



DEPARTMENT OF HEALTH & HUMAN SERVICES

Office of the Secretary
Assistant Secretary for Public Affairs
Washington, D.C. 20201

Litigation No: 2024-cv-05072/Jacqueline Stevens
HHS Case No: 2020-00435-FOIA-OS

January 21, 2025

Ms. Jacqueline Stevens
Northwestern University
Political Science Department
601 University Place
Evanston, IL 60208
Sent via email: drc@northwestern.edu

Dear Ms. Stevens:

This letter is the twenty-sixth interim response to your Freedom of Information Act (FOIA) requests submitted to the U.S. Department of Health and Human Services, Office of the Secretary FOIA Office. Specifically, you requested the following records:

Records tied to the hiring, transfers, and scope of work performed by Lauren Underwood at HHS.

- 1) All position announcements associated with any jobs she held at HHS.
- 2) All reports, memorandums, or analyses she produced, including but not limited to her work on Ebola and other emergency public health matters.
- 3) All travel itineraries.
- 4) All expense reports.

The time frame of this request is January 1, 2010 to January 22, 2017.

For this twenty-sixth release, the Department has reviewed 824 pages of records, potentially responsive to FOIA request. Of these 824 pages, we are releasing 87 in their entirety, while releasing 48 pages in part, with portions redacted, pursuant to Exemption 5 of the FOIA (5 U.S.C. §552 (b)(5)) and Exemption 6 of the FOIA (5 U.S.C. §552 (b)(6)). Further, we are withholding 22 pages in full, pursuant to Exemption 5 of the FOIA (5 U.S.C. §552 (b)(5)), while we have also deemed 661 pages unresponsive to your request. Finally, we have determined that 6 pages should be sent for consultation to other executive branch agencies and returned to this Department for final disposition.

FOIA exemption (b)(5) protects inter-agency or intra-agency memoranda or letters which would not be available by law to a party other than an agency in litigation with the agency. This exemption protects documents that would be covered by any privilege an agency could assert in a civil proceeding. These privileges include, among others, the deliberative process privilege, the attorney-client privilege, and the attorney work-product privilege. Under this exemption, the

records being withheld consist of inter-agency and intra-agency correspondence reflecting the deliberative process of those agencies or legally privileged materials.

FOIA exemption (b)(6) permits a federal agency to withhold information and records about individuals in “personnel and medical files and similar files, the disclosure of which would constitute a clearly unwarranted invasion of personal privacy.” The definition of “similar files” has historically been broadly interpreted to include a wide variety of files, and the United States Supreme Court has held that Congress intended the term "similar files" to be interpreted broadly, rather than narrowly. I have analyzed these records and find they meet the threshold requirement of this exemption. Additionally, we have reviewed and weighed the public interest in disclosure of this information against the privacy interest in nondisclosure and found that the privacy interest outweighs the public’s interest in disclosure. Under this exemption, the records being withheld consist of phone numbers and email addresses.

For all exemptions applied, we have found that it is reasonably foreseeable that disclosure would harm an interest protected by one or more of the exemptions to the FOIA’s general rule of disclosure and/or that disclosure is prohibited by law.

We will continue to review the remaining records as efficiently and expeditiously as possible, consistent with the terms of the joint status report and our available resources. Should you have questions or concerns regarding the Department’s response and/or the processing of your request, any such issues should be communicated to your legal counsel and Department of Justice Attorney representing the Department in this matter.

Sincerely,

Alesia Y. Williams
Director, FOIA Appeals and Litigation
FOI/Privacy Acts Division

Enclosures: 157 pages

From: Weinberger, Collin (OS/ASPR/IO) (CTR) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=641554FC7843407585827AF5898D9C26-WEINBERGER, <Collin.Weinberger@hhs.gov>
To: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
Subject: NL Talks
Date: 2017/01/04 12:56:02
Priority: Normal
Type: Note

Hey Lauren,

I went through the calendar the other week to crosswalk all the talks in the share drive between last summer in now to see what might be missing. The two I didn't see there and I didn't have in my email/computer were:

Dec 5, 2016 National Lead Summit Talk
Oct 28, 2016 Penn Perelman Talk

C

Collin Weinberger, MPH
Special Assistant to the Assistant Secretary for Preparedness and Response
GAP Solutions, Inc. (GAPSi)
Office of the Assistant Secretary for Preparedness and Response (ASPR)
U.S. Department of Health and Human Services
Office: (202) 205-5243
Blackberry: (202) (b)(6)
Email: Collin.Weinberger@hhs.gov

Sender: Weinberger, Collin (OS/ASPR/IO) (CTR) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=641554FC7843407585827AF5898D9C26-WEINBERGER, <Collin.Weinberger@hhs.gov>
Recipient: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
Sent Date: 2017/01/04 12:56:02

Evaluation Only. Created with Aspose.HTML. Copyright 2013-2020 Aspose Pty
From: Ltd.YDIBOHF23SPDLT)/CN=RECIPIENTS/CN=8EB6325DE6044D8FA04C013E2CF73258-LURIE, NICO <Nicole.Lurie@hhs.gov>
To: Mackay, Thomas (OS/ASPR/OEM) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user2e5f70d8 <Thomas.Mackay@hhs.gov>
Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>;
CC: Gabriel, Edward (OS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=c0277d5e0faa47648f48dc4784390b4d-Gabriel, Ed <Edward.Gabriel@hhs.gov>
Subject: Re: Transition exercise.docx
Date: 2017/01/07 18:28:25
Priority: Normal
Type: Note

Thanks, Tom. I'll take a look at the booklet FEMA is handing out and amplify from there

On Jan 7, 2017, at 6:10 PM, Mackay, Thomas (OS/ASPR/OEM) <Thomas.Mackay@hhs.gov> wrote:

Dr. Lurie - this hits the key elements of the four discussions, you might consider quickly highlighting that an ESF#8 response is much broader than just HHS - it can be brought up either in the hurricane or the pandemic modules. It will allow either you or the SMB to explain the breadth of ESF#8 architecture and the public health and medical response apparatus. It might also be beneficial you or SMB to emphasis your opening sentence in the Pandemic discussion, it is a shortfall with most non-HHS types to assume all diseases are the same, something I have been fighting for as long as I have been in HHS - leads credence to our voice being heard early in most if not all responses because if the Feds are involved there are most likely a need for HHS capabilities.

v/r Tom

From: Lurie, Nicole (OS/ASPR/IO)
Sent: Saturday, January 7, 2017 2:13 PM
To: Mackay, Thomas (OS/ASPR/OEM); Underwood, Lauren (HHS/ASPR/IO)
Cc: Gabriel, Edward (OS/ASPR/IO)
Subject: Transition exercise.docx

Hi Tom-

Not sure if you heard anything from your friends yet about yesterday's exercise. Attached is a DRAFT memo for SMB's prep. Please let me know if there is anything I need to add or change. I'll plan to send to Tom/Tony for comments after that

Thanks

Sender: Lurie, Nicole (OS/ASPR/IO) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=8EB6325DE6044D8FA04C013E2CF73258-LURIE, NICO <Nicole.Lurie@hhs.gov>

Recipient: Mackay, Thomas (OS/ASPR/OEM) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user2e5f70d8 <Thomas.Mackay@hhs.gov>; Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>; Gabriel, Edward (OS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=c0277d5e0faa47648f48dc4784390b4d-Gabriel, Ed <Edward.Gabriel@hhs.gov>

Sent Date: 2017/01/07 18:28:24

Delivered Date: 2017/01/07 18:28:25

From: Deamer, Eileen <deamer.eileen@epa.gov>

To: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>

Subject: RE: January 10 Data Summit Agenda and Additional Information

Date: 2017/01/05 11:46:32

Priority: Normal

Type: Note

Thanks Lauren. I hope to have an updated agenda out later today.

Let me know if you have any questions,

Eileen

(b)(6)

From: Underwood, Lauren (HHS/ASPR/IO) [mailto:Lauren.Underwood@hhs.gov]

Sent: Thursday, January 05, 2017 10:14 AM

To: Deamer, Eileen <deamer.eileen@epa.gov>

Cc: Callahan, Victoria (OS/ASPR/IO) (CTR) <Victoria.Callahan@hhs.gov>; Lurie, Nicole (OS/ASPR/IO) <Nicole.Lurie@hhs.gov>

Subject: RE: January 10 Data Summit Agenda and Additional Information

Hi Eileen,

I'll be attending the data summit on behalf of HHS/ASPR. I'll arrive for the afternoon discussions.

Thank you,
Lauren Underwood

Lauren A. Underwood, RN

Senior Advisor

Office of the Assistant Secretary for Preparedness and Response

U.S. Department of Health & Human Services

Room 639D, Humphrey Building

Phone: 202-205-4246

From: Lurie, Nicole (OS/ASPR/IO)

Sent: Wednesday, December 21, 2016 7:51 PM

To: Underwood, Lauren (HHS/ASPR/IO)

Cc: Moss, Marcille (OS/ASPR/IO)

Subject: FW: January 10 Data Summit Agenda and Additional Information

Nicole Lurie MD MSPH

Assistant Secretary for Preparedness and Response

Rear Admiral, US Public Health Service

Department of Health and Human Services
200 Independence Ave SW
Washington, DC
202 205 2882

From: Deamer, Eileen [<mailto:deamer.eileen@epa.gov>]

Sent: Wednesday, December 21, 2016 6:13 PM

To: Deltoral, Miguel; Lytle, Darren; Schock, Michael; Kempic, Jeffrey; Poy, Thomas; Porter, Andrea; Pressman, Jonathan; Wahman, David; krisztiang@michigan.gov; Marc Edwards; Bosscher, Valerie; Laura Sullivan; Michael McDaniel; feighnerb@michigan.gov; Johnson, Mark; sbranch@cityofflint.com; scupal@gchd.us; sjones@cityofflint.com; jmcday@cityofflint.com; Caudill, Motria; HiipakkaS@michigan.gov; dcornwell@cornwell.engineering; ppugh@cityofflint.com; Mhanna1@hurleymc.com; rosejo@msu.edu; wellse3@michigan.gov; groetschk@michigan.gov; tkoman@umich.edu; jes20@pitt.edu; mbeach@cdc.gov; mayor@cityofflint.com; agilcreast@cityofflint.com; Lurie, Nicole (OS/ASPR/IO)

Cc: Kaplan, Bob (EPA.GOV); Korleski, Christopher; Henry, Timothy; Koglin, Eric; Deamer, Eileen; Braverman, Carole; Durno, Mark; Ross, Anthony; Jencius, Michele; Geyer, Rebecca; Marshall, Marjorie; mmurray@cityofflint.com; Ruch, Suzann (DEQ); OS Natarajan, Nitin

Subject: January 10 Data Summit Agenda and Additional Information

Good afternoon –

I'd like to provide you with some additional information on the Flint Data Summit scheduled **for January 10, 2017** in Chicago and extend an invitation to attend to those of you that will be new attendees to the summit. The meeting will be held in EPA's Chicago offices on the 12th floor at 77 W. Jackson Blvd., in the Lake Michigan Room.

We plan to start the meeting at 8:30 a.m. and finish by 4 p.m. Attached is a draft meeting agenda.

Each organization that is presenting data should plan on having 45 minutes to discuss their sampling – with a portion of that reserved for answering questions.

Coffee will be provided and we will take orders in the morning for a working lunch that will cost around \$10.

Please confirm with me by January 5th if you plan on attending, so we can plan accordingly. If you have questions regarding travel to the Chicago area, please contact Marjorie Marshall at marshall.marjorie@epa.gov.

I will be traveling over the holidays, but will try to answer questions as I'm able.

Thank you,

Eileen Deamer

(b)(6)

Sender: Deamer, Eileen <deamer.eileen@epa.gov>

Recipient: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>

Sent Date: 2017/01/05 11:45:56

Delivered Date: 2017/01/05 11:46:32

From:	Marinissen, Maria (OS/ASPR/OPP) /o=EXCHANGELABS/ou=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/cn=RECIPIENTS/cn=5D42FB4D94B041EE88E4F7DD5743E893-MARINISSEN, <Maria.Marinissen@hhs.gov>
To:	Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>; Barna, Lauren (OS/ASPR/OPP) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=fc3088f630884a2587717b60f5a3ad3f-Barna, Laur <Lauren.Barna@hhs.gov>
CC:	Fantinato, Jessica (OS/ASPR/OEM) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user3285333c <Jessica.Fantinato@hhs.gov>; Mackay, Thomas (OS/ASPR/OEM) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user2e5f70d8 <Thomas.Mackay@hhs.gov>; Phillips, Sally (HHS/ASPR/OPP) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=5d6ce8134846423cb83b5b28464edb60-Phillips, S <Sally.Phillips@hhs.gov>; Herrmann, Jack (HHS/ASPR/OPP) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=bebe389042ba411496b284f678ce7247-Herrmann, Ja <John.Herrmann@hhs.gov>
Subject:	RE: Input Needed on Transition Principals Level Exercise Materials
Date:	2017/01/05 17:18:48
Due Date:	2017/01/05 19:00:00
Importance:	High
Priority:	Urgent
Type:	Note

Lauren,

Here you are. Our responses in track changes. A bit long perhaps but want the player to have the background in case more questions are asked.

MJ and Lauren

Maria Julia Marinissen, Ph.D.

Director
 Division of International Health Security
 Office of Policy and Planning
 Office of the Assistant Secretary for Preparedness and Response
 Office of the Secretary
 U.S. Department of Health and Human Services
 Thomas P. O'Neill Building, 200 C Street, S.W.
 Washington DC 20024
 Tel: (202) 205 4214 (w); (b)(6) (bb)
 E-mail: Maria.Marinissen@hhs.gov

From: Underwood, Lauren (HHS/ASPR/IO)
Sent: Thursday, January 05, 2017 12:59 PM
To: Marinissen, Maria (OS/ASPR/OPP); Barna, Lauren (OS/ASPR/OPP)
Cc: Fantinato, Jessica (OS/ASPR/OEM); Mackay, Thomas (OS/ASPR/OEM)
Subject: Input Needed on Transition Principals Level Exercise Materials

Hi Maria Julia and Lauren,

We are in charge of pulling together briefing material for tomorrow's Deputies Meeting to prep for next Friday's Principal Level Exercise. Secretary Burwell and Nicki, Frienden and Fauci will participate with Tom Price and team. We need your help with comments 1, 2, 4, 5, 8. Would love to see your thoughts as soon as possible please ☺

Thanks so much,
Lauren

Lauren A. Underwood, RN

Senior Advisor
Office of the Assistant Secretary for Preparedness and Response
U.S. Department of Health & Human Services
Room 639D, Humphrey Building
Phone: 202-205-4246

Sender: Marinissen, Maria (OS/ASPR/OPP) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=5D42FB4D94B041EE88E4F7DD5743E893-MARINISSEN, <Maria.Marinissen@hhs.gov>

Recipient: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>;
Barna, Lauren (OS/ASPR/OPP) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=fc3088f630884a2587717b60f5a3ad3f-Barna, Laur <Lauren.Barna@hhs.gov>;
Fantinato, Jessica (OS/ASPR/OEM) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user3285333c <Jessica.Fantinato@hhs.gov>;
Mackay, Thomas (OS/ASPR/OEM) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user2e5f70d8 <Thomas.Mackay@hhs.gov>;
Phillips, Sally (HHS/ASPR/OPP) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=5d6ce8134846423cb83b5b28464edb60-Phillips, S <Sally.Phillips@hhs.gov>;
Herrmann, Jack (HHS/ASPR/OPP) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=bebe389042ba411496b284f678ce7247-Herrmann, Ja <John.Herrmann@hhs.gov>

Sent Date: 2017/01/05 17:18:47

Delivered Date: 2017/01/05 17:18:48

Withheld pursuant to exemption

(b)(5)

of the Freedom of Information Act

Withheld pursuant to exemption

(b)(5)

of the Freedom of Information Act

Withheld pursuant to exemption

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of the Freedom of Information Act

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of the Freedom of Information Act

Withheld pursuant to exemption

(b)(5)

of the Freedom of Information Act

From: Pojman, Natalie (HHS/IOS) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=55A0DB38749749919559EBB115161BCB-POJMAN, NAT <Natalie.Pojman@hhs.gov>

To: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>; LaPan, Jarel (HHS/IOS) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=33629cae553946bf9fa41065b02675ca-LaPan, Jare <Jarel.LaPan@hhs.gov>

Subject: RE: PLE PII Talking Point

Date: 2017/01/06 10:43:11

Priority: Normal

Type: Note

Got it, thanks Lauren!

From: Underwood, Lauren (HHS/ASPR/IO)
Sent: Friday, January 06, 2017 10:14 AM
To: LaPan, Jarel (HHS/IOS); Pojman, Natalie (HHS/IOS)
Subject: PLE PII Talking Point

Just got the TP from ASA/OCIO:

- If a cyber incident includes personally identifiable information (PII) from an HHS program, the HHS Privacy Incident Response Team (HHS PIRT) manages response efforts, assists the impacted program in identifying the risks to the PII, and approves any proposed remediation steps to protect the personal privacy of the public or prevent further incidents.

Thanks,
Lauren

Lauren A. Underwood, RN
Senior Advisor
Office of the Assistant Secretary for Preparedness and Response
U.S. Department of Health & Human Services
Room 639D, Humphrey Building
Phone: 202-205-4246

Sender: Pojman, Natalie (HHS/IOS) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=55A0DB38749749919559EBB115161BCB-POJMAN, NAT <Natalie.Pojman@hhs.gov>

Recipient: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>; LaPan, Jarel (HHS/IOS) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=33629cae553946bf9fa41065b02675ca-LaPan, Jare <Jarel.LaPan@hhs.gov>

Sent Date: 2017/01/06 10:43:10

Delivered Date: 2017/01/06 10:43:11

From: Pojman, Natalie (HHS/IOS) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=55A0DB38749749919559EBB115161BCB-POJMAN, NAT <Natalie.Pojman@hhs.gov>
To: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
Subject: RE: Prep for Transition DC
Date: 2017/01/04 12:56:55
Priority: Normal
Type: Note

Ok, sounds good!

From: Underwood, Lauren (HHS/ASPR/IO)
Sent: Wednesday, January 04, 2017 12:56 PM
To: Pojman, Natalie (HHS/IOS)
Subject: RE: Prep for Transition DC

Ok Thanks – I think Ed Gabriel will join Nicki.

Thanks
Lauren

From: Pojman, Natalie (HHS/IOS)
Sent: Wednesday, January 04, 2017 12:52 PM
To: Underwood, Lauren (HHS/ASPR/IO)
Subject: RE: Prep for Transition DC

Yes, ok to bring someone!

From: Underwood, Lauren (HHS/ASPR/IO)
Sent: Wednesday, January 04, 2017 12:32 PM
To: Pojman, Natalie (HHS/IOS)
Subject: RE: Prep for Transition DC

Hi Natalie,
Is it ok if Nicki brings one person with her to the 1pm with Dr. Wakefield?

Thanks
Lauren

From: Pojman, Natalie (HHS/IOS)
Sent: Tuesday, January 03, 2017 1:28 PM
To: Lurie, Nicole (OS/ASPR/IO); Villar, Carmen S. (CDC/OD/OCS); Conrad, Patricia (NIH/NIAID) [E]
Cc: LaPan, Jarel (HHS/IOS); Underwood, Lauren (HHS/ASPR/IO); Kendall, Damaris (HHS/OS); Duncan, Levi (OS/OHCR)
Subject: Prep for Transition DC

All,

In preparation for Friday's Deputies Committee meeting in Preparation for the Transition Principal Level Exercise (PLE) we'll be doing a prep session with Mary tomorrow afternoon at 1pm. Please share this invite with others who you think should be a part of the session. You can join the session by phone or in person.

Don't hesitate to reach out if you have additional questions.

Thanks,

Natalie

--

Natalie Pojman

Chief of Staff

Office of the Acting Deputy Secretary

US Department of Health and Human Services

(202) 690-6854

Natalie.Pojman@hhs.gov

Sender: Pojman, Natalie (HHS/IOS) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=55A0DB38749749919559EBB115161BCB-POJMAN, NAT <Natalie.Pojman@hhs.gov>

Recipient: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>

Sent Date: 2017/01/04 12:56:54

Delivered Date: 2017/01/04 12:56:55

From:	Oxner, Julie (OS/ASPR/OEM) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=F96241C6A5F8401A9A218C259F2E614A-OXNER, JULIE <Julie.Oxner@hhs.gov>
To:	Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>; Gabriel, Edward (OS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=c0277d5e0faa47648f48dc4784390b4d-Gabriel, Ed <Edward.Gabriel@hhs.gov>; Fantinato, Jessica (OS/ASPR/OEM) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user3285333c <Jessica.Fantinato@hhs.gov>; Mackay, Thomas (OS/ASPR/OEM) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user2e5f70d8 <Thomas.Mackay@hhs.gov>
Subject:	RE: exercise doc
Date:	2017/01/05 11:48:04
Priority:	Normal
Type:	Note

I'm almost done... note there are holes where BARDA, CDC, OPP, and International components should weigh in (major policy issues).

Julie

From: Underwood, Lauren (HHS/ASPR/IO)
Sent: Thursday, January 05, 2017 11:47 AM
To: Gabriel, Edward (OS/ASPR/IO); Fantinato, Jessica (OS/ASPR/OEM); Mackay, Thomas (OS/ASPR/OEM); Oxner, Julie (OS/ASPR/OEM)
Subject: RE: exercise doc

And TCs in Richard's paragraph are treatment courses. Thanks all.

From: Gabriel, Edward (OS/ASPR/IO)
Sent: Thursday, January 05, 2017 11:46 AM
To: Underwood, Lauren (HHS/ASPR/IO); Fantinato, Jessica (OS/ASPR/OEM); Mackay, Thomas (OS/ASPR/OEM); Oxner, Julie (OS/ASPR/OEM)
Subject: RE: exercise doc

More comments

From: Underwood, Lauren (HHS/ASPR/IO)
Sent: Thursday, January 05, 2017 11:09 AM
To: Fantinato, Jessica (OS/ASPR/OEM); Mackay, Thomas (OS/ASPR/OEM); Gabriel, Edward (OS/ASPR/IO); Oxner, Julie (OS/ASPR/OEM)
Subject: RE: exercise doc

Thanks all – here's what I got from Richard:

H7N9 was in 2013, I believe the original number of adjuvanted doses was ~40M (20M TCs), and I think the time to first delivery was around 6 months. The cell-based lots have shown declining potency so I

need to verify the current number of doses in the Stockpile (trying to track down Vittoria Cioce) and the time to first doses delivered.

Do we need more detail than this? Do you know what TCs are?
Lauren

From: Fantinato, Jessica (OS/ASPR/OEM)
Sent: Thursday, January 05, 2017 10:52 AM
To: Mackay, Thomas (OS/ASPR/OEM); Underwood, Lauren (HHS/ASPR/IO); Gabriel, Edward (OS/ASPR/IO); Oxner, Julie (OS/ASPR/OEM)
Subject: RE: exercise doc

Thanks, Tom.
Lauren and Ed-
Stand by - Julie is going put this into a script.

Jessica Fantinato
HHS-ASPR-OEM
202-205-0714

From: Mackay, Thomas (OS/ASPR/OEM)
Sent: Thursday, January 05, 2017 10:51 AM
To: Fantinato, Jessica (OS/ASPR/OEM); Underwood, Lauren (HHS/ASPR/IO); Gabriel, Edward (OS/ASPR/IO); Oxner, Julie (OS/ASPR/OEM)
Subject: RE: exercise doc

Here is my cut based on the questions I've been told will be used

Thomas F. MacKAY
ASPR/OEM/TELL
202-205-4612

From: Lurie, Nicole (OS/ASPR/IO)
Sent: Thursday, January 05, 2017 9:44 AM
To: Fantinato, Jessica (OS/ASPR/OEM); Underwood, Lauren (HHS/ASPR/IO); Gabriel, Edward (OS/ASPR/IO); Mackay, Thomas (OS/ASPR/OEM)
Subject: exercise doc

Here is a quick update
Lauren-can you check w Richard what year H7nN9 was and confirm how many doses we stockpiled.

Sender: Oxner, Julie (OS/ASPR/OEM) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=F96241C6A5F8401A9A218C259F2E614A-OXNER, JULIE <Julie.Oxner@hhs.gov>

Recipient: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>; Gabriel, Edward (OS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=c0277d5e0faa47648f48dc4784390b4d-Gabriel, Ed <Edward.Gabriel@hhs.gov>; Fantinato, Jessica (OS/ASPR/OEM) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user3285333c <Jessica.Fantinato@hhs.gov>; Mackay, Thomas (OS/ASPR/OEM) /o=ExchangeLabs/ou=Exchange Administrative Group

(FYDIBOHF23SPDLT)/cn=Recipients/cn=user2e5f70d8 <Thomas.Mackay@hhs.gov>

Sent Date: 2017/01/05 11:48:03

Delivered Date: 2017/01/05 11:48:04

From: Mona Hanna-Attisha <MHanna1@hurleymc.com>
Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group
To: (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>; <julie.barrett@hc.msu.edu>
Subject: RE: Agenda for visit on Jan 11
Date: 2017/01/06 16:14:58
Priority: Normal
Type: Note

That is fine on our end.

Julie, can you revise outlook appts to 4:30.

Mona Hanna-Attisha MD MPH FAAP

Director, Pediatric Public Health Initiative & Pediatric Residency Program
 Hurley Children's Hospital at Hurley Medical Center
 Michigan State University College of Human Medicine
 Department of Pediatrics and Human Development

Mhanna1@hurleymc.com

From: Underwood, Lauren (HHS/ASPR/IO) [Lauren.Underwood@hhs.gov]

Sent: Friday, January 06, 2017 4:11 PM

To: Mona Hanna-Attisha; julie.barrett@hc.msu.edu

Subject: RE: Agenda for visit on Jan 11

Good afternoon,

We would like to consolidate meetings the afternoon of January 11 to ensure Dr. Mona, Kirk Smith and Dr. Lurie will be able to make the 4:45pm call time for the Mayor's Town Hall Meeting on January 11th. Can we plan to hold the meeting with CDC (Breyse, Knutson, Buchanan), HHS (Underwood, Lurie), PPHI (Hanna-Attisha, Smith), HFRCC (Furr-Holden, Cunningham), and anyone else that needs to participate in the registry discussion from **3:00 -4:30pm**? We will keep the conference call line, and Dr. Cunningham has requested video conferencing if that's available. I'll follow up with CDC about that.

Please let me know if this schedule change is acceptable.

Thanks,
 Lauren Underwood

Lauren A. Underwood, RN

Senior Advisor
 Office of the Assistant Secretary for Preparedness and Response
 U.S. Department of Health & Human Services
 Room 639D, Humphrey Building
 Phone: 202-205-4246

From: Knutson, Donna (CDC/ONDIEH/NCEH) [mailto:dbk2@cdc.gov]

Sent: Wednesday, January 04, 2017 3:25 PM

To: Mona Hanna-Attisha (mhanna1@hurleymc.com)

Cc: Breyse, Patrick N. (CDC/ONDIEH/NCEH); Underwood, Lauren (HHS/ASPR/IO); Day, Kristine (CDC/ONDIEH/NCCDPHP); Jones, Vivian K. (CDC/ONDIEH/NCEH) (CTR)

Subject: Agenda for visit on Jan 11

11:30 – Breyse, Knutson, Buchanan land in Flint

1:30-2:30 – Teleconference with State DOH

Participants: Breyse, Knutson, Buchanan (CDC) Wells, Lyon-Callo, Moran (MDOH)

3:00-4:00 – Meeting with telephone participation (MSU Flint) **Bridge Line** (b)(6), **participant passcode** (b)(6)

Participants: Breyse, Knutson, Buchanan (CDC), Lurie (HHS by phone), Hanna-Attisha, Smith and others representing Pediatric Public Health Initiative and registry

4:00-5:00 – Meeting with University Researchers (MSU Flint) **Bridge Line** (b)(6) **participant passcode** (b)(6)

Participants: Breyse, Knutson, Buchanan (CDC), Lurie, Underwood (HHS), Hanna-Attisha, Smith (PPHI), Furr-Holden, Cunningham (Healthy Flint Research Coordinating Center)

5:15 – Knutson, Buchanan to Bishop Airport for 6:10 pm flight to Atlanta

5:30 – Breyse, Lurie, Underwood return to Detroit for 8:32 pm flight to DC

Donna Knutson, Ph.D.

Deputy Director

National Center for Environmental Health

Agency for Toxic Substances and Disease Registry

Centers for Disease Control and Prevention – Atlanta, GA

CDC: 770.488.0673 | CELL: (b)(6) dbk2@cdc.gov

Sender: Mona Hanna-Attisha <MHanna1@hurleymc.com>

Recipient: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>; <julie.barrett@hc.msu.edu>

Sent Date: 2017/01/06 16:14:29

Delivered Date: 2017/01/06 16:14:58

From: Dessources, Kalisha EOP/WHO (b)(6)
Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group
To: (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>;
Brooks, Jordan A. EOP/WHO (b)(6)
Subject: RE: CWG Equity & Empowerment Group
Date: 2016/11/06 23:34:33
Priority: Normal
Type: Note

Hi Lauren!

I am not sure of the workgroup rep-- Jordan may know, but is out of office. We will follow up later this week!

Kalisha

-----Original Message-----

From: Underwood, Lauren (HHS/ASPR/IO) [mailto:Lauren.Underwood@hhs.gov]

Sent: Tuesday, November 1, 2016 3:52 PM

To: Brooks, Jordan A. EOP/WHO (b)(6) Dessources, Kalisha EOP/WHO

(b)(6)

Subject: CWG Equity & Empowerment Group

Hi Kalisha and Jordan,

Can you connect me with the DOL workgroup reps who worked on the apprenticeship programs? I remember the workgroup had an event to spotlight their programs last year (?) and we have a Flint-related ask here at HHS.

Thanks!

Lauren Underwood

Lauren A. Underwood, RN

Senior Advisor

Office of the Assistant Secretary for Preparedness and Response

U.S. Department of Health & Human Services

Room 639D, Humphrey Building

Phone: 202-205-4246

Sender: Dessources, Kalisha EOP/WHO (b)(6)
Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group
Recipient: (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>;
Brooks, Jordan A. EOP/WHO (b)(6)
Sent Date: 2016/11/06 23:33:03
Delivered Date: 2016/11/06 23:34:33

From:	Olsen, Matthew (OS/ASA/OCIO/OIS) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=43CD493CE3E94231A2A8EE96B09BBBF7-OLSEN, MATT <Matthew.Olsen@hhs.gov>
To:	Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
Subject:	RE: PLE Question
Date:	2017/01/06 10:53:34
Priority:	Normal
Type:	Note

If it's not too late, one minor change to the bullet, attached.

Matthew Olsen
HHS Privacy Director
Office: 202-205-3802
BB: (b)(6)

From: Underwood, Lauren (HHS/ASPR/IO)
Sent: Friday, January 06, 2017 9:13 AM
To: Olsen, Matthew (OS/ASA/OCIO/OIS)
Subject: RE: PLE Question

Hi Matt,
Thank you – we need something by 11am at the latest.

From: Olsen, Matthew (OS/ASA/OCIO/OIS)
Sent: Friday, January 06, 2017 8:52 AM
To: Underwood, Lauren (HHS/ASPR/IO); Fantinato, Jessica (OS/ASPR/OEM)
Subject: RE: PLE Question

Lauren,

I have a proposed bullet drafted, just trying to have Beth take a look to make sure she is ok with it. Is there a timeframe you need this within?

Matthew Olsen
HHS Privacy Director
Office: 202-205-3802
BB: (b)(6)

From: Underwood, Lauren (HHS/ASPR/IO)
Sent: Thursday, January 05, 2017 12:50 PM
To: Olsen, Matthew (OS/ASA/OCIO/OIS); Fantinato, Jessica (OS/ASPR/OEM)
Subject: RE: PLE Question

Hi Matt,
Thanks so much for your help. Here's our current draft document – the cyber section is on page 7.

Lauren

From: Olsen, Matthew (OS/ASA/OCIO/OIS)
Sent: Thursday, January 05, 2017 12:00 PM
To: Underwood, Lauren (HHS/ASPR/IO); Fantinato, Jessica (OS/ASPR/OEM)
Subject: RE: PLE Question

Good afternoon Lauren and Jessica,

Glad to help out with this ask. Is there an existing document my team can work from in order to provide content that meshes? In the alternative, do you have an idea of how much material you need? Glad to also chat briefly by phone if that would help.

Matt

Matthew Olsen
HHS Privacy Director
Office: 202-205-3802
BB: (b)(6)

From: Killoran, Beth (OS/ASA/OCIO)
Sent: Thursday, January 05, 2017 11:55 AM
To: Underwood, Lauren (HHS/ASPR/IO); Olsen, Matthew (OS/ASA/OCIO/OIS)
Cc: Fantinato, Jessica (OS/ASPR/OEM)
Subject: RE: PLE Question

Matt,

Can you please reach out regarding the request below?

Regards,

Beth Killoran, Chief Information Officer
U.S. Department of Health and Human Services
200 Independence Avenue, S.W. 330E
Washington, D.C. 20201
Office: (b)(6)

From: Underwood, Lauren (HHS/ASPR/IO)
Sent: Thursday, January 05, 2017 11:52 AM
To: Killoran, Beth (OS/ASA/OCIO)
Cc: Fantinato, Jessica (OS/ASPR/OEM)
Subject: RE: PLE Question

Hi Beth,

We are pulling together briefing material for the upcoming principals exercise and need help with a talking point related to HHS responsibilities during a cyber incident – what do we do about PII? The briefing

material will be in a script format, so would love a talking point that Dr. Wakefield and Secretary Burwell could read from directly. Thanks so much!

Lauren

From: LaPan, Jarel (HHS/IOS)
Sent: Thursday, January 05, 2017 8:40 AM
To: Underwood, Lauren (HHS/ASPR/IO)
Cc: Fantinato, Jessica (OS/ASPR/OEM)
Subject: Re: PLE Question

Good morning,

Beth killoran is the poc. I emailed her yesterday w the heads up so hopefully she can turn something around quickly.

Thanks for pulling this all together
Jarel

From: Underwood, Lauren (HHS/ASPR/IO)
Sent: Thursday, January 5, 2017 8:22:52 AM
To: LaPan, Jarel (HHS/IOS)
Cc: Fantinato, Jessica (OS/ASPR/OEM)
Subject: PLE Question

Hi Jarel,
Do you have a POC in OCIO who we can connect with to pull together a talking point on HHS responsibilities related to personally identifiable information in a cyber incident?

Thanks,
Lauren

Lauren A. Underwood, RN
Senior Advisor
Office of the Assistant Secretary for Preparedness and Response
U.S. Department of Health & Human Services
Room 639D, Humphrey Building
Phone: 202-205-4246

Sender: Olsen, Matthew (OS/ASA/OCIO/OIS) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=43CD493CE3E94231A2A8EE96B09BBBF7-OLSEN, MATT <Matthew.Olsen@hhs.gov>
Recipient: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
Sent Date: 2017/01/06 10:53:34

Withheld pursuant to exemption

(b)(5)

of the Freedom of Information Act

Withheld pursuant to exemption

(b)(5)

of the Freedom of Information Act

Withheld pursuant to exemption

(b)(5)

of the Freedom of Information Act

Withheld pursuant to exemption

(b)(5)

of the Freedom of Information Act

Withheld pursuant to exemption

(b)(5)

of the Freedom of Information Act

Withheld pursuant to exemption

(b)(5)

of the Freedom of Information Act

Withheld pursuant to exemption

(b)(5)

of the Freedom of Information Act

Withheld pursuant to exemption

(b)(5)

of the Freedom of Information Act

From: Weinberger, Collin (OS/ASPR/IO) (CTR) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=641554FC7843407585827AF5898D9C26-WEINBERGER, <Collin.Weinberger@hhs.gov>

To: Harvey, Melissa (OS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=usercb0ff869 <Melissa.Harvey@hhs.gov>; Schafer, Julie (OS/ASPR/BARDA) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=ec4bf7c2147f4c7d815ac96873618f47-Schafer, Ju <Julie.Schafer@hhs.gov>; Kane, Elleen (OS/ASPR/COO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user25dbd6c7 <Elleen.Kane@hhs.gov>

CC: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>

Subject: Re: Updated Tick Tock for BARDA Announcement

Date: 2016/11/04 15:21:03

Priority: Normal

Type: Note

Yes, we will confirm with you Monday morning before sending.

From: Harvey, Melissa (OS/ASPR/IO)
Sent: Friday, November 4, 2016 3:17:25 PM
To: Weinberger, Collin (OS/ASPR/IO) (CTR); Schafer, Julie (OS/ASPR/BARDA); Kane, Elleen (OS/ASPR/COO)
Cc: Underwood, Lauren (HHS/ASPR/IO)
Subject: RE: Updated Tick Tock for BARDA Announcement

Collin and Lauren,

Please find the tick tock below. The BARDA, ASPR and PHEMCE emails are attached. I've also attached the PHEMCE distro lists that George provided. It might take some time to load them into an email, which is why I'm sending them over now.

Given the various changes to this roll-out plan, should we plan to have you confirm with us that this is still happening just prior to sending out the emails on Monday morning?

Thanks!

Best,
Melissa

From: Harvey, Melissa (OS/ASPR/IO)
Sent: Friday, November 04, 2016 2:33 PM
To: Weinberger, Collin (OS/ASPR/IO) (CTR); Schafer, Julie (OS/ASPR/BARDA); 'Kane, Elleen (HHS/ASPR/COO) (Elleen.Kane@hhs.gov)'
Cc: Underwood, Lauren (HHS/ASPR/IO)
Subject: RE: Updated Tick Tock for BARDA Announcement

We are back to this time line...final!

Monday:

8:30 a.m. NL announcement at senior staff meeting
8:45 a.m. Email to BARDA Staff (NL)
9:00 a.m. Email ASPR wide (NL)
9:30 a.m. NL email to PHEMCE colleagues, NSC
10:00 a.m. Announcement is posted on PHE.gov (Comms)
10:30 a.m. NL email to key Hill members and staff - Serina
1:00 a.m. ASPR email to external stakeholders – AMCG, Comms

Tuesday:

10 a.m. Notification to trade press; home town news; alma mater

From: Weinberger, Collin (OS/ASPR/IO) (CTR)
Sent: Friday, November 04, 2016 2:11 PM
To: Harvey, Melissa (OS/ASPR/IO); Lurie, Nicole (OS/ASPR/IO)
Cc: Underwood, Lauren (HHS/ASPR/IO)
Subject: Re: Updated Tick Tock for BARDA Announcement

Yes, Lauren and/or I will send the BARDA, ASPR, and PHEMCE emails on NL's behalf.

From: Harvey, Melissa (OS/ASPR/IO)
Sent: Friday, November 4, 2016 2:06:53 PM
To: Lurie, Nicole (OS/ASPR/IO)
Cc: Weinberger, Collin (OS/ASPR/IO) (CTR); Underwood, Lauren (HHS/ASPR/IO)
Subject: Updated Tick Tock for BARDA Announcement

Nicki, does the below work for you? If so, Lauren or Collin, would one of you be able to send out the BARDA, ASPR, and PHEMCE emails from Nicki's account according to the timeline below? I will send the language for the three separate emails and PHEMCE distro list shortly.

Best,
Melissa

Monday:

8:30 a.m. NL announcement at senior staff meeting
8:45 a.m. Email to BARDA Staff (NL)
9:00 a.m. Email ASPR wide (NL)
9:30 a.m. NL email to PHEMCE colleagues, NSC
10:00 a.m. Announcement is posted on PHE.gov (Comms)
10:30 a.m. NL email to key Hill members and staff - Serina
1:00 a.m. ASPR email to external stakeholders – AMCG, Comms

Tuesday:

10 a.m. Notification to trade press; home town news; alma mater

Sender: Weinberger, Collin (OS/ASPR/IO) (CTR) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=641554FC7843407585827AF5898D9C26-WEINBERGER, <Collin.Weinberger@hhs.gov>

Recipient: Harvey, Melissa (OS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=usercb0ff869 <Melissa.Harvey@hhs.gov>;
Schafer, Julie (OS/ASPR/BARDA) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=ec4bf7c2147f4c7d815ac96873618f47-Schafer, Ju
<Julie.Schafer@hhs.gov>;
Kane, Elleen (OS/ASPR/COO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user25dbd6c7 <Elleen.Kane@hhs.gov>;
Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>

Sent Date: 2016/11/04 15:21:02

Delivered Date: 2016/11/04 15:21:03

From: Scarbrough, Jess (OS/ASPR/AMCG) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=EE8F76C2713D4D568FD23245A55CFD69-SCARBROUGH, <Jess.Scarbrough@hhs.gov>
To: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
Subject: Re: Emergent...
Date: 2016/11/07 11:55:11
Priority: Normal
Type: Note

Thanks for your and the ASPR's understanding.

Overall a good meeting.

V/R Jess

Jess A Scarbrough, Brig Gen US Army RET
U.S. Senior Executive Service
Director, AMCG (OS/ASPR)
Head of Contracting Activity
Department of Health and Human Services

From: Underwood, Lauren (HHS/ASPR/IO)
Sent: Monday, November 7, 2016 11:52:30 AM
To: Scarbrough, Jess (OS/ASPR/AMCG)
Subject: Re: Emergent...

No problem

From: Scarbrough, Jess (OS/ASPR/AMCG)
Sent: Monday, November 7, 2016 11:51:48 AM
To: Underwood, Lauren (HHS/ASPR/IO)
Subject: Fw: Emergent...

Sorry Lauren...it is tough to brief Emergent as it is a CIADM facility.....please see my note below to Richard..R/Jess

Jess A Scarbrough, Brig Gen US Army RET
U.S. Senior Executive Service
Director, AMCG (OS/ASPR)
Head of Contracting Activity
Department of Health and Human Services

From: Scarbrough, Jess (OS/ASPR/AMCG)
Sent: Monday, November 7, 2016 11:49:25 AM
To: Hatchett, Richard (OS/ASPR/BARDA)
Cc: Eldridge, Schuyler (OS/ASPR/AMCG); Larsen, Joseph (OS/ASPR/BARDA); Harvey, Melissa (OS/ASPR/IO)
Subject: Emergent...

Richard, FYSA.....Gerry did a good job on briefing NL on Emergent's Vaccine developmental efforts in comparison to Sanofi, Takeka and WRAIR, however when Mike went into manufacturing he was referring to potential CIADM facilities.....

Sorry we had to step in...good meeting w/ASPR..

V/R Jess

Jess A Scarbrough, Brig Gen US Army RET
U.S. Senior Executive Service
Director, AMCG (OS/ASPR)
Head of Contracting Activity
Department of Health and Human Services

Sender: Scarbrough, Jess (OS/ASPR/AMCG) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP

(FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=EE8F76C2713D4D568FD23245A55CFD69-SCARBROUGH,
<Jess.Scarbrough@hhs.gov>

Recipient: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group
(FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>

Sent Date: 2016/11/07 11:55:10

Delivered Date: 2016/11/07 11:55:11

From: Fantinato, Jessica (OS/ASPR/OEM) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=USER3285333C <Jessica.Fantinato@hhs.gov>
To: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
Subject: Re: PLE Question
Date: 2017/01/05 11:49:52
Priority: Normal
Type: Note

Sorry - thought you were going to so we have not. Could you?

From: Underwood, Lauren (HHS/ASPR/IO)
Sent: Thursday, January 5, 2017 11:43:35 AM
To: Fantinato, Jessica (OS/ASPR/OEM)
Subject: RE: PLE Question

Hi,
Did you guys reach out to Beth, or would you like me to?

Thanks
Lauren

From: LaPan, Jarel (HHS/IOS)
Sent: Thursday, January 05, 2017 8:40 AM
To: Underwood, Lauren (HHS/ASPR/IO)
Cc: Fantinato, Jessica (OS/ASPR/OEM)
Subject: Re: PLE Question

Good morning,

Beth killoran is the poc. I emailed her yesterday w the heads up so hopefully she can turn something around quickly.

Thanks for pulling this all together
Jarel

From: Underwood, Lauren (HHS/ASPR/IO)
Sent: Thursday, January 5, 2017 8:22:52 AM
To: LaPan, Jarel (HHS/IOS)
Cc: Fantinato, Jessica (OS/ASPR/OEM)
Subject: PLE Question

Hi Jarel,
Do you have a POC in OCIO who we can connect with to pull together a talking point on HHS responsibilities related to personally identifiable information in a cyber incident?

Thanks,
Lauren

Lauren A. Underwood, RN

Senior Advisor
Office of the Assistant Secretary for Preparedness and Response
U.S. Department of Health & Human Services
Room 639D, Humphrey Building
Phone: 202-205-4246

Sender: Fantinato, Jessica (OS/ASPR/OEM) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=USER3285333C <Jessica.Fantinato@hhs.gov>

Recipient: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>

Sent Date: 2017/01/05 11:49:51

Delivered Date: 2017/01/05 11:49:52

From: LaPan, Jarel (HHS/IOS) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=33629CAE553946BF9FA41065B02675CA-LAPAN, JARE <Jarel.LaPan@hhs.gov>
To: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
Subject: Re: update
Date: 2017/01/06 16:21:02
Priority: Normal
Type: Note

Ok thanks. Ill let Mary know.

From: Underwood, Lauren (HHS/ASPR/IO)
Sent: Friday, January 6, 2017 4:20:27 PM
To: LaPan, Jarel (HHS/IOS)
Subject: update

Hi,
The meeting is definitely pushed to 5pm, but they're letting Dr. Lurie in now.

THANK YOU,
Lauren

Lauren A. Underwood, RN
Senior Advisor
Office of the Assistant Secretary for Preparedness and Response
U.S. Department of Health & Human Services
Room 639D, Humphrey Building
Phone: 202-205-4246

Sender: LaPan, Jarel (HHS/IOS) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=33629CAE553946BF9FA41065B02675CA-LAPAN, JARE <Jarel.LaPan@hhs.gov>
Recipient: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
Sent Date: 2017/01/06 16:21:02

From: Cramer, Drew W. EOP/NSC (b)(6)
Lurie, Nicole (OS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group
To: (FYDIBOHF23SPDLT)/cn=Recipients/cn=8eb6325de6044d8fa04c013e2cf73258-Lurie, Nico <Nicole.Lurie@hhs.gov>
CC: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
Subject: RE: Photo
Date: 2016/11/07 12:28:40
Priority: Normal
Type: Note

We've been in sporadic contact with WH Staff Secretary on this for the past few weeks. The last we heard from them last week, they still have it and are re-energizing themselves about it. Hopefully that means we will have something soon.

Drew Cramer
Director for Response Policy
National Security Council Staff
Office: (b)(6)
Cell: (b)(6)

-----Original Message-----

From: Lurie, Nicole (OS/ASPR/IO) [mailto:Nicole.Lurie@hhs.gov]
Sent: Sunday, November 6, 2016 8:24 AM
To: Cramer, Drew W. EOP/NSC (b)(6)
Cc: Underwood, Lauren (HHS/ASPR/IO) <Lauren.Underwood@hhs.gov>
Subject: Photo

Hi Drew-Just checking in on the status of the signed photo from Flint. Do you know how to move this along? Was thinking about this again during my visit this week. Ty

Sender: Cramer, Drew W. EOP/NSC (b)(6)
Lurie, Nicole (OS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=8eb6325de6044d8fa04c013e2cf73258-Lurie, Nico
Recipient: <Nicole.Lurie@hhs.gov>; Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
Sent Date: 2016/11/07 12:26:43
Delivered Date: 2016/11/07 12:28:40

From: Meckes, Madeline (OS/ASPR/COO) (CTR) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=29B6F1B2AB5341A88FEE24FF98A5C11B-MECKES, MAD <Madeline.Meckes@hhs.gov>
To: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
Subject: RE: SPS 00369988
Date: 2017/01/03 13:30:12
Priority: Normal
Type: Note

Attached! There are three more folders like this either with Ed Gabriel's office or in your office—FYI.

From: Underwood, Lauren (HHS/ASPR/IO)
Sent: Tuesday, January 03, 2017 1:29 PM
To: Meckes, Madeline (OS/ASPR/COO) (CTR)
Subject: SPS 00369988

Hi, can you send me the word document please?

Thanks!

Lauren A. Underwood, RN
Senior Advisor
Office of the Assistant Secretary for Preparedness and Response
U.S. Department of Health & Human Services
Room 639D, Humphrey Building
Phone: 202-205-4246

Sender: Meckes, Madeline (OS/ASPR/COO) (CTR) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=29B6F1B2AB5341A88FEE24FF98A5C11B-MECKES, MAD <Madeline.Meckes@hhs.gov>
Recipient: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
Sent Date: 2017/01/03 13:30:11
Delivered Date: 2017/01/03 13:30:12

From: Lurie, Nicole (OS/ASPR/IO) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=8EB6325DE6044D8FA04C013E2CF73258-LURIE, NICO <Nicole.Lurie@hhs.gov>
To: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
Subject: Re: briefing materials for Mary W
Date: 2017/01/04 18:42:56
Priority: Normal
Type: Note

I do

From: Underwood, Lauren (HHS/ASPR/IO)
Sent: Wednesday, January 4, 2017 6:39:07 PM
To: Lurie, Nicole (OS/ASPR/IO)
Subject: Fw: briefing materials for Mary W

This seems to be a reiteration of what they discussed earlier. Do you need something written up for Mary tonight?

From: Fantinato, Jessica (OS/ASPR/OEM)
Sent: Wednesday, January 4, 2017 5:16:01 PM
To: Underwood, Lauren (HHS/ASPR/IO)
Cc: Mackay, Thomas (OS/ASPR/OEM); Vineyard, Michael (OS/ASPR/OEM)
Subject: RE: briefing materials for Mary W

Lauren-

Here are our thoughts on the bullets requested by Nicki.

Let us know if you need any additional info from us.

Jessica

Hurricane Sandy

- Deploy early to place resources in position – you want to be available to fill a need in hours not days.
- Energy Restoration – (lesson learned) key component for HHS is identifying households with durable medical equipment through Empower for the State and Locals to assist them in determining power restoration priorities.
- Adequate care for the displaced special needs population.

Pandemic Response

- HHS is the Lead Federal Agency.
- This is a resource extensive response and will need supplemental funding.
- Coordinate a HHS communications strategy to provide timely and accurate information.

Cyber Incident

- A cyber incident on critical infrastructure, such as on the power grid, would have significant immediate health impacts as second and third order effects – e.g. hospitals, people reliant on DME, etc.

- For a significant cyber incident that impacts the Healthcare and Public Health Sector, Presidential Policy Directive 41 enables HHS to call for the establishment of and/or HHS participation in a Cyber Unified Coordination Group in order to link in with the federal lead agencies for cyber response.
- HHS is considered the Sector-Specific Agency (SSA) for the Healthcare and Public Health Sector. As SSA, HHS is responsible for working in voluntary partnership with private sector healthcare organizations to increase their security and resilience against all hazards, including cyber-attacks.

Domestic Terrorism

- Very important for Non-title 50 agencies to receive timely threat information in order to facilitate response efforts.
- HHS has a direct line contact with the State Offices' of Public Health through our Regional Emergency Coordinator program. For instance during the Orlando attack our Emergency Regional Coordinators made direct contact with city and state medical office to gauge the need for Federal assistance.
- In a very large scale terrorist event, HHS can provide surge medical and mortuary support in the event the state and local capacity is overwhelmed.
- BARDA – burn treatment capabilities?

Thomas F. MacKAY
ASPR/OEM/TELL
202-205-4612

From: Fantinato, Jessica (OS/ASPR/OEM)
Sent: Wednesday, January 04, 2017 1:56 PM
To: Mackay, Thomas (OS/ASPR/OEM)
Cc: Vineyard, Michael (OS/ASPR/OEM)
Subject: FW: briefing materials for Mary W

Tom-
You got this?

Jessica Fantinato
HHS-ASPR-OEM
202-205-0714

From: Lurie, Nicole (OS/ASPR/IO)
Sent: Wednesday, January 04, 2017 1:49 PM
To: Mackay, Thomas (OS/ASPR/OEM); Fantinato, Jessica (OS/ASPR/OEM); Vineyard, Michael (OS/ASPR/OEM)
Cc: Gabriel, Edward (OS/ASPR/IO)
Subject: briefing materials for Mary W

Can you do a draft of the 3 main points we want to make under each scenario—I said I'd send to CDC and Tony, who were on the phone w Mary.

I'll look at them before I circulate, but Mary wants them tomorrow afternoon

Also, Steve wants to know who if anyone from CDC worked on the exercise development

Nicole Lurie MD MSPH

Assistant Secretary for Preparedness and Response

Rear Admiral, US Public Health Service

US Department of Health and Human Services

Sender: Lurie, Nicole (OS/ASPR/IO) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=8EB6325DE6044D8FA04C013E2CF73258-LURIE, NICO <Nicole.Lurie@hhs.gov>

Recipient: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>

Sent Date: 2017/01/04 18:42:55

Delivered Date: 2017/01/04 18:42:56

From: Moss, Marcille (OS/ASPR/IO) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=4C680A4BB39B46BE8EBD457D03AEB5CC-MOSS, MARCI <Marcille.Moss@hhs.gov>
To: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
Subject: RE:
Date: 2017/01/04 13:30:17
Priority: Normal
Type: Note

Got it, thanks.

From: Underwood, Lauren (HHS/ASPR/IO)
Sent: Wednesday, January 04, 2017 1:29 PM
To: Moss, Marcille (OS/ASPR/IO)
Subject:

FYI – Melissa says Nicki doesn't want to do a going away lunch anymore – so no need to hold lunch time on 1/9.

Lauren

Lauren A. Underwood, RN
Senior Advisor
Office of the Assistant Secretary for Preparedness and Response
U.S. Department of Health & Human Services
Room 639D, Humphrey Building
Phone: 202-205-4246

Sender: Moss, Marcille (OS/ASPR/IO) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=4C680A4BB39B46BE8EBD457D03AEB5CC-MOSS, MARCI <Marcille.Moss@hhs.gov>
Recipient: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
Sent Date: 2017/01/04 13:30:16
Delivered Date: 2017/01/04 13:30:17

From: Cunningham, Rebecca <stroh@med.umich.edu>
To: Evaluation Only. Created with Aspose.HTML. Copyright 2013-2020 Aspose Pty Ltd.up (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
CC: <Debra.Furr-Holden@hc.msu.edu>
Subject: Re: follow up
Date: 2017/01/06 16:22:33
Priority: Normal
Type: Note

Hi
Yes. Available Likely by phone.
Thanks for update.
Rc

Sent from my iPhone
Please excuse syntax errors and typos.

On Jan 6, 2017, at 4:15 PM, Underwood, Lauren (HHS/ASPR/IO)
<Lauren.Underwood@hhs.gov>wrote:

Hi!
Wanted to give an early heads up that we may need to move the registry meeting up an hour to **3:00-4:30pm**. I will confirm, but our original meeting time was conflicting with the Mayor's town hall meeting scheduled for Wednesday night. **Are you available?** Dr. Cunningham, I'm checking on the video conferencing – will keep you posted.

Previous CDC agenda – this will shift because Lurie and Underwood are staying in Flint for the town hall:
11:30 – Breyse, Knutson, Buchanan land in Flint

1:30-2:30 – Teleconference with State DOH
Participants: Breyse, Knutson, Buchanan (CDC) Wells, Lyon-Callo, Moran (MDOH)

3:00-4:00 – Meeting with telephone participation (MSU Flint) **Bridge Line** (b)(6) participant
passcode (b)(6)
Participants: Breyse, Knutson, Buchanan (CDC), Lurie (HHS by phone), Hanna-Attisha, Smith and others representing Pediatric Public Health Initiative and registry

4:00-5:00 – Meeting with University Researchers (MSU Flint) **Bridge Line** (b)(6) participant
passcode (b)(6)
Participants: Breyse, Knutson, Buchanan (CDC), Lurie, Underwood (HHS), Hanna-Attisha, Smith (PPHI), Furr-Holden, Cunningham (Healthy Flint Research Coordinating Center)

5:15 – Knutson, Buchanan to Bishop Airport for 6:10 pm flight to Atlanta
5:30 – Breyse, Lurie, Underwood return to Detroit for 8:32 pm flight to DC

Thanks

Lauren

From: Debra Furr-Holden [<mailto:Debra.Furr-Holden@hc.msu.edu>]
Sent: Friday, January 06, 2017 2:04 PM
To: Lurie, Nicole (OS/ASPR/IO); Cunningham, Rebecca
Cc: Underwood, Lauren (HHS/ASPR/IO)
Subject: Re: follow up

Hello ladies. Aron Sousa asked me to send this document on to him and Mona today so they can think it through and maybe we can come up with some kind of partnership in advance of January 11. If you have any feedback, I would greatly appreciate it because truly we are committed to one unified application from Flint and will support that. I trust your feedback and beyond words appreciate all your efforts and ongoing commitment to Flint and public health in the face of the changing political landscape. We will do our part so that you can say clearly in the coming week that Flint has a plan, and it makes sense.

I will forward this document on to Aron and Mona this evening and also reach out to Mona by cell this evening. She has been very forthcoming and open with me one on one and I remain optimistic that we can figure it all out and do something really great. Her commitment to Flint kids is unparalleled and her efforts have yielded great results in the face of tough times, and we (the HFRCC) hope to add real value to the registry and our collective ability to mediate the impact of the water crisis.

Did I say thank you??

-Debra

From: furrhd
Date: Thursday, January 5, 2017 at 11:47 AM
To: "Lurie, Nicole (OS/ASPR/IO)", "Cunningham, Rebecca"
Cc: "Underwood, Lauren (HHS/ASPR/IO)"
Subject: Re: follow up

Happy New Year ladies. I had the best time unplugging for a few days but now it's back to work.

Attached is a document that our HFRCC Board has been working on to layout how we could work with the Data Registry Team. We would love your feedback to make sure it makes sense practically. When Rebecca and I met with Mona and Aron Sousa they didn't have a clear sense of what the HFRCC is or what we do. We added a brief introduction and also included a one pager at the end of the attached that spells out some of our activities in a way that should be illustrative and hopefully they'll go 'oh, now this makes sense to us'.

Any feedback you have is greatly appreciated as we'd like to pass this along to others in advance of our meeting next week. Thank you for your ongoing support.

And to answer your question below I am not a part of GFHC, but I do know Kirk. He and I met when I first came to Flint. We bumped heads over an RWJ grant that I didn't know he/GFHC also submitted for and subsequently my team won the grant, but I think that's old news now. One of our Board members Yvonne Lewis used to be on the GFHC Board and has worked closely with Kirk and others over the years. This is a really small place.

-Debra (and Rebecca)

From: "Lurie, Nicole (OS/ASPR/IO)"
Date: Friday, December 23, 2016 at 9:36 AM
To: furrhd, "Cunningham, Rebecca"
Cc: "Underwood, Lauren (HHS/ASPR/IO)"
Subject: RE: follow up

This is a terrific email, thank you. I am super excited about the work that you are doing. I did not mean that you stay away from kids, but the 'universal ID' idea enables Mona to do her thing and link to/leverage all the other work that is going on. Ultimately a registry can/should support all kinds of research. I think the planning meeting/discussions with CDC and community partners and the state can and should really inform breadth and scope. I'm sure you know that there is already a flag in Medicaid for kids exposed to the water. I am not aware that there is a similar flag for adults, but that's an example of something you might want to pursue with the state and other partners. How involved are you with the GFHC folks? Are you part of it?

Nicole Lurie, MD, MSPH
Assistant Secretary for Preparedness and Response
Rear Admiral, U.S. Public Health Service
200 Independence Ave., SW - Room 638G
Washington, D.C. 20201
(202) 205-2882
(202) 690-6512 (fax)
nicole.lurie@hhs.gov

From: Debra Furr-Holden [<mailto:Debra.Furr-Holden@hc.msu.edu>]
Sent: Friday, December 23, 2016 8:56 AM
To: Lurie, Nicole (OS/ASPR/IO); Cunningham, Rebecca
Cc: Underwood, Lauren (HHS/ASPR/IO)
Subject: Re: follow up

Dr. Lurie, our thinking is a bit more broad. For example, we have assembled many faculty across the academic and research universe (folks from Wayne State, UM, UM-Flint, MSU, Hurley, McClaren) and are expanding that network almost daily. We have an index of over 300 Flint-based projects where investigators voluntarily contributed their project information so they could be known and collaborative. A universal ID for children and adults will allow us to readily link data from these studies to the registry, greatly enhancing our ability to monitor who is getting what and what services and programs are making a difference. As a scientific community we could also establish a set of common core measures across these studies informed by the rich intellectual environment of Flint-based researchers and stakeholders. These investigators have active studies with children and adults and will probably see the distinction as arbitrary. As a coordinating center our big goal is to enhance the health benefits of research for Flint residents. We are not limited to adults or children, but rather taking a comprehensive approach to coordinate the research and promote community involvement (and our expertise in longitudinal studies covers the life course from infancy to older adulthood).

I was surprised when we talked to Mona because she was under the impression that we were 'staying away from kids'. I let her know that the HFRCC does not actually conduct research, rather we coordinate and bring together the collective expertise of community and researchers and that is not population limited. Mona is super protective of Flint kids and I greatly respect her dedication and feel that Flint kids deserve a champion like her. There is also a great opportunity for us to bring the wider scientific community together to maximize the benefit of the registry to the Flint community. Getting that communicated without being a threat is the challenge AND I think we could figure it out. We are not encroaching on services for children or attempting to dilute any resources for children, but we do have the collective power through HFRCC to maximize the benefits of the registry for all populations, children included. If we took the approach of only bringing our expertise to bear for adults, it would alienate many of our colleagues and be a huge missed opportunity to support the most comprehensive data for children. Any additional help you can provide in communicating the value of including the larger scientific community vis-a-vi the HFRCC would be tremendously helpful.

Our board is refining a document that clearly spells out what value we can add to the registry and hopefully that will remedy some of the underlying concerns. We will send you and Mona a draft of that document no later than early next week. We heard you loud and clear and will figure something out and support one unified application from Flint that leverages our strengths.

Also, the language in the bill as it is published does not limit the registry to children and there will be a lot of push back from Flint stakeholders if this happens (well beyond the HFRCC). This a separate issue but one worth thinking through before a final decision is made and publicized.

I hate long emails (so please forgive me), but I wanted to give you some things to think about in advance of the larger meeting in January.

From: "Lurie, Nicole (OS/ASPR/IO)"
Date: Thursday, December 22, 2016 at 8:29 PM
To: furrhd, "Cunningham, Rebecca"
Cc: "Underwood, Lauren (HHS/ASPR/IO)"
Subject: RE: follow up

Thanks. The adult issue is complicated. I do not believe there is funding for an adult registry but understand it to be a huge concern. This may be a place where HRFCC and Mona collaborate—you guys figure out the adult part and she does the kids, and there are shared elements somehow. Thanks for keeping me in the loop

Nicole Lurie MD MSPH
Assistant Secretary for Preparedness and Response
Rear Admiral, US Public Health Service
Department of Health and Human Services
200 Independence Ave SW
Washington, DC

202 205 2882

From: Debra Furr-Holden [<mailto:Debra.Furr-Holden@hc.msu.edu>]
Sent: Thursday, December 22, 2016 7:36 PM
To: Lurie, Nicole (OS/ASPR/IO); Cunningham, Rebecca
Cc: Underwood, Lauren (HHS/ASPR/IO)
Subject: Re: follow up

Tonight's meeting is a community dialogue hosted by the community core of the HFRCC. I told Mona and Aron about tonight's meeting (and it was widely advertised) but it was primarily focussed on community input (although many academics are here with vested interest in community input). I will also make sure to invite Mona and her team to our next dialogue on the 5th of January. I think these are equally valuable for community members and academic researchers.

The session is very lively and engaged. Community members have some strong, informed opinions on the research happening in Flint and some clear ideas about the registry. The most resounding message is they want the registry to include all age groups. Some of the stories people have about the impact of the water crisis on them and their families are really moving. For older adults facing multiple morbidities it is often difficult to tease out the impact of the water crisis on morbidity and mortality, but with so many unanswered questions people are left pointing to the water crisis for much of what they've experienced. And they validly want these questions answered with data and the want to be included in the process.

We will send you a summary of tonight's meeting which is being recorded via audio and transcribed after the holiday.

Thank you for your ongoing commitment to Flint and have a great holiday.

-Debra

From: "Lurie, Nicole (OS/ASPR/IO)"
Date: Thursday, December 22, 2016 at 5:02 PM
To: "Cunningham, Rebecca"
Cc: "Underwood, Lauren (HHS/ASPR/IO)", furrhd
Subject: RE: follow up

Thank you. I appreciate the follow up and your reaching out. Nothing like good communication to make things better. Is Mona involved in tonight's meeting as well? I'll be curious to know how it goes.
Have a great holiday

Nicole Lurie MD MSPH
Assistant Secretary for Preparedness and Response
Rear Admiral, US Public Health Service
Department of Health and Human Services
200 Independence Ave SW
Washington, DC
202 205 2882

From: Cunningham, Rebecca [<mailto:stroh@med.umich.edu>]
Sent: Thursday, December 22, 2016 3:02 PM
To: Lurie, Nicole (OS/ASPR/IO)
Cc: Underwood, Lauren (HHS/ASPR/IO); Debra Furr-Holden
Subject: follow up

Dear Dr. Lurie,

I wanted to follow up with you after last weeks chat.

Debra and I met with Mona and her former Dean Aron Sousa. It was a good talk and we learned that they don't have a good sense of what the HFRCC does so I think it was less clear for them how we would work together.

Our HFRCC Board is putting together a plan for collaboration that builds on the extensive network of Flint-based researchers we've engaged and also capitalizes on our and our collective partners expertise in longitudinal data collection in Flint.

In addition, we have a community dialogue planned for tonight night where we will get feedback from the community on what they'd like to see with the registry. While Mona and her group have done a good job at pulling many pieces together, I think there is some tangible and important ways we can work together to have the registry be great and reflective of the strengths and input of multiple stakeholders.

Thanks for nudging us towards each other and I will send a sketch of a possible collaboration in advance of the January meeting.

Lauren – i have not seen any follow up regarding scheduling of that meeting re first or second week etc? Please let me know if I missed it.

Happy Holidays to both of you—

RC

Electronic Mail is not secure, may not be read every day, and should not be used for urgent or sensitive issues

Electronic Mail is not secure, may not be read every day, and should not be used for urgent or sensitive issues

Sender: Cunningham, Rebecca <stroh@med.umich.edu>
Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group
Recipient: (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>;
<Debra.Furr-Holden@hc.msu.edu>
Sent Date: 2017/01/06 16:21:50
Delivered Date: 2017/01/06 16:22:33

From: <do-not-reply@conkursolutions.com>
To: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
Subject: ConcurGov Correspondence
Date: 2017/01/03 13:30:48
Priority: Normal
Type: Note

TMRETURN.LTR

01/03/17

LAUREN.UNDERWOOD@HHS.GOV

You have a CGE document that requires your attention. Your Auth named TRIP008AH4 for LAUREN ASHLEY. UNDERWOOD with authorization TANUM0991B has been

returned for the following reason:

This action was taken for the following reason - Pre-approval required

Please contact your Travel Preparer/Administrator (FATA) for assistance if necessary.

You may access CGE by logging into AMS at <https://ams.hhs.gov/amsLogin/SimpleLogin.jsp> and clicking on the E-Travel link under Open Access.

Sender: <do-not-reply@conkursolutions.com>
Recipient: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
Sent Date: 2017/01/03 13:30:18
Delivered Date: 2017/01/03 13:30:48

From:	Weinberger, Collin (OS/ASPR/IO) (CTR) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=641554FC7843407585827AF5898D9C26-WEINBERGER, <Collin.Weinberger@hhs.gov>
To:	Harvey, Melissa (OS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=usercb0ff869 <Melissa.Harvey@hhs.gov>; Meckes, Madeline (OS/ASPR/COO) (CTR) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=29b6f1b2ab5341a88fee24ff98a5c11b-Meckes, Mad <Madeline.Meckes@hhs.gov>; Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
CC:	Vandegrift, Serina (OS/ASPR/COO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user15bbc95c <Serina.Vandegrift@hhs.gov>
Subject:	RE: Secretary's Monthly Report
Date:	2017/01/03 08:52:06
Priority:	Normal
Type:	Note

Hi Serina, Maddie, and Melissa,

On Friday, Maddie and I talked through Melissa's comments, which echoed some of my questions about the document as well. I know from the 21st Century Cures implementation discussion last Monday that we are still working through all of the implications of the Act's final language as well as our implementation plan, but I took a stab at getting the paragraph a little closer to where I think it needs to be in the attached. I also moved the paragraph to after PHEMCE is introduced in the document.

Serina, could you please take a look at this and see if you are comfortable with how I phrased things, and add in anything additional we feel comfortable saying about the implications and implementation timeline? It may also be worthwhile running it by BARDA/George again today before passing it to Dr. Lurie. I think Rick Bright may still be on leave today, but perhaps Julie could look at it.

Thanks,
Collin

From: Harvey, Melissa (OS/ASPR/IO)
Sent: Wednesday, December 28, 2016 3:30 PM
To: Meckes, Madeline (OS/ASPR/COO) (CTR); Weinberger, Collin (OS/ASPR/IO) (CTR); Underwood, Lauren (HHS/ASPR/IO)
Cc: Vandegrift, Serina (OS/ASPR/COO)
Subject: RE: Secretary's Monthly Report

Thanks, Maddie.

There are a few issues with the paragraph that I think we should address before sending to Dr. Lurie. First, the introduction to the PHEMCE isn't until the next paragraph, and the first sentence assumes the reader knows what the PHEMCE is. Second, something is a little off about the third sentence. Perhaps it needs to start with the word "Through"? I'm not sure, but it isn't reading right. In addition, it would be helpful to add a clause within the SI, contracting, and PRV sentences that briefly

describes how these provisions will affect BARDA. We say it will impact BARDA's work with industry, but is that in a positive or negative way? Also, we mention that we are developing an implementation plan. We should note when we expect to have it completed.

Thanks,
Melissa

From: Meckes, Madeline (OS/ASPR/COO) (CTR)
Sent: Wednesday, December 28, 2016 9:14 AM
To: Weinberger, Collin (OS/ASPR/IO) (CTR); Underwood, Lauren (HHS/ASPR/IO)
Cc: Harvey, Melissa (OS/ASPR/IO); Vandegrift, Serina (OS/ASPR/COO)
Subject: RE: Secretary's Monthly Report

Collin,

Gary Disbrow and George Korch cleared the attached report. Let me know if you need anything else.

Maddie

From: Weinberger, Collin (OS/ASPR/IO) (CTR)
Sent: Tuesday, December 27, 2016 10:49 AM
To: Meckes, Madeline (OS/ASPR/COO) (CTR); Underwood, Lauren (HHS/ASPR/IO)
Cc: Harvey, Melissa (OS/ASPR/IO); Vandegrift, Serina (OS/ASPR/COO)
Subject: Re: Secretary's Monthly Report

Thanks Maddie,

I think we should send the new language to George Korch and BARDA for their review. Looking at this and having sat in on the discussion this morning about ASPR Cures implementation, the impacts of the law are broader than what is included in the paragraph. I know we are space limited here, but this section needs to be a less general and clearer in what the impacts of the law will be for our work (especially around BARDA contracting and the PHEMCE).

Thanks!
Collin

Collin Weinberger, MPH
Special Assistant to the Assistant Secretary for Preparedness and Response
GAP Solutions, Inc. (GAPSi)
Office of the Assistant Secretary for Preparedness and Response (ASPR)
U.S. Department of Health and Human Services
Office: (202) 205-5243
Blackberry: (b)(5)
Email: Collin.Weinberger@hhs.gov

From: Meckes, Madeline (OS/ASPR/COO) (CTR)
Sent: Tuesday, December 27, 2016 9:43:43 AM
To: Weinberger, Collin (OS/ASPR/IO) (CTR); Underwood, Lauren (HHS/ASPR/IO)
Cc: Harvey, Melissa (OS/ASPR/IO); Vandegrift, Serina (OS/ASPR/COO)
Subject: Secretary's Monthly Report

Attached is the updated October monthly report based on last week's discussion about the impact of Cures on ASPR. We made additions in track changes. Let us know if you have any questions.

Our report is due to the Secretary by COB January 4.

Thanks,

Maddie Meckes
Management Analyst
HHS/ASPR/COO
GAP Solutions, Inc.
O'Neill Building, 12F13
Office: 202-205-0706 | BB: (b)(6)
Madeline.Meckes@hhs.gov

Sender: Weinberger, Collin (OS/ASPR/IO) (CTR) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=641554FC7843407585827AF5898D9C26-WEINBERGER, <Collin.Weinberger@hhs.gov>

Recipient: Harvey, Melissa (OS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=usercb0ff869 <Melissa.Harvey@hhs.gov>; Meckes, Madeline (OS/ASPR/COO) (CTR) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=29b6f1b2ab5341a88fee24ff98a5c11b-Meckes, Mad <Madeline.Meckes@hhs.gov>; Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>; Vandegrift, Serina (OS/ASPR/COO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user15bbc95c <Serina.Vandegrift@hhs.gov>

Sent Date: 2017/01/03 08:52:05
Delivered Date: 2017/01/03 08:52:06

From: Ford-Barnes, Arwenithia (HHS/ASPR/IO) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=D533ABC24CBE44B79F6FDDC6B08737A6-FORD-BARNES <Arwenithia.FordBarnes@hhs.gov>
To: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
Subject: RE: ASPR ALL HANDS...??
Date: 2017/01/04 09:39:16
Priority: Normal
Type: Note

I would defer to Marcille – for sure in the afternoon – but I see a CEPI tele conf on her calendar...so not sure

ARWENTHIA FORD-BARNES

Executive Assistant to Edward Gabriel
Principal Deputy Assistant Secretary/ASPR
arwenithia.fordbarnes@hhs.gov

Office: 202-205-8905

NEW CELL # (b)(6)



1670_1_wandtattoo_happy_new_year[1]

From: Underwood, Lauren (HHS/ASPR/IO)
Sent: Wednesday, January 04, 2017 9:36 AM
To: Ford-Barnes, Arwenithia (HHS/ASPR/IO)
Subject: RE: ASPR ALL HANDS...??

Hi! What time is the all hands?

From: Ford-Barnes, Arwenithia (HHS/ASPR/IO)
Sent: Wednesday, January 4, 2017 9:06 AM
To: Harvey, Melissa (OS/ASPR/IO) <Melissa.Harvey@hhs.gov>; Underwood, Lauren (HHS/ASPR/IO) <Lauren.Underwood@hhs.gov>; Michael, Gretchen (OS/ASPR/COO) <Gretchen.Michael@hhs.gov>
Cc: DeVore, Adam (OS/ASPR/COO) <Adam.DeVore@hhs.gov>; Stephan, Briana (OS/ASPR/IO) <Briana.Stephan@hhs.gov>; Weinberger, Collin (OS/ASPR/IO) (CTR) <Collin.Weinberger@hhs.gov>; Radebach, Mary (OS/ASPR/COO) <Mary.Radebach@hhs.gov>; Moss, Marcille (OS/ASPR/IO)

<Marcille.Moss@hhs.gov>

Subject: RE: ASPR ALL HANDS...??

Good morning everyone,

As you probably know Dr. Lurie has chosen Thursday, January 12th for the All Hands. Mary and I are working on securing the entire three rooms + a couple more - as well we are working with Ed Busse/Facilities and IT on audio/chairs etc.

COMMS can you get something to Marcille by COB to send out, 'SAVE THE DATE' wording. *This is next week.*

Ok - I will bow out now and let you guys take over... Mary I will touch base with you later to make sure we are in sink.

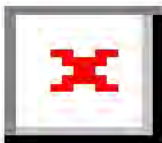
Happy Wednesday

ARWENTHIA FORD-BARNES

Executive Assistant to Edward Gabriel
Principal Deputy Assistant Secretary/ASPR
arwenthia.fordbarnes@hhs.gov

Office: 202-205-8905

NEW CELL # (b)(6)



1670_1_wandtattoo_happy_new_year[1]

From: Radebach, Mary (OS/ASPR/COO)

Sent: Tuesday, January 03, 2017 5:08 PM

To: Ford-Barnes, Arwenthia (HHS/ASPR/IO); Moss, Marcille (OS/ASPR/IO); Harvey, Melissa (OS/ASPR/IO); Underwood, Lauren (HHS/ASPR/IO); Michael, Gretchen (OS/ASPR/COO)

Cc: DeVore, Adam (OS/ASPR/COO); Stephan, Briana (OS/ASPR/IO); Weinberger, Collin (OS/ASPR/IO) (CTR)

Subject: RE: ASPR ALL HANDS...??

Dear all,

Room Reservations Status Update: I've reserved Dogwood and Holly from 11-4pm on 01/12 and Magnolia from 10-1 and 2-4pm on 01/12.

I'm working with Edward Busse and Facilities to move a meeting from 1-2 in Magnolia to Elm.

From: Ford-Barnes, Arwenthia (HHS/ASPR/IO)

Sent: Tuesday, January 03, 2017 2:48 PM

To: Moss, Marcille (OS/ASPR/IO); Radebach, Mary (OS/ASPR/COO); Harvey, Melissa (OS/ASPR/IO); Underwood, Lauren (HHS/ASPR/IO); Michael, Gretchen (OS/ASPR/COO)

Cc: DeVore, Adam (OS/ASPR/COO); Stephan, Briana (OS/ASPR/IO); Weinberger, Collin (OS/ASPR/IO) (CTR)

Subject: RE: ASPR ALL HANDS...??

Thanks so much Mary, sooo we are ok to have it Monday, Jan 9th in the afternoon. The 12th is still up in the air as of this hour/ HR has that room reserved (Cheryl S. McElroy, PMO Director - HR Solutions, Office of Human Resources) – stay tuned.

We have an ASPR Calendar meeting at 3pm today....hope to have more info if she is going to Flint or not.

Once confirmed by IO (or not) I will make sure IT and facilities/Busse/chairs/tables etc., are ready to support – and will assist as needed with the farewell festivities – as for the agenda/speakers etc., we/I will leave to the powers at be on this email :o).

Any thing else?

ARWENTHIA FORD-BARNES

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Principal Deputy Assistant Secretary/ASPR

arwenthia.fordbarnes@hhs.gov

Office: 202-205-8905

NEW CELL # (b)(5)



1670_1_wandtattoo_happy_new_year[1]

From: Moss, Marcille (OS/ASPR/IO)
Sent: Tuesday, January 03, 2017 9:34 AM
To: Radebach, Mary (OS/ASPR/COO); Ford-Barnes, Arwenithia (HHS/ASPR/IO); Harvey, Melissa (OS/ASPR/IO); Underwood, Lauren (HHS/ASPR/IO); Michael, Gretchen (OS/ASPR/COO)
Cc: DeVore, Adam (OS/ASPR/COO); Stephan, Briana (OS/ASPR/IO); Weinberger, Collin (OS/ASPR/IO) (CTR)
Subject: RE: ASPR ALL HANDS...??

We have a back-up room ready to go in HHH for the science and preparedness meeting for the afternoon on January 9 if that date is confirmed for the all hands. George is the chair or co-chair of that science and preparedness meeting. Not sure whether he is critical to the all hands?

From: Radebach, Mary (OS/ASPR/COO)
Sent: Tuesday, January 03, 2017 8:51 AM
To: Ford-Barnes, Arwenithia (HHS/ASPR/IO); Harvey, Melissa (OS/ASPR/IO); Underwood, Lauren (HHS/ASPR/IO); Michael, Gretchen (OS/ASPR/COO); Moss, Marcille (OS/ASPR/IO)
Cc: DeVore, Adam (OS/ASPR/COO); Stephan, Briana (OS/ASPR/IO); Weinberger, Collin (OS/ASPR/IO) (CTR)
Subject: RE: ASPR ALL HANDS...??

Arwenithia,

I have Cedar and Holly from 10-5pm. There's a reservation under Science Preparedness and Response in Willow and Birch from 12-6pm on Monday, January 9. Let me know if you want to try and clear this or go for 01/12. The Office of Human Resources HR Solutions has all three rooms all day on 01/12. I'll talk to Kim/Denielle to figure out the POC.

Mary Radebach

Management Analyst

COO, Division of Communications

HHS/ASPR/COO (CTR), GAP Solutions Inc.

Department of Health and Human Services (HHS)

Office of the Assistant Secretary for Preparedness and Response (ASPR)

200 C Street SW, Washington DC 20024

O'Neill Building, 12F11

Office: 202-692-4605 | BB: (b)(6)

Mary.Radebach@hhs.gov

From: Ford-Barnes, Arwenithia (HHS/ASPR/IO)
Sent: Tuesday, January 03, 2017 8:34 AM
To: Harvey, Melissa (OS/ASPR/IO); Underwood, Lauren (HHS/ASPR/IO); Michael, Gretchen (OS/ASPR/COO); Radebach, Mary (OS/ASPR/COO); Moss, Marcille (OS/ASPR/IO)
Cc: DeVore, Adam (OS/ASPR/COO); Stephan, Briana (OS/ASPR/IO); Weinberger, Collin (OS/ASPR/IO) (CTR)
Subject: ASPR ALL HANDS...??
Importance: High

Hello my friends....

There was talk to move to Jan 9th which is next Monday...that is if we could find out/move whomever had all three rooms....any update?

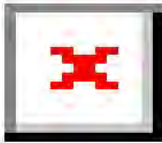
ARWENTHIA FORD-BARNES

Executive Assistant to Edward Gabriel
Principal Deputy Assistant Secretary/ASPR

arwenthia.fordbarnes@hhs.gov

Office: 202-205-8905

NEW CELL # (b)(6)



1670_1_wandtattoo_happy_new_year[1]

From: Harvey, Melissa (OS/ASPR/IO)
Sent: Thursday, December 22, 2016 11:17 AM
To: Ford-Barnes, Arwenthia (HHS/ASPR/IO); Underwood, Lauren (HHS/ASPR/IO); Michael, Gretchen (OS/ASPR/COO); Radebach, Mary (OS/ASPR/COO); Moss, Marcille (OS/ASPR/IO)
Cc: DeVore, Adam (OS/ASPR/COO); Stephan, Briana (OS/ASPR/IO); Weinberger, Collin (OS/ASPR/IO) (CTR)
Subject: RE: 800 for ASPR All Hand- January 13, 2017

It will have to be before the 13th, not the week of the 16th.

From: Ford-Barnes, Arwenthia (HHS/ASPR/IO)
Sent: Thursday, December 22, 2016 10:55 AM
To: Harvey, Melissa (OS/ASPR/IO); Underwood, Lauren (HHS/ASPR/IO); Michael, Gretchen (OS/ASPR/COO); Radebach, Mary (OS/ASPR/COO); Moss, Marcille (OS/ASPR/IO)
Cc: DeVore, Adam (OS/ASPR/COO); Stephan, Briana (OS/ASPR/IO); Weinberger, Collin (OS/ASPR/IO) (CTR)
Subject: RE: 800 for ASPR All Hand- January 13, 2017

Ok thanks Melissa... just to be on the safe side...I will not cancel January 13th....just yet – as we know things could change.

The week of Jan 16 is cutting it close I guess – should Marcille send me date the week of Jan 16th that work for NL and/or Ed please...

I will check with PSC again

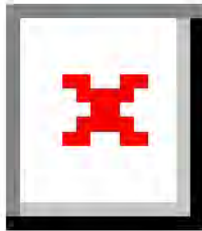
ARWENTHIA FORD-BARNES

Executive Assistant to Edward Gabriel
Principal Deputy Assistant Secretary/ASPR

arwenthia.fordbarnes@hhs.gov

Office: 202-205-8905

NEW CELL # (b)(6)



merry_christmas_by_pamonk-d8acqc0[1]

From: Harvey, Melissa (OS/ASPR/IO)
Sent: Thursday, December 22, 2016 9:24 AM
To: Underwood, Lauren (HHS/ASPR/IO); Ford-Barnes, Arwenthia (HHS/ASPR/IO); Michael, Gretchen (OS/ASPR/COO); Radebach, Mary (OS/ASPR/COO); Moss, Marcille (OS/ASPR/IO)
Cc: DeVore, Adam (OS/ASPR/COO); Stephan, Briana (OS/ASPR/IO); Weinberger, Collin (OS/ASPR/IO) (CTR)
Subject: Re: 800 for ASPR All Hand- January 13, 2017

It turns out we might have a problem. If NL gets the invite to the PLE, it is the same time as the all hands is scheduled for. Plus, the Secretary will also be at the PLE and unable to attend the all-hands. AFB is looking for another date/time.

From: Underwood, Lauren (HHS/ASPR/IO)
Sent: Thursday, December 22, 2016 9:14:32 AM
To: Ford-Barnes, Arwenthia (HHS/ASPR/IO); Michael, Gretchen (OS/ASPR/COO); Radebach, Mary (OS/ASPR/COO); Moss, Marcille (OS/ASPR/IO); Harvey, Melissa (OS/ASPR/IO)
Cc: DeVore, Adam (OS/ASPR/COO); Stephan, Briana (OS/ASPR/IO); Weinberger, Collin (OS/ASPR/IO) (CTR)
Subject: RE: 800 for ASPR All Hands - January 13, 2017

Hi,
What time is the actual meeting? And what time do we want the Secretary there?

Thanks
Lauren

From: Ford-Barnes, Arwenithia (HHS/ASPR/IO)
Sent: Thursday, December 22, 2016 9:12 AM
To: Michael, Gretchen (OS/ASPR/COO); Radebach, Mary (OS/ASPR/COO); Moss, Marcille (OS/ASPR/IO); Harvey, Melissa (OS/ASPR/IO)
Cc: DeVore, Adam (OS/ASPR/COO); Stephan, Briana (OS/ASPR/IO); Underwood, Lauren (HHS/ASPR/IO); Weinberger, Collin (OS/ASPR/IO) (CTR)
Subject: RE: 800 for ASPR All Hands - January 13, 2017

Good morning everyone – to confirm we have 800/Humphrey for Friday, January 13, 2017.

I asked to change our set up time to 11:30am. Clayton Austin/Duc and team will need some extra time to make sure/audio + slides deck (if any) are working properly. Still no confirmation if we can set up the chairs ourselves – will stop by facilities later today and see them personally – wish me luck.

What else if I may ask do you need for the set up – I leave the program contents up you. BTW I did tell them that an invitation for Sec Burwell to attend has been requested.

Happy Thursday



<https://GovSpace.gsa.gov/images/email/manageicon.png>

ASPR: ASPR
All Hands
Meeting
(Arwenithia Ford
Barnes)
Confirmation
Number: 146014



<https://GovSpace.gsa.gov/images/email/logo>

Reservation Summary for **Spencer Atwell**

The reservation below has been created

https://GovSpace.gsa.gov/images/email/equipment_sm.png

https://GovSpace.gsa.gov/images/email/services_sm.png

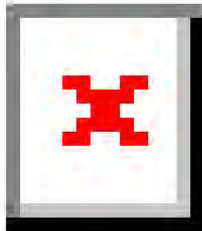
Reservation Details					
Room	Floor	Facility	Start Date/Time	End Date/Time	Sta
800	8	Hubert H. Humphrey Building	13 January 2017	13 January 2017	Ac

ARWENTHIA FORD-BARNES

Executive Assistant to Edward Gabriel
Principal Deputy Assistant Secretary/ASPR
arwenthia.fordbarnes@hhs.gov

Office: 202-205-8905

NEW CELL # (b)(6)



merry_christmas_by_pamonk-d8acqc0[1]

From: Michael, Gretchen (OS/ASPR/COO)

Sent: Tuesday, December 20, 2016 9:56 AM

To: Ford-Barnes, Arwenthia (HHS/ASPR/IO); Radebach, Mary (OS/ASPR/COO); Moss, Marcille (OS/ASPR/IO); Harvey, Melissa (OS/ASPR/IO)

Cc: DeVore, Adam (OS/ASPR/COO); Stephan, Briana (OS/ASPR/IO)

Subject: RE: 800 for ASPR All Hands - January 13, 2017

And can we set them up if they leave the chairs?

Gretchen Michael, JD

Acting Chief Operating Officer (COO)
Office of the Assistant Secretary for Preparedness and Response
U.S. Department of Health and Human Services

200 C Street, SW
Room 12J07
Washington, DC 20201
202-205-8114 office



ASPR Logo sig.png

From: Ford-Barnes, Arwenithia (HHS/ASPR/IO)
Sent: Tuesday, December 20, 2016 9:28 AM
To: Radebach, Mary (OS/ASPR/COO); Moss, Marcille (OS/ASPR/IO); Harvey, Melissa (OS/ASPR/IO); Michael, Gretchen (OS/ASPR/COO)
Cc: DeVore, Adam (OS/ASPR/COO); Stephan, Briana (OS/ASPR/IO)
Subject: 800 for ASPR All Hands - January 13, 2017

Good morning –

Just spoke to PSC for 25 minutes about 800. Good news yes, I have reserved 800 for January 13th from 12noon (set up) to 3pm.

BUT, here's our dilemma...the way PSC works:

ASA has their holiday event January 12th (the day before) with a setup of only 28 chairs. PSC can only provide us with the set up (chairs) that the 'previous' party has, which is ASA.

Because PSC does the set up (chairs/AV etc.,) for the entire building - **they cannot and will not** guarantee adding 72 more chairs for our All Hands. I was trying to negotiate for them to add 72 more which = 100. I emphasized that our event doesn't happen until 12noon for set....you mean you can't set up 72 more chairs the morning of from 8am to 12noon. They said no. I said if the Secretary or Dep Sec were to be there could you do it....they yes.....laughed.....The room holds 135.

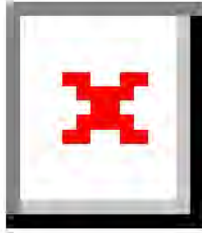
Thoughts....

ARWENTHIA FORD-BARNES

Executive Assistant to Edward Gabriel
Principal Deputy Assistant Secretary/ASPR
arwenithia.fordbarnes@hhs.gov

Office: 202-205-8905

NEW CELL # (b)(5)



merry_christmas_by_pamonk-d8acqc0[1]

From: Ford-Barnes, Arwenthia (HHS/ASPR/IO)

Sent: Sunday, December 18, 2016 9:22 PM

To: Radebach, Mary (OS/ASPR/COO); Moss, Marcille (OS/ASPR/IO); Harvey, Melissa (OS/ASPR/IO); Michael, Gretchen (OS/ASPR/COO)

Cc: DeVore, Adam (OS/ASPR/COO)

Subject: RE: Checking on All Hands-

Good evening - I will check on 800 tomorrow for the week/date mentioned

(We can explore 1:30-3:30 on 1/12, or an afternoon option on 1/13.)

Good night

ARWENTHIA FORD-BARNES

Executive Assistant to Edward Gabriel

Principal Deputy Assistant Secretary/ASPR

arwenthia.fordbarnes@hhs.gov

Office: 202-205-8905

NEW CELL # (b)(6)



merry_christmas_by_pamonk-d8acqc0[1]

From: Radebach, Mary (OS/ASPR/COO)
Sent: Friday, December 16, 2016 3:05 PM
To: Moss, Marcille (OS/ASPR/IO); Harvey, Melissa (OS/ASPR/IO); Michael, Gretchen (OS/ASPR/COO); Ford-Barnes, Arwenithia (HHS/ASPR/IO)
Cc: DeVore, Adam (OS/ASPR/COO)
Subject: RE: Checking on All Hands-

Marcille,

On 01/12 there's a Human Resources-HR Solutions meeting 7:30-5:30 in Willow/Birch/Cedar. The POC isn't listed, but I've emailed Denielle Ashby to find out.

From: Moss, Marcille (OS/ASPR/IO)
Sent: Friday, December 16, 2016 2:47 PM
To: Harvey, Melissa (OS/ASPR/IO); Radebach, Mary (OS/ASPR/COO); Michael, Gretchen (OS/ASPR/COO); Ford-Barnes, Arwenithia (HHS/ASPR/IO)
Cc: DeVore, Adam (OS/ASPR/COO)
Subject: RE: Checking on All Hands-

We can explore 1:30-3:30 on 1/12, or an afternoon option on 1/13.

From: Harvey, Melissa (OS/ASPR/IO)
Sent: Friday, December 16, 2016 2:36 PM
To: Radebach, Mary (OS/ASPR/COO); Michael, Gretchen (OS/ASPR/COO); Ford-Barnes, Arwenithia (HHS/ASPR/IO); Moss, Marcille (OS/ASPR/IO)
Cc: DeVore, Adam (OS/ASPR/COO)
Subject: RE: Checking on All Hands-

It doesn't work for a bulk of OEM—We have a national webinar planned that has already been advertised.

From: Radebach, Mary (OS/ASPR/COO)
Sent: Friday, December 16, 2016 2:34 PM
To: Harvey, Melissa (OS/ASPR/IO); Michael, Gretchen (OS/ASPR/COO); Ford-Barnes, Arwenithia (HHS/ASPR/IO); Moss, Marcille (OS/ASPR/IO)
Cc: DeVore, Adam (OS/ASPR/COO)
Subject: RE: Checking on All Hands-

Melissa,

Does the afternoon of Wednesday, January 11th still work?

Mary Radebach

Management Analyst

COO, Division of Communications

HHS/ASPR/COO (CTR), GAP Solutions Inc.

Department of Health and Human Services (HHS)

Office of the Assistant Secretary for Preparedness and Response (ASPR)

200 C Street SW, Washington DC 20024

O'Neill Building, 12F11

Office: 202-692-4605 | BB: (b)(6)

Mary.Radebach@hhs.gov

From: Harvey, Melissa (OS/ASPR/IO)
Sent: Friday, December 16, 2016 2:28 PM
To: Michael, Gretchen (OS/ASPR/COO); Radebach, Mary (OS/ASPR/COO); Ford-Barnes, Arwenithia (HHS/ASPR/IO); Moss, Marcille (OS/ASPR/IO)
Cc: DeVore, Adam (OS/ASPR/COO)
Subject: RE: Checking on All Hands-

Hi all,

Any thoughts about a date? I think we need to nail this down fairly soon.

Thanks!

Melissa

From: Michael, Gretchen (OS/ASPR/COO)
Sent: Tuesday, December 13, 2016 1:08 PM
To: Harvey, Melissa (OS/ASPR/IO); Radebach, Mary (OS/ASPR/COO); Ford-Barnes, Arwenithia (HHS/ASPR/IO); Moss, Marcille (OS/ASPR/IO)
Cc: DeVore, Adam (OS/ASPR/COO)
Subject: RE: Checking on All Hands-

I spoke to NL this morning – we will be looking for an after noon time.

Gretchen Michael, JD

Acting Chief Operating Officer (COO)
Office of the Assistant Secretary for Preparedness and Response
U.S. Department of Health and Human Services

200 C Street, SW
Room 12J07
Washington, DC 20201
202-205-8114 office



ASPR Logo sig.png

From: Harvey, Melissa (OS/ASPR/IO)
Sent: Tuesday, December 13, 2016 1:05 PM
To: Radebach, Mary (OS/ASPR/COO); Ford-Barnes, Arwenithia (HHS/ASPR/IO); Moss, Marcille (OS/ASPR/IO); Michael, Gretchen (OS/ASPR/COO)

Cc: DeVore, Adam (OS/ASPR/COO)
Subject: RE: Checking on All Hands-

Many in ASPR will want to be on that webinar, so I don't think we should have them conflict.

From: Radebach, Mary (OS/ASPR/COO)
Sent: Monday, December 12, 2016 3:51 PM
To: Ford-Barnes, Arwenithia (HHS/ASPR/IO); Moss, Marcille (OS/ASPR/IO); Michael, Gretchen (OS/ASPR/COO)
Cc: Harvey, Melissa (OS/ASPR/IO); DeVore, Adam (OS/ASPR/COO)
Subject: RE: Checking on All Hands-

All,
Willow, Cedar, Birch and Holly have been booked for 01/09/17 10am-12pm.

Wednesday, January 11, ASPR TRACIE: HPP Capabilities Webinar is in Willow/Birch from 12-5. If the Wednesday time slot works better for the All Hands, I can work on finding an alternative for the Webinar. Please let me know.

Mary Radebach

Management Analyst
COO, Division of Communications
HHS/ASPR/COO (CTR), GAP Solutions Inc.
Department of Health and Human Services (HHS)
Office of the Assistant Secretary for Preparedness and Response (ASPR)
200 C Street SW, Washington DC 20024
O'Neill Building, 12F11
Office: 202-692-4605 | BB: (b)(6)
Mary.Radebach@hhs.gov

From: Ford-Barnes, Arwenithia (HHS/ASPR/IO)
Sent: Monday, December 12, 2016 3:40 PM
To: Moss, Marcille (OS/ASPR/IO); Michael, Gretchen (OS/ASPR/COO)
Cc: Harvey, Melissa (OS/ASPR/IO); DeVore, Adam (OS/ASPR/COO); Radebach, Mary (OS/ASPR/COO)
Subject: RE: Checking on All Hands-

All,

Cohen Auditorium is booked the entire week of Jan 9 – 13th.

ARWENTHIA FORD-BARNES

Executive Assistant to Edward Gabriel
Principal Deputy Assistant Secretary/ASPR
arwenithia.fordbarnes@hhs.gov
Office: 202-205-8905

NEW CELL # (b)(6)

Every thought you produce, anything you say, any action you do, it bears your signature.

From: Ford-Barnes, Arwenithia (HHS/ASPR/IO)
Sent: Monday, December 12, 2016 1:50 PM
To: Moss, Marcille (OS/ASPR/IO); Michael, Gretchen (OS/ASPR/COO)
Cc: Harvey, Melissa (OS/ASPR/IO); DeVore, Adam (OS/ASPR/COO); Radebach, Mary (OS/ASPR/COO)
Subject: RE: Checking on All Hands

It should take place in the afternoon – for the west coast folks.

ARWENTHIA FORD-BARNES

Executive Assistant to Edward Gabriel
Principal Deputy Assistant Secretary/ASPR
arwenithia.fordbarnes@hhs.gov

Office: 202-205-8905

NEW CELL # (b)(6)

Every thought you produce, anything you say, any action you do, it bears your signature.

From: Moss, Marcille (OS/ASPR/IO)
Sent: Monday, December 12, 2016 1:26 PM
To: Michael, Gretchen (OS/ASPR/COO)
Cc: Harvey, Melissa (OS/ASPR/IO); DeVore, Adam (OS/ASPR/COO); Radebach, Mary (OS/ASPR/COO); Ford-Barnes, Arwenithia (HHS/ASPR/IO)
Subject: RE: Checking on All Hands

Hi. Best times for NL early that week are 10am-12pm on 1/9 or 1-3pm on 1/11.

From: Lurie, Nicole (OS/ASPR/IO)
Sent: Monday, December 12, 2016 10:53 AM
To: Michael, Gretchen (OS/ASPR/COO)
Cc: Harvey, Melissa (OS/ASPR/IO); Gabriel, Edward (OS/ASPR/IO); DeVore, Adam (OS/ASPR/COO); Radebach, Mary (OS/ASPR/COO); Moss, Marcille (OS/ASPR/IO); Ford-Barnes, Arwenithia (HHS/ASPR/IO); Underwood, Lauren (HHS/ASPR/IO); Weinberger, Collin (OS/ASPR/IO) (CTR)
Subject: RE: Checking on All Hands

This is something that I wanted to chat with you about as well. Lets do early that week.

Nicole Lurie, MD, MSPH
Assistant Secretary for Preparedness and Response

Rear Admiral, U.S. Public Health Service
200 Independence Ave., SW - Room 638G
Washington, D.C. 20201
(202) 205-2882
(202) 690-6512 (fax)
nicole.lurie@hhs.gov

From: Michael, Gretchen (OS/ASPR/COO)
Sent: Monday, December 12, 2016 10:32 AM
To: Lurie, Nicole (OS/ASPR/IO)
Cc: Harvey, Melissa (OS/ASPR/IO); Gabriel, Edward (OS/ASPR/IO); DeVore, Adam (OS/ASPR/COO); Radebach, Mary (OS/ASPR/COO); Moss, Marcille (OS/ASPR/IO); Ford-Barnes, Arwenthia (HHS/ASPR/IO)
Subject: Checking on All Hands

Hi Nicki –

I expect you will want to have a final ASPR All-Hands meeting before the inauguration. This could be an opportunity to talk all the good work and showcase anything you want to focus on. Given the holiday party and leave time -- this would be most feasible the week of January 9th.

What do you think?

Gretchen

Gretchen Michael, JD

Acting Chief Operating Officer (COO)
Office of the Assistant Secretary for Preparedness and Response
U.S. Department of Health and Human Services

200 C Street, SW
Room 12J07
Washington, DC 20201
202-205-8114 office



ASPR Logo sig.png

Sender: Ford-Barnes, Arwenthia (HHS/ASPR/IO) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=D533ABC24CBE44B79F6FDDC6B08737A6-FORD-BARNES <Arwenthia.FordBarnes@hhs.gov>
Recipient: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
Sent Date: 2017/01/04 09:39:15
Delivered Date: 2017/01/04 09:39:16
Message Flags: Unread

From:	Fantinato, Jessica (OS/ASPR/OEM) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=USER3285333C <Jessica.Fantinato@hhs.gov>
To:	Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
CC:	Mackay, Thomas (OS/ASPR/OEM) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user2e5f70d8 <Thomas.Mackay@hhs.gov>; Vineyard, Michael (OS/ASPR/OEM) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=userdcac6abd <Michael.Vineyard@HHS.GOV>
Subject:	Re: briefing materials for Mary W
Date:	2017/01/04 21:17:11
Priority:	Normal
Type:	Note

Hi Lauren.

Sorry - just seeing this. Nicki just asked for 3 bullets of things to highlight for each scenario. That is what we provided below.

If you need more, can we touch base on this first thing. tomorrow morning?

From: Underwood, Lauren (HHS/ASPR/IO)
Sent: Wednesday, January 4, 2017 6:56:47 PM
To: Fantinato, Jessica (OS/ASPR/OEM)
Cc: Mackay, Thomas (OS/ASPR/OEM); Vineyard, Michael (OS/ASPR/OEM)
Subject: Re: briefing materials for Mary W

Hi,

Not sure what exactly Nicki asked related to these bullets and paper for Dr Wakefield tonight, but doesn't sound like these are what she needed. I'm at (b)(6) if you'd like to discuss. Thanks!

Lauren

From: Fantinato, Jessica (OS/ASPR/OEM)
Sent: Wednesday, January 4, 2017 5:16:01 PM
To: Underwood, Lauren (HHS/ASPR/IO)
Cc: Mackay, Thomas (OS/ASPR/OEM); Vineyard, Michael (OS/ASPR/OEM)
Subject: RE: briefing materials for Mary W

Lauren-

Here are our thoughts on the bullets requested by Nicki.

Let us know if you need any additional info from us.

Jessica

Hurricane Sandy

- Deploy early to place resources in position – you want to be available to fill a need in hours not days.
- Energy Restoration – (lesson learned) key component for HHS is identifying households with durable medical equipment through Empower for the State and Locals to assist them in determining power restoration priorities.
- Adequate care for the displaced special needs population.

Pandemic Response

- HHS is the Lead Federal Agency.
- This is a resource extensive response and will need supplemental funding.
- Coordinate a HHS communications strategy to provide timely and accurate information.

Cyber Incident

- A cyber incident on critical infrastructure, such as on the power grid, would have significant immediate health impacts as second and third order effects – e.g. hospitals, people reliant on DME, etc.
- For a significant cyber incident that impacts the Healthcare and Public Health Sector, Presidential Policy Directive 41 enables HHS to call for the establishment of and/or HHS participation in a Cyber Unified Coordination Group in order to link in with the federal lead agencies for cyber response.
- HHS is considered the Sector-Specific Agency (SSA) for the Healthcare and Public Health Sector. As SSA, HHS is responsible for working in voluntary partnership with private sector healthcare organizations to increase their security and resilience against all hazards, including cyber-attacks.

Domestic Terrorism

- Very important for Non-title 50 agencies to receive timely threat information in order to facilitate response efforts.
- HHS has a direct line contact with the State Offices' of Public Health through our Regional Emergency Coordinator program. For instance during the Orlando attack our Emergency Regional Coordinators made direct contact with city and state medical office to gauge the need for Federal assistance.
- In a very large scale terrorist event, HHS can provide surge medical and mortuary support in the event the state and local capacity is overwhelmed.
- BARDA – burn treatment capabilities?

Thomas F. MacKAY
ASPR/OEM/TELL
202-205-4612

From: Fantinato, Jessica (OS/ASPR/OEM)
Sent: Wednesday, January 04, 2017 1:56 PM
To: Mackay, Thomas (OS/ASPR/OEM)
Cc: Vineyard, Michael (OS/ASPR/OEM)
Subject: FW: briefing materials for Mary W

Tom-
You got this?

Jessica Fantinato
HHS-ASPR-OEM
202-205-0714

From: Lurie, Nicole (OS/ASPR/IO)
Sent: Wednesday, January 04, 2017 1:49 PM
To: Mackay, Thomas (OS/ASPR/OEM); Fantinato, Jessica (OS/ASPR/OEM); Vineyard, Michael (OS/ASPR/OEM)
Cc: Gabriel, Edward (OS/ASPR/IO)
Subject: briefing materials for Mary W

Can you do a draft of the 3 main points we want to make under each scenario—I said I'd send to CDC and Tony, who were on the phone w Mary.

I'll look at them before I circulate, but Mary wants them tomorrow afternoon

Also, Steve wants to know who if anyone from CDC worked on the exercise development

Nicole Lurie MD MSPH
Assistant Secretary for Preparedness and Response
Rear Admiral, US Public Health Service
US Department of Health and Human Services

Sender: Fantinato, Jessica (OS/ASPR/OEM) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=USER3285333C <Jessica.Fantinato@hhs.gov>
Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>;
Recipient: Mackay, Thomas (OS/ASPR/OEM) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user2e5f70d8 <Thomas.Mackay@hhs.gov>;
Vineyard, Michael (OS/ASPR/OEM) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=userdcac6abd <Michael.Vineyard@HHS.GOV>
Sent Date: 2017/01/04 21:17:10
Delivered Date: 2017/01/04 21:17:11

From: Olsen, Matthew (OS/ASA/OCIO/OIS) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=43CD493CE3E94231A2A8EE96B09BBBF7-OLSEN, MATT <Matthew.Olsen@hhs.gov>

To: Killoran, Beth (OS/ASA/OCIO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=9b9009535d82446cb334dbc3b65404ca-Killoran, B <Beth.Killoran@hhs.gov>;

Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>

CC: Fantinato, Jessica (OS/ASPR/OEM) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user3285333c <Jessica.Fantinato@hhs.gov>

Subject: RE: PLE Question

Date: 2017/01/05 11:58:14

Priority: Normal

Type: Note

Absolutely!

Matthew Olsen
HHS Privacy Director
Office: 202-205-3802
BB: (b)(6)

From: Killoran, Beth (OS/ASA/OCIO)
Sent: Thursday, January 05, 2017 11:55 AM
To: Underwood, Lauren (HHS/ASPR/IO); Olsen, Matthew (OS/ASA/OCIO/OIS)
Cc: Fantinato, Jessica (OS/ASPR/OEM)
Subject: RE: PLE Question

Matt,

Can you please reach out regarding the request below?

Regards,

Beth Killoran, Chief Information Officer
U.S. Department of Health and Human Services
200 Independence Avenue, S.W. 330E
Washington, D.C. 20201
Office: (202) 690-6162

From: Underwood, Lauren (HHS/ASPR/IO)
Sent: Thursday, January 05, 2017 11:52 AM
To: Killoran, Beth (OS/ASA/OCIO)
Cc: Fantinato, Jessica (OS/ASPR/OEM)
Subject: RE: PLE Question

Hi Beth,

We are pulling together briefing material for the upcoming principals exercise and need help with a talking point related to HHS responsibilities during a cyber incident – what do we do about PII? The briefing material will be in a script format, so would love a talking point that Dr. Wakefield and Secretary Burwell could read from directly. Thanks so much!

Lauren

From: LaPan, Jarel (HHS/IOS)
Sent: Thursday, January 05, 2017 8:40 AM
To: Underwood, Lauren (HHS/ASPR/IO)
Cc: Fantinato, Jessica (OS/ASPR/OEM)
Subject: Re: PLE Question

Good morning,

Beth killoran is the poc. I emailed her yesterday w the heads up so hopefully she can turn something around quickly.

Thanks for pulling this all together
Jarel

From: Underwood, Lauren (HHS/ASPR/IO)
Sent: Thursday, January 5, 2017 8:22:52 AM
To: LaPan, Jarel (HHS/IOS)
Cc: Fantinato, Jessica (OS/ASPR/OEM)
Subject: PLE Question

Hi Jarel,
Do you have a POC in OCIO who we can connect with to pull together a talking point on HHS responsibilities related to personally identifiable information in a cyber incident?

Thanks,
Lauren

Lauren A. Underwood, RN
Senior Advisor
Office of the Assistant Secretary for Preparedness and Response
U.S. Department of Health & Human Services
Room 639D, Humphrey Building
Phone: 202-205-4246

Sender: Olsen, Matthew (OS/ASA/OCIO/OIS) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=43CD493CE3E94231A2A8EE96B09BBF7-OLSEN, MATT <Matthew.Olsen@hhs.gov>

Killoran, Beth (OS/ASA/OCIO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=9b9009535d82446cb334dbc3b65404ca-Killoran, B <Beth.Killoran@hhs.gov>;
Recipient: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>;
Fantinato, Jessica (OS/ASPR/OEM) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user3285333c <Jessica.Fantinato@hhs.gov>

Sent Date: 2017/01/05 11:58:14

From: Callahan, Victoria (OS/ASPR/IO) (CTR) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=95162CB185624A6EBE5FADF08484C141-CALLANHAN, <Victoria.Callahan@hhs.gov>
To: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
Subject: RE: Travel to Flint
Date: 2017/01/06 11:06:20
Priority: Normal
Type: Note

I am on it!

Victoria Callahan
Executive Assistant to the Assistant Secretary for Preparedness and Response
GAP Solutions, inc.

U.S. Department of Health and Human Services (HHS)
Office of the Secretary (OS)
Office of the Assistant Secretary for Preparedness and Response (ASPR)
Immediate Office (IO)
Direct: 202-205-3572
Mobile: (b)(6)
Email: Victoria.Callahan@hhs.gov

-----Original Message-----

From: Underwood, Lauren (HHS/ASPR/IO)
Sent: Friday, January 06, 2017 11:04 AM
To: Callahan, Victoria (OS/ASPR/IO) (CTR); Moss, Marcille (OS/ASPR/IO)
Subject: Travel to Flint

Another adjustment.

Nicki may travel to Flint. She should have that noon flight booked to Detroit on Wednesday.

If she goes my brilliant plan of flying into flint is foiled. I haven't had a chance to look at chicago - detroit flight times. Can you take a peek at some options?

We then need to stay overnight. The townhall in flint is scheduled to end at 9pm. Can you price out the detroit westin? I think that's the preference but if its out of budget can you find another hotel airport? I think we need to be on an early flight back on Thursday morning.

Sound good? I prob missed something so please let me know!

Thanks!!!!
Lauren

Sender: Callahan, Victoria (OS/ASPR/IO) (CTR) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=95162CB185624A6EBE5FADF08484C141-CALLANHAN, <Victoria.Callahan@hhs.gov>
Recipient: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
Sent Date: 2017/01/06 11:06:20

From: Harvey, Melissa (OS/ASPR/IO) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=USERCB0FF869 <Melissa.Harvey@hhs.gov>
To: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
Subject: RE: SMB
Date: 2017/01/04 09:44:06
Priority: Normal
Type: Note

I don't even know the time of the all-hands. MM would know. I imagine we would want her there at the very end of the all hands.

-----Original Message-----

From: Underwood, Lauren (HHS/ASPR/IO)
Sent: Wednesday, January 04, 2017 9:35 AM
To: Harvey, Melissa (OS/ASPR/IO)
Subject: RE: SMB

Hi Melissa,
What time would we want her to come?

Thanks!Lauren

-----Original Message-----

From: Harvey, Melissa (OS/ASPR/IO)
Sent: Tuesday, January 3, 2017 5:41 PM
To: Underwood, Lauren (HHS/ASPR/IO) <Lauren.Underwood@hhs.gov>
Subject: SMB

Now that the all hands is set, will you ask SMB? NL said to me today that it would be nice for her to stop by.

Sender: Harvey, Melissa (OS/ASPR/IO) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=USERCB0FF869 <Melissa.Harvey@hhs.gov>
Recipient: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
Sent Date: 2017/01/04 09:44:06

From: Lurie, Nicole (OS/ASPR/IO) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=8EB6325DE6044D8FA04C013E2CF73258-LURIE, NICO <Nicole.Lurie@hhs.gov>
To: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
Subject: RE: briefing materials for Mary W
Date: 2017/01/04 21:42:11
Priority: Normal
Type: Note

Just got home. I'll come in early and work on this

Nicole Lurie MD MSPH
Assistant Secretary for Preparedness and Response
Rear Admiral, US Public Health Service
Department of Health and Human Services
200 Independence Ave SW
Washington, DC
202 205 2882

From: Underwood, Lauren (HHS/ASPR/IO)
Sent: Wednesday, January 04, 2017 6:39 PM
To: Lurie, Nicole (OS/ASPR/IO)
Subject: Fw: briefing materials for Mary W

This seems to be a reiteration of what they discussed earlier. Do you need something written up for Mary tonight?

From: Fantinato, Jessica (OS/ASPR/OEM)
Sent: Wednesday, January 4, 2017 5:16:01 PM
To: Underwood, Lauren (HHS/ASPR/IO)
Cc: Mackay, Thomas (OS/ASPR/OEM); Vineyard, Michael (OS/ASPR/OEM)
Subject: RE: briefing materials for Mary W

Lauren-
Here are our thoughts on the bullets requested by Nicki.
Let us know if you need any additional info from us.
Jessica

Hurricane Sandy

- Deploy early to place resources in position – you want to be available to fill a need in hours not days.
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- A cyber incident on critical infrastructure, such as on the power grid, would have significant immediate health impacts as second and third order effects – e.g. hospitals, people reliant on DME, etc.
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- HHS is considered the Sector-Specific Agency (SSA) for the Healthcare and Public Health Sector. As SSA, HHS is responsible for working in voluntary partnership with private sector healthcare organizations to increase their security and resilience against all hazards, including cyber-attacks.

Domestic Terrorism

- Very important for Non-title 50 agencies to receive timely threat information in order to facilitate response efforts.
- HHS has a direct line contact with the State Offices' of Public Health through our Regional Emergency Coordinator program. For instance during the Orlando attack our Emergency Regional Coordinators made direct contact with city and state medical office to gage the need for Federal assistance.
- In a very large scale terrorist event, HHS can provide surge medical and mortuary support in the event the state and local capacity is overwhelmed.
- BARDA – burn treatment capabilities?

Thomas F. MacKAY
ASPR/OEM/TELL
202-205-4612

From: Fantinato, Jessica (OS/ASPR/OEM)
Sent: Wednesday, January 04, 2017 1:56 PM
To: Mackay, Thomas (OS/ASPR/OEM)

Cc: Vineyard, Michael (OS/ASPR/OEM)
Subject: FW: briefing materials for Mary W

Tom-
You got this?

Jessica Fantinato
HHS-ASPR-OEM
202-205-0714

From: Lurie, Nicole (OS/ASPR/IO)
Sent: Wednesday, January 04, 2017 1:49 PM
To: Mackay, Thomas (OS/ASPR/OEM); Fantinato, Jessica (OS/ASPR/OEM); Vineyard, Michael (OS/ASPR/OEM)
Cc: Gabriel, Edward (OS/ASPR/IO)
Subject: briefing materials for Mary W

Can you do a draft of the 3 main points we want to make under each scenario—I said I'd send to CDC and Tony, who were on the phone w Mary.

I'll look at them before I circulate, but Mary wants them tomorrow afternoon

Also, Steve wants to know who if anyone from CDC worked on the exercise development
ty

Nicole Lurie MD MSPH
Assistant Secretary for Preparedness and Response
Rear Admiral, US Public Health Service
US Department of Health and Human Services

Sender: Lurie, Nicole (OS/ASPR/IO) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=8EB6325DE6044D8FA04C013E2CF73258-LURIE, NICO <Nicole.Lurie@hhs.gov>

Recipient: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>

Sent Date: 2017/01/04 21:42:10

Delivered Date: 2017/01/04 21:42:11

From: Mona Hanna-Attisha <MHanna1@hurleymc.com>
To: Evaluation Only. Created with Aspose.HTML. Copyright 2013-2020 Aspose Pty Ltd.up (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
CC: <julie.barrett@hc.msu.edu>
Subject: Re: Agenda for visit on Jan 11
Date: 2017/01/06 16:40:23
Priority: Normal
Type: Note

Would you like us to set up video conferencing in the room in place of the phone conference?

Mona Hanna-Attisha MD MPH
Hurley Children's Hospital
Michigan State University

On Jan 6, 2017, at 4:11 PM, Underwood, Lauren (HHS/ASPR/IO) <Lauren.Underwood@hhs.gov> wrote:

Good afternoon,

We would like to consolidate meetings the afternoon of January 11 to ensure Dr. Mona, Kirk Smith and Dr. Lurie will be able to make the 4:45pm call time for the Mayor's Town Hall Meeting on January 11th. Can we plan to hold the meeting with CDC (Breyse, Knutson, Buchanan), HHS (Underwood, Lurie), PPHI (Hanna-Attisha, Smith), HFRCC (Furr-Holden, Cunningham), and anyone else that needs to participate in the registry discussion from **3:00 -4:30pm**? We will keep the conference call line, and Dr. Cunningham has requested video conferencing if that's available. I'll follow up with CDC about that.

Please let me know if this schedule change is acceptable.

Thanks,
Lauren Underwood

Lauren A. Underwood, RN
Senior Advisor
Office of the Assistant Secretary for Preparedness and Response
U.S. Department of Health & Human Services
Room 639D, Humphrey Building
Phone: 202-205-4246

From: Knutson, Donna (CDC/ONDIEH/NCEH) [<mailto:dbk2@cdc.gov>]
Sent: Wednesday, January 04, 2017 3:25 PM
To: Mona Hanna-Attisha (mhanna1@hurleymc.com)
Cc: Breyse, Patrick N. (CDC/ONDIEH/NCEH); Underwood, Lauren (HHS/ASPR/IO); Day, Kristine (CDC/ONDIEH/NCCDPHP); Jones, Vivian K. (CDC/ONDIEH/NCEH) (CTR)
Subject: Agenda for visit on Jan 11

11:30 – Breyse, Knutson, Buchanan land in Flint

1:30-2:30 – Teleconference with State DOH

Participants: Breyse, Knutson, Buchanan (CDC) Wells, Lyon-Callo, Moran (MDOH)

3:00-4:00 – Meeting with telephone participation (MSU Flint) **Bridge Line** (b)(6) participant
passcode (b)(6)

Participants: Breyse, Knutson, Buchanan (CDC), Lurie (HHS by phone), Hanna-Attisha, Smith and others representing Pediatric Public Health Initiative and registry

4:00-5:00 – Meeting with University Researchers (MSU Flint) **Bridge Line** (b)(6) participant
passcode (b)(6)

Participants: Breyse, Knutson, Buchanan (CDC), Lurie, Underwood (HHS), Hanna-Attisha, Smith (PPHI), Furr-Holden, Cunningham (Healthy Flint Research Coordinating Center)

5:15 – Knutson, Buchanan to Bishop Airport for 6:10 pm flight to Atlanta

5:30 – Breyse, Lurie, Underwood return to Detroit for 8:32 pm flight to DC

Donna Knutson, Ph.D.

Deputy Director

National Center for Environmental Health

Agency for Toxic Substances and Disease Registry

Centers for Disease Control and Prevention – Atlanta, GA

CDC: 770.488.0673 | CELL: (b)(6) | dbk2@cdc.gov

Sender: Mona Hanna-Attisha <MHanna1@hurleymc.com>

Recipient: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>; <julie.barrett@hc.msu.edu>

Sent Date: 2017/01/06 16:39:48

Delivered Date: 2017/01/06 16:40:23

From: Moss, Marcille (OS/ASPR/IO) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=4C680A4BB39B46BE8EBD457D03AEB5CC-MOSS, MARCI <Marcille.Moss@hhs.gov>
To: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
Subject: RE: Prep for Transition DC
Date: 2017/01/03 13:41:08
Priority: Normal
Type: Note

Thanks!

From: Underwood, Lauren (HHS/ASPR/IO)
Sent: Tuesday, January 03, 2017 1:29 PM
To: Moss, Marcille (OS/ASPR/IO)
Subject: FW: Prep for Transition DC

From: Pojman, Natalie (HHS/IOS)
Sent: Tuesday, January 03, 2017 1:28 PM
To: Lurie, Nicole (OS/ASPR/IO); Villar, Carmen S. (CDC/OD/OCS); Conrad, Patricia (NIH/NIAID) [E]
Cc: LaPan, Jarel (HHS/IOS); Underwood, Lauren (HHS/ASPR/IO); Kendall, Damaris (HHS/OS); Duncan, Levi (OS/OHCR)
Subject: Prep for Transition DC

All,

In preparation for Friday's Deputies Committee meeting in Preparation for the Transition Principal Level Exercise (PLE) we'll be doing a prep session with Mary tomorrow afternoon at 1pm. Please share this invite with others who you think should be a part of the session. You can join the session by phone or in person.

Don't hesitate to reach out if you have additional questions.

Thanks,
Natalie

--

Natalie Pojman
Chief of Staff
Office of the Acting Deputy Secretary
US Department of Health and Human Services
(202) 690-6854
Natalie.Pojman@hhs.gov

Sender: Moss, Marcille (OS/ASPR/IO) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=4C680A4BB39B46BE8EBD457D03AEB5CC-MOSS, MARCI <Marcille.Moss@hhs.gov>

Recipient: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>

Sent Date: 2017/01/03 13:41:07

Delivered Date: 2017/01/03 13:41:08

From: Moss, Marcille (OS/ASPR/IO) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=4C680A4BB39B46BE8EBD457D03AEB5CC-MOSS, MARCI <Marcille.Moss@hhs.gov>
To: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
Subject: Re: All hands
Date: 2017/01/04 09:46:10
Priority: Normal
Type: Note

Hi. Not sure yet. We hope to nail it down today.

From: Underwood, Lauren (HHS/ASPR/IO)
Sent: Wednesday, January 4, 2017 9:44:52 AM
To: Moss, Marcille (OS/ASPR/IO)
Subject: All hands

Hi Marcille,
What time is the All Hands?

Thanks
Lauren

Lauren A. Underwood, RN
Senior Advisor
Office of the Assistant Secretary for Preparedness and Response
U.S. Department of Health & Human Services
Room 639D, Humphrey Building
Phone: 202-205-4246

Sender: Moss, Marcille (OS/ASPR/IO) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=4C680A4BB39B46BE8EBD457D03AEB5CC-MOSS, MARCI <Marcille.Moss@hhs.gov>
Recipient: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
Sent Date: 2017/01/04 09:46:10

From: Ford-Barnes, Arwenithia (HHS/ASPR/IO) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=D533ABC24CBE44B79F6FDDC6B08737A6-FORD-BARNES <Arwenithia.FordBarnes@hhs.gov>

Harvey, Melissa (OS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=usercb0ff869 <Melissa.Harvey@hhs.gov>;
Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>;
Michael, Gretchen (OS/ASPR/COO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=0632b4526d6447b5af26552afde05c33-Michael, Gr

To: <Gretchen.Michael@hhs.gov>;
Radebach, Mary (OS/ASPR/COO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=7ffb094807d34e158112d51b6b5c0589-Radebach, M <Mary.Radebach@hhs.gov>;
Moss, Marcille (OS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=4c680a4bb39b46be8ebd457d03aeb5cc-Moss, Marci <Marcille.Moss@hhs.gov>

DeVore, Adam (OS/ASPR/COO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=483450c7af4b4e5cbcd93f1f4159a4f6-DeVore, Ada <Adam.DeVore@hhs.gov>;

CC: Stephan, Briana (OS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=usera42ca911 <Briana.Stephan@hhs.gov>;
Weinberger, Collin (OS/ASPR/IO) (CTR) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=641554fc7843407585827af5898d9c26-Weinberger, <Collin.Weinberger@hhs.gov>

Subject: RE: ASPR ALL HANDS...??

Date: 2017/01/03 09:05:35

Priority: Normal

Type: Note

I did not say it Mary but can you please check on the afternoon of the 9th also...just in case (waiting to hear if the 9th or 12th works best for Dr. Lurie)

Thank you

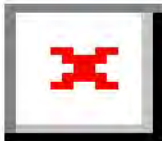
ARWENTHIA FORD-BARNES

Executive Assistant to Edward Gabriel
Principal Deputy Assistant Secretary/ASPR

arwenithia.fordbarnes@hhs.gov

Office: 202-205-8905

NEW CELL # (b)(6)



1670_1_wandtattoo_happy_new_year[1]

From: Ford-Barnes, Arwenithia (HHS/ASPR/IO)

Sent: Tuesday, January 03, 2017 9:02 AM

To: Harvey, Melissa (OS/ASPR/IO); Underwood, Lauren (HHS/ASPR/IO); Michael, Gretchen (OS/ASPR/COO); Radebach, Mary (OS/ASPR/COO); Moss, Marcille (OS/ASPR/IO)

Cc: DeVore, Adam (OS/ASPR/COO); Stephan, Briana (OS/ASPR/IO); Weinberger, Collin (OS/ASPR/IO) (CTR)

Subject: RE: ASPR ALL HANDS...??

Thanks Mary –yes, please get with Kim/Denielle asap about the 12th – we need other options – time is of the essence.

Marcille, is the 12th, afternoon good for Dr. Lurie...ok of PDAS on my end.

ARWENTHIA FORD-BARNES

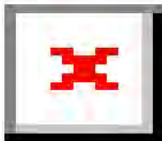
Executive Assistant to Edward Gabriel

Principal Deputy Assistant Secretary/ASPR

arwenithia.fordbarnes@hhs.gov

Office: 202-205-8905

NEW CELL # (b)(6)



1670_1_wandtattoo_happy_new_year[1]

From: Radebach, Mary (OS/ASPR/COO)

Sent: Tuesday, January 03, 2017 8:51 AM

To: Ford-Barnes, Arwenithia (HHS/ASPR/IO); Harvey, Melissa (OS/ASPR/IO); Underwood, Lauren (HHS/ASPR/IO); Michael, Gretchen (OS/ASPR/COO); Moss, Marcille (OS/ASPR/IO)

Cc: DeVore, Adam (OS/ASPR/COO); Stephan, Briana (OS/ASPR/IO); Weinberger, Collin (OS/ASPR/IO) (CTR)

Subject: RE: ASPR ALL HANDS...??

Arwenithia,

I have Cedar and Holly from 10-5pm. There's a reservation under Science Preparedness and Response in Willow and Birch from 12-6pm on Monday, January 9. Let me know if you want to try and clear this or

go for 01/12. The Office of Human Resources HR Solutions has all three rooms all day on 01/12. I'll talk to Kim/Denielle to figure out the POC.

Mary Radebach

Management Analyst

COO, Division of Communications

HHS/ASPR/COO (CTR), GAP Solutions Inc.

Department of Health and Human Services (HHS)

Office of the Assistant Secretary for Preparedness and Response (ASPR)

200 C Street SW, Washington DC 20024

O'Neill Building, 12F11

Office: 202-692-4605 | BB: (b)(6)

Mary.Radebach@hhs.gov

From: Harvey, Melissa (OS/ASPR/IO)

Sent: Tuesday, January 03, 2017 8:44 AM

To: Ford-Barnes, Arwenhithia (HHS/ASPR/IO); Underwood, Lauren (HHS/ASPR/IO); Michael, Gretchen (OS/ASPR/COO); Radebach, Mary (OS/ASPR/COO); Moss, Marcille (OS/ASPR/IO)

Cc: DeVore, Adam (OS/ASPR/COO); Stephan, Briana (OS/ASPR/IO); Weinberger, Collin (OS/ASPR/IO) (CTR)

Subject: RE: ASPR ALL HANDS...??

I think our only options are the 9th or the afternoon of the 12th. It sounds like some folks have a conflict with the 9th, so the afternoon of the 12th might work better.

From: Ford-Barnes, Arwenhithia (HHS/ASPR/IO)

Sent: Tuesday, January 03, 2017 8:34 AM

To: Harvey, Melissa (OS/ASPR/IO); Underwood, Lauren (HHS/ASPR/IO); Michael, Gretchen (OS/ASPR/COO); Radebach, Mary (OS/ASPR/COO); Moss, Marcille (OS/ASPR/IO)

Cc: DeVore, Adam (OS/ASPR/COO); Stephan, Briana (OS/ASPR/IO); Weinberger, Collin (OS/ASPR/IO) (CTR)

Subject: ASPR ALL HANDS...??

Importance: High

Hello my friends....

There was talk to move to Jan 9th which is next Monday...that is if we could find out/move whomever had all three rooms....any update?

ARWENTHIA FORD-BARNES

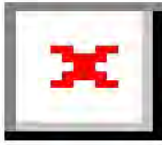
Executive Assistant to Edward Gabriel

Principal Deputy Assistant Secretary/ASPR

arwenhithia.fordbarnes@hhs.gov

Office: 202-205-8905

NEW CELL # (b)(6)



1670_1_wandtattoo_happy_new_year[1]

From: Harvey, Melissa (OS/ASPR/IO)
Sent: Thursday, December 22, 2016 11:17 AM
To: Ford-Barnes, Arwenithia (HHS/ASPR/IO); Underwood, Lauren (HHS/ASPR/IO); Michael, Gretchen (OS/ASPR/COO); Radebach, Mary (OS/ASPR/COO); Moss, Marcille (OS/ASPR/IO)
Cc: DeVore, Adam (OS/ASPR/COO); Stephan, Briana (OS/ASPR/IO); Weinberger, Collin (OS/ASPR/IO) (CTR)
Subject: RE: 800 for ASPR All Hand- January 13, 2017

It will have to be before the 13th, not the week of the 16th.

From: Ford-Barnes, Arwenithia (HHS/ASPR/IO)
Sent: Thursday, December 22, 2016 10:55 AM
To: Harvey, Melissa (OS/ASPR/IO); Underwood, Lauren (HHS/ASPR/IO); Michael, Gretchen (OS/ASPR/COO); Radebach, Mary (OS/ASPR/COO); Moss, Marcille (OS/ASPR/IO)
Cc: DeVore, Adam (OS/ASPR/COO); Stephan, Briana (OS/ASPR/IO); Weinberger, Collin (OS/ASPR/IO) (CTR)
Subject: RE: 800 for ASPR All Hand- January 13, 2017

Ok thanks Melissa... just to be on the safe side...I will not cancel January 13th....just yet - as we know things could change.

The week of Jan 16 is cutting it close I guess - should Marcille send me date the week of Jan 16th that work for NL and/or Ed please...

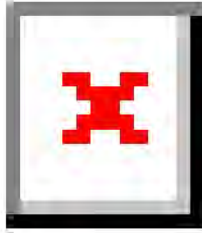
I will check with PSC again

ARWENTHIA FORD-BARNES

Executive Assistant to Edward Gabriel
Principal Deputy Assistant Secretary/ASPR
arwenithia.fordbarnes@hhs.gov

Office: 202-205-8905

NEW CELL # (b)(6)



merry_christmas_by_pamonk-d8acqc0[1]

From: Harvey, Melissa (OS/ASPR/IO)
Sent: Thursday, December 22, 2016 9:24 AM
To: Underwood, Lauren (HHS/ASPR/IO); Ford-Barnes, Arwenithia (HHS/ASPR/IO); Michael, Gretchen (OS/ASPR/COO); Radebach, Mary (OS/ASPR/COO); Moss, Marcille (OS/ASPR/IO)
Cc: DeVore, Adam (OS/ASPR/COO); Stephan, Briana (OS/ASPR/IO); Weinberger, Collin (OS/ASPR/IO) (CTR)
Subject: Re: 800 for ASPR All Hand- January 13, 2017

It turns out we might have a problem. If NL gets the invite to the PLE, it is the same time as the all hands is scheduled for. Plus, the Secretary will also be at the PLE and unable to attend the all-hands. AFB is looking for another date/time.

From: Underwood, Lauren (HHS/ASPR/IO)
Sent: Thursday, December 22, 2016 9:14:32 AM
To: Ford-Barnes, Arwenithia (HHS/ASPR/IO); Michael, Gretchen (OS/ASPR/COO); Radebach, Mary (OS/ASPR/COO); Moss, Marcille (OS/ASPR/IO); Harvey, Melissa (OS/ASPR/IO)
Cc: DeVore, Adam (OS/ASPR/COO); Stephan, Briana (OS/ASPR/IO); Weinberger, Collin (OS/ASPR/IO) (CTR)
Subject: RE: 800 for ASPR All Hands - January 13, 2017

Hi,
What time is the actual meeting? And what time do we want the Secretary there?

Thanks
Lauren

From: Ford-Barnes, Arwenithia (HHS/ASPR/IO)
Sent: Thursday, December 22, 2016 9:12 AM
To: Michael, Gretchen (OS/ASPR/COO); Radebach, Mary (OS/ASPR/COO); Moss, Marcille (OS/ASPR/IO); Harvey, Melissa (OS/ASPR/IO)
Cc: DeVore, Adam (OS/ASPR/COO); Stephan, Briana (OS/ASPR/IO); Underwood, Lauren (HHS/ASPR/IO); Weinberger, Collin (OS/ASPR/IO) (CTR)
Subject: RE: 800 for ASPR All Hands - January 13, 2017

Good morning everyone – to confirm we have 800/Humphrey for Friday, January 13, 2017.

I asked to change our set up time to 11:30am. Clayton Austin/Duc and team will need some extra time to make sure/audio + slides deck (if any) are working properly. Still no confirmation if we can set up the chairs ourselves – will stop by facilities later today and see them personally – wish me luck.

What else if I may ask do you need for the set up – I leave the program contents up you. BTW I did tell them that an invitation for Sec Burwell to attend has been requested.

Happy Thursday



ASPR: ASPR All
Hands Meeting
(Arwenhia Ford
Barnes)
Confirmation
Number: 146014



<https://GovSpace.gsa.gov/images/email/manageicon.png>

<https://GovSpace.gsa.gov/images/email/log>

Reservation Summary for Spencer Atwell

The reservation below has been created

https://GovSpace.gsa.gov/images/email/equipment_sm.png

https://GovSpace.gsa.gov/images/email/services_sm.png

Reservation Details					
Room	Floor	Facility	Start Date/Time	End Date/Time	Sta
800	8	Hubert H. Humphrey Building	13 January 2017 12:00 PM, EST	13 January 2017 03:00 PM, EST	Ac

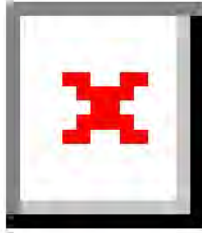
ARWENTHIA FORD-BARNES

Executive Assistant to Edward Gabriel
Principal Deputy Assistant Secretary/ASPR

arwenhia.fordbarnes@hhs.gov

Office: 202-205-8905

NEW CELL # (b)(6)



merry_christmas_by_pamonk-d8acqc0[1]

From: Michael, Gretchen (OS/ASPR/COO)
Sent: Tuesday, December 20, 2016 9:56 AM
To: Ford-Barnes, Arwenthia (HHS/ASPR/IO); Radebach, Mary (OS/ASPR/COO); Moss, Marcille (OS/ASPR/IO); Harvey, Melissa (OS/ASPR/IO)
Cc: DeVore, Adam (OS/ASPR/COO); Stephan, Briana (OS/ASPR/IO)
Subject: RE: 800 for ASPR All Hands - January 13, 2017

And can we set them up if they leave the chairs?

Gretchen Michael, JD

Acting Chief Operating Officer (COO)
Office of the Assistant Secretary for Preparedness and Response
U.S. Department of Health and Human Services

200 C Street, SW
Room 12J07
Washington, DC 20201
202-205-8114 office



ASPR Logo sig.png

From: Ford-Barnes, Arwenthia (HHS/ASPR/IO)
Sent: Tuesday, December 20, 2016 9:28 AM
To: Radebach, Mary (OS/ASPR/COO); Moss, Marcille (OS/ASPR/IO); Harvey, Melissa (OS/ASPR/IO); Michael, Gretchen (OS/ASPR/COO)
Cc: DeVore, Adam (OS/ASPR/COO); Stephan, Briana (OS/ASPR/IO)
Subject: 800 for ASPR All Hands - January 13, 2017

Good morning –

Just spoke to PSC for 25 minutes about 800. Good news yes, I have reserved 800 for January 13th from 12noon (set up) to 3pm.

BUT, here's our dilemma...the way PSC works:

ASA has their holiday event January 12th (the day before) with a setup of only 28 chairs. PSC can only provide us with the set up (chairs) that the 'previous' party has, which is ASA.

Because PSC does the set up (chairs/AV etc.,) for the entire building - **they cannot and will not** guarantee adding 72 more chairs for our All Hands. I was trying to negotiate for them to add 72 more which = 100. I emphasized that our event doesn't happen until 12noon for set....you mean you can't set up 72 more chairs the morning of from 8am to 12noon. They said no. I said if the Secretary or Dep Sec were to be there could you do it....they yes.....laughed.....The room holds 135.

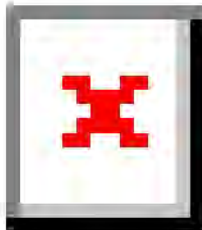
Thoughts....

ARWENTHIA FORD-BARNES

Executive Assistant to Edward Gabriel
Principal Deputy Assistant Secretary/ASPR
arwenthia.fordbarnes@hhs.gov

Office: 202-205-8905

NEW CELL # (b)(6)



merry_christmas_by_pamonk-d8acqc0[1]

From: Ford-Barnes, Arwenithia (HHS/ASPR/IO)
Sent: Sunday, December 18, 2016 9:22 PM
To: Radebach, Mary (OS/ASPR/COO); Moss, Marcille (OS/ASPR/IO); Harvey, Melissa (OS/ASPR/IO); Michael, Gretchen (OS/ASPR/COO)
Cc: DeVore, Adam (OS/ASPR/COO)
Subject: RE: Checking on All Hands-

Good evening - I will check on 800 tomorrow for the week/date mentioned
(We can explore 1:30-3:30 on 1/12, or an afternoon option on 1/13.)

Good night

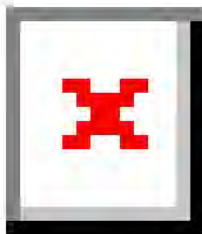
ARWENTHIA FORD-BARNES

Executive Assistant to Edward Gabriel
Principal Deputy Assistant Secretary/ASPR

arwenithia.fordbarnes@hhs.gov

Office: 202-205-8905

NEW CELL # (b)(6)



merry_christmas_by_pamonk-d8acqc0[1]

From: Radebach, Mary (OS/ASPR/COO)
Sent: Friday, December 16, 2016 3:05 PM
To: Moss, Marcille (OS/ASPR/IO); Harvey, Melissa (OS/ASPR/IO); Michael, Gretchen (OS/ASPR/COO); Ford-Barnes, Arwenithia (HHS/ASPR/IO)
Cc: DeVore, Adam (OS/ASPR/COO)
Subject: RE: Checking on All Hands-

Marcille,

On 01/12 there's a Human Resources-HR Solutions meeting 7:30-5:30 in Willow/Birch/Cedar. The POC isn't listed, but I've emailed Denielle Ashby to find out.

From: Moss, Marcille (OS/ASPR/IO)
Sent: Friday, December 16, 2016 2:47 PM

To: Harvey, Melissa (OS/ASPR/IO); Radebach, Mary (OS/ASPR/COO); Michael, Gretchen (OS/ASPR/COO); Ford-Barnes, Arwenithia (HHS/ASPR/IO)
Cc: DeVore, Adam (OS/ASPR/COO)
Subject: RE: Checking on All Hands-

We can explore 1:30-3:30 on 1/12, or an afternoon option on 1/13.

From: Harvey, Melissa (OS/ASPR/IO)
Sent: Friday, December 16, 2016 2:36 PM
To: Radebach, Mary (OS/ASPR/COO); Michael, Gretchen (OS/ASPR/COO); Ford-Barnes, Arwenithia (HHS/ASPR/IO); Moss, Marcille (OS/ASPR/IO)
Cc: DeVore, Adam (OS/ASPR/COO)
Subject: RE: Checking on All Hands-

It doesn't work for a bulk of OEM—We have a national webinar planned that has already been advertised.

From: Radebach, Mary (OS/ASPR/COO)
Sent: Friday, December 16, 2016 2:34 PM
To: Harvey, Melissa (OS/ASPR/IO); Michael, Gretchen (OS/ASPR/COO); Ford-Barnes, Arwenithia (HHS/ASPR/IO); Moss, Marcille (OS/ASPR/IO)
Cc: DeVore, Adam (OS/ASPR/COO)
Subject: RE: Checking on All Hands-

Melissa,

Does the afternoon of Wednesday, January 11th still work?

Mary Radebach

Management Analyst
COO, Division of Communications
HHS/ASPR/COO (CTR), GAP Solutions Inc.
Department of Health and Human Services (HHS)
Office of the Assistant Secretary for Preparedness and Response (ASPR)
200 C Street SW, Washington DC 20024
O'Neill Building, 12F11
Office: 202-692-4605 | BB: (b)(6)
Mary.Radebach@hhs.gov

From: Harvey, Melissa (OS/ASPR/IO)
Sent: Friday, December 16, 2016 2:28 PM
To: Michael, Gretchen (OS/ASPR/COO); Radebach, Mary (OS/ASPR/COO); Ford-Barnes, Arwenithia (HHS/ASPR/IO); Moss, Marcille (OS/ASPR/IO)
Cc: DeVore, Adam (OS/ASPR/COO)
Subject: RE: Checking on All Hands-

Hi all,

Any thoughts about a date? I think we need to nail this down fairly soon.

Thanks!

Melissa

From: Michael, Gretchen (OS/ASPR/COO)
Sent: Tuesday, December 13, 2016 1:08 PM
To: Harvey, Melissa (OS/ASPR/IO); Radebach, Mary (OS/ASPR/COO); Ford-Barnes, Arwenithia (HHS/ASPR/IO); Moss, Marcille (OS/ASPR/IO)
Cc: DeVore, Adam (OS/ASPR/COO)
Subject: RE: Checking on All Hands-

I spoke to NL this morning – we will be looking for an after noon time.

Gretchen Michael, JD

Acting Chief Operating Officer (COO)
Office of the Assistant Secretary for Preparedness and Response
U.S. Department of Health and Human Services

200 C Street, SW
Room 12J07
Washington, DC 20201
202-205-8114 office



ASPR Logo sig.png

From: Harvey, Melissa (OS/ASPR/IO)
Sent: Tuesday, December 13, 2016 1:05 PM
To: Radebach, Mary (OS/ASPR/COO); Ford-Barnes, Arwenithia (HHS/ASPR/IO); Moss, Marcille (OS/ASPR/IO); Michael, Gretchen (OS/ASPR/COO)
Cc: DeVore, Adam (OS/ASPR/COO)
Subject: RE: Checking on All Hands-

Many in ASPR will want to be on that webinar, so I don't think we should have them conflict.

From: Radebach, Mary (OS/ASPR/COO)
Sent: Monday, December 12, 2016 3:51 PM
To: Ford-Barnes, Arwenithia (HHS/ASPR/IO); Moss, Marcille (OS/ASPR/IO); Michael, Gretchen (OS/ASPR/COO)
Cc: Harvey, Melissa (OS/ASPR/IO); DeVore, Adam (OS/ASPR/COO)
Subject: RE: Checking on All Hands-

All,
Willow, Cedar, Birch and Holly have been booked for 01/09/17 10am-12pm.

Wednesday, January 11, ASPR TRACIE: HPP Capabilities Webinar is in Willow/Birch from 12-5. If the Wednesday time slot works better for the All Hands, I can work on finding an alternative for the Webinar. Please let me know.

Mary Radebach

Management Analyst

COO, Division of Communications

HHS/ASPR/COO (CTR), GAP Solutions Inc.

Department of Health and Human Services (HHS)

Office of the Assistant Secretary for Preparedness and Response (ASPR)

200 C Street SW, Washington DC 20024

O'Neill Building, 12F11

Office: 202-692-4605 | BB: (b)(6)

Mary.Radebach@hhs.gov

From: Ford-Barnes, Arwenithia (HHS/ASPR/IO)

Sent: Monday, December 12, 2016 3:40 PM

To: Moss, Marcille (OS/ASPR/IO); Michael, Gretchen (OS/ASPR/COO)

Cc: Harvey, Melissa (OS/ASPR/IO); DeVore, Adam (OS/ASPR/COO); Radebach, Mary (OS/ASPR/COO)

Subject: RE: Checking on All Hands-

All,

Cohen Auditorium is booked the entire week of Jan 9 – 13th.

ARWENTHIA FORD-BARNES

Executive Assistant to Edward Gabriel

Principal Deputy Assistant Secretary/ASPR

arwenithia.fordbarnes@hhs.gov

Office: 202-205-8905

NEW CELL # (b)(6)

Every thought you produce, anything you say, any action you do, it bears your signature.

From: Ford-Barnes, Arwenithia (HHS/ASPR/IO)

Sent: Monday, December 12, 2016 1:50 PM

To: Moss, Marcille (OS/ASPR/IO); Michael, Gretchen (OS/ASPR/COO)

Cc: Harvey, Melissa (OS/ASPR/IO); DeVore, Adam (OS/ASPR/COO); Radebach, Mary (OS/ASPR/COO)

Subject: RE: Checking on All Hands

It should take place in the afternoon – for the west coast folks.

ARWENTHIA FORD-BARNES

Executive Assistant to Edward Gabriel
Principal Deputy Assistant Secretary/ASPR

arwenthia.fordbarnes@hhs.gov

Office: 202-205-8905

NEW CELL # (b)(6)

Every thought you produce, anything you say, any action you do, it bears your signature.

From: Moss, Marcille (OS/ASPR/IO)
Sent: Monday, December 12, 2016 1:26 PM
To: Michael, Gretchen (OS/ASPR/COO)
Cc: Harvey, Melissa (OS/ASPR/IO); DeVore, Adam (OS/ASPR/COO); Radebach, Mary (OS/ASPR/COO); Ford-Barnes, Arwenthia (HHS/ASPR/IO)
Subject: RE: Checking on All Hands

Hi. Best times for NL early that week are 10am-12pm on 1/9 or 1-3pm on 1/11.

From: Lurie, Nicole (OS/ASPR/IO)
Sent: Monday, December 12, 2016 10:53 AM
To: Michael, Gretchen (OS/ASPR/COO)
Cc: Harvey, Melissa (OS/ASPR/IO); Gabriel, Edward (OS/ASPR/IO); DeVore, Adam (OS/ASPR/COO); Radebach, Mary (OS/ASPR/COO); Moss, Marcille (OS/ASPR/IO); Ford-Barnes, Arwenthia (HHS/ASPR/IO); Underwood, Lauren (HHS/ASPR/IO); Weinberger, Collin (OS/ASPR/IO) (CTR)
Subject: RE: Checking on All Hands

This is something that I wanted to chat with you about as well. Lets do early that week.

Nicole Lurie, MD, MSPH
Assistant Secretary for Preparedness and Response
Rear Admiral, U.S. Public Health Service
200 Independence Ave., SW - Room 638G
Washington, D.C. 20201
(202) 205-2882
(202) 690-6512 (fax)
nicole.lurie@hhs.gov

From: Michael, Gretchen (OS/ASPR/COO)
Sent: Monday, December 12, 2016 10:32 AM
To: Lurie, Nicole (OS/ASPR/IO)
Cc: Harvey, Melissa (OS/ASPR/IO); Gabriel, Edward (OS/ASPR/IO); DeVore, Adam (OS/ASPR/COO); Radebach, Mary (OS/ASPR/COO); Moss, Marcille (OS/ASPR/IO); Ford-Barnes, Arwenthia (HHS/ASPR/IO)
Subject: Checking on All Hands

Hi Nicki –

I expect you will want to have a final ASPR All-Hands meeting before the inauguration. This could be an opportunity to talk all the good work and showcase anything you want to focus on. Given the holiday party and leave time -- this would be most feasible the week of January 9th.

What do you think?

Gretchen

Gretchen Michael, JD

Acting Chief Operating Officer (COO)
Office of the Assistant Secretary for Preparedness and Response
U.S. Department of Health and Human Services

200 C Street, SW
Room 12J07
Washington, DC 20201
202-205-8114 office



ASPR Logo sig.png

Sender: Ford-Barnes, Arwenithia (HHS/ASPR/IO) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=D533ABC24CBE44B79F6FDDC6B08737A6-FORD-BARNES <Arwenithia.FordBarnes@hhs.gov>

Harvey, Melissa (OS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=usercb0ff869 <Melissa.Harvey@hhs.gov>;
Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>;
Michael, Gretchen (OS/ASPR/COO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=0632b4526d6447b5af26552afde05c33-Michael, Gr <Gretchen.Michael@hhs.gov>;
Radebach, Mary (OS/ASPR/COO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=7ffb094807d34e158112d51b6b5c0589-Radebach, M <Mary.Radebach@hhs.gov>;

Recipient: Moss, Marcille (OS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=4c680a4bb39b46be8ebd457d03aeb5cc-Moss, Marci <Marcille.Moss@hhs.gov>;
DeVore, Adam (OS/ASPR/COO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=483450c7af4b4e5cbcd93f1f4159a4f6-Devore, Ada <Adam.DeVore@hhs.gov>;
Stephan, Briana (OS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=usera42ca911 <Briana.Stephan@hhs.gov>;
Weinberger, Collin (OS/ASPR/IO) (CTR) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=641554fc7843407585827af5898d9c26-Weinberger, <Collin.Weinberger@hhs.gov>

Sent Date: 2017/01/03 09:05:34

Delivered Date: 2017/01/03 09:05:35

From: <do-not-reply@concurolutions.com>

To: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>

Subject: ConcurGov Correspondence

Date: 2017/01/04 09:53:52

Priority: Normal

Type: Note

TMNOTIFY.LTR

01/04/17

LAUREN ASHLEY. UNDERWOOD
HHSPANC
LAUREN.UNDERWOOD@HHS.GOV

This letter is to notify you that your CGE Auth named TRIP008AH4 was just stamped SIGNED by Gutierrez, Felipe A.

To view the current status of your document please access the document summary page and note the pending routing actions listed.

You may access CGE by logging into AMS at <https://ams.hhs.gov/amsLogin/SimpleLogin.jsp> and clicking on the E-Travel link under Open Access.

Sender: <do-not-reply@concurolutions.com>

Recipient: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>

Sent Date: 2017/01/04 09:52:48

Delivered Date: 2017/01/04 09:53:52

From:	Herrmann, Jack (HHS/ASPR/OPP) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=BEBE389042BA411496B284F678CE7247-HERMANN, JA <John.Herrmann@hhs.gov>
To:	Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
Subject:	FW: ASPR Zika Activity Tracker - Updates Requested
Date:	2017/01/05 17:40:30
Priority:	Normal
Type:	Note

Lauren,

The next Zika meeting is scheduled for the 16th which is a holiday, has the date and time been rescheduled? I understand per Dr. Lurie that this will likely be the last meeting (see below).

Thank you!

Jack Herrmann, MSeD, NCC, LMHC
 Deputy Director, Office of Policy and Planning (OPP)
 Office of the Assistant Secretary for Preparedness and Response

HEALTH AND HUMAN SERVICES (DHHS) | Thomas P. O'Neill Federal Building | 200 C Street SW | Washington, DC 20024
 o. (202) 205-5886 | m. (b)(6)
jack.herrmann@hhs.gov | www.phe.gov

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From: Phillips, Sally (HHS/ASPR/OPP)
Sent: Wednesday, January 04, 2017 10:26 AM
To: Lurie, Nicole (OS/ASPR/IO); Underwood, Lauren (HHS/ASPR/IO); Herrmann, Jack (HHS/ASPR/OPP)
Subject: Re: ASPR Zika Activity Tracker - Updates Requested

I agree. We will let the team know.
 Sally Phillips, RN, PhD
 Deputy Assistant Secretary
 Office of Policy and Planning
 Assistant Secretary for Preparedness and Response (ASPR)
 O'Neill Building
 200 C Street, SW
 Washington, DC 20024

Office : 202-260-1383

BB: (b)(6)

From: Lurie, Nicole (OS/ASPR/IO)

Sent: Wednesday, January 4, 2017 10:17:27 AM

To: Phillips, Sally (HHS/ASPR/OPP); Underwood, Lauren (HHS/ASPR/IO); Herrmann, Jack (HHS/ASPR/OPP)

Subject: FW: ASPR Zika Activity Tracker - Updates Requested

As we are winding down Zika stuff for now, I suggest we make this the last one. Thoughts?

Nicole Lurie MD MSPH

Assistant Secretary for Preparedness and Response

Rear Admiral, US Public Health Service

Department of Health and Human Services

200 Independence Ave SW

Washington, DC

202 205 2882

From: Guterbock, Michael (OS/ASPR/OPP)

Sent: Wednesday, January 04, 2017 10:15 AM

To: Walsh, Lauren (OS/ASPR/OPP); Lurie, Nicole (OS/ASPR/IO); Gabriel, Edward (OS/ASPR/IO); Boyce, Don (OS/ASPR/OEM); Phillips, Sally (HHS/ASPR/OPP); Barna, Lauren (OS/ASPR/OPP); Underwood, Lauren (HHS/ASPR/IO); Weinberger, Collin (OS/ASPR/IO) (CTR); Hatchett, Richard (OS/ASPR/BARDA); Scarbrough, Jess (OS/ASPR/AMCG); Petillo, Jay (OS/ASPR/OFPA); Hanfling, Dan (OS/ASPR/OEM) (CTR); Stephan, Briana (OS/ASPR/IO); Jaffe, Richard (OS/ASPR/OPP); Simmons, Virginia (OS/ASPR/AMCG); Luczak, Linda (OS/ASPR/AMCG); Fantinato, Jessica (OS/ASPR/OEM); Vineyard, Michael (OS/ASPR/OEM); Michael, Gretchen (OS/ASPR/COO); Kane, Elleen (OS/ASPR/COO); Leinberger, Thomas (OS/ASPR/OEM); Fillpot, Dirk (OS/ASPR/COO); Sherman, Susan (HHS/OGC); Ray Gorrie, Jennifer (HHS/OGC); Vandegrift, Serina (OS/ASPR/COO); Margolis, Gregg (OS/ASPR/OPP); Levine, Cheryl (OS/ASPR/OPP); Dodgen, Daniel (OS/ASPR/OPP); Tosatto, Robert (OS/ASPR/OEM); Kaul, Rachel (OS/ASPR/OPP); Curren, Stephen (OS/ASPR/OEM); Hrdina, Chad (OS/ASPR/OPP); Johnson, Kelly J. (OS/ASPR/OPP) (CTR); AvilesMendoza, Guillermo (OS/ASPR/OEM); Marinissen, Maria (OS/ASPR/OPP); Stevens, Carolyn (OS/ASPR/OPP); Hannah, Jennifer (OS/ASPR/OEM); Bright, Rick (OS/ASPR/BARDA); Disbrow, Gary (OS/ASPR/BARDA); Humes, Rosemary (OS/ASPR/BARDA); Asher, Jason (OS/ASPR/BARDA); Lant, Timothy (OS/ASPR/BARDA); Eldridge, Schuyler (OS/ASPR/AMCG); Mackay, Thomas (OS/ASPR/OEM); Cosgrove, Sandra (OS/ASPR/OEM); Brannman, Shayne (OS/ASPR/OEM); Oxner, Julie (OS/ASPR/OEM); Cogdell, Matthew (OS/ASPR/OPP); Nurthen, Nancy (OS/ASPR/OEM); Byrne, Patrick (OS/ASPR/BARDA); Finne, Kristen (OS/ASPR/OPP); Kovacs, Gerald (OS/ASPR/BARDA) (CTR); Lueptow, Rebekka (HHS/ASPR/BARDA); Sinha, Tanimia (OS/ASPR/BARDA); Nevel, Amy (HHS/ASPE); Boston, Donna (OS/ASPR/BARDA); Wolf, Laura (OS/ASPR/OEM); McQueen, Lynn (OS/ASPR); Shabelski, Alexandra (OS/ASPR/OFPA); Mix, Aisha (OS/ASPR/OPP); Jones, Wanda K. (DHHS/OS/OASH); Cischke, Erica (OS/ASPR/OFPA); ASPR Legislation (OS/ASPR); Piedrahita, Ron (OS/ASPR/COO)

Cc: Davidson, Brent (OS/ASPR/OPP); Chandrasekera, Ruvani (HHS/ASPR/OPP)

Subject: ASPR Zika Activity Tracker - Updates Requested

Hello Colleagues-

Please provide updates, corrections and/or deletions to the attached activity table in tracked changes to Brent Davidson (Brent.Davidson@hhs.gov), Michael Guterbock (Michael.Guterbock@hhs.gov) and

Ruvani Chandrasekera (Ruvani.Chandrasekera@hhs.gov) by **Friday at 3pm**. The next scheduled meeting is 1/16, and it will focus on vaccines and diagnostics updates, though all are still invited to attend.

Please continue to help us delete outdated material to keep the tracker as brief and manageable as possible.

Kindly,

Michael Z. Guterbock

International Health Policy Analyst

International Assistance & Response Policy Branch

Division of International Health Security | Office of Policy and Planning

Office of the Assistant Secretary for Preparedness and Response

U.S. Department of Health and Human Services

Desk: 202-969-3643 | Cell: (b)(6)

michael.guterbock@hhs.gov

Sender: Herrmann, Jack (HHS/ASPR/OPP) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=BEBE389042BA411496B284F678CE7247-HERMANN, JA <John.Herrmann@hhs.gov>

Recipient: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>

Sent Date: 2017/01/05 17:40:30

Message Flags: Unread

From:	Waitekus, Crystal (OS/IOS) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=F8594DB0534846D5AE2B4090848E9C01-WAITEKUS, C <Crystal.Waitekus@hhs.gov>
To:	Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
Subject:	RE: Invitation for Secretary Burwell
Date:	2017/01/06 17:08:38
Due Date:	2017/01/05 19:00:00
Priority:	Normal
Type:	Note

Lauren -

I want to follow up on your kind invitation to have Secretary Burwell make remarks at your all-hands staff meeting and/or attend the reception.

As you can probably imagine, her calendar is full to overflowing these final two weeks. I can't make any promises, but I have made a note of it on her calendar.

I know she would love to drop by if she has time (but admittedly the odds are slim).

It is certain to be a wonderful gathering.

All the best,

Crystal

Crystal Waitekus, Deputy Scheduler
U.S. Department of Health and Human Services

From: Underwood, Lauren (HHS/ASPR/IO)
Sent: Thursday, January 05, 2017 9:31 AM
To: Waitekus, Crystal (OS/IOS)
Subject: Invitation for Secretary Burwell

Hi Crystal,
Happy new year! Dr. Lurie would like to invite Secretary Burwell to join our final ASPR All-Hands staff meeting on Thursday January 12th. The meeting will be from 1:30-2:45 and then we will host a reception from 2:45 – 3:15. The location is the O'Neill building in the Willow room (basement level). We invite the Secretary to bring remarks at the close of the meeting, around 2:30. Please let me know if she would be able to join us for any part of the meeting or reception.

Thank you!
Lauren Underwood

Lauren A. Underwood, RN
Senior Advisor
Office of the Assistant Secretary for Preparedness and Response

U.S. Department of Health & Human Services
Room 639D, Humphrey Building
Phone: 202-205-4246

Sender:	Waitekus, Crystal (OS/IOS) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=F8594DB0534846D5AE2B4090848E9C01-WAITEKUS, C <Crystal.Waitekus@hhs.gov>
Recipient:	Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
Sent Date:	2017/01/06 17:08:37
Delivered Date:	2017/01/06 17:08:38

From: Weinberger, Collin (OS/ASPR/IO) (CTR) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=641554FC7843407585827AF5898D9C26-WEINBERGER, <Collin.Weinberger@hhs.gov>
To: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
Subject: Re: You ok to staff the 8am call?
Date: 2016/11/07 07:56:56
Priority: Normal
Type: Note

Either way...happy to do it (though I don't know who he is)

From: Underwood, Lauren (HHS/ASPR/IO)
Sent: Monday, November 7, 2016 7:53:21 AM
To: Weinberger, Collin (OS/ASPR/IO) (CTR)
Subject: RE: You ok to staff the 8am call?

Actually on my way over – forgot who this guy was.

From: Underwood, Lauren (HHS/ASPR/IO)
Sent: Monday, November 07, 2016 7:53 AM
To: Weinberger, Collin (OS/ASPR/IO) (CTR)
Subject: You ok to staff the 8am call?

Lauren A. Underwood, RN

Senior Advisor
Office of the Assistant Secretary for Preparedness and Response
U.S. Department of Health & Human Services
Room 639D, Humphrey Building
Phone: 202-205-4246

Sender: Weinberger, Collin (OS/ASPR/IO) (CTR) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=641554FC7843407585827AF5898D9C26-WEINBERGER, <Collin.Weinberger@hhs.gov>
Recipient: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
Sent Date: 2016/11/07 07:56:55
Delivered Date: 2016/11/07 07:56:56

From: Jones, Kamara (OS/ASPA) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=824CED6AFF447F48F351F6612887C04-JONES, KAMA <Kamara.Jones@hhs.gov>

To: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>; Kane, Elleen (OS/ASPR/COO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user25dbd6c7 <Elleen.Kane@hhs.gov>

CC: Michael, Gretchen (OS/ASPR/COO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=0632b4526d6447b5af26552afde05c33-Michael, Gr <Gretchen.Michael@hhs.gov>

Subject: RE: CHIP Lead Abatement HSI Press Material

Date: 2016/11/07 14:04:56

Priority: Normal

Type: Note

Yep. **Elleen**: Can you draft a quote?

From: Underwood, Lauren (HHS/ASPR/IO)
Sent: Monday, November 07, 2016 2:04 PM
To: Jones, Kamara (OS/ASPA); Kane, Elleen (OS/ASPR/COO)
Cc: Michael, Gretchen (OS/ASPR/COO)
Subject: RE: CHIP Lead Abatement HSI Press Material

Also, could we post to phe.gov/flint?

From: Underwood, Lauren (HHS/ASPR/IO)
Sent: Monday, November 07, 2016 2:03 PM
To: Jones, Kamara (OS/ASPA); Kane, Elleen (OS/ASPR/COO)
Cc: Michael, Gretchen (OS/ASPR/COO)
Subject: RE: CHIP Lead Abatement HSI Press Material

Thanks Kamara! When is the SPA being approved?

From: Jones, Kamara (OS/ASPA)
Sent: Monday, November 07, 2016 1:10 PM
To: Underwood, Lauren (HHS/ASPR/IO); Kane, Elleen (OS/ASPR/COO)
Cc: Michael, Gretchen (OS/ASPR/COO)
Subject: CHIP Lead Abatement HSI Press Material

CMS isn't planning to issue a release about the SPA approval but they've drafted something in case we want to. Would NL be interested? If so, we'd need to draft a quote and clear the attached draft.

Sender: Jones, Kamara (OS/ASPA) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=824CED6AFF447F48F351F6612887C04-JONES, KAMA <Kamara.Jones@hhs.gov>

Recipient: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>; Kane, Elleen (OS/ASPR/COO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user25dbd6c7 <Elleen.Kane@hhs.gov>;

Michael, Gretchen (OS/ASPR/COO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=0632b4526d6447b5af26552afde05c33-Michael, Gr <Gretchen.Michael@hhs.gov>

Sent Date: 2016/11/07 14:04:55

Delivered Date: 2016/11/07 14:04:56

From: Callahan, Victoria (OS/ASPR/IO) (CTR) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=95162CB185624A6EBE5FADF08484C141-CALLANHAN, <Victoria.Callahan@hhs.gov>
To: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
Subject: FW: Final Itinerary LURIE 01/11/17-01/11/17
Date: 2017/01/06 11:17:50
Priority: Normal
Type: Note

Victoria Callahan
Executive Assistant to the Assistant Secretary for Preparedness and Response
GAP Solutions, inc.

U.S. Department of Health and Human Services (HHS)
Office of the Secretary (OS)
Office of the Assistant Secretary for Preparedness and Response (ASPR)
Immediate Office (IO)
Direct: 202-205-3572
Mobile: (b)(6)
Email: Victoria.Callahan@hhs.gov

From: Gutierrez, Felipe (OS/ASPR/COO)
Sent: Friday, January 06, 2017 11:17 AM
To: Callahan, Victoria (OS/ASPR/IO) (CTR)
Subject: RE: Final Itinerary LURIE 01/11/17-01/11/17

Hey Victoria,

I cancelled them.

Felipe Gutierrez

Travel Specialist
Division of Administrative Management
HHS/OS/ASPR/COO
200 C Street, SW, Washington, DC 20024 Suite C2E10
Office: (202) 260-0969
Blackberry: (b)(6)
Fax: 202-690-7377
ASPR Travel: (866) 778-1373
Have a question? Just ASK! <https://asprsolutionskit.hhs.gov/>

From: Callahan, Victoria (OS/ASPR/IO) (CTR)
Sent: Friday, January 06, 2017 8:59 AM

To: Gutierrez, Felipe (OS/ASPR/COO)
Subject: FW: Final Itinerary LURIE 01/11/17-01/11/17

Confirming that NL's flights to and from Detroit have been canceled?

Victoria Callahan
Executive Assistant to the Assistant Secretary for Preparedness and Response
GAP Solutions, inc.

U.S. Department of Health and Human Services (HHS)
Office of the Secretary (OS)
Office of the Assistant Secretary for Preparedness and Response (ASPR)
Immediate Office (IO)
Direct: 202-205-3572
Mobile: (b)(6)
Email: Victoria.Callahan@hhs.gov

From: aspr.tdy@duluthtravelinc.com [<mailto:aspr.tdy@duluthtravelinc.com>]
Sent: Friday, January 06, 2017 3:19 AM
To: Callahan, Victoria (OS/ASPR/IO) (CTR)
Subject: Final Itinerary LURIE 01/11/17-01/11/17

Below is a link to your requested travel e-Itinerary(tm).

To View - Click or Copy & Paste the Link to your Web Browser:

<https://eitin.travelinc.com/?r=pPzXggmQKhW%3D&EJNCRC=true>

A Message From Your Agent::

THIS MESSAGE CONFIRMS THAT YOUR RESERVATION HAS BEEN TICKETED. FOR CHANGES CANCELLATIONS OR QUESTIONS PLEASE CALL THE AGENCY PHONE NUMBER ON YOUR EITINERARY.

Sender: Callahan, Victoria (OS/ASPR/IO) (CTR) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=95162CB185624A6EBE5FADF08484C141-CALLANHAN, <Victoria.Callahan@hhs.gov>
Recipient: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
Sent Date: 2017/01/06 11:17:49
Delivered Date: 2017/01/06 11:17:50

From: Lurie, Nicole (OS/ASPR/IO) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=8EB6325DE6044D8FA04C013E2CF73258-LURIE, NICO <Nicole.Lurie@hhs.gov>
To: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
CC: Gabriel, Edward (OS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=c0277d5e0faa47648f48dc4784390b4d-Gabriel, Ed <Edward.Gabriel@hhs.gov>
Subject: RE: PLE Prep Material
Date: 2017/01/04 10:17:33
Priority: Normal
Type: Note

I think Ed and Mike need to coordinate to ensure we have the most recent documents, and Ed is checking on the status of the BIA and LFA issues

Nicole Lurie MD MSPH
Assistant Secretary for Preparedness and Response
Rear Admiral, US Public Health Service
Department of Health and Human Services
200 Independence Ave SW
Washington, DC
202 205 2882

From: Underwood, Lauren (HHS/ASPR/IO)
Sent: Wednesday, January 04, 2017 9:41 AM
To: Lurie, Nicole (OS/ASPR/IO)
Subject: PLE Prep Material

Hi Nicki,
Did you have time to chat with Tom last night? I got a few additional materials from Mike and wanted to check in w you to make sure they're what you need for Dr. Wakefield this afternoon.

First is the Incident Management and Coordination document --This is not what you had in mind for the update, right? Mike also sent a summary slide for the BIA (attached). IS this ok, or do you want a summary of just the Incident Management stuff?

Thanks,
Lauren

Lauren A. Underwood, RN
Senior Advisor
Office of the Assistant Secretary for Preparedness and Response
U.S. Department of Health & Human Services
Room 639D, Humphrey Building
Phone: 202-205-4246

Sender: Lurie, Nicole (OS/ASPR/IO) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=8EB6325DE6044D8FA04C013E2CF73258-LURIE, NICO <Nicole.Lurie@hhs.gov>

Recipient: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>; Gabriel, Edward (OS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=c0277d5e0faa47648f48dc4784390b4d-Gabriel, Ed <Edward.Gabriel@hhs.gov>

Sent Date: 2017/01/04 10:17:32

Delivered Date: 2017/01/04 10:17:33

From: Moss, Marcille (OS/ASPR/IO) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=4C680A4BB39B46BE8EBD457D03AEB5CC-MOSS, MARCI <Marcille.Moss@hhs.gov>
To: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
Subject: RE: Flint
Date: 2017/01/04 14:08:25
Priority: Normal
Type: Note

I'll put the agenda on the ledge so we can confirm with her tomorrow.

-----Original Message-----

From: Underwood, Lauren (HHS/ASPR/IO)
Sent: Wednesday, January 04, 2017 2:07 PM
To: Moss, Marcille (OS/ASPR/IO)
Subject: RE: Flint

That's what I thought -- so she probably is not going to be able to call into the discussions in Flint...

-----Original Message-----

From: Moss, Marcille (OS/ASPR/IO)
Sent: Wednesday, January 04, 2017 2:06 PM
To: Underwood, Lauren (HHS/ASPR/IO)
Subject: RE: Flint

:)

I think she was referencing the afternoon sessions on Wednesday...1:20-5:30?

-----Original Message-----

From: Underwood, Lauren (HHS/ASPR/IO)
Sent: Wednesday, January 04, 2017 2:04 PM
To: Moss, Marcille (OS/ASPR/IO)
Subject: FW: Flint

Hi,
:)

Do you know the time of the Zika meeting discussion?

Thanks
Lauren

-----Original Message-----

From: Lurie, Nicole (OS/ASPR/IO)
Sent: Wednesday, January 04, 2017 2:02 PM
To: Underwood, Lauren (HHS/ASPR/IO)
Subject: Flint

Looks like I will need to stay for the Zika meeting call in to Flint. Pls convey my apologies

Sender: Moss, Marcille (OS/ASPR/IO) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=4C680A4BB39B46BE8EBD457D03AEB5CC-MOSS, MARCI <Marcille.Moss@hhs.gov>
Recipient: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
Sent Date: 2017/01/04 14:08:25

From: Knutson, Donna (CDC/ONDIEH/NCEH) <dbk2@cdc.gov>
To: Evaluation Only. Created with Aspose.HTML. Copyright 2013-2020 Aspose Pty Ltd.up (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
Subject: RE: Visit on January 11th
Date: 2017/01/03 14:51:26
Priority: Normal
Type: Note

No issues with listening in on the 3-4, I can set up a conference line. I think the 4-5:30 will be good to have face to face – and we can travel to wherever the best place can be – perhaps we have both meetings at Hurley or at the Healthy Flint board room – I think it would be up to Deborah and others about when they can be there and where. Do you want me to ask Kirk to reserve space for us to use from 3-5:30 in his place?

Donna Knutson, Ph.D.

Deputy Director

National Center for Environmental Health
Agency for Toxic Substances and Disease Registry
Centers for Disease Control and Prevention – Atlanta, GA
CDC: 770.488.0673 | CELL: (b)(6) | dbk2@cdc.gov

From: Underwood, Lauren (HHS/ASPR/IO)
Sent: Tuesday, January 03, 2017 2:47 PM
To: Knutson, Donna (CDC/ONDIEH/NCEH) <dbk2@cdc.gov>
Subject: RE: Visit on January 11th

Ok sounds good – I may ask if we can get a phone line for the 3pm, because Nicki will be in the car and can call in (or push to 4?). I don't think we need to meet with the state people, unless they're involved in applying for the grant? You'd have to tell me about that... I think we just want to touch base w all relevant parties to be sure everyone's in good shape.

From: Knutson, Donna (CDC/ONDIEH/NCEH) [<mailto:dbk2@cdc.gov>]
Sent: Tuesday, January 03, 2017 12:41 PM
To: Underwood, Lauren (HHS/ASPR/IO)
Subject: FW: Visit on January 11th

OK – see below. I think Pat and I can meet with Mona and Kirk at 3:00, and then we can meet with them and Deborah, et al at 4:00? Will that work with you – and can you reach out to Deborah and others? Do you want to meet with state people at all?

Donna Knutson, Ph.D.

Deputy Director

National Center for Environmental Health
Agency for Toxic Substances and Disease Registry
Centers for Disease Control and Prevention – Atlanta, GA
CDC: 770.488.0673 | CELL: (b)(6) | dbk2@cdc.gov

From: Mona Hanna-Attisha [<mailto:MHanna1@hurleymc.com>]
Sent: Tuesday, January 03, 2017 12:29 PM
To: Knutson, Donna (CDC/ONDIEH/NCEH) <dbk2@cdc.gov>
Cc: Kirk Smith (ksmith@flint.org) <ksmith@flint.org>; Breyse, Patrick N. (CDC/ONDIEH/NCEH) <pjb7@cdc.gov>
Subject: Re: Visit on January 11th

Kirk and I are available 3-6 that afternoon. Please let us know when confirmed.

Pat, I think I'll be seeing you for the APA panel in DC this Saturday as well.

Mona Hanna-Attisha MD MPH
Hurley Children's Hospital
Michigan State University

On Jan 3, 2017, at 9:21 AM, Knutson, Donna (CDC/ONDIEH/NCEH) <dbk2@cdc.gov>wrote:

Mona and Kirk – Happy New Year! We are trying to set up a visit to Flint in combination with Nicki for the 11th. Pat and I will be available to meet any time after 1:00 PM, and we'd like to hear more about the work that has been going on under the planning grant. Do you have any time free that afternoon? Nicki will be in later that afternoon and we might all be able to meet together in addition to this meeting.

Donna Knutson, Ph.D.

Deputy Director

National Center for Environmental Health
Agency for Toxic Substances and Disease Registry
Centers for Disease Control and Prevention – Atlanta, GA
CDC: 770.488.0673 | CELL: (b)(6) dbk2@cdc.gov

Sender: Knutson, Donna (CDC/ONDIEH/NCEH) <dbk2@cdc.gov>
Recipient: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
Sent Date: 2017/01/03 14:50:27
Delivered Date: 2017/01/03 14:51:26

From: Lurie, Nicole (OS/ASPR/IO) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=8EB6325DE6044D8FA04C013E2CF73258-LURIE, NICO <Nicole.Lurie@hhs.gov>
To: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
Subject: RE: briefing materials for Mary W
Date: 2017/01/05 07:36:55
Priority: Normal
Type: Note

I am working on this, but we need to script answers to the questions on the slides for pandemic

Nicole Lurie, MD, MSPH
Assistant Secretary for Preparedness and Response
Rear Admiral, U.S. Public Health Service
200 Independence Ave., SW - Room 638G
Washington, D.C. 20201
(202) 205-2882
(202) 690-6512 (fax)
nicole.lurie@hhs.gov

From: Underwood, Lauren (HHS/ASPR/IO)
Sent: Wednesday, January 04, 2017 6:39 PM
To: Lurie, Nicole (OS/ASPR/IO)
Subject: Fw: briefing materials for Mary W

This seems to be a reiteration of what they discussed earlier. Do you need something written up for Mary tonight?

From: Fantinato, Jessica (OS/ASPR/OEM)
Sent: Wednesday, January 4, 2017 5:16:01 PM
To: Underwood, Lauren (HHS/ASPR/IO)
Cc: Mackay, Thomas (OS/ASPR/OEM); Vineyard, Michael (OS/ASPR/OEM)
Subject: RE: briefing materials for Mary W

Lauren-
Here are our thoughts on the bullets requested by Nicki.
Let us know if you need any additional info from us.
Jessica

Hurricane Sandy

- Deploy early to place resources in position – you want to be available to fill a need in hours not days.
- Energy Restoration – (lesson learned) key component for HHS is identifying households with durable medical equipment through Empower for the State and Locals to assist them in determining power restoration priorities.

- Adequate care for the displaced special needs population.

Pandemic Response

- HHS is the Lead Federal Agency.
- This is a resource extensive response and will need supplemental funding.
- Coordinate a HHS communications strategy to provide timely and accurate information.

Cyber Incident

- A cyber incident on critical infrastructure, such as on the power grid, would have significant immediate health impacts as second and third order effects – e.g. hospitals, people reliant on DME, etc.
- For a significant cyber incident that impacts the Healthcare and Public Health Sector, Presidential Policy Directive 41 enables HHS to call for the establishment of and/or HHS participation in a Cyber Unified Coordination Group in order to link in with the federal lead agencies for cyber response.
- HHS is considered the Sector-Specific Agency (SSA) for the Healthcare and Public Health Sector. As SSA, HHS is responsible for working in voluntary partnership with private sector healthcare organizations to increase their security and resilience against all hazards, including cyber-attacks.

Domestic Terrorism

- Very important for Non-title 50 agencies to receive timely threat information in order to facilitate response efforts.
- HHS has a direct line contact with the State Offices' of Public Health through our Regional Emergency Coordinator program. For instance during the Orlando attack our Emergency Regional Coordinators made direct contact with city and state medical office to gage the need for Federal assistance.
- In a very large scale terrorist event, HHS can provide surge medical and mortuary support in the event the state and local capacity is overwhelmed.
- BARDA – burn treatment capabilities?

Thomas F. MacKAY
ASPR/OEM/TELL
202-205-4612

From: Fantinato, Jessica (OS/ASPR/OEM)
Sent: Wednesday, January 04, 2017 1:56 PM
To: Mackay, Thomas (OS/ASPR/OEM)

Cc: Vineyard, Michael (OS/ASPR/OEM)
Subject: FW: briefing materials for Mary W

Tom-
You got this?

Jessica Fantinato
HHS-ASPR-OEM
202-205-0714

From: Lurie, Nicole (OS/ASPR/IO)
Sent: Wednesday, January 04, 2017 1:49 PM
To: Mackay, Thomas (OS/ASPR/OEM); Fantinato, Jessica (OS/ASPR/OEM); Vineyard, Michael (OS/ASPR/OEM)
Cc: Gabriel, Edward (OS/ASPR/IO)
Subject: briefing materials for Mary W

Can you do a draft of the 3 main points we want to make under each scenario—I said I'd send to CDC and Tony, who were on the phone w Mary.

I'll look at them before I circulate, but Mary wants them tomorrow afternoon

Also, Steve wants to know who if anyone from CDC worked on the exercise development
ty

Nicole Lurie MD MSPH
Assistant Secretary for Preparedness and Response
Rear Admiral, US Public Health Service
US Department of Health and Human Services

Sender: Lurie, Nicole (OS/ASPR/IO) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=8EB6325DE6044D8FA04C013E2CF73258-LURIE, NICO <Nicole.Lurie@hhs.gov>

Recipient: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>

Sent Date: 2017/01/05 07:36:54

Delivered Date: 2017/01/05 07:36:55

From: Lurie, Nicole (OS/ASPR/IO) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=8EB6325DE6044D8FA04C013E2CF73258-LURIE, NICO <Nicole.Lurie@hhs.gov>

To: Redd, Stephen (CDC/OPHPR/OD) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=cc7e9098d36f459fb05591a4655f7f68-Redd, Steph <scr1@cdc.gov>;
Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>;
Fauci, Anthony (NIH/NIAID) [E] /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=826965b24a314ffca7eddc6e8229aa7-anthony.fau <afauci@niaid.nih.gov>

CC: Kroop, Seth (CDC/OD/OCS) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=b4c7361aa6ca4b51a5644be7b60ddd76-seth.kroop, <wpw7@cdc.gov>;
Coy, Marjorie J. (CDC/OD/OCS) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=8c5a63731b8e4887a9443125a1d5f47f-marjorie.co <isg8@cdc.gov>;
Schuchat, Anne MD (CDC/OD) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=b6e506fd4b204294906aa26f44d2f2c8-Schuchat, A <acs1@cdc.gov>

Subject: Re: For Your Review: Transition Principal Level Exercise Briefing Material

Date: 2017/01/05 17:58:01

Priority: Normal

Type: Note

Thanks. Will address this evening and get to mary. If anyone else has comments pls send by 8. Ty

From: Redd, Stephen (CDC/OPHPR/OD) <scr1@cdc.gov>

Sent: Thursday, January 5, 2017 5:41:54 PM

To: Underwood, Lauren (HHS/ASPR/IO); Fauci, Anthony (NIH/NIAID) [E]

Cc: Lurie, Nicole (OS/ASPR/IO); Kroop, Seth (CDC/OD/OCS); Coy, Marjorie J. (CDC/OD/OCS); Schuchat, Anne MD (CDC/OD)

Subject: RE: For Your Review: Transition Principal Level Exercise Briefing Material

Quick review, other comments likely.

From: Underwood, Lauren (HHS/ASPR/IO)

Sent: Thursday, January 05, 2017 4:22 PM

To: Fauci, Anthony (NIH/NIAID) [E] <AFAUCI@niaid.nih.gov>; Redd, Stephen (CDC/OPHPR/OD) <scr1@cdc.gov>

Cc: Lurie, Nicole (OS/ASPR/IO) <Nicole.Lurie@hhs.gov>

Subject: For Your Review: Transition Principal Level Exercise Briefing Material

Dr. Fauci and Dr. Redd,

Attached for your review are ASPR responses to questions that we expect Secretary Burwell and Dr. Wakefield will receive during the PLE. Please review and provide input. Dr. Lurie hopes to share the document with Dr. Wakefield ahead of the Deputies meeting tomorrow.

Thank you,
Lauren Underwood

Lauren A. Underwood, RN
Senior Advisor

Office of the Assistant Secretary for Preparedness and Response
U.S. Department of Health & Human Services
Room 639D, Humphrey Building
Phone: 202-205-4246

Sender: Lurie, Nicole (OS/ASPR/IO) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=8EB6325DE6044D8FA04C013E2CF73258-LURIE, NICO <Nicole.Lurie@hhs.gov>

Redd, Stephen (CDC/OPHPR/OD) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=cc7e9098d36f459fb05591a4655f7f68-Redd, Steph <scr1@cdc.gov>;
Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>;
Fauci, Anthony (NIH/NIAID) [E] /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=826965b24a314ffca7eddc6e8229aa7-anthony.fau <afauci@niaid.nih.gov>;
Recipient: Kroop, Seth (CDC/OD/OCS) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=b4c7361aa6ca4b51a5644be7b60ddd76-seth.kroop. <wpw7@cdc.gov>;
Coy, Marjorie J. (CDC/OD/OCS) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=8c5a63731b8e4887a9443125a1d5f47f-marjorie.co <isg8@cdc.gov>;
Schuchat, Anne MD (CDC/OD) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=b6e506fd4b204294906aa26f44d2f2c8-Schuchat, A <acs1@cdc.gov>

Sent Date: 2017/01/05 17:58:00

Delivered Date: 2017/01/05 17:58:01

From: Callahan, Victoria (OS/ASPR/IO) (CTR) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=95162CB185624A6EBE5FADF08484C141-CALLANHAN, <Victoria.Callahan@hhs.gov>
To: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
Subject: RE: Travel to Flint
Date: 2017/01/06 11:20:09
Priority: Normal
Type: Note

Why anytime. Keep me posted

Victoria Callahan
Executive Assistant to the Assistant Secretary for Preparedness and Response
GAP Solutions, inc.

U.S. Department of Health and Human Services (HHS)
Office of the Secretary (OS)
Office of the Assistant Secretary for Preparedness and Response (ASPR)
Immediate Office (IO)
Direct: 202-205-3572
Mobile: (b)(5)
Email: Victoria.Callahan@hhs.gov

-----Original Message-----

From: Underwood, Lauren (HHS/ASPR/IO)
Sent: Friday, January 06, 2017 11:19 AM
To: Callahan, Victoria (OS/ASPR/IO) (CTR)
Subject: Re: Travel to Flint

Thank you!

From: Callahan, Victoria (OS/ASPR/IO) (CTR)
Sent: Friday, January 6, 2017 11:17:39 AM
To: Underwood, Lauren (HHS/ASPR/IO)
Subject: RE: Travel to Flint

DCA 9:40a --> DTW 11:20a (Delta 1331)

DCA 10:10a --> DTW 12:00p (AA 3944)

The next nonstop following the two above is the flight booked originally (12:10p departure from DCA)

Victoria Callahan
Executive Assistant to the Assistant Secretary for Preparedness and Response GAP Solutions, inc.

U.S. Department of Health and Human Services (HHS) Office of the Secretary (OS) Office of the Assistant Secretary for Preparedness and Response (ASPR) Immediate Office (IO)
Direct: 202-205-3572
Mobile: (b)(5)
Email: Victoria.Callahan@hhs.gov

-----Original Message-----

From: Underwood, Lauren (HHS/ASPR/IO)
Sent: Friday, January 06, 2017 11:13 AM
To: Callahan, Victoria (OS/ASPR/IO) (CTR)
Subject: Re: Travel to Flint

Let me talk w her. She may need to miss clinic. What's the mid morning flight on wednesday from DC?

From: Callahan, Victoria (OS/ASPR/IO) (CTR)
Sent: Friday, January 6, 2017 11:11:49 AM
To: Underwood, Lauren (HHS/ASPR/IO)
Subject: RE: Travel to Flint

Two flight options. Let me know if those are convenient options/you have a preference between the two.

ORD 11:31a --> DTW 1:54p (United 5598)

ORD 10:43a --> DTW 1:08p (Delta 1901)

*Note: NL's flight lands at 1:46p, DTW

Victoria Callahan
Executive Assistant to the Assistant Secretary for Preparedness and Response GAP Solutions, inc.

U.S. Department of Health and Human Services (HHS) Office of the Secretary (OS) Office of the Assistant Secretary for Preparedness and Response (ASPR) Immediate Office (IO)
Direct: 202-205-3572
Mobile: (615) [REDACTED]
Email: Victoria.Callahan@hhs.gov

-----Original Message-----

From: Underwood, Lauren (HHS/ASPR/IO)
Sent: Friday, January 06, 2017 11:04 AM
To: Callahan, Victoria (OS/ASPR/IO) (CTR); Moss, Marcille (OS/ASPR/IO)
Subject: Travel to Flint

Another adjustment.

Nicki may travel to Flint. She should have that noon flight booked to Detroit on Wednesday.

If she goes my brilliant plan of flying into Flint is foiled. I haven't had a chance to look at Chicago - Detroit flight times. Can you take a peek at some options?

We then need to stay overnight. The townhall in Flint is scheduled to end at 9pm. Can you price out the Detroit Westin? I think that's the preference but if it's out of budget can you find another hotel airport? I think we need to be on an early flight back on Thursday morning.

Sound good? I prob missed something so please let me know!

Thanks!!!
Lauren

Sender: Callahan, Victoria (OS/ASPR/IO) (CTR) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=95162CB185624A6EBE5FADF08484C141-CALLANHAN, <Victoria.Callahan@hhs.gov>
Recipient: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
Sent Date: 2017/01/06 11:20:09

Singleton, Sara M. (HHS/ASL) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=0CA1F9905A3A49B488865EBD65172F18-SINGLETON, <Sara.Singleton@hhs.gov>
From:
Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
To:
Subject: RE: Public Health Emergency Renewal
Date: 2016/11/04 16:23:08
Priority: Normal
Type: Note

thanks

From: Underwood, Lauren (HHS/ASPR/IO)
Sent: Friday, November 04, 2016 4:19 PM
To: Singleton, Sara M. (HHS/ASL); Malliou, Ekaterini (OS/IOS); Shannon, Ben (OS/ASPA); O'Connell, Dawn (HHS/IOS); Weinberger, Collin (OS/ASPR/IO) (CTR); Cornell-Bechelli, Jackie (OS/IEA); Botticella, Angela (OS/IEA); Gonzalez, Dennis (HHS/IEA); Arboleda, Nelson (CDC/CGH/DGHT); Roman, Ruth (HRSA); Hall, Bill (HHS/ASPA); Barson, Emily (HHS/IEA); Mason, James (HHS/IEA); Esquea, Jim (HHS/ASL); Berge, Kathryn (HHS/ASL)
Cc: Lurie, Nicole (OS/ASPR/IO); Ross, Lindsey (OS/IOS); Pollock, Rachel (HHS/ASFR)
Subject: RE: Public Health Emergency Renewal

Letters attached.

From: Singleton, Sara M. (HHS/ASL)
Sent: Friday, November 04, 2016 4:07 PM
To: Malliou, Ekaterini (OS/IOS); Shannon, Ben (OS/ASPA); O'Connell, Dawn (HHS/IOS); Weinberger, Collin (OS/ASPR/IO) (CTR); Cornell-Bechelli, Jackie (OS/IEA); Botticella, Angela (OS/IEA); Gonzalez, Dennis (HHS/IEA); Arboleda, Nelson (CDC/CGH/DGHT); Roman, Ruth (HRSA); Hall, Bill (HHS/ASPA); Barson, Emily (HHS/IEA); Mason, James (HHS/IEA); Esquea, Jim (HHS/ASL); Berge, Kathryn (HHS/ASL)
Cc: Lurie, Nicole (OS/ASPR/IO); Ross, Lindsey (OS/IOS); Pollock, Rachel (HHS/ASFR); Underwood, Lauren (HHS/ASPR/IO)
Subject: RE: Public Health Emergency Renewal

Can you send the Hill letters too, please?

From: Malliou, Ekaterini (OS/IOS)
Sent: Friday, November 04, 2016 3:10 PM
To: Shannon, Ben (OS/ASPA); O'Connell, Dawn (HHS/IOS); Weinberger, Collin (OS/ASPR/IO) (CTR); Cornell-Bechelli, Jackie (OS/IEA); Singleton, Sara M. (HHS/ASL); Botticella, Angela (OS/IEA); Gonzalez, Dennis (HHS/IEA); Arboleda, Nelson (CDC/CGH/DGHT); Roman, Ruth (HRSA); Hall, Bill (HHS/ASPA); Barson, Emily (HHS/IEA); Mason, James (HHS/IEA); Esquea, Jim (HHS/ASL); Berge, Kathryn (HHS/ASL)
Cc: Lurie, Nicole (OS/ASPR/IO); Ross, Lindsey (OS/IOS); Pollock, Rachel (HHS/ASFR); Underwood, Lauren (HHS/ASPR/IO)
Subject: RE: Public Health Emergency Renewal

PDF, attached.

From: Shannon, Ben (OS/ASPA)

Sent: Friday, November 04, 2016 3:03 PM

To: O'Connell, Dawn (HHS/IOS); Weinberger, Collin (OS/ASPR/IO) (CTR); Cornell-Bechelli, Jackie (OS/IEA); Singleton, Sara M. (HHS/ASL); Botticella, Angela (OS/IEA); Gonzalez, Dennis (HHS/IEA); Arboleda, Nelson (CDC/CGH/DGHT); Roman, Ruth (HRSA); Hall, Bill (HHS/ASPA); Barson, Emily (HHS/IEA); Mason, James (HHS/IEA); Esquea, Jim (HHS/ASL); Berge, Kathryn (HHS/ASL)

Cc: Lurie, Nicole (OS/ASPR/IO); Ross, Lindsey (OS/IOS); Pollock, Rachel (HHS/ASFR); Underwood, Lauren (HHS/ASPR/IO); Malliou, Ekaterini (OS/IOS)

Subject: RE: Public Health Emergency Renewal

Collin, has the extension posted on PHE.gov?

Kat, could you share a copy of the final PDF that IEA can send to Gov. Padilla's office once it's posted online? Thanks!

From: O'Connell, Dawn (HHS/IOS)

Sent: Friday, November 04, 2016 12:01 PM

To: Shannon, Ben (OS/ASPA); Weinberger, Collin (OS/ASPR/IO) (CTR); Cornell-Bechelli, Jackie (OS/IEA); Singleton, Sara M. (HHS/ASL); Botticella, Angela (OS/IEA); Gonzalez, Dennis (HHS/IEA); Arboleda, Nelson (CDC/CGH/DGHT); Roman, Ruth (HRSA); Hall, Bill (HHS/ASPA); Barson, Emily (HHS/IEA); Mason, James (HHS/IEA); Esquea, Jim (HHS/ASL); Berge, Kathryn (HHS/ASL)

Cc: Lurie, Nicole (OS/ASPR/IO); Ross, Lindsey (OS/IOS); Pollock, Rachel (HHS/ASFR); Underwood, Lauren (HHS/ASPR/IO)

Subject: Re: Public Health Emergency Renewal

I just signed autopen approval. Exec Se will sign shortly.

From: Shannon, Ben (OS/ASPA)

Sent: Friday, November 4, 2016 11:56:27 AM

To: Weinberger, Collin (OS/ASPR/IO) (CTR); O'Connell, Dawn (HHS/IOS); Cornell-Bechelli, Jackie (OS/IEA); Singleton, Sara M. (HHS/ASL); Botticella, Angela (OS/IEA); Gonzalez, Dennis (HHS/IEA); Arboleda, Nelson (CDC/CGH/DGHT); Roman, Ruth (HRSA); Hall, Bill (HHS/ASPA); Barson, Emily (HHS/IEA); Mason, James (HHS/IEA); Esquea, Jim (HHS/ASL); Berge, Kathryn (HHS/ASL)

Cc: Lurie, Nicole (OS/ASPR/IO); Ross, Lindsey (OS/IOS); Pollock, Rachel (HHS/ASFR); Underwood, Lauren (HHS/ASPR/IO)

Subject: RE: Public Health Emergency Renewal

Thanks, Collin. Below is updated rollout tick-tock, and attached is a short QA document that I've drafted.

ROLLOUT TICK TOCK

November 4, 2016

TBD	Secretary Burwell signs Emergency Declaration extension
TBD	CDC notifies staff in Puerto Rico
TBD	UCG notifies PR Secretary of Health
1:30PM	ASFR notifies Appropriations committee staff: Blunt, Murray, Cole and DeLauro
1:30PM	ASL calls Hill leadership and key offices: Pelosi, Hoyer, Ryan, Pierluisi, Velazquez,

Gutierrez, Becerra, Pallone, Upton, Alexander, Murray, Schumer, Casey, Reid, Burr, HELP/E+C leadership, PR task force members

1:30PM ASPR notifies federal partners: NSC, Labor, GSA, DHS, DOJ, FBI, and HHS OpDivs

2:15PM ASPR posts PHE declaration on PHE.gov

2:30PM IEA notifies stakeholders: NGA, NCSL, CSG, NHCSL, ASTHO, NACo, NACCHO

From: Weinberger, Collin (OS/ASPR/IO) (CTR)

Sent: Friday, November 04, 2016 11:40 AM

To: O'Connell, Dawn (HHS/IOS); Cornell-Bechelli, Jackie (OS/IEA); Singleton, Sara M. (HHS/ASL); Botticella, Angela (OS/IEA); Shannon, Ben (OS/ASPA); Gonzalez, Dennis (HHS/IEA); Arboleda, Nelson (CDC/CGH/DGHT); Roman, Ruth (HRSA); Hall, Bill (HHS/ASPA); Barson, Emily (HHS/IEA); Mason, James (HHS/IEA); Esquea, Jim (HHS/ASL); Berge, Kathryn (HHS/ASL)

Cc: Lurie, Nicole (OS/ASPR/IO); Ross, Lindsey (OS/IOS); Pollock, Rachel (HHS/ASFR); Underwood, Lauren (HHS/ASPR/IO)

Subject: Re: Public Health Emergency Renewal

To confirm, we are all set on our end to send federal partner notifications at 1:30p and post the declaration renewal language to PHE.gov at 2:15p according to the proposed tic toc once we have word that the declaration renewal has been signed by the Secretary.

From: Weinberger, Collin (OS/ASPR/IO) (CTR)

Sent: Friday, November 4, 2016 11:09:20 AM

To: O'Connell, Dawn (HHS/IOS); Cornell-Bechelli, Jackie (OS/IEA); Singleton, Sara M. (HHS/ASL); Botticella, Angela (OS/IEA); Shannon, Ben (OS/ASPA); Gonzalez, Dennis (HHS/IEA); Arboleda, Nelson (CDC/CGH/DGHT); Roman, Ruth (HRSA); Hall, Bill (HHS/ASPA); Barson, Emily (HHS/IEA); Mason, James (HHS/IEA); Esquea, Jim (HHS/ASL); Berge, Kathryn (HHS/ASL)

Cc: Lurie, Nicole (OS/ASPR/IO); Ross, Lindsey (OS/IOS); Pollock, Rachel (HHS/ASFR); Underwood, Lauren (HHS/ASPR/IO)

Subject: Re: Public Health Emergency Renewal

I am coordinating with the SOC now to make sure to make sure everything is ready for the PHE.gov posting and federal partner and HHS Op/Staff div notifications.

From: O'Connell, Dawn (HHS/IOS)

Sent: Friday, November 4, 2016 10:38:37 AM

To: Cornell-Bechelli, Jackie (OS/IEA); Singleton, Sara M. (HHS/ASL); Botticella, Angela (OS/IEA); Shannon, Ben (OS/ASPA); Gonzalez, Dennis (HHS/IEA); Arboleda, Nelson (CDC/CGH/DGHT); Roman, Ruth (HRSA); Hall, Bill (HHS/ASPA); Barson, Emily (HHS/IEA); Mason, James (HHS/IEA); Esquea, Jim (HHS/ASL); Berge, Kathryn (HHS/ASL)

Cc: Lurie, Nicole (OS/ASPR/IO); Ross, Lindsey (OS/IOS); Pollock, Rachel (HHS/ASFR); Underwood, Lauren (HHS/ASPR/IO); Weinberger, Collin (OS/ASPR/IO) (CTR)

Subject: Re: Public Health Emergency Renewal

Thanks. That works re: Hill-wide notify. +Lauren and Collin to help us get confirmation that this will only be a posting on PHE.gov and that the posting is ready to display.

Also, IEA--whoever touches gov and staff please remind them this PHE is focused on the emergency to pregnant women and their Zika impacted babies. We only have 1 baby publicly reported. If this PHE is to continue it is very important for them to report numbers of impacted babies quickly and consistently with CDC guidelines. This includes presumptive cases.

From: Cornell-Bechelli, Jackie (OS/IEA)
Sent: Friday, November 4, 2016 10:30:48 AM
To: Singleton, Sara M. (HHS/ASL); Botticella, Angela (OS/IEA); Shannon, Ben (OS/ASPA); O'Connell, Dawn (HHS/IOS); Gonzalez, Dennis (HHS/IEA); Arboleda, Nelson (CDC/CGH/DGHT); Roman, Ruth (HRSA); Hall, Bill (HHS/ASPA); Barson, Emily (HHS/IEA); Mason, James (HHS/IEA); Esquea, Jim (HHS/ASL); Berge, Kathryn (HHS/ASL)
Cc: Lurie, Nicole (OS/ASPR/IO); Ross, Lindsey (OS/IOS); Pollock, Rachel (HHS/ASFR)
Subject: RE: Public Health Emergency Renewal

I second Sara on this. Not really worthy of a Hill wide notification.

From: Singleton, Sara M. (HHS/ASL)
Sent: Friday, November 04, 2016 10:28 AM
To: Botticella, Angela (OS/IEA); Shannon, Ben (OS/ASPA); O'Connell, Dawn (HHS/IOS); Cornell-Bechelli, Jackie (OS/IEA); Gonzalez, Dennis (HHS/IEA); Arboleda, Nelson (CDC/CGH/DGHT); Roman, Ruth (HRSA); Hall, Bill (HHS/ASPA); Barson, Emily (HHS/IEA); Mason, James (HHS/IEA); Esquea, Jim (HHS/ASL); Berge, Kathryn (HHS/ASL)
Cc: Lurie, Nicole (OS/ASPR/IO); Ross, Lindsey (OS/IOS); Pollock, Rachel (HHS/ASFR)
Subject: RE: Public Health Emergency Renewal

I think we can strike the Hill wide notification this time. (b)(5)

(b)(5)

(b)(5)

November 4, 2016

TBD	Secretary Burwell signs Emergency Declaration extension
TBD	CDC notifies staff in Puerto Rico
TBD	UCG notifies PR Secretary of Health
1:30PM	ASFR notifies Appropriations committee staff: Blunt, Murray, Cole and DeLauro
1:30PM	ASL calls Hill leadership and key offices: Pelosi, Hoyer, Ryan, Pierluisi, Velazquez, Gutierrez, Becerra, Pallone, Upton, Alexander, Murray, Schumer, Casey, Reid, Burr, HELP/E+C leadership, PR task force members
1:30PM	ASPR notifies federal partners: NSC, Labor, GSA, DHS, DOJ, FBI, and HHS OpDivs
2:15PM	ASPR posts PHE declaration on PHE.gov
2:30PM	ASL makes Hill notifications via Hill-wide email list
2:30PM	IEA notifies stakeholders: NGA, NCSL, CSG, NHCSL, ASTHO, NACo, NACCHO

From: Botticella, Angela (OS/IEA)
Sent: Friday, November 04, 2016 10:23 AM
To: Shannon, Ben (OS/ASPA); O'Connell, Dawn (HHS/IOS); Singleton, Sara M. (HHS/ASL); Cornell-Bechelli, Jackie (OS/IEA); Gonzalez, Dennis (HHS/IEA); Arboleda, Nelson (CDC/CGH/DGHT); Roman, Ruth (HRSA); Hall, Bill (HHS/ASPA); Barson, Emily (HHS/IEA); Mason, James (HHS/IEA); Esquea, Jim (HHS/ASL); Berge, Kathryn (HHS/ASL)

Cc: Lurie, Nicole (OS/ASPR/IO); Ross, Lindsey (OS/IOS); Pollock, Rachel (HHS/ASFR)
Subject: RE: Public Health Emergency Renewal

Hey all,

IEA is good to notify the Governor/Governor CoS. Jackie and/or Dennis will call. We'd like to do it right before or at the same time CDC begins to notify the staff in PR.

And just to confirm. This will only get posted...no press release or anything of that sort?

Thanks,

AB

From: Shannon, Ben (OS/ASPA)
Sent: Friday, November 04, 2016 9:38 AM
To: O'Connell, Dawn (HHS/IOS); Singleton, Sara M. (HHS/ASL); Cornell-Bechelli, Jackie (OS/IEA); Gonzalez, Dennis (HHS/IEA); Arboleda, Nelson (CDC/CGH/DGHT); Roman, Ruth (HRSA); Hall, Bill (HHS/ASPA); Botticella, Angela (OS/IEA); Barson, Emily (HHS/IEA); Mason, James (HHS/IEA); Esquea, Jim (HHS/ASL); Berge, Kathryn (HHS/ASL)
Cc: Lurie, Nicole (OS/ASPR/IO); Ross, Lindsey (OS/IOS); Pollock, Rachel (HHS/ASFR)
Subject: RE: Public Health Emergency Renewal

I've updated the tick-tock from the August PHE announcement with tentative timing. Will there be a notice about the extension posted on PHE.gov (highlighted below)? If not, will remove.

November 4, 2016

TBD	Secretary Burwell signs Emergency Declaration extension
TBD	CDC notifies staff in Puerto Rico
TBD	UCG notifies PR Secretary of Health
1:30PM	ASFR notifies Appropriations committee staff: Blunt, Murray, Cole and DeLauro
1:30PM	ASL calls Hill leadership and key offices: Pelosi, Hoyer, Ryan, Pierluisi, Velazquez, Gutierrez, Becerra, Pallone, Upton, Alexander, Murray, Schumer, Casey, Reid, Burr, HELP/E+C leadership, PR task force members
1:30PM	ASPR notifies federal partners: NSC, Labor, GSA, DHS, DOJ, FBI, and HHS OpDivs
2:15PM	ASPR posts PHE declaration on PHE.gov
2:30PM	ASL makes Hill notifications via Hill-wide email list
2:30PM	IEA notifies stakeholders: NGA, NCSL, CSG, NHCSL, ASTHO, NACo, NACCHO

From: O'Connell, Dawn (HHS/IOS)
Sent: Friday, November 04, 2016 8:57 AM
To: Singleton, Sara M. (HHS/ASL); Cornell-Bechelli, Jackie (OS/IEA); Gonzalez, Dennis (HHS/IEA); Arboleda, Nelson (CDC/CGH/DGHT); Roman, Ruth (HRSA); Hall, Bill (HHS/ASPA); Shannon, Ben (OS/ASPA); Botticella, Angela (OS/IEA); Barson, Emily (HHS/IEA); Mason, James (HHS/IEA); Esquea, Jim (HHS/ASL); Berge, Kathryn (HHS/ASL)

Cc: Lurie, Nicole (OS/ASPR/IO); Ross, Lindsey (OS/IOS); Pollock, Rachel (HHS/ASFR)
Subject: RE: Public Health Emergency Renewal

Thanks Sara. Ben/Bill—do we have the tick tock from the original declaration in August? Can we update it quickly this morning to use this afternoon? If so, please add Sara's updates. IEA, please let us know your thoughts on reaching the Governor's team.

From: Singleton, Sara M. (HHS/ASL)
Sent: Friday, November 04, 2016 8:52 AM
To: O'Connell, Dawn (HHS/IOS); Cornell-Bechelli, Jackie (OS/IEA); Gonzalez, Dennis (HHS/IEA); Arboleda, Nelson (CDC/CGH/DGHT); Roman, Ruth (HRSA); Hall, Bill (HHS/ASPA); Shannon, Ben (OS/ASPA); Botticella, Angela (OS/IEA); Barson, Emily (HHS/IEA); Mason, James (HHS/IEA); Esquea, Jim (HHS/ASL); Berge, Kathryn (HHS/ASL)
Cc: Lurie, Nicole (OS/ASPR/IO); Ross, Lindsey (OS/IOS); Pollock, Rachel (HHS/ASFR)
Subject: RE: Public Health Emergency Renewal

For the Hill I would recommend that we also (b)(5)

(b)(5)

From: O'Connell, Dawn (HHS/IOS)
Sent: Friday, November 04, 2016 8:41 AM
To: Cornell-Bechelli, Jackie (OS/IEA); Gonzalez, Dennis (HHS/IEA); Arboleda, Nelson (CDC/CGH/DGHT); Roman, Ruth (HRSA); Hall, Bill (HHS/ASPA); Shannon, Ben (OS/ASPA); Botticella, Angela (OS/IEA); Barson, Emily (HHS/IEA); Mason, James (HHS/IEA); Esquea, Jim (HHS/ASL); Singleton, Sara M. (HHS/ASL); Berge, Kathryn (HHS/ASL)
Cc: Lurie, Nicole (OS/ASPR/IO); Ross, Lindsey (OS/IOS)
Subject: Public Health Emergency Renewal
Importance: High

The Secretary, at the recommendation of the HHS Zika core team, has agreed to extend the PHE in PR for another 90 days. It expires on Tuesday. She is prepared to sign it today. Before she does I want to think through our outreach steps:

(b)(5)

Sender: Singleton, Sara M. (HHS/ASL) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=0CA1F9905A3A49B488865EBD65172F18-SINGLETON, <Sara.Singleton@hhs.gov>
Recipient: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
Sent Date: 2016/11/04 16:23:07
Delivered Date: 2016/11/04 16:23:08

From: Integrity.gov <notifications@integrity.gov>
To: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
CC: Ethics Financial Disclosure (HHS/OGC) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=62d50ec89bfd450fa36b126bb4ebae68-Ethics.Fina <Ethics.FinancialDisclosure@hhs.gov>
Subject: Integrity.gov: Report Assigned
Date: 2017/01/04 10:44:27
Due Date: 2017/01/03 19:00:00
Priority: Normal
Type: Note

Jason Blanchette assigned you a report in Integrity, <https://integrity.gov>. Your 2017 Termination Report report is due on 02/21/2017.

Click "Login to Integrity" on the landing page, <https://integrity.gov>. Logging in requires an active MAX.gov account.

-Current MAX.gov user: click "Login to Integrity" and enter your existing MAX.gov ID and password.

-Never used MAX.gov: click "Login to Integrity" and above the password field, click on the "Forgot, set, or change your password?" link and enter your email address to activate your MAX.gov account and set your password.

NOTE FOR TERMINATION FILERS - You may file your Termination report up to 15 days prior to your date of termination. However, if you file your report before your date of termination, you will be required to send an email to your Ethics Official on or after your termination date confirming you did not make any changes to your assets after your submission. If you did make any changes to your assets, contact your Ethics Official to report any updates to your report.

If you are filing a termination report, remember to go to <https://max.gov> to reset your OMB MAX password if you plan to submit your termination report AFTER departing HHS. Resetting your OMB MAX password will allow you to submit your termination report using your current OMB MAX profile after you depart and your HHS email has been disabled. If you have any questions, please contact your local Ethics Official.

Sender: Integrity.gov <notifications@integrity.gov>
Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>;
Recipient: Ethics Financial Disclosure (HHS/OGC) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=62d50ec89bfd450fa36b126bb4ebae68-Ethics.Fina <Ethics.FinancialDisclosure@hhs.gov>
Sent Date: 2017/01/04 10:41:59
Delivered Date: 2017/01/04 10:44:27

From: Fantinato, Jessica (OS/ASPR/OEM) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=USER3285333C <Jessica.Fantinato@hhs.gov>
To: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
Subject: Re: exercise TPs
Date: 2017/01/05 08:07:28
Priority: Normal
Type: Note

Will do as soon as I finish with the daily 8 am OEM mtg.

From: Underwood, Lauren (HHS/ASPR/IO)
Sent: Thursday, January 5, 2017 8:01:59 AM
To: Fantinato, Jessica (OS/ASPR/OEM)
Subject: RE: exercise TPs

Hi! Can you call me please – (b)(6)

Thanks
Lauren

From: Lurie, Nicole (OS/ASPR/IO)
Sent: Thursday, January 05, 2017 7:54 AM
To: Underwood, Lauren (HHS/ASPR/IO); Fantinato, Jessica (OS/ASPR/OEM)
Cc: Mackay, Thomas (OS/ASPR/OEM); Gabriel, Edward (OS/ASPR/IO); Lurie, Nicole (OS/ASPR/IO)
Subject: exercise TPs

I did a little work on these TPs for Mary and SMB-see what you think. We need a few bullets for each, but we do need to script out some other answers to the questions for discussion on the slides for pandemic. And we need to quickly share w CDC and NIH this am. Can you please look at what I did for the non pandemic ones and add.

Ed was at yesterdays discussion and can add. I can get back to this this am after sr staff

Sender: Fantinato, Jessica (OS/ASPR/OEM) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=USER3285333C <Jessica.Fantinato@hhs.gov>
Recipient: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
Sent Date: 2017/01/05 08:07:28

From: Weinberger, Collin (OS/ASPR/IO) (CTR) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=641554FC7843407585827AF5898D9C26-WEINBERGER, <Collin.Weinberger@hhs.gov>
To: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
Subject: Science Preparedness Articles Citations
Date: 2017/01/03 09:50:38
Priority: Normal
Type: Note

Faherty, LJ, Rasmussen, SA, and Lurie, N, "A Call for Science Preparedness for Pregnant Women in Public Health Emergencies," *American Journal of Obstetrics and Gynecology*, 2016

Faherty, LJ, Rasmussen, SA, and Lurie, N, "Planning for Research on Children During Public Health Emergencies," *Pediatrics*, 137(2), 2016

Thanks!

Collin Weinberger, MPH
Special Assistant to the Assistant Secretary for Preparedness and Response
GAP Solutions, Inc. (GAPSi)
Office of the Assistant Secretary for Preparedness and Response (ASPR)
U.S. Department of Health and Human Services
Office: (202) 205-5243
Blackberry: (b)(6)
Email: Collin.Weinberger@hhs.gov

Sender: Weinberger, Collin (OS/ASPR/IO) (CTR) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=641554FC7843407585827AF5898D9C26-WEINBERGER, <Collin.Weinberger@hhs.gov>
Recipient: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
Sent Date: 2017/01/03 09:50:37
Delivered Date: 2017/01/03 09:50:38

From: Lurie, Nicole (OS/ASPR/IO) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=8EB6325DE6044D8FA04C013E2CF73258-LURIE, NICO <Nicole.Lurie@hhs.gov>
To: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
Subject: RE: Flint
Date: 2017/01/04 14:28:04
Priority: Normal
Type: Note

Thank you thank you thank you. And I'll call in if I can and they can get a room with a polycom

-----Original Message-----

From: Underwood, Lauren (HHS/ASPR/IO)
Sent: Wednesday, January 04, 2017 2:16 PM
To: Lurie, Nicole (OS/ASPR/IO)
Subject: RE: Flint

Ok, that works too. I'll let them know.

Lauren

-----Original Message-----

From: Lurie, Nicole (OS/ASPR/IO)
Sent: Wednesday, January 04, 2017 2:09 PM
To: Underwood, Lauren (HHS/ASPR/IO)
Subject: RE: Flint

Or, if you wanted to, you could go and represent me--you can do as good a job as I can!

-----Original Message-----

From: Underwood, Lauren (HHS/ASPR/IO)
Sent: Wednesday, January 04, 2017 2:08 PM
To: Lurie, Nicole (OS/ASPR/IO)
Subject: RE: Flint

Ok. I think they're literally at the same time, so you probably won't be able to call in. I can be on the phone though.

Thanks,
Lauren

-----Original Message-----

From: Lurie, Nicole (OS/ASPR/IO)
Sent: Wednesday, January 04, 2017 2:02 PM
To: Underwood, Lauren (HHS/ASPR/IO)
Subject: Flint

Looks like I will need to stay for the Zika meeting call in to Flint. Pls convey my apologies

Sender: Lurie, Nicole (OS/ASPR/IO) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=8EB6325DE6044D8FA04C013E2CF73258-LURIE, NICO <Nicole.Lurie@hhs.gov>
Recipient: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
Sent Date: 2017/01/04 14:28:04

From:	Mackay, Thomas (OS/ASPR/OEM) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=USER2E5F70D8 <Thomas.Mackay@hhs.gov>
To:	Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
Subject:	Re: exercise doc
Date:	2017/01/05 13:04:28
Due Date:	2017/01/04 19:00:00
Priority:	Normal
Type:	Note

I did not - thought it was better if you did as you began the conversation with him

From: Underwood, Lauren (HHS/ASPR/IO)
Sent: Thursday, January 5, 2017 1:01:44 PM
To: Mackay, Thomas (OS/ASPR/OEM)
Subject: RE: exercise doc

Tom, did you follow up w Richard or should I?

Thanks Lauren

From: Mackay, Thomas (OS/ASPR/OEM)
Sent: Thursday, January 05, 2017 11:58 AM
To: Underwood, Lauren (HHS/ASPR/IO); Gabriel, Edward (OS/ASPR/IO); Fantinato, Jessica (OS/ASPR/OEM); Oxner, Julie (OS/ASPR/OEM)
Subject: RE: exercise doc

Need to go back to him and ask what, if any treatment courses we have for H9N2 – the WH changed the scenario influenza strain to H9N2.

Thomas F. MacKAY
ASPR/OEM/TELL
202-205-4612

From: Underwood, Lauren (HHS/ASPR/IO)
Sent: Thursday, January 05, 2017 11:47 AM
To: Gabriel, Edward (OS/ASPR/IO); Fantinato, Jessica (OS/ASPR/OEM); Mackay, Thomas (OS/ASPR/OEM); Oxner, Julie (OS/ASPR/OEM)
Subject: RE: exercise doc

And TCs in Richard's paragraph are treatment courses. Thanks all.

From: Gabriel, Edward (OS/ASPR/IO)
Sent: Thursday, January 05, 2017 11:46 AM
To: Underwood, Lauren (HHS/ASPR/IO); Fantinato, Jessica (OS/ASPR/OEM); Mackay, Thomas (OS/ASPR/OEM); Oxner, Julie (OS/ASPR/OEM)
Subject: RE: exercise doc

More comments

From: Underwood, Lauren (HHS/ASPR/IO)
Sent: Thursday, January 05, 2017 11:09 AM
To: Fantinato, Jessica (OS/ASPR/OEM); Mackay, Thomas (OS/ASPR/OEM); Gabriel, Edward (OS/ASPR/IO); Oxner, Julie (OS/ASPR/OEM)
Subject: RE: exercise doc

Thanks all – here's what I got from Richard:

H7N9 was in 2013, I believe the original number of adjuvanted doses was ~40M (20M TCs), and I think the time to first delivery was around 6 months. The cell-based lots have shown declining potency so I need to verify the current number of doses in the Stockpile (trying to track down Vittoria Cioce) and the time to first doses delivered.

Do we need more detail than this? Do you know what TCs are?
Lauren

From: Fantinato, Jessica (OS/ASPR/OEM)
Sent: Thursday, January 05, 2017 10:52 AM
To: Mackay, Thomas (OS/ASPR/OEM); Underwood, Lauren (HHS/ASPR/IO); Gabriel, Edward (OS/ASPR/IO); Oxner, Julie (OS/ASPR/OEM)
Subject: RE: exercise doc

Thanks, Tom.
Lauren and Ed-
Stand by - Julie is going put this into a script.

Jessica Fantinato
HHS-ASPR-OEM
202-205-0714

From: Mackay, Thomas (OS/ASPR/OEM)
Sent: Thursday, January 05, 2017 10:51 AM
To: Fantinato, Jessica (OS/ASPR/OEM); Underwood, Lauren (HHS/ASPR/IO); Gabriel, Edward (OS/ASPR/IO); Oxner, Julie (OS/ASPR/OEM)
Subject: RE: exercise doc

Here is my cut based on the questions I've been told will be used

Thomas F. MacKAY
ASPR/OEM/TELL
202-205-4612

From: Lurie, Nicole (OS/ASPR/IO)
Sent: Thursday, January 05, 2017 9:44 AM
To: Fantinato, Jessica (OS/ASPR/OEM); Underwood, Lauren (HHS/ASPR/IO); Gabriel, Edward (OS/ASPR/IO); Mackay, Thomas (OS/ASPR/OEM)
Subject: exercise doc

Here is a quick update
Lauren-can you check w Richard what year H7nN9 was and confirm how many doses we stockpiled.

Sender: Mackay, Thomas (OS/ASPR/OEM) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=USER2E5F70D8 <Thomas.Mackay@hhs.gov>

Recipient: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>

Sent Date: 2017/01/05 13:04:27

Delivered Date: 2017/01/05 13:04:28

From: Barna, Lauren (OS/ASPR/OPP) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=FC3088F630884A2587717B60F5A3AD3F-BARNA, LAUR <Lauren.Barna@hhs.gov>

To: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>; Marinissen, Maria (OS/ASPR/OPP) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=5d42fb4d94b041ee88e4f7dd5743e893-Marinissen, <Maria.Marinissen@hhs.gov>

CC: Fantinato, Jessica (OS/ASPR/OEM) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user3285333c <Jessica.Fantinato@hhs.gov>; Mackay, Thomas (OS/ASPR/OEM) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user2e5f70d8 <Thomas.Mackay@hhs.gov>

Subject: RE: Input Needed on Transition Principals Level Exercise Materials

Date: 2017/01/05 13:23:08

Priority: Normal

Type: Note

Hi Lauren – We acknowledge receipt and will get back to you as soon as we can. This defiantly requires a good amount of input on our behalf.

Lauren

From: Underwood, Lauren (HHS/ASPR/IO)
Sent: Thursday, January 05, 2017 12:59 PM
To: Marinissen, Maria (OS/ASPR/OPP); Barna, Lauren (OS/ASPR/OPP)
Cc: Fantinato, Jessica (OS/ASPR/OEM); Mackay, Thomas (OS/ASPR/OEM)
Subject: Input Needed on Transition Principals Level Exercise Materials

Hi Maria Julia and Lauren,
We are in charge of pulling together briefing material for tomorrow's Deputies Meeting to prep for next Friday's Principal Level Exercise. Secretary Burwell and Nicki, Frienden and Fauci will participate with Tom Price and team. We need your help with comments 1, 2, 4, 5, 8. Would love to see your thoughts as soon as possible please ☺

Thanks so much,
Lauren

Lauren A. Underwood, RN
Senior Advisor
Office of the Assistant Secretary for Preparedness and Response
U.S. Department of Health & Human Services
Room 639D, Humphrey Building
Phone: 202-205-4246

Sender: Barna, Lauren (OS/ASPR/OPP) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=FC3088F630884A2587717B60F5A3AD3F-BARNA, LAUR <Lauren.Barna@hhs.gov>

Recipient: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>; Marinissen, Maria (OS/ASPR/OPP) /o=ExchangeLabs/ou=Exchange Administrative Group

(FYDIBOHF23SPDLT)/cn=Recipients/cn=5d42fb4d94b041ee88e4f7dd5743e893-Marinissen, <Maria.Marinissen@hhs.gov>;
Fantinato, Jessica (OS/ASPR/OEM) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user3285333c <Jessica.Fantinato@hhs.gov>;
Mackay, Thomas (OS/ASPR/OEM) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user2e5f70d8 <Thomas.Mackay@hhs.gov>

Sent Date: 2017/01/05 13:23:07

Delivered Date: 2017/01/05 13:23:08

From: Debra Furr-Holden <Debra.Furr-Holden@hc.msu.edu>

To: Evaluation Only. Created with Aspose.HTML. Copyright 2013-2020 Aspose Pty Ltd.up (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>

CC: Cunningham, Rebecca <stroh@med.umich.edu>

Subject: Re: follow up

Date: 2017/01/03 15:31:25

Due Date: 2017/01/02 19:00:00

Priority: Normal

Type: Note

I'm available

Sent from my iPhone

On Jan 3, 2017, at 3:29 PM, Underwood, Lauren (HHS/ASPR/IO) <Lauren.Underwood@hhs.gov>wrote:

Hi,

Happy new year!! We've talked with CDC and are now ready to confirm a meeting on January 11 – Dr. Cunningham, I'm sorry about this date and know you may not be able to attend. Dr. Furr-Holden, are you available? We're looking at a late afternoon meeting, between 4 and 6pm, in Flint. We will invite Mona and Kirk Smith to attend as well.

Thank you,
Lauren Underwood

From: Cunningham, Rebecca [<mailto:stroh@med.umich.edu>]

Sent: Thursday, December 22, 2016 5:33 PM

To: Underwood, Lauren (HHS/ASPR/IO)

Cc: Debra Furr-Holden

Subject: Re: follow up

Hi. If I can vote the 16 th.
But I understand there are many voices.
Thank you for update.
Rc

Sent from my iPhone
Please excuse syntax errors and typos.

On Dec 22, 2016, at 5:05 PM, Underwood, Lauren (HHS/ASPR/IO) <Lauren.Underwood@hhs.gov>wrote:

Hi,

Meeting is still on, working to pin down options for days... It had been jan 11 or 16 but is now in flux. We're chatting w CDC tomorrow and hope to have more solid information. So sorry for the delay!

Lauren

From: Cunningham, Rebecca <stroh@med.umich.edu>
Sent: Thursday, December 22, 2016 3:01:54 PM
To: Lurie, Nicole (OS/ASPR/IO)
Cc: Underwood, Lauren (HHS/ASPR/IO); Debra Furr-Holden
Subject: follow up

Dear Dr. Lurie,

I wanted to follow up with you after last weeks chat.

Debra and I met with Mona and her former Dean Aron Sousa. It was a good talk and we learned that they don't have a good sense of what the HFRCC does so I think it was less clear for them how we would work together.

Our HFRCC Board is putting together a plan for collaboration that builds on the extensive network of Flint-based researchers we've engaged and also capitalizes on our and our collective partners expertise in longitudinal data collection in Flint.

In addition, we have a community dialogue planned for tonight night where we will get feedback from the community on what they'd like to see with the registry. While Mona and her group have done a good job at pulling many pieces together, I think there is some tangible and important ways we can work together to have the registry be great and reflective of the strengths and input of multiple stakeholders.

Thanks for nudging us towards each other and I will send a sketch of a possible collaboration in advance of the January meeting.

Lauren – i have not seen any follow up regarding scheduling of that meeting re first or second week etc? Please let me know if I missed it.

Happy Holidays to both of you—

RC

Electronic Mail is not secure, may not be read every day, and should not be used for urgent or sensitive issues

Electronic Mail is not secure, may not be read every day, and should not be used for urgent or sensitive issues

Sender: Debra Furr-Holden <Debra.Furr-Holden@hc.msu.edu>
Recipient: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>;

Cunningham, Rebecca <stroh@med.umich.edu>

Sent Date: 2017/01/03 15:30:42

Delivered Date: 2017/01/03 15:31:25

From: Alvarez, Kathryn (HHS/IOS) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=69399F4AE2D94295A8DBC2CD4411198F-ALVAREZ, KA <Kathryn.Alvarez@hhs.gov>

To: Pojman, Natalie (HHS/IOS) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=55a0db38749749919559ebb115161bcb-Pojman, Nat <Natalie.Pojman@hhs.gov>;

Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>

Subject: Re: meeting on Monday morning

Date: 2017/01/06 18:59:22

Priority: Normal

Type: Note

Should work for Al.

From: Pojman, Natalie (HHS/IOS)

Sent: Friday, January 6, 2017 6:56:07 PM

To: Underwood, Lauren (HHS/ASPR/IO); Alvarez, Kathryn (HHS/IOS)

Subject: meeting on Monday morning

Hi,

Mary is hoping to meet with Nikki and Al on Monday morning. Any chance 9:30am works for both of them? Please let me know.

Thanks!

--

Natalie Pojman

Chief of Staff

Office of the Acting Deputy Secretary

US Department of Health and Human Services

(202) 690-6854

Natalie.Pojman@hhs.gov

Sender: Alvarez, Kathryn (HHS/IOS) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=69399F4AE2D94295A8DBC2CD4411198F-ALVAREZ, KA <Kathryn.Alvarez@hhs.gov>

Recipient: Pojman, Natalie (HHS/IOS) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=55a0db38749749919559ebb115161bcb-Pojman, Nat <Natalie.Pojman@hhs.gov>;
Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>

Sent Date: 2017/01/06 18:59:22

From: Moss, Marcille (OS/ASPR/IO) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=4C680A4BB39B46BE8EBD457D03AEB5CC-MOSS, MARCI <Marcille.Moss@hhs.gov>
To: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
Subject: FW: Final Hurrah: Last Flint Call
Date: 2017/01/06 19:30:24
Priority: Normal
Type: Note

FYI

-----Original Message-----

From: Noronha, Neil J. EOP/NSC [mailto:(b)(6)]
Sent: Friday, January 06, 2017 7:10 PM
To: OS Natarajan, Nitin; Lurie, Nicole (OS/ASPR/IO); Moss, Marcille (OS/ASPR/IO)
Cc: Gautier, Peter (EOP.GOV); OS Cramer, Drew
Subject: Final Hurrah: Last Flint Call

All,

Is it possible to host one more flint call from 3:15-3:45 time on Monday, January 9, 2017?

Sincerely,

Neil J. Noronha
Special Assistant|Response Policy
National Security Council
O: (b)(6)
(b)(6)

Sender: Moss, Marcille (OS/ASPR/IO) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=4C680A4BB39B46BE8EBD457D03AEB5CC-MOSS, MARCI <Marcille.Moss@hhs.gov>
Recipient: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
Sent Date: 2017/01/06 19:30:24

From:	Harvey, Melissa (OS/ASPR/IO) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=USERCB0FF869 <Melissa.Harvey@hhs.gov>
To:	Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>
Subject:	RE: Director's Lunch
Date:	2017/01/04 15:13:31
Priority:	Normal
Type:	Note

In looking at the calendar, her last senior staff is probably 1/19; however, OPM put out broad telework guidance due to security restrictions (I'm not even sure if HHH will be open that day). Given that, should we do a Senior Staff on Tuesday 1/17 with breakfast (Monday the 16th is MLK Day)? Or, should we do it the morning of the 12th (the same day as the all-hands and the evening gathering)?

From: Underwood, Lauren (HHS/ASPR/IO)
Sent: Wednesday, January 04, 2017 12:43 PM
To: Harvey, Melissa (OS/ASPR/IO)
Subject: Re: Director's Lunch

That's fine too. Easy.

From: Harvey, Melissa (OS/ASPR/IO)
Sent: Wednesday, January 4, 2017 12:11:06 PM
To: Underwood, Lauren (HHS/ASPR/IO)
Subject: RE: Director's Lunch

NL doesn't want to do lunch. She thinks it would look weird. I suggested this morning that we turn the last senior staff meeting that she is here for (we will need to figure out the date) into a breakfast and a reflection on the last 7 years. She liked that idea. I think it will be fairly easy for us to pull off...fruit, muffins/bagels, OJ, etc...thoughts?

From: Underwood, Lauren (HHS/ASPR/IO)
Sent: Wednesday, January 04, 2017 12:07 PM
To: Harvey, Melissa (OS/ASPR/IO)
Subject: Director's Lunch

Hi Melissa,

Lunch will be Monday the 9th. I think we do the boxed lunches – hoagie/salad & chips for 8.99. We can then bring waters or something for the drinks? That way the price pp is an even \$10 (unless theres a catering fee?).

Here's the current menu: <http://taylorgourmet.com/wp-content/uploads/2016/09/TG-Fall-In-Store-Catering-Menu-PDF-1-1.pdf>

Lauren A. Underwood, RN

Senior Advisor
Office of the Assistant Secretary for Preparedness and Response
U.S. Department of Health & Human Services
Room 639D, Humphrey Building
Phone: 202-205-4246

Sender: Harvey, Melissa (OS/ASPR/IO) /O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=USERCB0FF869 <Melissa.Harvey@hhs.gov>

Recipient: Underwood, Lauren (HHS/ASPR/IO) /o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=user263e5598 <Lauren.Underwood@hhs.gov>

Sent Date: 2017/01/04 15:13:31