOC Email hhs.soc@hhs.gov
After hours/SOC 24 hour number 202 619-7800
<http://www.phe.gov/preparedness/pages/default.aspx>

Sender: Fantinato, Jessica (OS/ASPR/OEM) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=USER3285333C <Jessica.Fantinato@hhs.gov>
Recipient: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
Sent Date: 2017/01/04 12:47:43

From: Weinberger, Collin (OS/ASPR/IO) (CTR) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=641554FC7843407585827AF5898D9C26-WEINBERGER, <Collin.Weinberger@hhs.gov>

To: Howell, David (OS/ASPR/OPP) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=b005ab75d4234af08485940cfc761d7f-David Howel <David.Howell@hhs.gov>

CC: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>

Subject: PHEMCE email list for Dr Lurie

Date: 2017/01/07 15:26:09

Priority: Normal

Type: Note

Hi David,

Dr. Lurie would like to send out thank you emails on Monday to the members of the PHEMCE ahead of the upcoming transition. Could you please send us the email lists?

Thanks so much,

Collin

Sender: Weinberger, Collin (OS/ASPR/IO) (CTR) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=641554FC7843407585827AF5898D9C26-WEINBERGER, <Collin.Weinberger@hhs.gov>

Recipient: Howell, David (OS/ASPR/OPP) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=b005ab75d4234af08485940cfc761d7f-David Howel <David.Howell@hhs.gov>; Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>

Sent Date: 2017/01/07 15:26:09