

Justice Management Division

Office of General Counsel

Washington, D.C. 20530

NOV 0 9 2018

Professor Jacqueline Stevens
Northwestern University
Department of Political Science

Email: Jacqueline-stevens@northwestern.edu

RE: JMD FOIA Tracking Number 113460

Dear Professor Stevens:

I am responding on behalf of the Justice Management Division (JMD) to your Freedom of Information Act (FOIA) request dated November 8, 2012, which you sent to the Department of Justice (DOJ) Executive Office for Immigration Review (EOIR) FOIA Service Center. Your request sought (1) materials on which officials at EOIR relied for assessments of immigration court case load management of hearing schedules and completions for detained respondents; and (2) orders, decisions, and recommendations that convey agency efforts to implement the goal of completing 85 percent of all detained cases within 60 days. I apologize for the extreme delay in responding to your request.

On December 2, 2014, EOIR referred 92 pages of records of interest to JMD for direct response to you. We have reviewed the documents referred to us by EOIR, and have determined that the enclosed 51 pages can be released in full. We have withheld in full 41 pages under Exemption 5 of the FOIA, as they consist of drafts, internal meeting materials, white papers, and predecisional communications within DOJ and between DOJ and OMB, which are covered by the deliberative process privilege.

You may contact our FOIA Public Liaison, Karen McFadden at (202) 514-3101 or at JMDFOIA.gov for any further assistance and to discuss any aspect of your request. Additionally, you may contact the Office of Government Information Services (OGIS) at the National Archives and Records Administration to inquire about the FOIA mediation services they offer. The contact information for OGIS is as follows: Office of Government Information Services, National Archives and Records Administration, 8601 Adelphi Road-OGIS, College Park, Maryland 20740-6001, e-mail at ogis@nara.gov; telephone at 202-741-5770; toll free at 1-877-684-6448; or facsimile at 202-741-5769.

If you are not satisfied with my response to your request, you may administratively appeal by writing to the Director, Office of Information Policy, United States Department of Justice, Suite

11050, 1425 New York Avenue, NW, Washington, DC 20530-0001, or you may submit an appeal through OIP's eFOIA portal at https://www.foiaonline.gov/foiaonline/action/public/home. Your appeal must be postmarked or transmitted electronically within 90 days of the date of the response to your request. If you submit your appeal by mail, both the letter and the envelope should be clearly marked "Freedom of Information Act Appeal."

Sincerely,

General Counsel

Attachment 1

High Priority Performance Goals: Goal Leader Analysis of Progress Survey

Demographic Info	
Agency: Department of Justice, Executive Office	e for Immigration Review
Goal ID: 61	
Goal Leader Name:* Juan Osuna	
Goal Leader Phone:* 703-605-1365	
Goal Leader E-mail:* juan.osuna@usdoj.gov	
*Please also validate this is accurately reflected	on Performance.gov
Current Quarter's Progress	
1. Were this quarter's targets and milestones r	net?
[x] Yes, met all milestones and targets	
[] Large extent, met most milestones and targe	ts
[] Small extent, met some milestones and targe	ets
[] No, missed all milestones and targets	
appropriate to display on Performance.gov: Th	uarter's progress (target/milestones met) that may not be e Executive Office for Immigration Review (EOIR) ing 85% of immigration court detained cases in 60 days. goal.
	re met, is this reflected on Performance.gov (i.e. ation of actual field, and narratives) and does the
[x] Yes	
[] No	
[] Not Applicable	
If no, please explain why:	
[] Not Applicable If no, please explain why: 2b. If this quarter's targets and milestones we	re not met, is this reflected on Performance.gov (i.e. nation of actual field, and narratives), and does the y plans to improve performance?

If no, please explain why:	
Risk of Not Achieving the Planned L	
3. How likely is the agency to achie	ve the Priority Goal as currently stated on Performance.gov
[] Already achieved	

[] On track to achieve
[] Minor obstacles encountered or likely to be encountered
[x] Significant obstacles encountered or likely to be encountered
[] Unlikely to achieve even with significant corrective action (or "at risk" under the GPRA Modernization Act)
[] Missed/will not be achieved (or "at risk" under the GPRA Modernization Act)

Please explain your answer: Although EOIR is on track to meet the portion of the priority goal that deals with the timely adjudication of detained immigration court cases, there are several factors that make it impossible to meet the goal of increasing the number of immigration judges to 301 on board by the end of the fiscal year. First, the FY 2011 budget does not include the additional 21 immigration judge positions that would bring the authorized level to 301. Second, the FY 2011 budget was not passed until April. Third, EOIR is subject to the current DOJ hiring freeze.

4. Based on available information, what is your confidence level in your answer to the previous question?

[x] High confidence (Able to predict if target will be achieved with	high confidence,	assuming no major
changes in current circumstances)		

- [] Moderate-High confidence
- [] Moderate-Low confidence
- [] Low confidence (Do not have sufficient evidence on which to base an assessment)

Please describe the data sources, conversations, meetings, or other evidence used to make this assessment: Regarding the timely completion of detained immigration court cases, EOIR is confident that it will meet that portion of the goal assuming no significant deviations from current expectations regarding the agency's caseload for the rest of FY 2011. With respect to the immigration judge hiring goal, see the response to item 3 above.

The case completion data is drawn from EOIR's nationwide case tracking system, known as the Case Access System for EOIR. The data sources for the immigration judge hiring data include staffing data, conversations with the Office of the Chief Immigration Judge, and discussions between EOIR's Executive Secretariat and the Office of the Deputy Attorney General, as well as other DOJ components.

Future Actions

5. If the goal was identified as facing a) minor obstacles, b) significant obstacles, c)unlikely to achieve or d) missed/will not be achieved, what corrective actions are you planning to take to improve performance on the Priority Goal? (check all that apply)

[] New strategies for achieving goal	
[] New metrics for measuring performance	
[] Additional technical assistance or training of agency personnel	
[] Greater cross-agency coordination	
[] Connecting Goal Leader or staff with others working on similar issues	
[] Improved state/local/partner coordination or alignment	
 Improved administration support (IT, HR, procurement, etc) Engage experts to better understand the causes and drivers affecting progress and/or offer possing 	hla
solutions	DIE
[] Increased attention and support from the PIC and/or PIC staff (please provide more detail below	
[] Increased attention and support from OMB (please provide more detail below)	
[] Other	
[x] No additional actions could significantly increase performance	
Please explain your answer: EOIR is already coordinating with the Department of Homeland Securi	y to
try to determine the size of the detained caseload so that EOIR's resources can be appropriately	
allocated to continue to meet the goal of completion of at least 85% of detained immigration court	
cases within 60 days. DOJ and EOIR have modified the IJ hiring process in order to reduce the time	
required to have new judges enter on duty; however, if the current DOJ hiring freeze continues, the	n it
is impossible to hire new judges.	
Demonstration of Progress (optional)	
6. If you have made great progress, overcame a challenge or made a positive impact we invite yo share your success story:	ı to
Summary of progress or success story: EOIR has significantly reduced the length of time that it take	s to
hire new immigration judges. However, EOIR has been unable to use the new processes to their fu	
extent due to the current DOJ hiring freeze.	
extent due to the current DOJ hiring freeze.	
Point of contact name, e-mail address and phone number for follow-up:	

Immigration: Increase immigration judges by 19 percent by the end of FY 2011 so that as DHS criminal alien enforcement activity increases, not less uran oppercent of the immigration court detained cases are completed within 60 days.	tion judg	es by 19 percent	FY 2011 ges by 19 percent by the end of FY 2011 so that as DHS criminal allen enforcer percent of the immigration court detained cases are completed within 60 days.	FY 2011 ercent by the end of FY 2011 so that as DHS criminal alle the immigration court detained cases are completed with	end of	FY 2011 so t detained o	so that ed cases	as DH	S crimil omplet	nal aller ed withi	n 60 day:	ment a s.	ctivity	Increa	ises, no	t less	than 85
	24 2000							2	FY 2011							N	2-Yr Target
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immigration								1	-			-	1	+	-	t	-
Percent of detained cases completed within 50 days	95%	85.00%	85.00%	85.00%	Met	85.00%	86.00%	Met	85.00%	%00.06	Met 85.0	85.00%		- 6	87 00%		85.00%
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indicators										-		-	t	F	-	İ	
Vacancies		N/A	N/A	31		NA	33		NIA	æ	Z	N/A		\dashv	g		NA
Number of IJs Departed (Attrition)		NA	NA	2		NA	е		NIA	2	Z	N/A			7	\exists	NA
Vecancy Announcements Issued		NIA	N/A	4		NA	0		NIA	0	Z	NA			4		N/A
Applications Screened by EOIR		NA	N/A	1,400		NA	0		N/A	159	2	N/A			1559		NA
Candidates Interviewed by EOIR		NA	NA	108		NIA	0		N/A	0	2	NA			108		N/A
Vacancies Referred to DAG Selection Panel		NIA	NIA	7		NA	0		N/A	0		NA			7		N/A
Referrals through the DAG to the AG		NA	NIA	9		NA	0		N/A	0		N/A			9		N/A
Judges EOD		NA	NA	34		NA	-		NIA	-	_	NA			36		NIA
Wilestones															200 000		
Coordinate with DHS on detention projects and Completion status ordercement initiatives More than 50% complete	More than	50% comp		Quarterly	update. Et	DIR held dis	Quarterly update EDIR held discussions with DHS detention personnel to coordiante operations on May 11 and June 25. 2011	DHS de	itention per	sonnel to c	oordiante opt	srations on	May 11 kg	and June	28, zun.		

Performance.gov – Priority Goal Progress Updates Department of Justice Immigration

Goal title: Immigration

Goal statement: Increase immigration judges by 19 percent by the end of FY 2011 so that as DHS criminal alien enforcement activity increases, not less than 85 percent of the immigration court detained cases are completed within 60 days.

Progress Update: During the second half of FY 2011, the Executive Office for Immigration Review (EOIR) saw a four percent increase (90%) in the detained immigration court cases completed in 60 days. This is despite the DOJ hiring freeze that was in effect since January 21, 2011. EOIR coordinates closely with the Department of Homeland Security to try to determine the size of the detained caseload so that EOIR's resources can be appropriately allocated to continue to meet the priority goal. In addition, EOIR has implemented various case management strategies to handle the large detained caseload. These strategies include the following items.

- Clearly communicated the detained case priority goal to all immigration judges and managers.
- Reassigned immigration judges from non-detained to detained dockets.
- Increased the percentage of detained docket time in courts with mixed dockets.
- Reexamined the immigration judges' schedules and rearranged certain schedules to maximize detained case hearing time.
- Continued to utilize EOIR's Headquarters video court for detained cases.

Overall for the entire fiscal year, EOIR completed 88% of detained immigration court cases within the goal of 60 days. However, EOIR was unable to meet the portion of the goal that called for an increase of immigration judges due to the DOJ hiring freeze and the FY 2011 enacted funding level, which was \$19 million less than the FY 2011 President's Budget request; \$11 million of that reduction would have funded 21 additional immigration judges.

Once feedback is collected from OMB and other White House offices, this document will be updated in track changes on MAX, and an email will be sent to the appropriate points of contact in the agency. Please list below who you would like to receive the notice that comments are available:

		Email	Phone
Name	Position		703-605-0445
	Assistant Director, OPAT, EOIR	Amy.dale@usdoj.gov	
Amy Duit	Distance OBAT	Deborah.a.blacksten@usdoj.gov	703-305-1142
	Deputy Assistant Director, OPAT	Jill.meldon2@usdoj.gov	202-616-3770
Jill Meldon	Assistant Director, PPG	Jill.meidon2(wusdo).gov	

If you have any questions about this process, feel free to contact Amanda Branting at <u>abranting@omb.eop.gov</u> or (202) 395-1327.



Executive Office for Immigration Review

Office of Planning, Analysis, and Technology

5107 Leesburg Pike. Suite 2630 Falls Church. Virginia 22041

	October 8, 2010
MEMORANDUM FOR:	Paula Nasca Associate Director
FROM:	2. Dole
TROM.	Amy V. Dale Assistant Director
	Office of Planning, Analysis, and Technology
SUBJECT:	Submission for Management's Discussion and Analysis
due to the Department on O (EOIR) exceeded all three of the Office of the Chief Imm for review, and everyone ha The reporting require met our goals, and a discuss	ion for the Department's Management's Discussion and Analysis is october 13, 2010. The Executive Office for Immigration Review of its targets in FY 2010. My staff provided the draft submission to alignation Judge (OCIJ) and the Board of Immigration Appeals (BIA) as concurred on its accuracy. The ements include a data definitions section, an explanation of how we sion of discontinued measures. Since we did not miss any of our to provide an explanation of what measures we would take in the oals.
The proposed subminon-concurrence below. If you in my absence. Thank you.	ssion is attached for your review. Please provide your concurrence or you have any questions, do not hesitate to contact Deborah Blacksten,
Attachment	
16	
Concur:	Non-Concur:



Executive Office for Immigration Review

Office of Planning, Analysis, and Technology

5107 Leesburg Pike, Suite 2630 Falls Church, Virginia 22041

April 25, 2011

MEMORANDUM TO:	Juan P. Osuna Acting Director
	/ /

THROUGH: Paula Nasca /2
Associate Director

FROM: Amy F. Dale Assistant Director

Office of Planning, Analysis, and Technology

SUBJECT: FY 2011 Second Quarter Quarterly Status Report

Attached for your review and approval is EOIR's submission to the Department of Justice regarding the agency's second quarter Government Performance and Results Act (GPRA) goals, which is due to the Department April 29, 2011. We are required to report each quarter on our achievement in the agency's three target areas. For the second quarter of FY 2011, the agency met all of its goals.

With your concurrence, I will submit this information to the Department.

Approve ______ Date: ______ Date: _______

Attachment: FY 2011 Quarter 2 Quarterly Status Report

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Executive Office for Immigration Review

Office of Planning, Analysis, and Technology

5107 Leesburg Pike, Suite 2630 Falls Church, Virginia 22041

July 19, 2011

MEMORANDUM TO:	Juan P. Osu	na

Director

THROUGH: Paula Nasca

Associate Director

FROM: Amy F. Dale

Assistant Director

Office of Planning, Analysis, and Technology

SUBJECT: FY 2011 Third Quarter Quarterly Status Report

Attached for your review and approval is EOIR's submission to the Department of Justice regarding the agency's third quarter Government Performance and Results Act (GPRA) goals, which is due to the Department July 29, 2011. We are required to report each quarter on our achievement in the agency's three target areas. For the third quarter of FY 2011, the agency met all of its goals.

With your concurrence, I will submit this information to the Department.

Approve Juliu Date: 7-21-11

Disapprove Date:

Attachment: FY 2011 Quarter 3 Quarterly Status Report

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Executive Office for Immigration Review

Office of Planning, Analysis, and Technology

5107 Leesburg Pike, Suite 2630 Falls Church, Virginia 22041

October 12, 2011

MEMORANDUM FOR:	Juan P. Osuna
	Director

FROM: Amy F. Dale 7-Dele

Assistant Director
Office of Planning, Analysis, and Technology

SUBJECT: Submission for Management's Discussion and Analysis

The annual submission for the Department's Management's Discussion and Analysis is due to the Department on October 14, 2011. The Executive Office for Immigration Review (EOIR) exceeded all three of its targets in FY 2011.

The reporting requirements include a data definitions section and an explanation of how we met our goals. Since we did not miss any of our goals, we were not required to provide an explanation of what measures we would take in the future to meet any missed goals. In addition, the Department has requested information on any program evaluations conducted in FY 2011.

The proposed submission is attached for your review. Please provide your concurrence or non-concurrence below. If you have any questions, do not hesitate to contact me. Thank you.

Attachments

cc: Ana Kocur

Concur: One M. Kocun for Tran Osuna Non-Concur:



Executive Office for Immigration Review

Office of Planning, Analysis, and Technology

5107 Leesburg Pike, Suite 2630 Falls Church, Virginia 22041

January 28, 2010

MEMORANDUM TO:

Tom Snow

Acting Director

FROM:

Amy F. Dale

Assistant Director

Office of Planning, Analysis, and Technology

SUBJECT:

FY 2010 First Quarter Quarterly Status Report

Attached for your review and approval is EOIR's submission to the Department of Justice regarding the agency's first quarter Government Performance and Results Act (GPRA) goals, which is due to the Department February 1, 2010. The main changes for this fiscal year are that we are no longer required to report on PART Follow-up Actions. Additionally, EOIR modified its measures to the following: complete 85 percent of immigration court detained cases within 60 days, complete 85 percent of Institutional Hearing Program cases before release, and complete 90 percent of detained appeals in 150 days. The measure regarding expedited asylum cases was eliminated. The Department approved these measures and notified the Office of Management and Budget (OMB). We are required to report each quarter on our achievement in the agency's three target areas. For the first quarter of FY 2010, the agency met all of its goals.

With your concurrence, I will submit this information to the Department.

Approve	J	Sur	<u>)</u>	Date:	Jan	28, 201	6
Disapprove				Date: _			

Attachment: FY 2010 Quarter 1 Quarterly Status Report

Decision Unit or Component: Executive Office for imagination Review Oversige Goal/Objective FY 2019 FY 201							Quarter	y Startus	Report - I	Quarterly Status Report - Performance	8									
FY 2616 FY 2	DOJ Strategic Goal/Objective	85 46	Objectives	25	ă	iston Uni	Overal	PY 2010 Sometic 1 Score:	First Quen Executive	Office for	i i	in the Paris	,							
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80.00% 96.75% Green 80.00% 85.00% Green 80.00% NA 80.00% NA 80.00% NA 80.00% NA 80.00%	ompiete 85% of immigration court lained cases within 60 days	80.00%	88.75%	Yollow	88.00%		91.00%	Green	85.00%	\dagger	-	\$ 00%	+	-	× 60	-	-	91.00%	Green	85.00%
90.00% 81.25%	notate 90% of detained appeals on 150 days	80.00%	96.75%	Green	80.00%		85.00%	Green	80.00%		-	3,00%	-		×60	-	-	800%	Graten	80.08
	omplete 90% of expedited asytum as within 180 days.	80.00%	81.25%	Yellow	L		1			1	1	1	1	1	1	1	1	1		

• In FY 2009, the measure was to complete 90 percent of detained cases without applications for relief within 30 days. This measure has been changed for FY 2010 to reflect the entire immigration court detained caseload.

** This measure was discontinued for FY 2010.



Executive Office for Immigration Review

Office of Planning, Analysis, and Technology

5107 Leesburg Pike, Suite 2630 Falls Church, Virginia 22041

April 27, 2010

MEMORANDUM TO:	Tom Snow Acting Director
FROM:	Amy F. Dale Assistant Director Office of Planning Analysis and Technology

SUBJECT: FY 2010 Second Quarter Quarterly Status Report

Attached for your review and approval is EOIR's submission to the Department of Justice regarding the agency's second quarter Government Performance and Results Act (GPRA) goals, which is due to the Department April 30, 2010. We are required to report each quarter on our achievement in the agency's three target areas. For the second quarter of FY 2010, the agency met all of its goals.

With your concurrence, I will submit this information to the Department.

Approve	U	Sus	_ Date: _	4/28/10
Disapprove			Date: _	

Attachment: FY 2010 Quarter 2 Quarterly Status Report

cc: Paula Nasca, Associate Director

						Quarterly Status Report - Performance	Status	teport - F	erforman	8								
				Dec	Jon Unit	orCompc	Y 2010 S	FY 2010 Second Quarter ponent: Executive Office	Office for	rigium	FY 2010 Second Quarter Decision Unit or Component: Executive Office for Immigration Review							
DCJ Strategic Goal/Objective	Goals II.	Goals III. Objectives	36			Overall Score:	Score:				Green							
If a measure is not met, a discussion must be included in the	must be inc	studed in the	s row below the performance measure.	v the perfo	mance n	sessure.												
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Executive Office for Immigration Review	1																-	Commercial and a second
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Complete 85% of immigration count detained cases within 60 days	\$0.00%	88.75%	Vellow	85.00% 85.00% 91.00%	35.00%	M.00.11	Symbol	85.00% 8	89 00%	eroen 8	85.00%	2	NA 85.00%	ž	¥	80 00%	Grees	86.00%
Complete 90% of detained appeals within 150 days	90.00%	85.75%	Green	80.00% 80.00% 85.00%	%00°0		Oneth	80.00%	93.00%	Juppe 8	80.00%	2	N/A 90.00%	É	ş	84.00%	Green	80.08
Complete 90% of expedited asylum cases within 180 days	80.00%	81.25%	Yellow					81										



Executive Office for Immigration Review

Office of Planning, Analysis, and Technology

5107 Leesburg Pike Suite 2630 Falls Church, Virginia 22041

July 26, 2010

MEMORANDUM TO: Paula Nasca
Associate Director

FROM: Amy F. Dale
Assistant Director

Office of Planning, Analysis, and Technology

SUBJECT:

FY 2010 Third Quarter Quarterly Status Report

Attached for your review and approval is EOIR's submission to the Department of Justice regarding the agency's third quarter Government Performance and Results Act (GPRA) goals, which is due to the Department July 30, 2010. We are required to report each quarter on our achievement in the agency's three target areas. For the third quarter of FY 2010, the agency met all of its goals.

With your concurrence, I will submit this information to the Department.

Approve	Date:	7/28/10
Disapprove	Date:	

Attachment: FY 2010 Quarter 3 Quarterly Status Report

						Quartert	y Status	Quarterly Status Report - Performance	Parforma	8							-	-
DOJ Stratogic Goal/Objective	Goals:	Goets: III. Objectives:	35	ă	and	or Comp	FY 2010 1 r Component: E Overall Score:	FY 2010 Third Quarter ponent: Executive Offi Il Score:	Office to		FY 2010 Third Quarter Decision Unit or Component: Executive Office for immigration Review Overall Score:	1						
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Executive Office for Immigration Review

Office of Planning, Analysis, and Technology

5107 Leesburg Pike, Suite 2630 Falls Church, Virginia 22041

January 24, 2011

MEMORANDUM TO:

Juan P. Osuna

Acting Director

THROUGH:

Paula Nasca

Associate Director

FROM:

Amy F. Dale

Assistant Director, Office of Planning, Analysis, and Technology

SUBJECT:

FY 2011 First Quarter Quarterly Status Report

Attached for your review and approval is EOIR's submission to the Department of Justice regarding the agency's first quarter Government Performance and Results Act (GPRA) goals, which is due to the Department on January 31, 2011. We are required to report each quarter on our achievement in the agency's three target areas. For the first quarter of FY 2009, EOIR met two of its goals. The Board of Immigration Appeals did not meet their target as explained in the discussion portion of the Quarterly Status Report - Performance.

With your concurrence, I will submit this information to the Department.

Approve	Date: 1-28	-11
Disapprove	Date:	
A		

Attachment: FY 2011 Quarter 1 Quarterly Status Report

PY 2011 First Quarter Countries on Goals: III. Objectives: 3.5 Covered Scotors: Actual Scotor Scotors Scotor					ore Total to Score Target	1	85 00ac	-	85.00%	87.00% Yollow 80.00% of decisions, competition for limited the shustlen, inchating: implementing
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a discussion must be included in the row below FY 2010	Quartenty Stefue Roport - Performance	FY 2011 Pirst Quarter Decision Unit or Component: Executive Office for inn	the performance measure.	8 5 5	Actual Actual	85.00% B5.00%	800.08	85.00% 85.00%	of completing 80% of deputies	Ty destitions); and a drematic increase within 160 days, including of "thecks and belances" to identify and complete cases nearing terminant at all levels of the Organization of the Importance destination of the Importance of schill
20 21 10183 12312 14242		DOJ Straingic GealfObjective Goals: III. Objectives: 3.6 If a measure is not met, a discussion must be included in the	FY 2010	Target Actual Score		85.00% 87.50%	85.00% 89.50%		of artical and competing opera (CDDA)	s cosely monther the desaffine, in the many ways of of the priority of competing due dates; and, reinforce



Executive Office for Immigration Review

Office of Planning, Analysis, and Technology

5107 Leesburg Pike, Suite 2630 Falls Church, Virginia 22041

January 24, 2012

MEMORANDUM TO: Juan P. Osuna

Director

FROM:

Amy F. Dale

Assistant Director

Office of Planning, Analysis, and Technology

SUBJECT:

FY 2012 First Quarter Quarterly Status Report

Attached for your review and approval is EOIR's submission to the Department of Justice regarding the agency's first quarter Government Performance and Results Act (GPRA) goals, which is due to the Department January 30, 2012.

The Justice Management Division (JMD) requested that EOIR add a new key indicator in FY 2012 to show that despite meeting its goals in the detained arena, a lack of immigration judges is causing problems for the agency. EOIR presented, and JMD agreed to, a new indicator of immigration court matters pending. EOIR added and reported this key indicator in the attached report. For the first quarter of FY 2012, the agency met all of its goals. With your concurrence, I will submit this information to the Department.

Approve Jahl	
1	Date: 1-30-12
Disapprove	Date:
Attachment: PV 2010 -	

Attachment: FY 2012 Quarter 1 Quarterly Status Report

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Quarterly Status Report - Performance PY 2012 First Quarter or Component. Executive Office for less Overall Score;	8 8	§ §	\$
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rty Status Raport - Puri PY 2012 First Quarter Porent: Executive Om Il Score:	S and S and S and S	88.00%	\$0008
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00.0	Executive Office for immigration Complete 85% of institutional Heavy Program cases prior to retrease from materialisms. Complete 85% of inmigration court seek.	Complete 80% of detained appears within 150 days	



Executive Office for Immigration Review

Office of Planning, Analysis, and Technology

5107 Leesburg Pike, Suite 2630 Falls Church, Virginia 22041

April 24, 2012

W EVEN W	#AT	A STEET	
MARINE RE			M TO:

Juan P. Osuna

Director

FROM:

Amy F. Dale

Assistant Director

Office of Planning, Analysis, and Technology

SUBJECT:

FY 2012 Second Quarter Quarterly Status Report

Attached for your review and approval is EOIR's submission to the Department of Justice regarding the agency's second quarter Government Performance and Results Act (GPRA) goals, which is due to the Department April 30, 2012.

The Justice Management Division (JMD) worked with the Office of Management and Budget to develop a new performance and financial tracking system - QSR Collect. This system will be the sole data entry portal.

For the second quarter of FY 2012, the agency met all of its goals. With your concurrence, I will submit this information to the Department.

Attachment: FY 2012 Quarter 2 Quarterly Status Report

cc: Ana Kocur



FY2012

YTD Score: Overall Score:

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Complete 85% of insulgration count detained cases within 60 days	8	87.76		 g	g	g		8	8		널			a a			ı.		s
85% of Institutional Hearing Lates prior to release from Ion	g .	87.8		g	쳟	g		z	ti		볆			설			75		8
Complete 80% of detained appeals within 150 days	g	8		g	8	g		g	\$		g			g			5		d
. Immigration court metters ponding					37.	200,257			313,672							'n	313,472		
(Number of appeals recolved at BIA (these ers not targets, but exhabitor pest years and workload estimates for future years)		35,672.				8,380			7,547.							•	16,927.		
Number of immigration count matters received (these are not targets, but actuals for past years and workload estimates for future years)		428,321.				161			102,310.								.201,471.		





Executive Office for Immigration Review

Office of Planning, Analysis, and Technology

5107 Leesburg Pike, Suite 2630 Falls Church, Virginia 22041

July 17, 2012

MEMORANDUM TO:

Juan P. Osuna

Director

FROM:

Amy F. Dale

Assistant Director, Office of Planning, Analysis, and Technology

SUBJECT:

FY 2012 Third Quarter Quarterly Status Report

Attached for your review and approval is EOIR's submission to the Department of Justice regarding the agency's third quarter Government Performance and Results Act (GPRA) goals, which is due to the Department on July 30, 2012. We are required to report each quarter on our achievement in the agency's three target areas. For the third quarter of FY 2012, EOIR met all of its goals.

With your concurrence, I will submit this information to the Department.

Juan P/Osuna

7-23.15

Date

Approve:

:____

Disapprove:

Attachment: FY 2012 Quarter 3 Quarterly Status Report

cc: Ana Kocur

Quarterly Performance Report EOIR

FY2012

Executive Office for Immigration Review

Current Quarter Score:

YTD Score:

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Complete 85% of immigration court detained cases within 60 days	8	87.75	Greisn	8	8	8	Green	8	87	Steam	8	Averes	Service	2	Citated S	6		
Complete 85% of Institutional Hearing Program cases prior to release from incarceration	8	87.5	Se So	8	2	2	Green	8	8	Groen	8	8		3 2			BURNEY HOLD	
Complete 90% of detained appeals within 150 days	8	25. 25.	Green	8	8	8	General	8	8	Gridin	8	5	Green	8 8		9		
Immigration court matters pending									313.472		•	1					7 1000	in the second
Number of appeals received at BIA (these are not targets, but actuals for past years and workload estimates for future years)		36,672			1-	8,380			7,547			7.757						
Number of immigration court matters received (these are not targets, but actuals for past years and workload estimates for future years)		428,321			ch ch	19,161		-	102,310		7	106,502						



Executive Office for Immigration Review Office of Planning, Analysis, and Technology

5107 Leesburg Pike, Suite 2630 Falls Church, Virginia 22041

October 10, 2012

suna
Bale Director
on for Management's Discussion & Analysis
Department's Management's Discussion and Analysis is 012. The Executive Office for Immigration Review in FY 2012.
ade a data definitions section and an explanation of how ss any of our goals, we were not required to provide an take in the future to meet any missed goals. Please note based on the information we provided. In addition, the on any program evaluations conducted in FY 2012. My that request, as no evaluations of EOIR were completed
ched for your review. Please provide your approval or estions, do not hesitate to contact me. Thank you.

Adjudicate Immigration Cases Promptly and Impartially

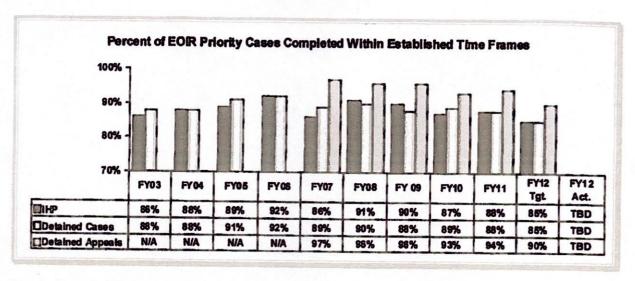
Background/Program Objectives: The Executive Office for Immigration Review (EOIR) has jurisdiction over various immigration matters relating to the Department of Homeland Security (DHS), aliens, and other parties. EOIR is comprised of three adjudicating components: the Board of Immigration Appeals (BIA), the Immigration Courts, and the Office of the Chief Administrative Hearing Officer. EOIR's mission is to render timely, fair, and well-considered decisions in the cases brought before it. EOIR's ability to achieve its mission is critical to the guarantee of justice and due process in immigration proceedings, and public confidence in the timeliness and quality of EOIR adjudications. Included in this context are the timely grants of relief from removal in meritorious cases and the expeditious issuance of orders of removal for criminal and other inadmissible aliens where no relief is available. To assure mission focus, EOIR has identified adjudication priorities and set specific time frames for most of its proceedings. These priorities include cases involving criminal and other detained aliens, and adjudicative time frames for all detained appeals filed with the BIA. The targets are related to percentages of cases actually completed.

Performance Measure: Percent of EOIR Priority Cases Completed Within Established Time Frames

FY 2012 Target: 85% for Institutional Hearing Program (IHP) and detained immigration court cases and 90% for detained appeals
FY 2012 Actual:

Immigration Court Institutional Hearing Program Cases Completed Prior to Release from Incarceration: 87% Immigration Court Detained Cases Completed Within 60 Days: 86% BIA Detained Appeals Completed Within 150 Days: 97%

Discussion of FY 2012 Results: Through careful management of EOIR's resources, the agency exceeded all three of its goals for FY 2012. EOIR placed its focus on completing its large detained caseload. The immigration courts also used video teleconferencing when appropriate to handle the detained immigration court docket, including Institutional Hearing Program cases. The BIA also continued to manage its resources carefully to ensure that it exceeded its goal of completing 90 percent of detained appeals within 150 days. EOIR will continue to look at innovative ways to manage its detained docket, including close coordination with DHS.



Data Definition: The EOIR has defined its priority caseload as two types of immigration court cases (IHP and detained cases) and one type of Board of Immigration Appeals case (detained appeals). The IHP is a collaborative effort between EOIR, DHS and various federal, state, and local corrections agencies. The program permits immigration judges to hold removal hearings inside correctional institutions prior to the alien completing his or her criminal sentence. Detained aliens are those in the custody of DHS or other entities.

Data Collection and Storage: Data are collected from the Case Access System for EOIR (CASE), a nationwide case-tracking system at the trial and appellate levels.

Data Validation and Verification: All data entered by courts nationwide are instantaneously transmitted and stored at EOIR headquarters, which allows for timely and complete data. Data are verified by on-line edits of data fields. Headquarters and field office staff have manuals that list the routine daily, weekly, and monthly reports that verify data. Data validation is also performed on a routine basis through data comparisons between EOIR and DHS databases.

Data Limitations: None known at this time.



Ana Kocur

Attachment: FY 2012 Quarter 4 Quarterly Status Report

U.S. Department of Justice

Executive Office for Immigration Review Office of Planning, Analysis, and Technology

5107 Leesburg Pike, Suite 2630 Falls Church, Virginia 22041

October 19, 2012

MEMORANDUM TO: FROM:	Juan P. Osuna Director Amy F. Dale Assistant Director Office of Planning, Analysis, and Technology
SUBJECT:	FY 2012 Fourth Quarter Quarterly Status Report
which is due to the Departme	
percent. DOJ requires an exp was coordinated between OPA	of FY 2012, the agency met three of its four goals; EOIR missed cent of detained immigration court cases within 60 days by one planation for any goals that are missed; EOIR's explanation, which AT and OCIJ, is on the attached spreadsheet. With your s information to the Department.
JUAN F. OSUNA	10-23-12
JUAN P. OSUNA	DATE
APPROVE:	

Quarterly Performance Report	Ice R	epor	+												-			
EOIR																		6
FY2012		Curren	-	Quarter Score	ore			S	and the second		YTD Score	Sore		Green	-			
Executive Office for Immigration Review	Review								The state of the s						The second second	H	F	100
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Explanation: the detained goal while still addressing the growing non-detained doctest. Shinkingh EOIR attempts to completion rate are itsely. However, EOIR is committed to meeting the detained speal of securities to meeting the detained speal of securities to meeting the detained goal of	still addra	ssing the gration co.	overali co prowing no iri cases v	int resour n-detains othin 60 d	d docket, a	to faced w thort-term tacel year.	Att meetin Auctuation and the s	g its detail to in the da	ferall count resources. EOIR is faced with meeting its detained goal as well as addre wing non-detained docket, short-term fluctuations in the detained completion rate at cases within 60 days each facal year, and the apartor was surcessent for PY 2019.	npletton ra	ddressing to are ike	the burge. ly. Howev	Puling non-	detained d	veral court resources, EOIR is faced with meeting its detained goal as well as addressing the burgooning non-detained dockets. Although EOIR attempts to meet owing non-detained docket, short-term fluctuations in the detained completion rate are likely. However, EOIR is committed to meeting the detained goal of cases within 60 days each flucial year, and the scenary was successful for \$7.71.2	the detail	R attempts ned goel of	10 meet
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Complete 90% of detained appeals within 150 days	8	84.25	Sales of the sales	8	8	8	Green	s	5		8	8					September 1	SE IN
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immigration court matters pending						308.257		•	313,472		Ħ	322,609		88	927 233	320 000	8	
Number of appeals received at BLA (these gre not targets, but achiels for pest years and workload estimates for future years)		36,672				8,380.			7.547			7,757		7,784.	ž	31,488	ı si	
Number of ternigration count matters received (These are not targets, but actuals for past years and workload estimates for future years)		428,321				191,161		-	102,310		\$	106,502.		101,258	5	409,231		





Executive Office for Immigration Review Office of Planning, Analysis, and Technology

5107 Leesburg Pike, Suite 2630 Falls Church, Virginia 22041

January 16, 2013

MEMORANDUM TO:	Juan P. Osuna Director	7. De	
FROM:	Amy F. Dale Assistant Director Office of Planning,	Analysis, and Technolo	ogy
SUBJECT:	FY 2013 First Quart	er Quarterly Status Re	port
Attached for your revi regarding the agency's first q which is due to the Departme	uarter Government Po	OIR's submission to the control of t	ne Department of Justice 3 Act (GPRA) goals,
For the first quarter of goal of completing 85 percent 81 percent of detained immig explanation for any goals that OPAT and OCIJ, is on the attinformation to the Department	t of detained immigra tration court cases wit t are missed; EOIR's tached spreadsheet.	ation court cases within thin the time frame. Description Descript	OJ requires an s coordinated between
Ju Miller			
IUAN P. OSUNA			DATE
APPROVE:			
DISAPPROVE:			
c: Ana Kocur			

Attachment: FY 2013 Quarter 1 Quarterly Status Report

Quarterly Performance Report EOIR

FY2013

Current Quarter Score:

YTD Score:



Search Save Interpretation court asse within 60 days asse within 60 days asse within 60 days alon: short-term fluctuations in the auch due to non-renewal of the deterriby of institutional Hearing asse prior to release from 85 not detained appeals within 90 safon: N/A. Short detained appeals within 90 safon: N/A. Short matters pending 33 destinates for future years 1 settimates for future years 1 settimates for future years 1 settimates for future sears are not targets, but actuals so are not targets, but actuals so are not targets, but actuals so are not targets, but actuals so are not targets, but actuals so are not targets.			0						The same of	Name and Address of the Owner, where		No. of Concession, Name of Street, or other Persons and Street, or other P		THE PROPERTY.					-
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332,229 330,102 330,102 34,286	mplete 90% of detained appeals within 10 days	8	16	Greidin	8	8	8	Green	8			8			8		8		
330,102																			
31,468 8,646 8,646	migration court matters pending		332,929				30,102										330,1	8	
31,468 8,646 409,231 84,286																			
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	Explanation: N/A. Number of immigration court metters received (these are not targets, but actuals for past years and workload estimates for future weers).		162,231				4,286										25	9	



Executive Office for Immigration Review
Office of Planning, Analysis, and Technology

5107 Leesburg Pike, Suite 2630 Falls Church, Virginia 22041

April 19, 2013

MEMORANDUM TO:	Juan P. Osuna
----------------	---------------

Director

FROM:

Aray F. Dale

Assistant Director

Office of Planning, Analysis, and Technology

SUBJECT:

FY 2013 Second Quarter Quarterly Status Report

7. Dele

Attached for your review and approval is EOIR's submission to the Department of Justice regarding the agency's second quarter Government Performance and Results Act (GPRA) goals, which is due to the Department April 30, 2013.

For the second quarter of FY 2013, the agency met two of its three goals; EOIR missed the goal of completing 85 percent of detained immigration court cases within 60 days by completing 80 percent of detained immigration court cases within the time frame. DOJ requires an explanation for any goals that are missed; EOIR's explanation, which was coordinated between OPAT and OCIJ, is on the attached spreadsheet. With your concurrence, I will submit this information to the Department.

JUAN P. OSUNA

DATE

APPROVE: ______

cc: Ana Kocur

Attachment: FY 2013 Quarter 2 Quarterly Status Report

Quarterly Performance Report EoIR

FY2013

Current Quarter Score:

YTD Score:

Executive Office for immigration review	T KBVIE							The second	Mind Land	The state of the s									
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EQIR attempts to meet the detained goal continued to be affected by attrition, the hiring freeze, and the pending opening of a new court in Adelanto, CA. Completions within the goal were also negatively impacted by a significant reduction in the filting of racid namoval cases in the Southwest as well as the near cessention of strongledons within the goal were also	et the det by a signif	ained goal	l continue	d to be a	fected by	v attrition,	the hiringes	g freeze,	and the	pending o	pening o	fanew or	burt in Ad	elanto, C	A. Comp	v snottelc	Attributhe	goal were	ogg
Complete 85% of Institutional Hearing Program cases prior to release from incarceration	88	87.26	Greats	8	8	8	Greath	8	8	G.	28			æ			8	Green	8
Explanation: N/A.																			
Complete 90% of detained appeals within 150 days	8	16	19 No.	8	8	8	Green	8	8	O See	8			8			8	Grasso	8
Explanation: N/A.																			
Immigration court matters pending		332,929				330,102			334,273								334,273		
Number of appeals received at BIA (these are not targets, but actuals for past years and workload estimates for future years)		31,468				8,646			7,290								15,936		
Explanation: This is the number of appeals received.	appeals	Bceived.																	
Number of immigration court matters received (these are not targets, but actuals for past years and workload estimates for future years)		409,231				84,286			88,271								172,567		
Explanation: This is the number of immirration court matter	Herolmeri	a print or	and another	Portor														4	

This is the number of immigration court matters received.



Executive Office for Immigration Review Office of Planning, Analysis, and Technology

> 5107 Leesburg Pike, Suite 2630 Falls Church, Virginia 22041

> > July 22, 2013

MEMORANDUM TO: Juan P. Osuna

Director

FROM:

Deborah A. Blacksten

Acting Assistant Director

Office of Planning, Analysis, and Technology

SUBJECT:

FY 2013 Third Ouarter Ouarterly Status Report

Attached for your review and approval is EOIR's submission to the Department of Justice regarding the agency's third quarter Government Performance and Results Act (GPRA) goals, which is due to the Department by July 30, 2013.

For the third quarter of FY 2013, the agency met two of its three goals; EOIR missed the goal of completing 85 percent of detained immigration court cases within 60 days by completing 84 percent of detained immigration court cases within the time frame. DOJ requires an explanation for any goals that are missed; EOIR's explanation, which was coordinated between OPAT and OCIJ, is on the attached spreadsheet. With your concurrence, I will submit this information to the Department.

7-29-13

APPROVE:

DISAPPROVE:

cc: Ana Kocur

Attachment: FY 2013 Quarter 3 Quarterly Status Report

Quarterly Performance Report

EOIR

FY2013

Current Quarter Score:

YTD Score:

· 一日 日本 日本 日本 日本 日本 日本 日本 日本 日本 日本 日本 日本 日本		STATE AND PERSONS NAMED IN		THE REAL PROPERTY.	Name and Address of the Owner, where		No. of Concession, Name of Street, or other Persons and Street, or other P				The state of the s								
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Complete 85% of Immigration court detained cases within 60 days	8	86.25	Grain	85	88	81	Yellow	88	Se la se	Vellow	8	2	Vellow	a de	Actual	Score	100		
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Explanation: Complete 85% of Institutional Hearing	of secundary	the detail	ned dock	near cest	these m	empulated leasures	ake time	orders a	nd rapid i	emoval c	having a	n positive	west. This effect.	includes	moving	additiona	I non-det	peup	
Program cases prior to release from incarceration	8	87.25	Green	8	8	8	Green	88	2	Greats	8	8	Owen	22			8	Green	88
Explanation: N/A.																			
Complete 90% of detained appeals within 150 days	8	6	O See See	8	8	8	Green	8	8	S	8	8	Green	8			97.33	Green	8
Explanation: N/A.																			
Immigration count matters pending		332,929				330,102		•	334,273		.77	342,510					342,510		
Explanation: This is the number of immigration court matters pending at the end of the quarter.	immigratio	ח מסעול ח	latters pe	nding at t	pe eud o	f the quar	rje J												
Number of appeals received at BIA (these are not targets, but actuals for past years and workload estimates for future years)		31,468				8,646			7.290			8,807					24,743		
Explanation: Number of appeals received at BIA (these are not	beived at I	3tA (thes	e are not t	argets, b	rt actuals	s for past	targets, but actuals for past years and worldead estimates for future years).	1 workdog	id estima	tes for fut	ure vear	1							
Number of immigration court matters received (these are not targets, but actuals for past years and workload estimates for future years)		409,231			-	84,286		-	88,271			100,388				N	272,945		
Explanation: Number of immigration court matters received (these are not ternets but extrusts for next work and unditined and un	Court ma	there nece	south these	100 000 01	-														

Number of immigration court matters received (these are not targets, but actuals for past years and workload estimates for future years).



Executive Office for Immigration Review Office of Planning, Analysis, and Technology

5107 Leesburg Pike, Suite 2630 Falls Church, Virginia 20530

November 5, 2013

MEMORANDUM TO: Juan P. Osuna
Director

FROM: Deborah A. Blacksten

Acting Assistant Director

Office of Planning, Analysis, and Technology

SUBJECT: FY 2013 Fourth Quarter Quarterly Status Report

Attached for your review and approval is EOIR's submission to the Department of Justice regarding the agency's fourth quarter Government Performance and Results Act (GPRA) goals, which is due to the Department by November 15, 2013.

For the fourth quarter of FY 2013, the agency met two of its three goals. EOIR missed the goal of completing 85 percent of detained immigration court cases within 60 days by completing 84 percent of detained immigration court cases within the time frame. DOJ requires an explanation for any goals that are missed; EOIR's explanation, which was coordinated between OPAT and OCIJ, is on the attached spreadsheet. With your concurrence, I will submit this information to the Department.

JUAN P. OSUNA

11/8/13

DATE

APPROVE: _____

cc: Ana Kocur

Attachment: FY 2013 Quarter 4 Quarterly Status Report



Number of immigration court matters received (these are not targets, but actuals for past years and workload estimates for future years)	Number of appeals received at BIA (these are not targets, but actuals for past years and workload estimates for future years)	managrauen court metters pending	Complete 90% of detained appeals within 150 days	Explanation: N/A.	Complete 85% of Institutional Hearing Program cases prior to release from Incurceration	Explanation: 50 percent and relatively quick turnaround stipulated removal orders dropped by 10 percent. Nevertheless, EOIR sustainedthe sameparration of within configurations rose by more than	detained cases within 60 days	Gulbat Gurcana		Executive Office for Immigration Review	FY2013	Quarterly Performance Report EOIR
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409,231	31,468	332,929	8		87.25	ange in t	86.25	Surene 8	2012	*	Cur	Re
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84,286	8,646	330,102	8		8	with mo	2	(Off			core	
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88,271	7,290	334,273	8		8	s being co	8	en en en				
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MEMORANDUM TO:

THROUGH:

U.S. Department of Justice

Executive Office for Immigration Review Office of Planning, Analysis, and Technology

5107 Leasburg Pike, Suite 2630 Falls Church, Virginia 20530

January 8, 2014

	pehary Director	
FROM:	Deborah A. Blacksten	
	Acting Assistant Director	
SUBJECT:	Submission for FY 2013	Annual Performance Report
exceeded its target co	ormanice report is due to the Depa	(EOIR) submission for the Department of rtment on January 13, 2014. EOIR 013. However, due in large part to the red by EOIR, the agency missed its two a and detained cases).
	rformance. In addition, the Denser	rmance Report include the following nitations; discussion of FY 2013 results; tment has requested information on any
information, are attach	submissions, which have been coor on for the performance information ted for your review. Please provid ons, do not hesitate to contact me.	and with OGC for the evaluation
Attachments		
fol Re		
RIAN/P OSIDIA		
OSONA		DATE
APPROVE:		
DISAPPROVE:		

Juan P. Osuna Director

Ana Kocur

Strategic Objective 3.7: Adjudicate all immigration cases promptly and impartially in accordance with due process

Measure Name: Percent of Institutional Hearing Program cases completed before release [EOIR]

	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
Target	90%	85%	85%	85%	85%	85%	The state of the last of the l
Actual	90%	87%	88%	87%	83%	N/A	85% N/A

Definition: The Executive Office for Immigration Review (EOIR) has identified two types of immigration court cases (Institutional Hearing Program (IHP) and detained cases) and one type of Board of Immigration Appeals (BIA) case (detained appeals) as its priority caseload. The IHP is a collaborative effort between EOIR, the Department of Homeland Security (DHS) and various federal, state, and local corrections agencies. The IHP permits immigration judges to hold removal hearings inside correctional institutions prior to the alien completing his or her criminal sentence.

Data Validation, Verification, and Limitations: Data are collected from the Case Access System for EOIR (CASE), a nationwide case-tracking system at the trial and appellate levels. Court staff nationwide enter data, which are electronically transmitted and stored at EOIR headquarters, allowing for timely and complete data collection. Data are verified by on-line edits of data fields. Headquarters and field office staff use routine daily, weekly, and monthly reports that verify data. Data validation is also performed on a routine basis through data comparisons between EOIR and DHS databases. There are no data limitations known at this time.

At the start of FY 2012 EOIR began analyzing the need to change its external statistical reporting methodology. In October 2012, the Office of the Inspector General (OIG) issued a report that dovetailed nicely with EOIR's internal findings regarding the agency's statistical reporting on the processing of immigration cases and appeals. At the start of FY 2014, EOIR changed the way it calculates the percent of its priority caseload completed within the designated timeframe. The data reported for FY 2009 – FY 2012 is the same as what had been previously reported. The data for FY 2013 is calculated differently to provide clearer data that parties external to EOIR can use more efficiently.

Discussion of FY 2013 Results: As noted above, EOIR changed its statistical methodology at the start of FY 2014 to enhance transparency in its reporting and to comply with the OIG's recommendations. To that end, cases that had previously been exempt from the priority caseload goal of completing 85 percent of IHP cases prior to the alien's release because of circumstances beyond the control of the immigration judge (such as a Notice to Appear being filed less than four months from an alien's earliest possible release date from an IHP facility) are now included in EOIR's statistics. In order to show how EOIR would have performed if the new reporting methodology were in place at the time, EOIR calculated the FY 2013 data using the new method. This new method resulted in a report showing that EOIR missed its goal by two percent, despite the fact that EOIR exceeded its goal by three percent under the method in place during the performance period.

Planned Future Performance: EOIR has established case completion goals for the various types of cases that the immigration courts adjudicate and will continue to allocate existing resources to the

adjudication of priority cases. This includes increasing the frequency of immigration judge details to federal, state, and local correctional facilities as needed to adjudicate Institutional Hearing Program cases, often by video-teleconferencing. Further, EOIR is moving ahead with its plans to transition from paper to electronic records. When fully implemented, this initiative is expected to improve efficiency throughout the adjudication process, and a higher percentage of EOIR's cases will likely be adjudicated within target time frames. For example, data from electronically filed documents will be automatically uploaded to EOIR's database, thus decreasing data entry time; electronic Records of Proceedings (ROPs) will be available for simultaneous access by staff who need to use them, eliminating the time spent waiting for files; and digitally recorded hearings can already be made available to transcribers instantly rather than mailing audio tapes back and forth.

Measure Name: Percent of detained cases completed within 60 days [EOIR]

FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
N/A	85%	85%	85%		The same of the sa	80 ¹ %
N/A	89%	88%	86%	73%	N/A	NI/A
	2009 N/A	2009 2010 N/A 85%	2009 2010 2011 N/A 85% 85%	2009 2010 2011 2012 N/A 85% 85% 85%	2009 2010 2011 2012 2013 N/A 85% 85% 85% 85%	2009 2010 2011 2012 2013 2014 N/A 85% 85% 85% 85%

Definition: EOIR has identified two types of immigration court cases (IHP and detained cases) and one type of BIA case (detained appeals) as its priority caseload. Detained aliens are those in the custody of DHS or other entities.

Data Validation, Verification, and Limitations: Data are collected from CASE, a nationwide case-tracking system at the trial and appellate levels. Court staff nationwide enter data, which are electronically transmitted and stored at EOIR headquarters, allowing for timely and complete data collection. Data are verified by on-line edits of data fields. Headquarters and field office staff use routine daily, weekly, and monthly reports that verify data. Data validation is also performed on a routine basis through data comparisons between EOIR and DHS databases. There are no data limitations known at this time.

At the start of FY 2012, EOIR began analyzing the need to change its external statistical reporting methodology. In October 2012, the OIG issued a report that dovetailed nicely with EOIR's internal findings regarding the agency's statistical reporting on the processing of immigration cases and appeals. At the start of FY 2014, EOIR changed the way it calculates the percent of its priority caseload completed within the designated timeframe. The data reported for FY 2009 – FY 2012 is the same as what had been previously reported. The data for FY 2013 is calculated differently in order to provide clearer data that parties external to EOIR can use more efficiently.

Discussion of FY 2013 Results: As noted above, EOIR changed its statistical methodology at the start of FY 2014 to provide clearer data that parties external to EOIR can use more efficiently as well as to comply with the OIG's recommendations. To that end, cases that had previously been exempt from the priority caseload goal of completing 85 percent of detained immigration court cases within 60 days because of circumstances beyond the control of the immigration judge (such as a pending background check or application adjudication at DHS) are now included in EOIR's statistics. In addition, the new methodology counts the days to complete a proceeding from the date the Notice to Appear was filed with EOIR to the date of the initial proceeding completion, excluding changes of venue and transfers. Previously, the interim completions at each court were counted from the date a

¹ From FY15 OMB submission. Measures do not align exactly, however.

proceeding was received at that court to the date it was completed at that court. Although this methodology meets EOIR's internal management needs for workload assessment and court management, EOIR determined that, for external reporting, the information should show how long a case took from receipt at the agency to initial completion at the immigration judge level.

Planned Future Performance: EOIR has established case completion goals for the various types of cases that the immigration courts adjudicate, and will continue to allocate existing resources to the adjudication of priority cases as needed and where possible. This includes the adjustment of court dockets to increase the amount of immigration judge calendar time devoted to detained cases. In addition, EOIR is taking measures to compensate for the increased complexity of the detained caseload, the near cessation of stipulated removal orders, and the cessation of rapid removal cases in the Southwest. Finally, EOIR is moving ahead with its plans to transition from paper to electronic records. When fully implemented, this initiative is expected to improve efficiency throughout the adjudication process, and a higher percentage of EOIR's cases will likely be adjudicated within target time frames. For example, data from electronically filed documents will be automatically uploaded to EOIR's database, thus decreasing data entry time; electronic Records of Proceedings (ROPs) will be available for simultaneous access by staff who need to use them, eliminating the time spent waiting for files; and digitally recorded hearings can already be made available to transcribers instantly rather than mailing audio tapes back and forth.

Measure Name: Percent of detained appeals completed within 150 days [EOIR]

	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
Target	90%	90%	90%	90%	90%	90%	
Actual	96%	93%	94%	97%	THE RESERVE AND ADDRESS OF THE PERSON NAMED IN	_	90%
		75/0	7470	7/70	97%	N/A	N/A

Definition: EOIR has identified two types of immigration court cases (IHP and detained cases) and one type of BIA case (detained appeals) as its priority caseload. Detained aliens are those in the custody of DHS or other entities.

Data Validation, Verification, and Limitations: Data are collected from CASE, a nationwide case-tracking system at the trial and appellate levels. All data entered by BIA staff are stored at EOIR headquarters, which allows for timely and complete data. Data are verified by on-line edits of data fields. Headquarters staffs use routine daily, weekly, and monthly reports that verify data. Data validation is also performed on a routine basis through data comparisons between EOIR and DHS databases. There are no data limitations known at this time.

Discussion of FY 2013 Results: The BIA continued to manage its resources carefully to ensure that it exceeded its goal of completing 90 percent of detained appeals within 150 days.

Planned Future Performance: EOIR has established case completion goals for the various types of cases that the BIA adjudicates, and will continue to allocate existing resources to the adjudication of priority cases. EOIR is moving ahead with its plans to transition from paper to electronic records. When fully implemented, this initiative is expected to improve efficiency throughout the adjudication process, and a higher percentage of EOIR's cases will likely be adjudicated within target time frames. For example, data from electronically filed documents will be automatically uploaded to EOIR's database, thus decreasing data entry time; electronic Records of Proceedings (ROPs) will be available for simultaneous access by staff who need to use them, eliminating the time spent waiting for files;

and digitally recorded hearings can already be made available to transcribers instantly rather than mailing audio tapes back and forth.

Evaluations Completed of the Executive Office for Immigration Review (EOIR) FY 2013

During FY 2013, the Office of Inspector General (OIG) issued recommendations of the review of the management of immigration cases and appeals by EOIR, Report Number 1-2013-001. The OIG report concluded with nine recommendations regarding data collection, staffing and continuances.

Recommendation 1 — Improve reporting of immigration court data to distinguish decisions on the removal of aliens from other case activities and reflect actual case length even when more than one court is involved.

Recommendation 2 – Eliminate case exemptions from completion goals to reflect actual case length, but identify case delays that EOIR considers outside the control of immigration judges.

Recommendation 3 – Develop immigration court case completion goals for non-detained cases.

Recommendation 4 — Analyze reasons for continuances and develop guidance that provides immigration judges with standards and guidelines for granting continuances to avoid unnecessary delays.

Recommendation 5 — Develop a process for tracking time that immigration judges spend on different types of cases and work activities.

Recommendation 6 - Collect and track data on its use of staffing details of judges.

Recommendation 7 — Develop an objective staffing model to assist in determining staffing requirements and the allocation of positions among immigration courts.

Recommendation 8 - Consider seeking additional resources or reallocation of resources to reduce delays in the processing of appeals for non-detained aliens.

Recommendation 9 – Improve its collecting, tracking, and reporting of BIA appeal statistics to accurately reflect appeal processing times.

EOIR began to implement these recommendations through the following actions.

- EOIR revised its reporting system to improve, eliminate and collect additional data to comply with the OIG's recommendations 1, 2, and 9 no later than the beginning of FY 2014.
- EOIR added additional case completion reports to comply with OIG's recommendation 3.

- EOIR issued Operating Policies and Procedures Memorandum (OPPM) 13-01, to provide standards and guidance to judges regarding continuances, to comply with OIG's recommendation 4.
- EOIR continues to consider internal options for conducting studies regarding staffing and allocation.
- EOIR implemented a pilot project to collect and track data on judge and staff details as requested in OIG's recommendation 6.
- EOIR requested authorization to backfill vacancies in the Department's FY 2015 spring call to address OIG's recommendation 8 regarding the non-detained cases at the Board of Immigration Appeals, and noted process improvements to address these cases.



Executive Office for Immigration Review Office of Planning, Analysis, and Technology

> 5107 Leesburg Pike, Suite 2630 Falls Church, Virginia 20530

> > January 22, 2014

MEMORANDUM TO: Juan P. Osuna Director

THROUGH: Ana M. Kocur
Deputy Director

Deborah A. Blacksten
Acting Acting FROM:

Acting Assistant Director

Office of Planning, Analysis, and Technology

FY 2014 First Quarter Quarterly Status Report SUBJECT:

Attached for your review and approval is EOIR's submission to the Department of Justice regarding the agency's first quarter Government Performance and Results Act (GPRA) goals, which is due to the Department by January 30, 2014.

For the fourth quarter of FY 2013, the agency met one of its three goals. EOIR missed the goal of completing 85 percent of detained immigration court cases within 60 days by completing 76 percent of detained immigration court cases within the time frame. The immigration courts also missed the goal of completing 85 percent of IHP cases before release by completing 81 percent within the time frame. DOJ requires an explanation for any goals that are missed; EOIR's explanations, which were coordinated between OPAT and OCIJ, is on the attached spreadsheet. With your concurrence, I will submit this information to the Department.

JUAN P. OSUNA APPROVE:

Attachment: FY 2014 Quarter 1 Quarterly Status Report

DISAPPROVE:

	3		2015	Saes	EOIR changed its statistical methodology at the start of FY 2014 to provide clearer data that parties external to EOIR can use more efficiently as well as to comply with recommendations made by circumstances beyond the control of the immigration judge (such as a pending background check or application adjudication adjudication count cases within 60 days because of the immigration count cases within 60 days because of the immigration participated in adjudication adjudication at DHS) are now included in EOIR statistics, in addition, the new count to the days a case was pending at a given count location, but all the days to complete a proceeding from the days the Notice to Appear was filed with EOIR to the date occurred to the date it was completed at the August of Venue and transfers. Previously, the infaith connideriors at each count was completed at the August of Venue and transfers. Previously, the infaith connideriors at each count was a connidered at the August of Venue and transfers. Previously, the infaith connideriors at each count was a connidered at the August of Venue and transfers. Previously, the infaith connideriors at each count was a connidered at the August of Venue and transfers. Previously, the infaith connidered as the August of August Venue and transfers.	19 Wild received at that	ecommendations made e of circumstances	5		7.724		6	8.7	88			11,345
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ance F			Terment 6	8	atistical method to case that had the control not only the control not only the completions completed	8	itistical methorid, cases the	8		8				372			
Quarterly Performance Report	FY2014	Executive Office for immigration Review	Mercee kene	Complete 85% of immigration court detained cases within 60 days.	Explanation: the OIG. To that and, dramstances beyon methodology counts of the hittel proceeding our to the date it we	Complete 85% of institutional Hearing Program cases prior to release from incarceration	Explanation: By the OliG. To that en beyond the control of EOIR statistics.	Complete 90% of detained appeals within 150 days	Explanation: N/A.	Number of appeals received at BIA (these are not targets, but actuals for past years and workload estimates for future years)	Explanation: NA.	Number of detamed Immigration court proceedings pending	Explanation: N/A.	Number of immigration court matters received (those are not targets, but actuals for past years and workload estimates for future years)	Explanation: N/A.	Number of non-detained completions in less than 2 years during the quarter	Explanation: N.A.

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Percent of non-detained proceedings completed in 2 years or less Explenation: N/A.

Total number of non-detained completions during the quarter
Explanation: N.A.

340,536

23,779

8

340,536

23,779



Executive Office for Immigration Review
Office of Planning, Analysis, and Technology

5107 Leesburg Pike, Suite 2630 Falls Church, Virginia 20530

April 22, 2014

MEMORANDUM TO	Juan P. Osuna
	Director

THROUGH: Ana M. Kocur Kocu

Deputy Director

FROM: Deborah A. Blacksten

Acting Assistant Director

Office of Planning, Analysis, and Technology

SUBJECT: FY 2014 Second Quarter Quarterly Status Report

Attached for your review and approval is EOIR's submission to the Department of Justice regarding the agency's second quarter Government Performance and Results Act (GPRA) goals, which is due to the Department by April 30, 2014.

For the second quarter of FY 2014, the agency met one of its three goals. EOIR missed the goal of completing 85 percent of detained immigration court cases within 60 days by completing 72 percent of detained immigration court cases within the time frame. The immigration courts also missed the goal of completing 85 percent of IHP cases before release by completing 78 percent within the time frame. DOJ requires an explanation for any goals that are missed; EOIR's explanations, which were coordinated between OPAT and OCIJ, are on the attached spreadsheet. With your concurrence, I will submit this information to the Department.

JUAN P. OSUNA

APPROVE: _____
DISAPPROVE: ____

Attachment: FY 2014 Quarter 2 Quarterly Status Report

Quarterly Performance Report EOIR

FY2014

CurrentQuarterScore

Yellow

YTD Score:

Yellow

Exacutive Office for immigration Review	n Review								184							1			
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Complete 85% of Immigration court detained cases within 60 days	8	82.25	Yellow	8	8	92	Yellow	2	2		2	letteol.	Seone	Inner fette	190				TENSON IN
EOIR continues to struggle to meet this goal because cases that had previously been exampt from the priority caseload are now included in EOIR statistics. Such previously exempt cases are the days a case was pending at a given court location, but all the days to complete a case from the date the Notice to Appear was fled days implemented in FY 2014, counts not court. This changes of venue and transfers, previously, the interim completions at each court were counted from the date a case was received by the forth of the date of the hittel case completion.	the immign pending at a venue and	Bet this g ation judy a given o transferr	oal becar pe, such i our local r. Previou	se de como de	the back the back of the dar	Sprewiou ground c is to con mpletion	sky been of the characters of	exampt fi ppscation ase from court wer	om the p n adjudice the date re counte	forty cas trion at Di the Notice of from the	eload are HS. In ack to Appea	now inch Mion, the ar was file	nded in E d with Ec	OR State	implement	Cet. Such previously exempt cases are implemented in FY 2014, counts not only date of the initial case completion.	evernot 2014, cor	Yellow not cases a counts not ripletion,	8 2
Complete 85% of Institutional Hearing Program cases prior to release from Incarceration	8	87.5	Green	. 2	8	2	Yellow	8	2	Yellow	22			8			Sompletted at		
Explanation: EOIR continues to work toward meeting its goal outside of the control of the immigration judge (of the immig	neeting it gration ju	s goal no	w that it	method rice to A	logy doe	is not exe ing filed to	mpt case	s from the	priority	aseload.	Cases the	nt previou	sky had b	all now that its methodology does not exempt cases from its priority caseload. Cases that previously had been exempt are those with discumstances (such as a Notice to Appear being find less than four mounts for the company of the c	x are thos		Cumetar	2 8
Complete 90% of detained appeals within 150 days	8	87.25	Green	8	8	ä	S. Creek	8	8	Green	8 8	Milest pos	sible refe	So date	from an iff	P facility).			8
Explanation: NA.																		EC. 1	2
Number of appeals received at BIA (these are not targets, but actuals for past years and worldoad estimates for future years) Explanation: N/A.	m	32,411				421.7			7,061							14,775	15		
Number of detained immigration court proceedings pending						17,190			17,035							13 88		-	
Explanation: N/A. Number of immigration count matters received (these are not targets, but actuals for past years and workload estimates for future years). Explanation: N/A.	3 25	372,886				60,862		•	67,108							127,970	8 8		
100					-	11,345			14,076							25,420	£		
Copyester NA.														Acres 1		1			

349,689	\$	50.292
Ä		S
348,688	8	26,513
8		
340,536	\$	23,779

Total number of non-detained completions during the quarter Explanation: N.A.

Percent of non-detained proceedings completed in 2 years or less Explanation: N/A.

Number of non-detained court proceedings pending

Explanation: N.A.